

Richmond
Valley
Council



ATTACHMENTS

Tuesday, 17 May 2022

UNDER SEPARATE COVER

Ordinary Council Meeting

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MINUTES

Ordinary Council Meeting 19 April 2022

ORDINARY COUNCIL MEETING MINUTES

19 APRIL 2022

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**MINUTES OF RICHMOND VALLEY COUNCIL
ORDINARY COUNCIL MEETING
HELD AT THE COUNCIL CHAMBERS, 10 GRAHAM PLACE, CASINO
ON TUESDAY, 19 APRIL 2022 AT 6PM**

Please note: these minutes are subject to confirmation at the next Council Meeting. Decisions recorded in the draft minutes are subject to the Council's Code of Meeting Practice in relation to rescinding decisions.

PRESENT: Cr Robert Mustow (Mayor), Cr Stephen Morrissey (Deputy Mayor), Cr Robert Hayes, Cr Patrick Deegan, Cr Debra McGillan.

IN ATTENDANCE: Vaughan Macdonald (General Manager), Angela Jones (Director Community Service Delivery), Ryan Gaiter (Director Organisational Services), Ben Zeller (Director Projects & Business Development), Jenna Hazelwood (Leader Strategy), Julie Clark (Personal Assistant to the General Manager and Mayor), Simon Breeze (IT Support Coordinator) and Lewis Martin (IT Support).

1 ACKNOWLEDGEMENT OF COUNTRY

The Mayor provided an Acknowledgement of Country by reading the following statement on behalf of Council:

"Richmond Valley Council recognises the people of the Bundjalung Nations as Custodians and Traditional Owners of this land and we value and appreciate the continuing cultural connection to lands, their living culture and their unique role in the life of this region in the past, present and future."

2 PRAYER

The meeting opened with a prayer by the General Manager.

3 PUBLIC ACCESS AND QUESTION TIME

Ms Deborah Johnston, addressed Council with regard to;

Item 14.1 Flood recovery update and Item 17.1 Local Roads and Community Infrastructure Grants (Phase 3) Project Nomination. Ms Johnston spoke about the effect of the February/March flood events in the Bungawalbyn area and emphasised the need for continued assistance during the recovery process.

Ms Johnston highlighted the high conservation value of the Bungawalbyn area and encouraged Council to include the Bungawalbyn Creek, its tributaries and wetlands, in any restoration programs that may become available. She also called for restoration of the Bungawalbyn-Whiporie Road, to ensure access for residents and allow the clean-up process to be completed.

Additionally, Ms Johnston highlighted the need to restore the Bungawalbyn levee and Neilleys Lagoon river height gauge and provide additional rain and river height gauges to assist residents in managing their response to future flood events.

A recording of Ms Johnston's address is available at:

<https://richmondvalley.nsw.gov.au/council/council-meetings/council-meeting-videos/>

ORDINARY COUNCIL MEETING MINUTES

19 APRIL 2022

Dr Richard Gates, Executive Member of Evans Head Residents for Sustainable Development Inc. addressed Council in relation to the following three items:

- Item 15.2 Financial Analysis Report – March 2022: Calling for council to reduce its investment in the fossil fuel industry and seek independent legal advice on the potential risks associated with investment products.
- Item 15.1 Fraud and Corruption Control Plan: Commending Council for developing the plan and advocating for further measures to improve transparency and accountability.
- Item 19.5 Correspondence to NSW Premier – Commenting that the request for increased special rate variation is not appropriate at this point in time and Council should seek additional monies to come from FAGS grants.

A recording of Dr Gates' address is available at:

<https://richmondvalley.nsw.gov.au/council/council-meetings/council-meeting-videos/>

The Mayor thanked Ms Johnston and Dr Gates for their attendance and presentations to the meeting.

4 APOLOGIES

RESOLUTION 190422/1

Moved: Cr Stephen Morrissey

Seconded: Cr Robert Hayes

That the apologies received from Cr Sam Cornish and Cr Sandra Humphrys be accepted and leave of absence granted.

CARRIED

5 MAYORAL MINUTES

5.1 MAYORAL MINUTE - FLOOD ASSISTANCE ACKNOWLEDGEMENT

RESOLUTION 190422/2

Moved: Cr Robert Mustow

Seconded: Cr Stephen Morrissey

That Council:

1. Acknowledges the tremendous support received by the Richmond Valley community from volunteers, community organisations, emergency services agencies and the Australian Defence Force during the 2022 flood events,
2. Writes to local councils who provided staff secondments and shared resources during the flood to thank them for their support.

CARRIED

5.2 MAYORAL MINUTE - NORTHERN RIVERS RECONSTRUCTION CORPORATION

RESOLUTION 190422/3

Moved: Cr Robert Mustow

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ORDINARY COUNCIL MEETING MINUTES

19 APRIL 2022

Seconded: Cr Stephen Morrissey

That Council

1. Notes the establishment of the Northern Rivers Reconstruction Corporation,
2. Writes to the Premier and Deputy Premier of NSW, thanking them for responding to our representations which have emphasised the need for prompt action given the scale of devastation across our community, and stressing the importance of the Corporation working closely with local councils and communities in planning and delivering redevelopment works for the region's recovery.

CARRIED

5.3 MAYORAL MINUTE - NORTHERN RIVERS RESILIENCE INITIATIVE

RESOLUTION 190422/4

Moved: Cr Robert Mustow

Seconded: Cr Stephen Morrissey

That Council:

1. Notes the outcomes of the initial meeting of the Northern River Resilience Initiative, and
2. Supports the active participation of Council in any advisory groups or sub-committees that are established to support the work.

CARRIED

6 CONFIRMATION OF MINUTES

6.1 MINUTES ORDINARY MEETING HELD ON 15 MARCH 2022

RESOLUTION 190422/5

Moved: Cr Robert Hayes

Seconded: Cr Patrick Deegan

That Council confirms the Minutes of the Ordinary Meeting held on 15 March 2022.

CARRIED

7 MATTERS ARISING OUT OF THE MINUTES

Nil

8 DECLARATION OF INTERESTS

Cr Stephen Morrissey declared a non-pecuniary, insignificant interest in relation to Item 19.4 - Development Applications determined under the Environmental Planning and Assessment Act for the period 1 March to 31 March 2022, due to a being Vice President of Jumbunna Community Preschool and Early Intervention Centre.

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9 PETITIONS

Nil

10 NOTICE OF MOTION**10.1 NOTICE OF MOTION; CR ROBERT HAYES - CODE OF MEETING PRACTICE AMENDMENT****RESOLUTION 190422/6**

Moved: Cr Robert Hayes

Seconded: Cr Debra McGillan

That the procedure for the conduct of the Public Access Sessions in Item 8 of the Code of Meeting Practice be amended from:

- 8) Applications for public access made by individuals, on behalf of an organisation, may be asked to provide proof that they have the organisation's authority to address Council on the organisation's behalf.

to:

- 8) Applications for public access made by individuals, on behalf of an organisation, prior to commencing their address to council are to provide proof that they have the organisation's authority to address Council on the organisation's behalf.

Favour: Crs Robert Mustow, Stephen Morrissey, Robert Hayes and Debra McGillan

Against: Cr Patrick Deegan

CARRIED 4/1

The General Manager noted that Council's Code of Meeting Practice was currently being reviewed, as required by the *Local Government Act 1993* following a council election. A revised Draft Code, incorporating the above amendment, will be presented to the May meeting of Council, with a view to exhibiting the document for the required public consultation period.

10.2 NOTICE OF MOTION; CR ROBERT HAYES - RECENT FLOOD IMPACTS IN THE LOWER RIVER AREAS**RESOLUTION 190422/7**

Moved: Cr Robert Hayes

Seconded: Cr Patrick Deegan

That Council:

1. Makes a submission to any Inquiry, inclusive of representation of long-time local residents, agricultural groups and business organisations. Also, that a full review of the flooding impacts in the vicinity of the Motorway be included and design changes made, in conjunction with flood mitigation measures to relieve the lower river of these impacts in the future.
2. Acknowledges that many Mid-Richmond residents have stated that they raised concerns regarding the impact the highway would have on flooding during the consultation phase for the highway and that these same residents are of the view that these concerns were not taken into account prior to design and construction.
3. Writes to the appropriate government agency requesting a full investigation into the impact the upgraded Pacific Highway had on the recent flood events.

CARRIED

10.3 NOTICE OF MOTION; CR PATRICK DEEGAN - IMPACT OF THE PACIFIC HIGHWAY ON MID-RICHMOND COMMUNITIES**NOTICE OF MOTION**

Cr Deegan withdrew his motion, following the inclusion of the motion into Item 10.2 Cr Robert Hayes – Recent Flood Impacts in the Lower River Areas.

10.4 NOTICE OF MOTION; CR PATRICK DEEGAN - RECONSTRUCTION COMMISSION**NOTICE OF MOTION**

Cr Deegan withdrew his motion, following the inclusion of the late Supplementary report - Item 5.2 Mayoral Minute – Northern Rivers Reconstruction Corporation.

10.5 NOTICE OF MOTION; CR PATRICK DEEGAN - RICHMOND VALLEY COUNCIL STAFF THANKS**RESOLUTION 190422/8**

Moved: Cr Patrick Deegan

Seconded: Cr Robert Hayes

That Council:

1. Applauds the extraordinary response of the community in responding to the emergency in saving lives and property in the recent flooding events.
2. Acknowledges that a number of Council staff were directly impacted by the flooding. Staff stepped up to support the community, putting in extraordinary hours and many working seven days a week. Many also undertook roles well outside of their normal duties.
3. Recognises the work all council staff have put in to support our community. Council recognises the challenges staff faced in delivering services and engaging with the community with such widespread destruction and intermittent or non-existent communication. Council recognises the personal impact that this disaster has also had on many staff. Council sincerely thanks all staff for their work right across the organisation.
4. Requests that this message of thanks be communicated to all staff by the General Manager.

CARRIED

11 MAYOR'S REPORT**11.1 MAYORAL ATTENDANCES 11 MARCH - 11 APRIL 2022****RESOLUTION 190422/9**

Moved: Cr Robert Mustow

Seconded: Cr Stephen Morrissey

That Council receives and notes the Mayor's attendance report from 11 March – 11 April, 2022.

CARRIED

12 DELEGATES' REPORTS

Nil

13 MATTERS DETERMINED WITHOUT DEBATE

13.1 MATTERS TO BE DETERMINED WITHOUT DEBATE**RESOLUTION 190422/10**

Moved: Cr Stephen Morrissey

Seconded: Cr Robert Hayes

That items 15.3, 16.2, 17.1 identified be determined without debate.

CARRIED

14 GENERAL MANAGER**14.1 FLOOD RECOVERY UPDATE**

Council continues to advocate to Federal and NSW Governments for significant and ongoing support for the Richmond Valley, following a second major flood event this month. To support our advocacy and help quantify the scale and impact of the flood events, Council has prepared two documents: The Richmond Valley Flood 2022 Response and the Richmond Valley Flooding Economic Impacts Statement (attached). These documents have been provided to Federal and State Government representatives and provide an overview of the impacts of the floods and the actions already taken by Council to support our community. They further identify the practical support that will be required from government to enable a swift recovery from the unprecedented and devastating flood event.

Council continues to participate in a number of NSW Government initiated committees and forums to coordinate the recovery effort across the Northern Rivers region. A key example is our recent inclusion on the Housing Recovery Taskforce which is working to provide temporary housing solutions for the thousands of displaced people across the Northern Rivers. Once short-term solutions have been achieved it will shift its focus to medium-long term solutions to the undersupply of housing in the Northern Rivers.

This report provides a status update on a range of issues that Council is dealing with to support our community's recovery. It also responds to the February Mayoral Minute seeking an outline of our road maintenance programs and priorities for the 2022-24 council term – this will be included in our Recovery Plan which will be workshopped with Council and placed on Public Exhibition following the May Council meeting.

Information on the NSW Government Flood Inquiry is also included, with the community encouraged to take advantage of the opportunity to make submissions to highlight what they believe needs to be done to mitigate and better manage the impacts of future flood events.

RESOLUTION 190422/11

Moved: Cr Robert Hayes

Seconded: Cr Debra McGillan

That Council:

1. Notes the information provided in this report.
2. Forwards a copy of this agenda item to both our local members inclusive of the following four recommendations to further enhance the urgency of the information contained in the documents already with the state and federal governments
3. Makes further and more vigorous representation to Federal and NSW Governments on behalf of our community for significant and ongoing financial support delivered in a timely

manner for the Richmond Valley, following on from the two major floods that have destroyed people's lives.

4. Inform both levels of government, that community members affected by these floods are overwhelmed and disgruntled by the need to deal with multiple agencies in order to access financial assistance to aid their recovery from these catastrophic events.
5. Make them aware that financial assistance needs to be released quickly and directly to affected residents, business and adjoining agricultural industries, or small towns like Coraki, Woodburn and Broadwater and their surrounding areas will not recover.
6. That the effort of Richmond Valley Council to fund, repair and restore infrastructure in these towns will be wasted if the residents who make up these towns don't have the financial resources to recover and move forward.

CARRIED

15 ORGANISATIONAL SERVICES

15.1 FRAUD AND CORRUPTION CONTROL PLAN

EXECUTIVE SUMMARY

Council has developed a Fraud and Corruption Control Plan, in order to raise awareness of fraud and corruption risks within the organisation. The plan aims to outline keys risks and communicate Council's expectations, together with satisfying a recommendation made during an insurer initiated due diligence review.

RESOLUTION 190422/12

Moved: Cr Robert Mustow

Seconded: Cr Stephen Morrissey

That Council adopts the Fraud and Corruption Control Plan.

CARRIED

15.2 FINANCIAL ANALYSIS REPORT - MARCH 2022**EXECUTIVE SUMMARY**

The purpose of this report is to inform Council of the status and performance of its cash and investment portfolio in accordance with the *Local Government Act 1993* s.625, Local Government (General) Regulation 2021 cl.212, Australian Accounting Standard (AASB 9) and Council's Investment Policy.

The value of Council's cash and investments at 31 March 2022 is shown below:

Bank Accounts	Term Deposits	Floating Rate Notes	Fixed Rate Bonds	TCorp IM Funds	Total
\$19,002,276	\$29,000,000	\$4,750,390	\$2,000,000	\$15,095,079	\$69,847,746

The weighted average rate of return on Council's cash and investments for March 2022 was negative (2.39%) which was below the Bloomberg AusBond Bank Bill Index for March of 0.00%, which is Council's benchmark.

RESOLUTION 190422/13

Moved: Cr Robert Mustow

Seconded: Cr Patrick Deegan

That Council adopts the Financial Analysis Report detailing the performance of its cash and investments for the month of March 2022.

CARRIED

15.3 SECTION 7.11, 7.12 AND SECTION 64 DEVELOPER CONTRIBUTIONS AND EXPENDITURE UPDATE 2020/2021 AND 2021/2022 TO 31 MARCH 2022**EXECUTIVE SUMMARY**

Council recovers contributions, raises levies and enters into planning agreements on development works that are subject to a development consent issued by Council. This report provides an update on developer contributions income and expenditure for the previous 2020/2021 financial year and the current 2021/2022 financial year to 31 March 2022.

Council collected a total of \$1,166,460 in developer contributions in the last financial year 2020/2021 and expended \$901,469. Unexpended developer contributions held in cash reserves totalled \$9,961,697 as at 30 June 2021.

During the current financial year 2021/2022 to 31 March 2022, Council has collected a total of \$943,022 in developer contributions and expended \$622,153.

Details of the different types of contributions are provided in the report.

RESOLUTION 190422/14

Moved: Cr Stephen Morrissey

Seconded: Cr Robert Hayes

That Council receives and notes the update on Section 7.11, Section 7.12 and Section 64 developer contributions for the 2020/2021 financial year and 2021/2022 financial year to 31 March 2022.

CARRIED

16 COMMUNITY SERVICE DELIVERY**16.1 VOLUNTARY HOUSE RAISING SCHEME****EXECUTIVE SUMMARY**

The Richmond Valley has recently experienced unprecedented flooding, with significant damage to more than 400 homes. As the recovery process begins, Council has received a number of enquiries from owners seeking to take advantage of the Voluntary House Raising Scheme (VHRS), administered by the NSW Department of Planning & Environment.

The VHRS is a complex scheme, requiring local councils to opt-in to the process once they have completed various essential flood studies and planning. The scheme is limited to homes that are considered at very high risk of inundation because they are low to the ground and in flood prone areas. It generally involves co-contributions from the NSW Government, council and/or homeowner.

Council was about to finalise its new flood study when the catastrophic 2022 event occurred. It will now need to review the study to consider the levels recorded in this flood and complete new Floodplain Risk Management Plans for Casino and the Mid-Richmond before it would be eligible to take part in a Voluntary House Raising Scheme under the current arrangements. This process could take at least 12 months and will cost approximately \$200,000.

At the end of the process, it is expected that only a small number of homes would qualify for participation in a VHRS under the current guidelines. In the meantime, Council will consider other options to support flood affected homeowners. The recently announced Property Assessment and Demolition Scheme, funded by the NSW Government, provides additional opportunities for assistance.

RESOLUTION 190422/15

Moved: Cr Robert Mustow

Seconded: Cr Robert Hayes

That Council

1. Progresses the review of the Richmond Valley Flood Study and preparation of Floodplain Risk Assessment Plans.
2. Considers options to participate in the Voluntary House Raising Scheme upon completion of these plans.
3. Works with the NSW Government to identify other opportunities to assist flood affected homeowners.

CARRIED

16.2 REVIEW OF CUSTOMER SERVICE CHARTER AND STANDARDS**EXECUTIVE SUMMARY**

Council adopted the Customer Service Framework and Charter in July 2019. The Charter sets out Council's commitment to customer service in its operation and activities. In order to ensure the currency of the Charter, a review has been undertaken.

RESOLUTION 190422/16

Moved: Cr Stephen Morrissey

Seconded: Cr Robert Hayes

That Council adopt the updated and renamed Customer Service Charter and Standards, as detailed in this report.

CARRIED

16.3 COUNCILLOR APPOINTMENT TO SYDNEY AND REGIONAL PLANNING PANELS**EXECUTIVE SUMMARY**

On 16 July 2019, Councillor Hayes was nominated as one of Council's representatives on the Northern Regional Planning Panel. The standard term for nominated members is 3years unless otherwise advised by Council.

Section 4.4 of the attached Sydney and Regional Planning Panel Operational Procedures states that: *"Two council members are appointed by each council. At least one council member must have expertise in one or more of the following areas: planning, architecture, heritage, the environment, urban design, land economics, traffic and transport, law, engineering or tourism."*

The planning panel advises that Council should nominate 2 alternate members for the panel in the instance that its delegated permanent representatives are not available, and these details should also be supplied.

The three year term for Cr Robert Hayes is coming to an end and it is time for Council to nominate two Council members and alternates. Members are eligible for re-appointment.

RESOLUTION 190422/17

Moved: Cr Robert Mustow

Seconded: Cr Stephen Morrissey

That Council nominates two regional planning panel members and two alternates. Details of the nominated members are to be forwarded to the NSW Planning Panel's Secretariat.

Nominated members:

- Cr Robert Hayes
- Mr Peter Jeuken (Lismore City Council)

Alternate members:

- Cr Sam Cornish (subject to his acceptance).
- Or a suitably qualified staff member from Lismore City Council, by agreement.

CARRIED

17 PROJECTS & BUSINESS DEVELOPMENT**17.1 LOCAL ROADS AND COMMUNITY INFRASTRUCTURE GRANTS (PHASE 3)
PROJECT NOMINATIONS****EXECUTIVE SUMMARY**

Richmond Valley Council has been afforded the opportunity to nominate potential infrastructure projects under Phase 3 of the Federal Governments Local Roads and Community Infrastructure Program (LRCI Program). \$2,004,428 has been allocated to Council in this phase. This report sets out the options that Council has considered for this funding criteria and a recommendation has been made to fund additional works required to complete Stage 1 of the Casino Memorial Pool Upgrade, upgrades to the Evans Head and Coraki Pools and improvements at the Casino Colley Park precinct.

RESOLUTION 190422/18

Moved: Cr Stephen Morrissey

Seconded: Cr Robert Hayes

That Council

Allocate the available \$2,004,428 under the Local Roads Community Infrastructure Program toward Stage 1 of the Casino Memorial Pool Upgrade, Evans Head and Coraki Pools improvements, and improvements at the Casino Colley Park precinct in the amounts outlined in the report.

CARRIED

17.2 RAPPVILLE SEWERAGE SCHEME PROGRESS**EXECUTIVE SUMMARY**

The design process for the Rappville Sewerage Scheme has reached a critical decision point regarding the connection principles. Public Works Advisory is the mandated project manager for this \$3 million grant, and continues to work closely with Council's Project Management Office to deliver this important project for the future of Rappville.

For the scheme to provide the best efficiency, value and environmental outcomes, it is recommended that all identified lots in the planning stage of the scheme, will be required to connect before the system is launched. The project budget allows for property connections to existing dwellings, and boundary kits to vacant lots within the Rappville village.

RESOLUTION 190422/19

Moved: Cr Robert Mustow

Seconded: Cr Robert Hayes

That:

1. Existing dwellings and vacant lots within Rappville, be required to connect at the time of major project works and prior to the scheme launch, to the Rappville Sewerage Scheme. The initial connections will be funded by the project budget and lot holders will then be committed to Council's annual sewerage charge,
2. Future developments in Rappville will be required to connect to the Rappville Sewerage Scheme at the cost of the developer consistent with other development in the Richmond Valley.

CARRIED**18 GENERAL BUSINESS**

Nil

19 MATTERS FOR INFORMATION**RESOLUTION 190422/20**

Moved: Cr Stephen Morrissey

Seconded: Cr Patrick Deegan

Recommended that the following reports submitted for information be received and noted.

CARRIED**19.1 CUSTOMER EXPERIENCE REPORT 1 JANUARY - 31 MARCH 2022****RESOLUTION 190422/21**

Moved: Cr Stephen Morrissey

Seconded: Cr Patrick Deegan

That Council receives and notes the Customer Experience Report for the period 1 January – 31 March 2022.

CARRIED**19.2 GRANT APPLICATION INFORMATION REPORT - MARCH 2022****RESOLUTION 190422/22**

Moved: Cr Stephen Morrissey

Seconded: Cr Patrick Deegan

That Council receives and notes the Grant Application Information Report for the month of March 2022.

CARRIED**19.3 NORTHERN RIVERS LIVESTOCK EXCHANGE STATISTICS AS AT 31 MARCH 2022****RESOLUTION 190422/23**

Moved: Cr Stephen Morrissey

Seconded: Cr Patrick Deegan

That Council receives and notes the financial year to date Northern Rivers Livestock Exchange Statistics as of 31 March 2022.

CARRIED

19.4 DEVELOPMENT APPLICATIONS DETERMINED UNDER THE ENVIRONMENTAL PLANNING AND ASSESSMENT ACT FOR THE PERIOD 1 MARCH TO 31 MARCH 2022**RESOLUTION 190422/24**

Moved: Cr Stephen Morrissey

Seconded: Cr Patrick Deegan

That Council receives and notes the Development Application report for the period 1 March 2022 to 31 March 2022.

CARRIED

19.5 CORRESPONDENCE TO NSW PREMIER**RESOLUTION 190422/25**

Moved: Cr Stephen Morrissey

Seconded: Cr Patrick Deegan

That Council receives and notes the correspondence forwarded to NSW Premier;

- Seeking support towards the Richmond Valley's flood recovery process
- Expressing concern at IPART's decision to impose the lowest rate peg in 20 years for the 2022-23 financial year.

CARRIED

20 QUESTIONS ON NOTICE**20.1 COUNCILLOR ROBERT HAYES - FLOOD REVIEW**

The following question on notice was received from Councillor Robert Hayes at the March Ordinary Meeting of Council.

Question

Can the General Manager advocate for any future review or inquiry into the recent floods to include representation of people on the ground of our Richmond Valley, including agricultural, business and community organisations?

Response

The Flood Recovery Update report in this Business Paper provides commentary on Council's intentions in regard to the recently announced NSW Government Flood Inquiry.

21 QUESTIONS FOR NEXT MEETING (IN WRITING)**237 QUESTIONS ON NOTICE**

Cr Robert Hayes: I understand Council is seeking adoption of a Natural Disaster clause into its Local Environmental Plan by late May 2022.

What has instigated this and what effects will this clause have following natural disasters in the RVC in the future?

Response:

Council is currently seeking adoption of the Natural Disaster Clause from the Department of Planning and Environment (DPE) by 22 May 2022.

This will allow a previously approved property that has been damaged/destroyed in a natural disaster to be approved and rebuilt, even if such development would now be prohibited under the current LEP. The development will still be assessed against relevant building standards.

22 MATTERS REFERRED TO CLOSED COUNCIL

That Council considers the confidential report(s) listed below in a meeting closed to the public in accordance with Section 10A(2) of the Local Government Act 1993:

22.1 Proposed Residential and Industrial Property Acquisition

This matter is considered to be confidential under Section 10A(2) - (c) of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

22.2 Loan Borrowing Program 2021/2022

This matter is considered to be confidential under Section 10A(2) - (d)(i) of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with commercial information of a confidential nature that would, if disclosed prejudice the commercial position of the person who supplied it.

22.3 Tender - Supply and Delivery of Water Meters T552122RTC

This matter is considered to be confidential under Section 10A(2) - (d)(i) of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with commercial information of a confidential nature that would, if disclosed prejudice the commercial position of the person who supplied it.

The General Manager reported that a written representation had been received in respect to Item 22.2 Loan Borrowing Program 2021/2022, listed for consideration in Closed Council from Dr Richard Gates, Executive Member, Evans Head Residents for Sustainable Development Inc.

The General Manager read the submission to the meeting. Dr Gates asserted that there was insufficient information provided regarding this item for the public to form a clear understanding of what was proposed.

The General Manager responded that the loan borrowing program was approved in Council's budget for this financial year and details are also submitted to the Office of Local Government for Council's loan borrowing term. This item in Closed Council, is merely determining the rates at which we are able to borrow those funds, hence the rates are commercial in confidence.

The Chair called for verbal representations from the gallery.

Dr Richard Gates, Executive Member, Evans Head Residents for Sustainable Development Inc. addressed the meeting and asked what the loan borrowings were for and why it was needed.

The General Manager advised clarification would be included in the resolution, which will be made available in open council.

The Chair advised that under section 10A *Local Government Act 1993*, the media and public are to be excluded from the meeting on the basis that the business to be considered is classified confidential under the provisions of section 10(2) as outlined above.

RESOLUTION 190422/26

Moved: Cr Stephen Morrissey

Seconded: Cr Robert Hayes

That:

1. Council resolves to enter Closed Council to consider the business identified in Item 20.1, together with any late reports tabled at the meeting.
2. Pursuant to section 10A(2) – (c) of the *Local Government Act 1993*, the media and public be excluded from the meeting on the basis that the business to be considered is classified confidential under the provisions of section 10A(2) as outlined above.
3. The correspondence and reports relevant to the subject business be withheld from access to the media and public as required by section 11(2) of the *Local Government Act 1993*.

CARRIED

The resolutions of Closed Council were read by the Director Projects & Business Development and the Director Organisational Services.

23 RESOLUTIONS OF CLOSED COUNCIL**22.1 Proposed Residential and Industrial Property Acquisition**

That:

1. Subject to completion of relevant financial due diligence, Council authorises the General Manager to negotiate the purchase of the land generally in accordance with the details contained within this report.
2. Council authorises the General Manager to endorse relevant documents, contracts, and transfers, including affixing the seal of Council where appropriate, for the purchase of the land generally in accordance with the details contained within this report.
3. That a report on the progress of the acquisition be provided at key decision points.

22.2 Loan Borrowing Program 2021/2022

That Council:

1. Authorises the borrowing of \$4,740,000 for the funding of three garbage trucks, upgrades to the Casino Memorial Pool and construction of Cell 6 at Nammoona Landfill as previously adopted as part of Council's current Delivery Program.
2. Authorises the execution of the Business Letter of Offer from National Australia Bank.
3. Authorises the affixing the Council Seal to any documents to execute the loan borrowings outlined in this report.

22.3 Tender - Supply and Delivery of Water Meters T552122RTC

That:

1. Due to the responses received not offering the best value result for Council, all tenders be rejected in accordance with Clause 178(1)(b) of the Local Government (General) Regulation 2021 and that in accordance with Clause 178(3)(e) negotiations be held with suitable suppliers to minimise the cost of meter replacement for Council; and

ORDINARY COUNCIL MEETING MINUTES

19 APRIL 2022

2. The General Manager be authorised to negotiate and finalise the terms and conditions of any contract or agreement, in line with the content of this report and the available budget and affixing the seal of Council where necessary.
3. Such contract to be for the period 1 May 2022 to 30 April 2023.

The Meeting closed at 8.40pm.

The minutes of this meeting were confirmed at the Ordinary Council Meeting held on 17 May 2022.

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CHAIRPERSON



**DRAFT Operational Plan 2022-2023
(including Financial Estimates 2022-2026)**
Presented to to Council
17 May 2022



Richmond Valley Council recognises the people of the Bundjalung Nations as Custodians and Traditional Owners of this land and we value and appreciate the continuing cultural connection to lands, their living culture and their unique role in the life of this region in the past, present and future.

Richmond Valley Council

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Operational Plan 2022-23

RECOVER

OBJECTIVE 1: Help communities to recover and reconnect

Strategies:

- Work with the community to revitalize our towns and villages
- Lead local resilience and recovery programs
- Deliver community events to encourage reconnection
- Strengthen the role of local libraries in community recovery

1A: Work with the community to revitalize our towns and villages		
Principal Activity 1A1: Prepare Place Plans for towns and villages		
Code	Action	Responsible officer
1A1.1	Finalise and progress actions from the Casino Place Plan	Manager Development & Certification
1A1.2	Commence work on Mid-Richmond Place Plans for Coraki, Woodburn, Broadwater and Evans Head	Manager Development & Certification
Principal Activity 1A2: Help community groups to recommence activities		
1A2.1	Progress community hall repairs at Woodburn, Broadwater, Coraki, Yorklea and Leeville	Manager Asset Planning
1A2.2	Progress repairs to Coraki Preschool, Casino Art Gallery, Casino Scout Hall and Colley Park playgroup hall	Manager Asset Planning
1A2.3	Continue the RVC Community Grants and Events Support Programs	Director Projects and Business Development

1B: Lead local resilience and recovery programs		
Principal Activity 1B1: Establish Local Recovery Advisory Groups		
Code	Action	Responsible officer
1B1.1	Support Recovery Advisory Groups at Woodburn, Broadwater and Coraki	Recovery Coordinator
1B1.2	Establish Recovery Advisory Group for rural communities and provide support	Recovery Coordinator
1B1.3	Provide regular information and updates to flood affected communities via Advisory Groups	Recovery Coordinator

Operational Plan 2022-23

1C: Deliver community events to encourage reconnection		
Principal Activity 1C1: Support the Richmond Valley's Signature Events program		
Code	Action	Responsible officer
1C1.1	Continue Council's support for Beef Week, Primex and Casino Truck Show	Manager Community Connection
1C1.2	Work with communities to develop and deliver a new signature event for the Mid-Richmond in 2022-23	Manager Community Connection
Principal Activity 1C2: Work with communities to develop recovery events		
1C2.1	Consult with Coraki, Broadwater, Woodburn and Casino communities to design recovery events that reflect local needs and preferences	Recovery Coordinator
1C2.2	Seek funding and support to deliver recovery events in each community in 2022-23	Recovery Coordinator

1D: Strengthen the role of local libraries in community recovery		
Principal Activity 1D1: Increase technology support and digital resources at libraries		
Code	Action	Responsible officer
1D1.1	Increase the libraries' e-resources and on-line data bases	Manager Regional Library
1D1.2	Provide new digital services at libraries, including wi-fi printing and teleconferencing	Manager Regional Library
1D1.3	Offer improved access to technology on the mobile library	Manager Regional Library
Principal Activity 1D2: Provide access to recovery and assistance information		
1D2.1	Work with the Resilience & Recovery Team to develop recovery information resources and knowledge base	Manager Regional Library
1D2.2	Increase JP services and tech savvy sessions to assist the community in accessing Recovery assistance	Manager Regional Library
Principal Activity 1D3: Develop library-based programs for social connection and wellbeing		
1D3.1	Ensure libraries provide a welcoming and safe environment	Manager Regional Library
1D3.2	Provide engaging programs to ease social isolation and improve mental health	Manager Regional Library
1D3.3	Develop new library outreach programs for rural communities	Manager Regional Library

Operational Plan 2022-23

RECOVER

OBJECTIVE 2: Support families and businesses to rebuild

Strategies:

- Support temporary housing options that keep people connected to their community
- Support flood-affected residents and businesses through the development approval process
- Restore central business districts and town centres
- Support recovery of key industries

2A: Support temporary housing options that keep people connected to their community		
Principal Activity 2A1: Support Resilience NSW to establish temporary housing sites		
Code	Action	Responsible officer
2A1.1	Work with Resilience NSW to establish a modular housing village at Coraki and explore options for additional sites in the Mid-Richmond	Director Community Service Delivery
2A1.2	Support residents to use temporary accommodation options, such as caravans, on their own properties	Manager Development & Certification
Principal Activity 2A2: Support rehoming and fostering of pets for displaced families		
2A2.1	Seek funding for the RVC animal shelter upgrade to increase capacity and improve animal welfare	Manager Development & Certification
2A2.2	Strengthen links between council and local animal rehoming agencies	Manager Development & Certification

2B: Support flood-affected residents and businesses through the development approval process		
Principal Activity 2B1: Provide development concierge services to support flood affected properties.		
Code	Action	Responsible officer
2B1.1	Work with the Government's Property Assessment program to fast-track inspections, orders and DAs for flood affected properties	Manager Development & Certification
Principal Activity 2B2: Explore options to improve flood resilience through building design and location		
2B2.1	Work with the Northern Rivers Reconstruction Corporation to explore options for voluntary house raising and buy-back schemes	Manager Development & Certification

Operational Plan 2022-23

2C: Restore central business districts and town centres		
Principal Activity 2C1: Ensure CBD precincts in Casino and the Mid-Richmond are well maintained		
Code	Action	Responsible officer
2C1.1	Repair town entrances and flood damaged assets in Woodburn, Broadwater and Coraki business districts	Manager Asset Planning
2C1.2	Ensure Evans Head and Casino CBDs are clean and well maintained to cater for increased patronage	Manager Infrastructure Services

2D: Support recovery of key industries		
Principal Activity 2D1: Advocate for government assistance for local businesses and employees		
Code	Action	Responsible officer
2D1.1	Advocate to all levels of government for easy-to-access grants and job retention schemes for local business	Manager Economic Development
2D1.2	Partner with business assistance groups to help local businesses access grants and support programs	Manager Economic Development
Principal Activity 2D2: Partner with Regional NSW, RDA and local business organisations to support business recovery		
2D2.1	Provide business round-tables and events to support the recovery process	Manager Economic Development
2D2.2	Build working relationships across all levels of government to ensure Council is well-placed to take advantage of new business support programs	Manager Economic Development

Operational Plan 2022-23

RECOVER

OBJECTIVE 3: Restore the Richmond Valley's road network

Strategies:

- Document the extent of infrastructure damage and identify funding sources
- Restore critical regional transport corridors and freight links
- Remediate land-slips and develop long-term solutions for North Casino link roads
- Rebuild and repair damaged roads, bridges and culverts

3A: Document the extent of infrastructure damage and identify funding sources		
Principal Activity 3A1: Complete asset inspection programs and secure funding commitments through DRFA and other options		
Code	Action	Responsible officer
3A1.1	Complete damage inspections of sealed and unsealed roads and prioritise works	Manager Infrastructure Services
3A1.2	Complete bridge inspection program and prioritise works	Manager Asset Planning
3A1.3	Manage DRFA claims and seek funding from other flood relief grants, as available	Manager Infrastructure Services
3A1.4	Work with the NSW Government to clarify responsibility for repairs on Crown roads, non-maintained roads and private access	Manager Asset Planning

3B: Restore critical regional transport corridors and freight links		
Principal Activity 3B1: Support restoration works for Summerland Way and Bruxner Highway		
Code	Action	Responsible officer
3B1.1	Manage state and regional roads maintenance contracts	Manager Infrastructure Services
3B1.2	Advocate for flood resilience works at low points on the Bruxner Highway and Summerland Way	Director Community Service Delivery
Principal Activity 3B2: Advocate to upgrade Woodburn-Casino Rd (MR145) as a key regional link road and complete restoration works		
3B2.1	Commence next stage remediation of Coraki-Woodburn section of MR145 (\$7million)	Coordinator Project Management Office
3B2.2	Complete upgrade designs and specifications for Coraki-Casino section	Coordinator Project Management Office
3B2.3	Advocate to state and federal government for funding for upgrade of MR145 as a key link road and improve flood resilience	Director Community Service Delivery

Operational Plan 2022-23

Principal Activity 3B3: Restore essential freight links and community access roads		
3B3.1	Complete Bennis Rd upgrade (grant funded)	Manager Infrastructure Services
3B3.2	Develop repair programs for Broadwater Bridge and Tatham Bridges	Manager Asset Planning
3B3.3	Complete emergency access works for residents on rural roads	Manager Infrastructure Services

3C: Remediate land-slips and develop long-term solutions for North Casino link roads		
Principal Activity 3C1: Complete Naughtons Gap road realignment		
Code	Action	Responsible officer
3C1.1	Work with TfNSW to secure funding for Naughtons Gap Rd realignment and complete pre-construction planning	Director Projects and Business Development
Principal Activity 3C2: Complete Bentley Rd landslip restoration		
3C2.1	Finalise designs and secure funding for landslip remediation	Coordinator Project Management Office
3C2.2	Complete remediation works	Coordinator Project Management Office

3D: Rebuild and repair damaged roads, bridges and culverts		
Principal Activity 3D1: Develop & deliver three-year capital works program for road, bridge & culvert restoration across road network		
Code	Action	Responsible officer
3D1.1	Review 2022-23 Capital Works Program to prioritise flood damage repairs.	Manager Asset Planning
3D1.2	Restore the rural road network and key community roads, as disaster relief funds become available	Manager Infrastructure Services
Principal Activity 3D2: Develop & deliver three-year maintenance and inspection program for roads, bridges & culverts		
3D2.1	Develop maintenance and inspection program for 2022-23 based on asset management plans	Manager Asset Planning
3D2.2	Prioritise and respond to customer service requests for road maintenance in accordance with Council's procedures	Manager Infrastructure Services

Operational Plan 2022-23

RECOVER

OBJECTIVE 4: Restore essential infrastructure

Strategies:

- Repair/rebuild water supply networks
- Repair/rebuild sewage treatment plans and sewerage networks
- Restore and maintain community facilities and assets

4A: Repair/rebuild water supply networks		
Principal Activity 4A1: Complete urgent repair works to water supply assets		
Code	Action	Responsible officer
4A1.1	Secure funding and commence replacement of the carbon dosing system at Casino Raw Water Pump Station	Manager Infrastructure Services
4A1.2	Secure funding and complete flood damage repairs to water assets, as per schedule	Manager Infrastructure Services
Principal Activity 4A2: Design, secure approvals & funding for Casino Water Treatment Plant upgrade		
4A2.1	Commission design for Casino WTP upgrade	Manager Infrastructure Services
4A2.2	Work with Water Infrastructure NSW to progress Safe and Secure Program funding for Casino WTP upgrade and secure Section 60 approvals	Manager Infrastructure Services
Principal Activity 4A3: Deliver quality water supply services		
4A3.1	Review Drinking Water Quality Management System and maintain compliance with requirements	Manager Infrastructure Services
4A3.2	Upgrade chlorine dosing systems at Casino WTP	Manager Infrastructure Services
4A3.3	Complete water asset inspection, maintenance and upgrade programs, as per schedule	Manager Infrastructure Services

Operational Plan 2022-23

4B: Repair/rebuild sewerage networks		
Principal Activity 4B1: Complete urgent repair works to sewerage system assets		
Code	Action	Responsible officer
4B1.1	Secure funding, repair and recommission Rileys Hill Sewage Treatment Plant	Manager Infrastructure Services
4B1.2	Complete repairs to Broadwater pressure sewer system and Mid-Richmond sewage pump stations	Manager Infrastructure Services
4B1.3	Design and construct a new sewage transfer system for South Casino	Manager Infrastructure Services
4B1.4	Secure funding and complete flood damage repairs to sewerage assets, as per schedule	Manager Infrastructure Services
Principal Activity 4B2: Complete Evans Head Sewage Treatment Plant (STP) Stage 2		
4B2.1	Finalise design for Evans Head STP Stage 2 and work with Water Infrastructure NSW to progress Safe and Secure Program funding and secure Section 60 approvals	Manager Infrastructure Services
Principal Activity 4B3: Construct Rappville Sewerage Scheme		
4B3.1	Work with Water/Sewer team and funding partners to finalise designs, acquisitions, approvals and preconstruction work for Rappville Sewerage Scheme	Coordinator Project Management Office
4B3.2	Complete construction and commissioning of Rappville sewerage scheme	Coordinator Project Management Office
Principal Activity 4B4: Design, secure approvals & funding for Casino STP upgrade		
4B4.1	Work with Northern Rivers Reconstruction Corporation, Regional NSW and other partners to secure funding for Casino STP upgrade	Director Community Service Delivery
4B4.2	Complete designs and approvals for Casino STP upgrade	Manager Infrastructure Services
Principal Activity 4B5: Deliver efficient sewerage services		
4B5.1	Complete sewerage asset inspection, maintenance and upgrade programs, as per schedule	Manager Infrastructure Services

Operational Plan 2022-23

4C: Restore and maintain community facilities and assets		
Principal Activity 4C1: Restore damaged assets, including sporting facilities, parks, recreation areas, cemeteries, footpaths and cycleways		
Code	Action	Responsible officer
4C1.1	Complete repairs to the Indoor Sports Stadium and other facilities at Colley Park, Casino	Manager Asset Planning
4C1.2	Repair flood damage to Woodburn Pool Plant room	Manager Asset Planning
4C1.3	Commence restoration works for flood damaged sporting facilities in the Mid-Richmond and rural areas	Manager Asset Planning
4C1.4	Develop options to reconstruct Casino footbridge across the Richmond River	Manager Asset Planning
Principal Activity 4C2: Continue to maintain community buildings and assets in accordance with asset plans and programs		
4C2.1	Continue to maintain and develop local cemeteries	Manager Infrastructure Services
4C2.2	Continue to maintain and improve open spaces and sports facilities, as per schedules	Manager Infrastructure Services
4C2.3	Continue to maintain and improve footpaths and cycleways as per schedules	Manager Infrastructure Services

Operational Plan 2022-23

RECOVER

OBJECTIVE 5: Restore the environment

Strategies:

- Work with government partners to restore and stabilize damaged river banks
- Restore riparian habitat zones in Casino and the Mid-Richmond
- Finalize flood clean-up and incident management
- Manage river water quality risks

5A: Work with government partners to restore and stabilize damaged river banks		
Principal Activity 5A1: Advocate for riverbank assessment and restoration programs in Casino, the Mid-Richmond and Bungawalbin		
Code	Action	Responsible officer
5A1.1	Partner with LLS and DPIE to deliver the rural land Riverbank Erosion Support program	Manager Environment, Health & Sustainability
5A1.2	Assess damage to council-managed riverbank lands and seek funding for restoration works	Manager Environment, Health & Sustainability
5A1.3	Work with Rous County Council to support restoration of levee banks	Manager Asset Planning

5B: Restore riparian habitat zones in Casino and the Mid-Richmond		
Principal Activity 5B1: Seek funding to design and deliver riparian habitat restoration programs		
Code	Action	Responsible officer
5B1.1	Deliver the First Year Milestone for the Flying Fox Habitat grant	Manager Environment, Health & Sustainability
5B1.2	Provide opportunities for volunteers to be involved in habitat restoration	Manager Environment, Health & Sustainability

5C: Finalise flood clean-up and incident management		
Principal Activity 5C1: Complete inspections of underground petroleum storage systems (UPSS) and develop remediation plans		
Code	Action	Responsible officer
5C1.1	Identify and assess flood-affected UPSS in high risk areas and work with EPA to develop remediation plans	Manager Environment, Health & Sustainability

Operational Plan 2022-23

Principal Activity 5C2: Partner with EPA to address flood-related chemical and biological hazard incidents		
5C2.1	Work with EPA to monitor and remediate contaminated lands in flood-affected areas	Manager Environment, Health & Sustainability
5C2.2	Investigate opportunities to reduce household chemicals and paints	Manager Environment, Health & Sustainability
Principal Activity 5C3: Manage high risk on-site sewage management systems (OSMS)		
5C3.1	Commence the inspection and remediation program for high-risk OSMS	Manager Environment, Health & Sustainability

5D: Manage water quality risks		
Principal Activity 5D1: Partner with State agencies to support Richmond River water quality monitoring		
Code	Action	Responsible officer
5D1.1	Work with WaterNSW and other partners to participate in water quality monitoring programs as opportunities arise	Manager Environment, Health & Sustainability
Principal Activity 5D2: Manage compliance with environmental licences		
5D2.1	Ensure compliance with Environmental licences for sewage treatment plants at Casino, Evans Head and Coraki	Manager Infrastructure Services
5D2.2	Develop remediation plans for leachate and effluent ponds at Council facilities	Manager Waste and Resource Recovery

Operational Plan 2022-23

PREVENT & PREPARE

OBJECTIVE 6: Improve the disaster resilience of public assets

Strategies:

- Restore and strengthen emergency response infrastructure
- Improve local stormwater and drainage networks
- Build resilience into our water supply and sewerage networks
- Advocate for improved telecommunications networks

6A: Restore and strengthen emergency response infrastructure		
Principal Activity 6A1: Repair flood damage to RFS and SES buildings.		
Code	Action	Responsible officer
6A1.1	Complete damage assessments and schedule repairs for SES facilities at Broadwater and Coraki	Manager Asset Planning
6A1.2	Complete damage assessments and schedule repairs for RFS facilities at Broadwater, Rappville, West Coraki, Tomki and Yorklea	Manager Asset Planning
Principal Activity 6A2: Maintain Regional Emergency Operations Centre and equip council-owned evacuation centres		
6A2.1	Assess facilities at Council-owned buildings used for evacuation centres and plan upgrades	Director Community Service Delivery
Principal Activity 6A3: Strengthen the role of Casino aerodrome in emergency response		
6A3.1	Investigate options to improve aerodrome facilities to support emergency services, including refueling facilities	Director Projects and Business Development

6B: Improve local stormwater and drainage networks		
Principal Activity 6B1: Develop Casino & Evans Head stormwater models and stormwater risk management works program		
Code	Action	Responsible officer
6B1.1	Develop and implement a program to inspect Casino and Evans Head stormwater systems to identify current state and performance of these assets	Manager Asset Planning
6B1.2	Seek funding to review and develop stormwater models for Casino and Mid-Richmond communities and complete risk management planning	Manager Asset Planning
6B1.3	Develop risk management works program as funding becomes available	Manager Asset Planning
6B1.4	Continue to deliver stormwater drain maintenance programs	Manager Infrastructure Services

Operational Plan 2022-23

6C: Build resilience into our water supply and sewerage networks		
Principal Activity 6C1: Secure long-term water supply for Casino & the Mid-Richmond		
Code	Action	Responsible officer
6C1.1	Finalise Casino water security options assessment in conjunction with Regional Jobs Precinct Masterplan and Casino Place Plan	Director Community Service Delivery
6C1.2	Work with Rous Water and the Northern Rivers Resilience Project to finalize water security options for the Mid-Richmond	Manager Infrastructure Services
6C1.3	Complete Richmond Valley Water Management Strategy, including water security options, and seek community feedback	Manager Infrastructure Services
Principal Activity 6C2: Complete automation and telemetry upgrade for water/sewer assets		
6C2.1	Complete automation upgrade at Casino WTP and Raw Water Pump Station	Manager Infrastructure Services
Principal Activity 6C3: Reduce inflow/infiltration in sewerage systems		
6C3.1	Continue the inflow detection program for Casino, Coraki and Evans Head sewerage systems	Manager Infrastructure Services

6D: Advocate for improved communications networks		
Principal Activity 6D1: Assess local flood impacts on telecommunications services		
Code	Action	Responsible officer
6D1.1	Consult with the community on issues with telco blackspots and service loss during the flood and advocate for improvements	Director Community Service Delivery

Operational Plan 2022-23

PREVENT & PREPARE

OBJECTIVE 7: Build resilience in a changing climate

Strategies:

- Improve long-term flood planning and risk management
- Improve community preparedness and capacity to respond to natural disasters
- Support local food production
- Reduce our demand on natural resources
- Explore alternative waste management options

7A: Improve long-term flood planning and risk management		
Principal Activity 7A1: Complete Richmond Valley Flood Study and Floodplain Risk Management Plans.		
Code	Action	Responsible officer
7A1.1	Work with DPE to finalize 2022 flood levels and integrate into Richmond Valley flood study	Manager Development & Certification
7A1.2	Seek funding to complete new Floodplain Risk Management Plans	Manager Development & Certification

7B: Improve community preparedness and capacity to respond to natural disasters		
Principal Activity 7B1: Support safe development in bushfire & flood prone areas		
Code	Action	Responsible officer
7B1.1	Support the Northern Rivers Resilience Initiative and advocate for solutions to mitigate future flood impacts	Director Community Service Delivery
7B1.2	Update Bushfire Prone Land maps	Manager Development & Certification
Principal Activity 7B2: Support community disaster preparedness education		
7B2.1	Develop a disaster preparedness community education program, including annual Get Ready information sessions	Director Community Service Delivery
Principal Activity 7B3: Implement the Richmond Valley Adverse Event Plan		
7B3.1	Review the RV Adverse Event Plan to incorporate lessons from the 2022 flood	Director Community Service Delivery
7B3.2	Continue to implement actions from the 2021 Adverse Event Plan	Director Community Service Delivery

Operational Plan 2022-23

7C: Support local food production		
Principal Activity 7C1: Continue to support farm-based food sales, farmers markets and Paddock to Plate initiatives		
Code	Action	Responsible officer
7C1.1	Explore new opportunities for farm-based food businesses	Manager Economic Development
7C1.2	Deliver a new Paddock to Plate event in 2022-23	Manager Community Connection

7D: Reduce our demand on natural resources		
Principal Activity 7D1: Implement demand management programs to reduce water consumption		
Code	Action	Responsible officer
7D1.1	Partner with Rous Water to deliver the regional demand management strategy	Manager Infrastructure Services
Principal Activity 7D2: Explore options for alternative energy initiatives		
7D2.1	Work with Regional NSW and other stakeholders to explore options for alternative energy initiatives in the Richmond Valley	Manager Waste and Resource Recovery

7E: Explore alternative waste management options		
Principal Activity 7E1: Work with Nth Coast councils on regional waste solutions		
Code	Action	Responsible officer
7E1.1	Complete the regional alternative waste solutions EOI process	Manager Waste and Resource Recovery
7E1.2	Work with North Coast councils to develop a procurement strategy for alternative waste treatment facilities, based on the response to the EOI	Manager Waste and Resource Recovery

Operational Plan 2022-23

SUSTAIN**OBJECTIVE 8: Strengthen the regional economy**

Strategies:

- Establish the Richmond Valley Regional Jobs Precinct (RJP) and support regional economic growth
- Develop the Northern Rivers Rail Trail and other signature projects for economic stimulus
- Support local businesses to recover and prosper
- Attract new businesses to the Richmond Valley to support a diverse economy

8A: Establish the Richmond Valley Regional Jobs Precinct (RJP) and support regional economic growth		
Principal Activity 8A1: Support regional economic development		
Code	Action	Responsible officer
8A1.1	Prepare an Economic Development Strategy for the Richmond Valley	Manager Economic Development
8A1.2	Contribute to the update of the Northern Rivers Regional Economic Development Strategy	Manager Economic Development
Principal Activity 8A2: Finalise and implement the Richmond Valley Regional Jobs Precinct (RJP) masterplan		
8A2.1	Prepare a Planning Proposal for LEP amendments to support the Regional Jobs Precinct Masterplan	Manager Development & Certification
Principal Activity 8A3: Work with Regional NSW to attract investment to RJP precincts and the Richmond Valley		
8A3.1	Continue to work with Regional NSW to identify and engage with target industries and new opportunities for the Regional Jobs Precinct.	Manager Economic Development
8A3.2	Complete the EOI process for sale of land in Council's Reynolds Rd industrial precinct	Manager Economic Development
8A3.3	Pursue opportunities to purchase and activate land for industrial development	Manager Economic Development

8B: Develop the Northern Rivers Rail Trail and other signature projects for economic stimulus		
Principal Activity 8B1: Work with neighbouring councils to support completion of the full length of the Northern Rivers Rail Trail		
Code	Action	Responsible officer
8B1.1	Complete the Casino-Bentley section of the Northern Rivers Rail Trail	Coordinator Project Management Office

Operational Plan 2022-23

8B1.2	Continue to work with neighbouring councils, Northern Rivers Rail Trail Inc. and State Agencies to finalize governance arrangements for the Rail Trail and complete the full project	Director Projects and Business Development
Principal Activity 8B2: Complete Casino memorial pool upgrade		
8B2.1	Complete work on Stage 1 of the Casino Memorial Pool upgrade and seek funding for Stage 2.	Coordinator Project Management Office
Principal Activity 8B3: Complete Casino showground upgrade		
8B3.1	Complete remaining stages of the Casino Showground upgrade	Coordinator Project Management Office
8B3.2	Develop a marketing plan for the redeveloped showground site and equestrian facilities	Manager Economic Development

8C: Support local businesses to recover and prosper		
Principal Activity 8C1 Enhance existing business networks to support business growth		
Code	Action	Responsible officer
8C1.1	Maintain a data base of local businesses and actively engage with local and regional business organisations	Manager Economic Development
8C1.2	Work with agencies and business development groups to provide support and growth opportunities for local businesses	Manager Economic Development
Principal Activity 8C2 Strengthen the visitor economy		
8C2.1	Establish a Richmond Valley tourism advisory group to support and revitalise the industry in the recovery period	Manager Community Connection
8C2.2	Complete the Casino water tower mural and promote the project through the Australian Art Trail	Manager Community Connection
Principal Activity 8C3 Continue to grow Council's business activities to benefit the community		
8C3.1	Position the Northern Rivers Livestock Exchange as the leading facility in Northern NSW	Manager NRLX Operations
8C3.2	Continue to manage council's quarries effectively	Manager Waste and Resource Recovery

8D: Attract new businesses to the Richmond Valley to support a diverse economy		
Principal Activity 8D1: Create a regulatory environment that supports investment		
Code	Action	Responsible officer
8D1.1	Continue to offer development concierge services and case management to support business developments through the application process.	Manager Customer Experience

Operational Plan 2022-23

SUSTAIN**OBJECTIVE 9: Address long-term housing needs**

Strategies:

- Ensure there is sufficient land and infrastructure to support long-term housing needs
- Provide a range of housing choices for the community
- Identify, purchase and develop suitable residential land to support growth

9A: Ensure there is sufficient land and infrastructure to support long-term housing needs		
Principal Activity 9A1: Complete the Richmond Valley Urban Growth Management Strategy and start to implement the recommendations		
Code	Action	Responsible officer
9A1.1	Commence the review of the Local Strategic Planning Statement (LSPS) in response to the Urban Growth Management Strategy to incorporate residential growth areas	Manager Development & Certification
9A1.2	Update the Local Environmental Plan (LEP) and Development Control Plan (DCP) as required, in response to the Casino Place Plan and Mid-Richmond Place Plans	Manager Development & Certification
Principal Activity 9A2: Work with NSW Planning & Environment to release additional residential land in Richmond Valley growth areas		
9A2.1	Participate in the North Coast Regional Growth Strategy review and advocate for the Urban Growth Management Strategy recommendations to be incorporated	Manager Development & Certification
Principal Activity 9A3: Streamline approvals for rezoning, sub-division and residential developments		
9A3.1	Continue to provide development concierge services to support applicants to progress planning proposals	Manager Customer Experience
9A3.2	Monitor customer experience and identify process review and improvement opportunities	Manager Customer Experience
Principal Activity 9A4: Seek government funding for essential infrastructure to activate new housing areas		
9A4.1	Commence development servicing plans for identified growth areas	Manager Infrastructure Services
9A4.2	Advocate to state and federal governments for essential infrastructure funding to fast-track land release	Director Projects & Business Development

Operational Plan 2022-23

9B: Provide a range of housing choices for the community		
Principal Activity 9B1: Partner with the NSW Government to activate Crown Land for affordable housing		
Code	Action	Responsible officer
9B1.1	Identify Crown Land that is currently zoned residential and suitable for development	Manager Economic Development
9B1.2	Continue to work with the Northern Rivers Housing Taskforce to activate residential Crown Lands for housing.	Director Community Service Delivery
Principal Activity 9B2: Promote opportunities for additional development in existing residential areas		
9B2.1	Promote opportunities for granny flats and secondary dwellings in existing residential areas	Manager Development & Certification
9B2.2	Encourage medium to high density housing in appropriate zones	Manager Development & Certification
9B1.3	Ensure the Development Control Plan provides sufficient flexibility to achieve a range of planning outcomes	Manager Development & Certification

9C: Identify, purchase and develop suitable residential land to support growth		
Principal Activity 9C1: Identify suitable sites for council-led residential land development to increase housing availability		
Code	Action	Responsible officer
9C1.1	Review the Urban Growth Management Strategy and Casino Place Plan and identify suitable sites for housing activation on flood safe land.	Manager Economic Development
9C1.2	Consider options for Council to purchase and develop land to increase housing availability in identified growth areas	Manager Economic Development

Operational Plan 2022-23

SUSTAIN**OBJECTIVE 10: Lead and advocate for our community****Strategies:**

- Strengthen engagement between Council and the community
- Advocate to federal and state governments for community needs and priorities
- Enhance partnerships with Northern Rivers councils and other regional agencies
- Lead with integrity

10A: Strengthen engagement between Council and the community		
Principal Activity 10A1: Develop and deliver the Richmond Valley Community Engagement Strategy		
Code	Action	Responsible officer
10A1.1	Complete a new Council Community Engagement Strategy by 2023	Manager Community Connection
10A1.2	Continue to work with community and business advisory groups and develop a program of listening tours and outreach council meetings	Manager Community Connection
10A1.3	Keep the community up to date with information through social media, newsletters, council's website and other media	Manager Community Connection
Principal Activity 10A2: Complete the Community Strategic Plan review in consultation with the community		
10A2.1	Continue Our Big Conversation to inform the review of the Community Strategic Plan, from September 2022	Manager Community Connection
10A2.2	Deliver a new Community Strategic Plan and supporting IP&R plans by June 2023	Leader Strategy

10B: Advocate to federal and state governments for community needs and priorities		
Principal Activity 10B1: Advocate for community priorities and actively seek grant funding		
Code	Action	Responsible officer
10B1.1	Maintain Council's grants program and actively seek funding for strategic priorities	Director Projects & Business Development
10B1.2	Continue to work with the Northern Rivers Recovery Taskforce and other sub-committees to address issues and raise community concerns	General Manager
10B1.3	Build positive working relationships with local members of parliament and government agencies to support advocacy	General Manager

Operational Plan 2022-23

10C: Enhance partnerships with Northern Rivers councils and other regional agencies		
Principal Activity 10C1: Actively support NRJO shared initiatives		
Code	Action	Responsible officer
10C1.1	Remain actively engaged with the Northern Rivers Joint Organisation and explore options for shared flood recovery initiatives	General Manager
10C1.2	Participate in NRJO activities and support development of the Statement of Regional Priorities	General Manager

10D: Lead with integrity		
Principal Activity 10D1: Provide representative and accountable community governance		
Code	Action	Responsible officer
10D1.1	Ensure Council meetings are accessible to the public and continue to provide live-streaming services	Governance Coordinator
10D1.2	Support Councillors to undertake professional development programs	Governance Coordinator
10D1.3	Ensure Richmond Valley Council complies with legislative requirements and processes	Governance Coordinator

Operational Plan 2022-23

SUSTAIN**OBJECTIVE 11: Manage community resources and provide great service**

Strategies:

- Manage resources responsibly
- Provide a high standard of customer service
- Strengthen Council's role as a leading local employer
- Deliver quality services for the community

11A: Manage resources responsibly		
Principal Activity 11A1: Undertake long-term financial and asset management planning		
Code	Action	Responsible officer
11A1.1	Ensure RVC meets all regulatory requirements for financial management and audit	Director Organisational Services
11A1.2	Finalise the Richmond Valley Asset Management Strategy and asset management plans	Manager Asset Planning
Principal Activity 11A2: Ensure resources are managed transparently and responsibly		
Code	Action	Responsible officer
11A2.1	Provide regular reports to Council on financial performance	Principal Accountant
11A2.2	Report annually to the community on Council's performance and financial management	Director Organisational Services
11A2.3	Develop Council's in-house sustainability program	Manager Environment, Health and Sustainability
Principal Activity 11A3: Enhance procurement systems		
11A3.1	Manage Council's fleet functions efficiently	Coordinator Fleet and Procurement
11A3.2	Manage Council's procurement function to ensure probity, value for money and support for local businesses	Coordinator Fleet and Procurement

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11B: Provide a high standard of customer service		
Principal Activity 11B1: Implement the RV Customer Service Charter		
Code	Action	Responsible officer
11B1.1	Provide information to the community on the Customer Service Charter	Manager Customer Experience
11B1.2	Provide regular reports to Council on performance against Customer Service benchmarks	Manager Customer Experience
Principal Activity 11B2: Deliver effective and progressive Regional Library and Casino Indoor Sports Stadium services and programs		
11B2.1	Investigate new trends and technologies to support a modern library service	Manager Regional Libraries
11B2.2	Develop an online community directory for those seeking assistance from NGOs, agencies and businesses	Manager Regional Libraries
11B2.3	Share resources between the library and sports stadium to develop community programs	Manager Regional Libraries

11C: Strengthen Council's role as a leading local employer		
Principal Activity 11C1: Implement the Richmond Valley Council Workforce Strategy		
Code	Action	Responsible officer
11C1.1	Implement yearly Employee Value Proposition initiatives and strategies	Manager People and Culture
11C1.2	Effectively manage Councils recruitment processes to ensure an inclusive and diverse workforce	Manager People and Culture
11C1.3	Design a staff development strategy	Manager People and Culture
Principal Activity 11C2 Continue to provide local employment schemes and development opportunities		
11C2.1	Continue to offer Council's Youth Employment Scheme and annual Try and Trade program for women	Manager People and Culture

11D: Deliver quality services for the community		
Principal Activity 11D1: Deliver efficient & affordable waste management services		
Code	Action	Responsible officer
11D1.1	Execute contract for the transport of waste material from the Richmond Valley until new cell construction	Manager Waste and Resource Recovery
11D1.2	Commence capping project of landfill cells at Nammoona Landfill	Manager Waste and Resource Recovery

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11D1.3	Complete internal audit and review of Waste Management services including kerbside pickup, landfills, transfer stations, fee structure and resourcing	Manager Waste and Resource Recovery
11D1.4	Engage with neighbouring Councils to explore waste service delivery efficiencies and opportunities for improved environmental outcomes.	Manager Waste and Resource Recovery
Principal Activity 11D2: Deliver consistent regulatory and compliance services		
11D2.1	Deliver customer-focused regulatory services that comply with legislative requirements	Manager Development & Certification
Principal Activity 11D3: Provide great corporate support services to improve efficiency		
11D3.1	Deliver the Information Technology strategy to support a modern, mobile workforce	Manager Information and Technology Services
11D3.2	Manage cyber-security and utilise new technologies to improve safety and efficiency	Manager Information and Technology Services
11D3.3	Ensure records management complies with legislative requirements	Manager Information and Technology Services
11D3.4	Provide quality support services for Council's maintenance and construction crews	Manager Infrastructure Services

Operational Plan 2022-23

Financial Statement

Draft Operational Plan Financial Estimates 2022-2026

Richmond Valley Council Draft Operational Plan Financial Estimates 2022-2026

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates
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Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates
Budget Summary and Cash Result

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Revenue					
25,978,545	26,913,123			Recover	0.6%	26,136,710	26,951,699	27,877,986	28,636,026
1,716,646	1,858,203			Prevent & Prepare	-2.3%	1,677,085	1,712,480	1,538,825	1,576,143
37,779,466	39,380,175			Sustain	6.3%	40,154,889	41,456,126	42,680,056	43,865,682
65,474,657	68,151,501			Total Operating Revenue	3.8%	67,968,684	70,120,305	72,096,867	74,077,851
				Operating Expenditure					
44,404,800	46,120,805			Recover	2.6%	45,563,127	46,544,926	47,684,928	48,787,579
3,907,434	4,306,878			Prevent & Prepare	5.5%	4,121,970	4,210,831	3,887,019	3,978,949
19,383,295	21,231,590			Sustain	3.9%	20,139,956	20,525,525	21,269,182	21,444,959
67,695,529	71,659,273			Total Operating Expenditure	3.1%	69,825,053	71,281,282	72,841,129	74,211,487
(2,220,872)	(3,507,772)			Operating Result before Capital Grants and Contributions	-16.4%	(1,856,369)	(1,160,977)	(744,263)	(133,636)
				Add: Capital Revenue					
14,268,608	19,755,296			Capital Grants & Contributions	48.8%	21,237,250	2,409,285	2,415,039	3,870,909
12,047,736	16,247,524			Operating Result including Capital Grants and Contributions	60.9%	19,380,882	1,248,309	1,670,777	3,737,273
				Add: Non-Cash Expenses					
17,673,200	17,673,200			Depreciation	2.8%	18,162,076	18,575,508	18,999,274	19,433,630
69,516	69,516			Rehabilitation Borrowing Expenses	2.5%	71,254	73,036	74,862	76,734
0	0			Quarry Inventory Movements	0.0%	0	0	0	0
				Add: Non-Operating Funds Employed					
5,850,000	4,740,000			Loan Funds Used	-82.9%	1,000,000	0	0	2,500,000
1,833	1,833			Deferred Debtor Repayments	2.3%	1,875	1,910	1,950	1,990
3,370,662	3,218,112			Proceeds from Sale of Assets	3.7%	3,495,024	3,737,869	7,247,955	10,799,372
				Less: Funds Deployed for Non-Operating Purposes					
46,880,556	45,706,468			Asset Acquisition	-2.7%	45,603,445	23,617,177	22,194,264	23,017,153
3,047,794	2,999,794			Loan Repayments	12.1%	3,417,398	3,615,051	3,781,732	3,358,214
(10,915,404)	(6,756,077)			Cash Surplus/(Deficit)	-36.7%	(6,909,733)	(3,595,596)	2,018,822	10,173,632
				Equity Movements					
(11,221,892)	(7,044,665)			Restricted Funds - Increase/(Decrease)	-36.1%	(7,167,519)	(3,836,598)	1,829,210	9,782,449
306,488	288,588			Working Funds - Increase/(Decrease)	-15.9%	257,786	241,002	189,612	391,183

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates
Theme: Recover - Budget Summary

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Revenue					
23,289	33,289			Festivals and Events	3.0%	23,988	24,708	25,449	26,212
1,338,460	1,339,460			Libraries	4.0%	1,391,857	1,426,757	1,462,536	1,502,489
0	0			Community Programs and Grants	0.0%	0	0	0	0
684,239	684,239			Planning & Development Services	3.0%	704,766	725,908	747,685	770,118
19,819	19,819			Tourism	103.9%	40,414	21,027	41,657	22,306
6,195,543	7,165,979			Building and Maintaining Roads	-6.0%	5,825,317	5,946,249	6,070,200	6,197,077
266,511	268,711			Sports Grounds, Parks and Facilities	1.0%	269,270	277,261	285,490	293,968
104,885	104,885			Community Centres and Halls	3.0%	108,031	111,271	114,607	118,046
0	0			Swimming Pools	0.0%	0	0	0	0
7,464,119	7,439,007			Water Supplies	2.1%	7,618,356	7,995,679	8,394,200	8,646,783
9,391,612	9,367,666			Sewerage Services	2.8%	9,649,939	9,938,744	10,237,542	10,545,448
490,068	490,068			Environmental Health	3.0%	504,772	484,095	498,620	513,579
25,978,545	26,913,123			Total Operating Revenue	0.6%	26,136,710	26,951,699	27,877,986	28,636,026
				Operating Expenditure					
281,954	294,931			Festivals and Events	13.4%	319,773	297,739	305,177	313,293
2,361,515	2,362,515			Libraries	4.3%	2,461,918	2,520,659	2,579,632	2,645,304
278,714	278,714			Community Programs and Grants	-32.9%	186,880	191,461	196,296	201,027
2,768,380	2,800,530			Planning & Development Services	4.7%	2,897,773	2,979,117	3,057,774	3,139,701
343,033	366,033			Tourism	8.2%	371,194	349,507	388,050	367,286
17,012,739	18,616,200			Building and Maintaining Roads	1.2%	17,214,401	17,621,226	18,076,883	18,500,829
3,477,231	3,498,638			Sports Grounds, Parks and Facilities	3.9%	3,611,276	3,701,469	3,792,491	3,881,499
851,735	854,635			Community Centres and Halls	6.7%	908,549	933,589	960,953	986,315
971,012	971,012			Swimming Pools	10.5%	1,072,850	1,088,294	1,105,211	1,120,450
6,722,393	6,722,393			Water Supplies	3.2%	6,937,914	7,124,393	7,320,972	7,508,406
8,238,048	8,238,048			Sewerage Services	1.5%	8,364,192	8,486,414	8,617,920	8,805,684
1,098,046	1,117,156			Environmental Health	10.8%	1,216,405	1,251,058	1,283,570	1,317,785
44,404,800	46,120,805			Total Operating Expenditure	2.6%	45,563,127	46,544,926	47,684,928	48,787,579
(18,426,255)	(19,207,682)			Operating Result - Surplus/(Deficit)	5.4%	(19,426,417)	(19,593,227)	(19,806,942)	(20,151,553)
(4,694,955)	(5,476,382)			Operating Cash Result - Surplus/(Deficit)	14.4%	(5,373,304)	(5,196,643)	(5,058,300)	(5,042,053)
				Capital Movements					
				Add: Capital Grants and Contributions		20,902,572	2,190,681	2,192,063	3,643,473
				Add: Loan Funds Used		0	0	0	2,500,000
				Add: Asset Sales		10,500	3,227	10,500	100,500
				Add: Transfer from Reserves		4,679,110	2,165,575	1,512,358	467,110
				Less: Capital Expenditure		34,857,926	14,104,284	13,785,693	16,674,748
				Less: Loan Repayments		2,490,664	2,610,642	2,737,198	2,640,981
				Less: Transfer to Reserves		206,892	237,188	215,203	636,137
				Program Cash Result - Surplus/(Deficit)		(17,336,604)	(17,789,274)	(18,081,473)	(18,282,836)

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 1: Help communities to recover and reconnect

Service: Festivals and Events

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Revenue					
0	10,000	170520	0290	Events - Australia Day	0.0%	0	0	0	0
23,289	23,289	170550	0290	Events - Casino Beef Week	3.0%	23,988	24,708	25,449	26,212
23,289	33,289			Total Operating Revenue	3.0%	23,988	24,708	25,449	26,212
				Operating Expenditure					
130,031	130,031	170500	3025	Events Management - Ops	23.5%	160,535	136,581	139,998	143,898
				Event Support					
6,531	6,531	170510	3238	Anzac Day	2.2%	6,672	6,839	7,010	7,200
8,118	18,118	170520	3238	Australia Day	2.3%	8,305	8,511	8,725	8,953
2,208	1,208	170530	3250	Bentley Art Prize	1.1%	2,233	2,263	2,295	2,331
55,210	55,210	170550	3240	Casino Beef Week	2.3%	56,504	57,917	59,366	60,904
1,634	1,634	170552	3250	Casino Fun Run	2.1%	1,668	1,709	1,751	1,798
0	2,977	170557	3212	Casino Reconciliation Black and White Ball & Awards	0.0%	0	0	0	0
10,325	10,325	170570	3238	Co-opera	-100.0%	0	10,848	0	11,397
0	2,000	170571	3238	Events - Coraki Art Prize	0.0%	0	0	0	0
0	7,907	170573	Various	Events - COW FM Country Music Festival	0.0%	0	0	0	0
30,630	21,823	170650	3250	Other Events	43.7%	44,007	32,238	44,190	33,924
25,250	25,250	170655	3250	Primex	9.2%	27,563	28,252	28,958	29,682
500	400	170660	3250	Quota Club Fair	0.0%	500	500	500	500
1,676	1,676	170662	3238	Remembrance Day	2.1%	1,712	1,755	1,799	1,848
8,854	8,854	170664	3252	RVC Christmas Street Party	2.4%	9,065	9,291	9,523	9,768
987	987	170666	3238	RVC Events/Ceremonies	2.2%	1,009	1,035	1,062	1,090
281,954	294,931			Total Operating Expenditure	13.4%	319,773	297,739	305,177	313,293
(258,665)	(261,642)			Operating Result - Surplus/(Deficit)	14.4%	(295,785)	(273,031)	(279,728)	(287,081)
(258,665)	(261,642)			Operating Cash Result - Surplus/(Deficit)	14.4%	(295,785)	(273,031)	(279,728)	(287,081)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(295,785)	(273,031)	(279,728)	(287,081)

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 1: Help communities to recover and reconnect

Service: Libraries

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Revenue					
0	0	220010	Various	Public Libraries Revenue	0.0%	0	0	0	0
1,338,460	1,338,460	230010	Various	Richmond Upper Clarence Regional Library	4.0%	1,391,857	1,426,757	1,462,536	1,502,489
0	1,000	230103	0590	National Backyard Cricket Grant	0.0%	0	0	0	0
1,338,460	1,339,460			Total Operating Revenue	4.0%	1,391,857	1,426,757	1,462,536	1,502,489
				Operating Expenditure					
51,194	51,194	220100	Various	Casino Library	-0.6%	50,894	52,680	54,534	56,455
9,056	9,056	220200	Various	Coraki Library	13.1%	10,245	10,617	11,002	11,395
7,277	7,277	220300	Various	Evans Head Library	2.5%	7,460	7,647	7,837	8,034
771,037	771,037	220400	Various	Regional Library Contributions	5.1%	810,690	832,478	853,392	877,089
1,206,136	1,206,136	230010	Various	Richmond Upper Clarence Regional Library	4.2%	1,256,267	1,287,820	1,320,168	1,356,606
0	1,000	230103	Various	National Backyard Cricket Grant	0.0%	0	0	0	0
54,515	54,515	230991	3998	Indirect Expenditure Activity Based Costing - Expense	4.7%	57,096	58,557	60,205	61,556
262,300	262,300	230990	3999	Depreciation	2.7%	269,266	270,860	272,494	274,169
2,361,515	2,362,515			Total Operating Expenditure	4.3%	2,461,918	2,520,659	2,579,632	2,645,304
(1,023,055)	(1,023,055)			Operating Result - Surplus/(Deficit)	4.6%	(1,070,061)	(1,093,902)	(1,117,096)	(1,142,815)
(760,755)	(760,755)			Operating Cash Result - Surplus/(Deficit)	5.3%	(800,795)	(823,042)	(844,602)	(868,646)
				Capital Movements					
				Add: Capital Grants & Contributions		45,400	45,400	45,400	245,400
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		10,500	500	10,500	90,500
				Add: Transfer from Restricted Assets		0	0	0	264,600
				Less: Asset Acquisition		157,237	120,605	156,340	717,142
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		7,100	36,400	13,400	0
				Program Cash Result - Surplus/(Deficit)		(909,232)	(934,147)	(958,442)	(985,288)

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 1: Help communities to recover and reconnect

Service: Community Programs and Grants

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Revenue					
0	0	260100	0370	Contribution - Youth Week	0.0%	0	0	0	0
0	0			Total Operating Revenue	0.0%	0	0	0	0
				Operating Expenditure					
				Community Programs and Grants					
2,065	2,065	260100	3025	Administration Expenses	2.5%	2,117	2,170	2,225	2,280
75,750	75,750	260100	3155	Donations	2.5%	77,644	79,585	81,575	83,614
132,192	132,192	260100	3185	Employee Costs	-73.1%	35,496	36,384	37,294	38,338
5,500	5,500	260100	3504	Aboriginal Programs	0.0%	5,500	5,500	5,500	5,500
7,621	7,621	260100	3507	Community Projects	2.5%	7,812	8,007	8,207	8,412
4,000	4,000	260100	3518	Aged & Disability	0.0%	4,000	4,000	4,000	4,000
1,010	1,010	260100	3526	Projects for Women	2.5%	1,035	1,061	1,088	1,115
7,070	7,070	260100	3528	Projects for Youth	2.5%	7,247	7,428	7,614	7,804
				Indirect Expenditure					
43,506	43,506	260991	3998	Activity Based Costing - Expense	5.8%	46,029	47,326	48,793	49,964
278,714	278,714			Total Operating Expenditure	-32.9%	186,880	191,461	196,296	201,027
(278,714)	(278,714)			Operating Result - Surplus/(Deficit)	-32.9%	(186,880)	(191,461)	(196,296)	(201,027)
(278,714)	(278,714)			Operating Cash Result - Surplus/(Deficit)	-32.9%	(186,880)	(191,461)	(196,296)	(201,027)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(186,880)	(191,461)	(196,296)	(201,027)

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 2: Support families and businesses to rebuild

Service: Town Planning & Development Services

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
Operating Revenue									
Planning & Development Services									
61,800	61,800	320100	0020	Advertising Fees	3.0%	63,654	65,564	67,531	69,557
12,920	12,920	320100	0040	Archive Fee	3.0%	13,308	13,707	14,118	14,542
7,854	7,854	320100	0140	Certificates - Building Certificates	3.0%	8,090	8,333	8,583	8,840
72,100	72,100	320100	0170	Certificates - S149	3.0%	74,263	76,491	78,786	81,150
12,920	12,920	320100	0190	Certificates - S735A	3.0%	13,308	13,707	14,118	14,542
2,536	2,536	320100	0210	Complying Development Fees	3.0%	2,612	2,690	2,771	2,854
18,748	18,748	320100	0410	Drainage Diagram Fees	3.0%	19,310	19,889	20,486	21,101
224,948	224,948	320100	0460	Fees - Other	-0.6%	223,696	230,406	237,318	244,438
2,472	2,472	320100	0630	Infringement Notice Fees	3.0%	2,546	2,622	2,701	2,782
11,000	11,000	320100	0640	Inspection Fees - Accessways	3.0%	11,330	11,670	12,020	12,381
175,100	175,100	320100	0650	Inspection Fees - Building Compliance	3.0%	180,353	185,764	191,337	197,077
27,004	27,004	320100	0680	Inspection Fees - Pools	3.0%	27,814	28,648	29,507	30,392
31,875	31,875	320100	0690	Inspection Fees - Sewer Connection	3.0%	32,831	33,816	34,830	35,875
5,067	5,067	320100	0790	Linen Plan Signing Fees	3.0%	5,219	5,376	5,537	5,703
3,167	3,167	320100	0800	Long Service Levy Commission Revenue	3.0%	3,262	3,360	3,461	3,565
0	0	320100	0858	Plumbing Permits - S68	0.0%	8,000	8,240	8,487	8,742
2,060	2,060	320100	1220	Rural Road Numbering Fees	3.0%	2,122	2,186	2,252	2,320
12,668	12,668	320100	1480	Subdivision Fees	3.0%	13,048	13,439	13,842	14,257
684,239	684,239			Total Operating Revenue	3.0%	704,766	725,908	747,685	770,118
Operating Expenditure									
Planning & Development Services									
37,141	37,141	320100	3025	Administration Expenses	2.5%	38,070	39,021	39,996	40,996
1,556,792	1,556,792	320100	3185	Employee Costs	3.9%	1,617,448	1,657,885	1,699,332	1,746,913
80,000	80,000	320100	3270	Fleet Expenses	2.5%	82,000	84,050	86,151	88,305
2,161	2,161	320100	3385	M & R - Equipment	2.5%	2,215	2,270	2,327	2,385
38,786	38,786	320100	3455	Operating Expenses	2.5%	39,755	40,749	41,768	42,812
1,622	1,622	320100	3690	Rural Road Numbering Expenses	2.5%	1,663	1,705	1,748	1,792
0	32,150	320115	Various	Planning Portal	0.0%	0	0	0	0

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 2: Support families and businesses to rebuild

Service: Town Planning & Development Services

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Expenditure (continued)					
600	600	320990	3999	Indirect Expenditure	-16.7%	500	500	500	500
1,051,278	1,051,278	320991	3998	Depreciation	6.2%	1,116,122	1,152,937	1,185,952	1,215,998
				Activity Based Costing - Expense					
2,768,380	2,800,530			Total Operating Expenditure	4.7%	2,897,773	2,979,117	3,057,774	3,139,701
(2,084,141)	(2,116,291)			Operating Result - Surplus/(Deficit)	5.2%	(2,193,007)	(2,253,209)	(2,310,089)	(2,369,583)
(2,083,541)	(2,115,691)			Operating Cash Result - Surplus/(Deficit)	5.2%	(2,192,507)	(2,252,709)	(2,309,589)	(2,369,083)
				Capital Movements					
				Add: Capital Grants & Contributions		199,792	200,788	201,803	202,840
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		199,792	200,788	201,803	202,840
				Program Cash Result - Surplus/(Deficit)		(2,192,507)	(2,252,709)	(2,309,589)	(2,369,083)

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 2: Support families and businesses to rebuild

Service: Tourism

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Revenue					
16,819	16,819	170200	0460	Tourism Revenue	121.9%	37,324	17,844	38,379	18,930
3,000	3,000	170300	1180	Woodburn Visitor Information Centre	3.0%	3,090	3,183	3,278	3,376
19,819	19,819			Total Operating Revenue	103.9%	40,414	21,027	41,657	22,306
				Operating Expenditure					
167,315	167,315	170200	3025	Tourism Expenditure	-1.7%	164,525	168,640	172,855	177,636
				Visitor Information Centres					
42,610	42,610	170250	3025	Casino	5.3%	44,865	46,214	47,610	49,051
17,535	17,535	170280	3025	Evans Head	-4.2%	16,802	17,360	17,938	18,535
15,978	15,978	170300	3375	Woodburn	3.3%	16,510	17,061	17,632	18,222
58,295	58,295	170305	3025	Discover Richmond Valley Projects	54.0%	89,752	61,246	92,777	64,346
25,000	8,000	170400	3025	Public Art	0.0%	25,000	25,000	25,000	25,000
0	40,000	170403	3455	Tourism - Evans Head Monuments by the sea	0.0%	0	0	0	0
				Indirect Expenditure					
16,300	16,300	170990	3999	Depreciation	-15.7%	13,740	13,986	14,238	14,496
343,033	366,033			Total Operating Expenditure	8.2%	371,194	349,507	388,050	367,286
(323,214)	(346,214)			Operating Result - Surplus/(Deficit)	2.3%	(330,780)	(328,480)	(346,393)	(344,980)
(306,914)	(329,914)			Operating Cash Result - Surplus/(Deficit)	3.3%	(317,040)	(314,494)	(332,155)	(330,484)
				Capital Movements					
				Add: Capital Grants & Contributions		5,800,000	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		1,000,000	0	0	0
				Less: Asset Acquisition		6,800,000	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(317,040)	(314,494)	(332,155)	(330,484)

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 3: Restore the Richmond Valley's road network

Service: Building and Maintaining Roads

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
338,778	338,778	370000	0480	Operating Revenue	-18.0%	277,855	271,027	144,253	147,368
0	32,213	390005	0590	Urban Local Roads	0.0%	0	0	0	0
810,432	810,432	390010	0300	Roads Sealed Rural Local - Nat Dis ARGN960 Flood Mar 21	8.6%	880,126	890,663	1,021,216	1,021,786
877,405	877,405	410010	0590	Sealed Rural Regional Roads	-3.4%	847,736	868,929	890,653	912,919
0	99,309	430005	0590	Roads Unsealed - Nat Dis ARGN960 Flood Mar 21	0.0%	0	0	0	0
0	104,106	430006	0590	Roads Unsealed - Nat Dis ARGN871 Vegetation ext 2	0.0%	0	0	0	0
0	968,945	430700	0590	Bushfire Green Waste	0.0%	0	0	0	0
443,000	10,097	440003	0590	Bridge Mtce - Unsel Local AGRN871 Nat Dis Fires Aug 19	-100.0%	0	0	0	0
0	14,208	440005	0590	Bridge - Unsel Local AGRN960 Nat Dis Flood Mar 21	0.0%	0	0	0	0
0	104,750	450011	0290	Footpath - Casino - NBN Repairs Vision Streams	0.0%	0	0	0	0
5,445	5,445	460010	0440	Aerodromes - Casino	3.0%	5,608	5,776	5,950	6,129
0	79,808	470005	0290	Street Lighting - Energy Saving Certificates	0.0%	0	0	0	0
99,438	99,438	470100	0590	Street Lighting	3.0%	102,421	105,494	108,659	111,919
336,636	336,636	480010	0460	RMCC Routine Services - HW16	2.5%	345,052	353,678	362,520	371,583
740,255	740,255	480020	0460	RMCC Routine Services - MR83	2.5%	758,761	777,730	797,173	817,102
551,907	551,907	480100	0460	RMCC Ordered Works - HW16	2.5%	565,705	579,848	594,344	609,203
1,992,247	1,992,247	480500	0460	RMCC Ordered Works - MR83	2.5%	2,042,053	2,093,104	2,145,432	2,199,068
6,195,543	7,165,979			Total Operating Revenue	-6.0%	5,825,317	5,946,249	6,070,200	6,197,077
				Operating Expenditure					
				Street Cleaning					
186,635	186,635	360010	4308	Casino CBD	2.3%	191,001	195,778	200,676	205,887
38,935	38,935	360020	4308	Casino Urban Streets	-2.7%	37,871	38,820	39,790	40,807
13,154	13,154	360200	4308	Broadwater	17.6%	15,469	15,856	16,252	16,669
18,320	18,320	360300	4308	Coraki	18.7%	21,754	22,298	22,854	23,453
69,469	69,469	360400	4308	Evans Head	2.3%	71,076	72,853	74,674	76,625
36,659	36,659	360850	4308	Woodburn	-5.9%	34,510	35,373	36,255	37,198
				Indirect Expenditure					
63,282	63,282	360991	3998	Activity Based Costing - Expense	7.2%	67,828	69,682	71,481	73,411
				Urban Road Maintenance					
439,782	439,782	370010	3330	Casino	5.7%	464,827	476,916	489,334	502,431
47,663	47,663	370020	4201	Broadwater	-4.4%	45,554	46,693	47,862	49,129
67,605	67,605	370030	4201	Coraki	2.0%	68,950	70,675	72,440	74,373
138,132	138,132	370040	4120	Evans Head	1.8%	140,663	144,180	147,788	151,706
20,000	20,000	370050	4311	Rappville	2.0%	20,400	20,910	21,433	22,032
3,230	3,230	370060	4311	Rileys Hill	2.1%	3,299	3,382	3,468	3,561
47,934	47,934	370070	4201	Woodburn	1.9%	48,863	50,087	51,340	52,701
23,766	23,766	370100	4313	Weed Spraying	2.1%	24,270	24,878	25,500	26,196
11,111	11,111	370105	3850	Bus Shelter Maintenance	2.3%	11,366	11,650	11,942	12,256
18,264	18,264	370200	3330	Carpark Maintenance - Casino	4.6%	19,110	19,619	20,139	20,663
2,527	2,527	370240	4201	Carpark Maintenance - Evans Head	2.3%	2,585	2,651	2,716	2,788
30,000	30,000	370900	3455	Additional Maintenance (S94A)	0.0%	30,000	30,000	30,000	30,000

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 3: Restore the Richmond Valley's road network

Service: Building and Maintaining Roads

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Expenditure (continued)					
				Indirect Expenditure					
396,667	396,667	370991	3998	Activity Based Costing - Expense	7.3%	425,713	431,418	446,731	450,111
2,087,300	2,087,300	370990	3999	Depreciation	2.4%	2,138,303	2,190,580	2,244,164	2,299,088
				Urban Bridge Maintenance					
3,168	3,168	380010	4686	Casino	2.3%	3,240	3,320	3,404	3,494
2,366	2,366	380060	4686	Rileys Hill	2.2%	2,417	2,477	2,540	2,609
				Indirect Expenditure					
136,600	136,600	380990	3999	Depreciation	2.5%	140,015	143,515	147,103	150,781
600,710	600,710	390010	3070	Sealed Rural Local Roads	34.6%	808,278	828,485	849,196	871,305
0	32,213	390034	Various	ARGN960 - Project Mgmt Immediate Recon Works	0.0%	0	0	0	0
11,427	11,427	390012	4250	Quarry Road Maintenance	2.4%	11,703	11,996	12,296	12,611
50,000	42,000	390050	4511	Rural Roads Drainage (RSV 14/15)	0.0%	50,000	50,000	50,000	50,000
				Borrowing Costs					
101,115	101,115	390976	3070	Interest on Loans	-16.6%	84,311	66,971	48,949	31,597
				Indirect Expenditure					
525,857	525,857	390991	3998	Activity Based Costing - Expense	7.5%	565,514	571,610	592,684	595,391
2,792,900	2,792,900	390990	3999	Depreciation	2.5%	2,862,718	2,934,281	3,007,633	3,082,819
34,336	34,336	400010	4686	Sealed Rural Roads Bridge Maintenance	2.4%	35,160	36,040	36,942	37,887
				Indirect Expenditure					
614,400	614,400	400990	3999	Depreciation	2.5%	629,760	645,504	661,642	678,183
209,799	209,799	410010	4201	Sealed Rural Regional Roads	-12.6%	183,265	190,187	203,142	210,679
				Indirect Expenditure					
134,472	134,472	410991	3998	Activity Based Costing - Expense	6.6%	143,294	145,089	150,244	151,286
728,000	728,000	410990	3999	Depreciation	2.5%	746,200	764,855	783,976	803,575
247,800	247,800	420990	3999	Depreciation	2.5%	253,995	260,345	266,854	273,525

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 3: Restore the Richmond Valley's road network

Service: Building and Maintaining Roads

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Expenditure (continued)					
				Unsealed Roads Maintenance					
				Unsealed Grading					
489,673	489,673	430008	4221	Lower River	2.3%	500,994	513,520	526,358	540,110
489,678	489,678	430009	4221	Rural West	2.3%	500,996	513,521	526,359	540,112
121,310	121,310	430010	3070	Unsealed Rural Local Road Maintenance	2.4%	124,185	127,696	131,501	135,820
0	5,751	430075	7222	Unslid Flood Mar 21 - Mooneys Lane	0.0%	0	0	0	0
0	2,318	430083	7222	Unslid Flood Mar 21 - Queensland Road	0.0%	0	0	0	0
0	9,240	430119	7222	Unslid Flood Mar 21 - Benauds Road	0.0%	0	0	0	0
0	36,500	430131	7222	AGRN960 EPAR - Unslid Crown Rd Mar 21 - Crown Road	0.0%	0	0	0	0
0	45,500	430132	7222	AGRN960 EPAR - Unslid Crown Rd Mar 21 - Redgate Rd	0.0%	0	0	0	0
0	104,106	Various	Various	Bushfire 2019 Vegetation Works	0.0%	0	0	0	0
0	939,095	430700	Various	Bushfire Green Waste Clean Up	0.0%	0	0	0	0
				Borrowing Costs					
6,017	6,017	430976	3070	Interest on Loans	-16.0%	5,052	4,055	3,025	1,961
				Indirect Expenditure					
301,370	301,370	430991	3998	Activity Based Costing - Expense	7.3%	323,415	330,114	340,557	346,183
740,800	740,800	430990	3999	Depreciation	2.5%	759,320	778,303	797,761	817,705
				Unsealed Rural Local Bridges					
29,072	29,072	440010	4686	Unsealed Rural Local Bridges	2.2%	29,719	30,462	31,224	32,056
443,000	10,097	440224	4685	Unslid Flood Feb 20 EPAR - Busbys Flat Bridge	-100.0%	0	0	0	0
0	14,208	440240	Various	Unslid Flood Mar 21 - 2260 Busbys Flat Crown Rd Bridge	0.0%	0	0	0	0
				Indirect Expenditure					
188,300	188,300	440990	3999	Depreciation	2.5%	193,008	197,833	202,779	207,848
				Footpath Maintenance					
20,438	20,438	450010	4337	Casino	2.3%	20,913	21,437	21,974	22,546
0	199,750	450011	7337	Casino - NBN Repairs	0.0%	0	0	0	0
3,505	3,505	450020	4337	Broadwater	2.1%	3,580	3,670	3,762	3,864
5,667	5,667	450030	4337	Coraki	2.3%	5,796	5,942	6,090	6,250
8,582	8,582	450040	4337	Evans Head	2.3%	8,777	8,996	9,221	9,463
4,096	4,096	450050	4337	Woodburn	2.3%	4,190	4,294	4,403	4,518
				Indirect Expenditure					
77,914	77,914	450991	3998	Activity Based Costing - Expense	6.8%	83,238	84,586	87,339	88,434
276,200	276,200	450990	3999	Depreciation	2.5%	283,105	290,183	297,438	304,874
				Aerodromes					
11,747	11,747	460010	3030	Casino Aerodrome	2.3%	12,019	12,320	12,627	12,957

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 3: Restore the Richmond Valley's road network

Service: Building and Maintaining Roads

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Expenditure (continued)					
				Indirect Expenditure					
108,987	108,987	460991	3998	Activity Based Costing - Expense	6.5%	116,056	119,395	122,900	125,795
74,200	74,200	460990	3999	Depreciation	2.5%	76,056	77,958	79,907	81,905
				Street Lighting					
101,064	101,064	470010	3455	Casino	5.0%	106,117	111,423	116,994	122,844
4,214	4,214	470020	3455	Broadwater	5.0%	4,425	4,646	4,878	5,122
9,769	9,769	470030	3455	Coraki	5.0%	10,257	10,770	11,309	11,874
23,479	23,479	470040	3455	Evans Head	5.0%	24,653	25,886	27,180	28,539
1,849	1,849	470050	3455	Rappville	5.0%	1,941	2,038	2,140	2,247
7,605	7,605	470060	3455	Woodburn	5.0%	7,985	8,384	8,803	9,243
115,815	115,815	470100	3455	Traffic Route	5.0%	121,606	127,686	134,070	140,774
197	197	470200	3455	Other Areas	5.1%	207	217	228	239
0	655,683	470210	3455	Bulk LED Upgrade	0.0%	0	0	0	0
				Indirect Expenditure					
21,210	21,210	470991	3998	Activity Based Costing - Expense	7.0%	22,685	23,323	23,928	24,573
				State Road Maintenance					
291,938	291,938	480010	3075	RMCC Routine Services - HW16	2.5%	299,234	306,716	314,384	322,243
644,987	644,987	480020	3075	RMCC Routine Services - MR83	2.5%	661,112	677,639	694,581	711,945
460,474	460,474	480100	3075	RMCC Ordered Works - HW16	2.5%	471,987	483,786	495,880	508,277
1,629,536	1,629,536	480500	3075	RMCC Ordered Works - MR83	1.7%	1,656,668	1,703,448	1,751,949	1,801,209
				Indirect Expenditure					
346,661	346,661	480991	3998	Activity Based Costing - Expense	7.3%	371,823	382,005	391,890	402,473
17,012,739	18,616,200			Total Operating Expenditure	1.2%	17,214,401	17,621,226	18,076,883	18,500,829
(10,817,196)	(11,450,221)			Operating Result - Surplus/(Deficit)	5.3%	(11,389,084)	(11,674,977)	(12,006,683)	(12,303,752)
(2,930,696)	(3,563,721)			Operating Cash Result - Surplus/(Deficit)	12.8%	(3,306,604)	(3,391,620)	(3,517,426)	(3,603,449)
				Capital Movements					
				Add: Capital Grants & Contributions		8,634,286	420,000	420,000	420,000
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		410,887	54,648	55,095	55,540
				Less: Asset Acquisition		13,851,935	5,371,768	5,294,856	5,509,006
				Less: Loan Repayments		539,344	557,680	576,731	471,910
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(8,652,710)	(8,846,420)	(8,913,918)	(9,108,824)

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 4: Restore essential infrastructure

Service: Sports Grounds, Parks & Facilities

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
Operating Revenue									
33,853	33,853	290000	Various	Sports Grounds Revenue	3.0%	34,869	35,915	36,992	38,101
46,022	46,022	290109	Various	Casino Sports Stadium	-8.2%	42,252	43,520	44,825	46,170
0	2,200	290140	Various	QE Park Sports Fields	0.0%	0	0	0	0
72,929	72,929	300010	Various	Parks & Gardens Revenue	3.0%	75,117	77,370	79,691	82,082
70,679	70,679	300310	Various	Coraki Caravan Park	3.0%	72,800	74,984	77,233	79,550
15,704	15,704	310010	Various	Casino Showground Revenue	3.0%	16,175	16,660	17,160	17,675
27,324	27,324	310030	Various	Evans Head Surf Club Revenue	2.7%	28,057	28,812	29,589	30,390
266,511	268,711			Total Operating Revenue	1.0%	269,270	277,261	285,490	293,968
Operating Expenditure									
Sports Grounds - Casino									
13,886	13,886	290100	Various	Albert Park	5.0%	14,587	15,032	15,497	15,965
3,833	3,833	290102	Various	Albert Park Rest Area	80.4%	6,915	7,088	7,265	7,463
261,091	261,091	290109	Various	Casino Sports Stadium	2.3%	267,189	274,223	281,454	289,481
40,377	40,377	290110	Various	Colley Park	11.0%	44,823	46,248	47,724	49,303
7,384	7,384	290120	Various	Jubilee Park	2.0%	7,532	7,737	7,946	8,165
6,557	6,557	290130	Various	McDonald Park	1.6%	6,663	6,832	7,006	7,197
129,926	132,126	290140	Various	Queen Elizabeth Park No 1	6.2%	138,021	143,043	148,272	152,765
1,265	1,265	290150	Various	Queen Elizabeth Park No 2	50.2%	1,900	1,995	2,095	2,200
368	368	290160	Various	Queen Elizabeth Park No 3 & 4	63.0%	600	630	662	695
25,497	25,497	290170	Various	Queen Elizabeth Park Outer	17.9%	30,064	30,836	31,630	32,485
4,100	4,100	290172	Various	QE Riverbank Maintenance	0.0%	4,100	4,100	4,100	4,100
910	910	290175	Various	Queen Elizabeth Park No 5	53.8%	1,400	1,470	1,544	1,621
10,365	10,365	290180	Various	Riverview Park	3.7%	10,752	11,043	11,341	11,653
3,113	3,113	290190	Various	Tennis Club	24.9%	3,888	4,040	4,199	4,364
Sports Grounds - Coraki									
18,267	18,267	290300	Various	Windsor Park	6.2%	19,396	19,959	20,538	21,149
Sports Grounds - Evans Head									
35,729	35,729	290400	Various	Paddon/Coast Guard Park	5.0%	37,512	38,711	39,950	41,111
62,767	62,767	290410	Various	Stan Payne Oval	5.8%	66,401	68,724	71,139	73,466
2,659	2,659	290420	3455	Waterfront Structures	2.5%	2,725	2,793	2,863	2,935

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 4: Restore essential infrastructure

Service: Sports Grounds, Parks & Facilities

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
Operating Expenditure (continued)									
Sports Grounds - Rappville									
6,466	6,466	290700	Various	Rappville Showground	10.8%	7,162	7,395	7,636	7,892
3,881	3,881	290710	Various	Tennis Club	7.8%	4,183	4,300	4,420	4,545
Sports Grounds - Woodburn									
25,627	25,627	290850	Various	Woodburn Oval	6.2%	27,204	28,076	28,980	29,911
Topsoil (SRV 08/09)									
20,000	20,000	290900	3775	Topdressing, Coring & Thatching	0.0%	20,000	20,000	20,000	20,000
Borrowing Costs									
24,741	24,741	290976	3070	Interest on Loans	-24.9%	18,578	11,937	5,232	0
Indirect Expenditure									
249,132	249,132	290991	3998	Activity Based Costing - Expense	6.5%	265,273	272,212	280,266	286,561
603,600	603,600	290990	3999	Depreciation	2.5%	618,684	634,144	649,990	666,233
Parks - Casino									
17,407	17,407	300100	Various	Coronation Park	3.9%	18,078	18,600	19,140	19,692
29,997	29,997	300110	Various	Crawford Square	4.8%	31,424	32,331	33,265	34,228
13,274	13,274	300120	Various	Elsmer Jones Park	2.3%	13,573	13,923	14,281	14,673
14,285	13,285	300130	Various	Jabiru Wetlands	-18.8%	11,604	11,896	12,191	12,518
5,093	6,093	300140	Various	McAuliffe Park	4.3%	5,310	5,456	5,607	5,764
5,000	5,000	300142	Various	McAuliffe Riverbank Maintenance	0.0%	5,000	5,000	5,000	5,000
50,000	50,000	300145	Various	Casino Riverbank Presentation	0.0%	50,000	50,000	50,000	50,000
3,883	3,883	300150	Various	Savins Park	5.1%	4,080	4,197	4,319	4,444
8,163	8,163	300160	Various	Webb Park	4.6%	8,540	8,801	9,071	9,338
Parks - Broadwater									
7,592	7,592	300200	Various	Broadwater Memorial Park	31.4%	9,974	10,267	10,571	10,891
Parks - Coraki									
33,700	33,700	300300	Various	Coraki Riverside Park	10.5%	37,243	38,344	39,477	40,606
0	8,381	300306	Various	Coraki Riparian Restoration	0.0%	0	0	0	0
61,803	61,803	300310	Various	Coraki Caravan Park	9.5%	67,682	69,784	71,962	74,251
2,447	2,447	300320	Various	Coraki Dog Off Leash Area	2.2%	2,501	2,563	2,628	2,698
Parks - Evans Head									
2,420	2,420	300400	Various	Airforce Beach	48.9%	3,603	3,704	3,809	3,922
15,082	15,082	300410	Various	Evans Head Foreshore Reserve	2.2%	15,407	15,794	16,188	16,624
4,122	4,122	300420	Various	Evans Head Memorial Reserve	19.5%	4,926	5,062	5,202	5,354
11,140	11,140	300430	Various	Kalimna Park	-9.7%	10,055	10,367	10,687	11,006
1,989	1,989	300440	Various	Lilli Pilli PI Reserve	2.3%	2,035	2,087	2,139	2,195
14,397	14,397	300450	Various	Razorback Lookout	4.2%	15,000	15,446	15,906	16,387
10,929	10,929	300460	Various	Shark Bay	-14.0%	9,398	9,664	9,939	10,225

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 4: Restore essential infrastructure

Service: Sports Grounds, Parks & Facilities

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
Operating Expenditure (continued)									
Parks - Woodburn									
51,158	51,158	300850	Various	Woodburn Riverside Park	4.9%	53,669	55,405	57,202	58,922
5,000	5,000	300852	Various	Woodburn Riverside Park Maintenance (SRV 08/09)	0.0%	5,000	5,000	5,000	5,000
Parks Other									
20,500	31,326	300942	3400	Coastal Reserve Biodiversity	2.5%	21,013	21,538	22,076	22,628
851	851	300944	3115	Landcare Groups	2.5%	872	894	916	939
1,082	1,082	300945	3115	Landcare Trailer Maintenance	2.5%	1,109	1,137	1,165	1,194
5,000	5,000	300940	3375	Key Audit (SRV 08/09)	-100.0%	0	0	0	0
12,369	12,369	300946	3455	New Year's Eve	2.2%	12,645	12,962	13,285	13,638
2,500	2,500	300960	3455	Termite Inspections (SRV 08/09)	0.0%	2,500	2,500	2,500	2,500
3,000	3,000	300961	3455	Reserves Litter Removal (SRV 08/09)	0.0%	3,000	3,000	3,000	3,000
8,000	8,000	300962	3455	Riverbank Litter Collection (SRV 08/09)	-50.0%	4,000	8,000	8,000	8,000
15,000	15,000	300965	3455	Playground Maintenance (SRV 14/15)	0.0%	15,000	15,000	15,000	15,000
119,245	119,245	300950	3330	Other Parks Operating Expenditure	3.7%	123,701	127,120	130,634	134,257
Borrowing Costs									
14,310	14,310	300976	3070	Interest on Loans	-16.3%	11,973	9,559	7,050	4,608
Indirect Costs									
237,458	237,458	300991	3998	Activity Based Costing - Expense	6.6%	253,231	260,278	267,760	274,266
272,200	272,200	300990	3999	Depreciation	2.5%	279,001	285,971	293,115	300,437
Other Sport and Recreation									
101,779	101,779	310010	3260	Showground Casino	10.0%	111,911	115,990	120,236	124,499
68,821	68,821	310030	3260	Evans Head Surf Club	5.9%	72,894	75,497	78,202	80,622
Indirect Expenses									
135,560	135,560	310991	3998	Activity Based Costing - Expense	7.5%	145,732	149,603	154,560	157,604
277,800	277,800	310990	3999	Depreciation	2.2%	283,878	290,928	298,154	305,561
Public Toilets									
63,736	63,736	340010	3330	Casino	2.8%	65,547	67,386	69,279	71,252
8,803	8,803	340200	3375	Broadwater	2.5%	9,023	9,249	9,481	9,718
19,211	19,211	340300	3375	Coraki	2.5%	19,692	20,184	20,688	21,206
43,921	43,921	340400	3375	Evans Head	2.2%	44,889	46,010	47,161	48,422
51,768	51,768	340850	3375	Woodburn	2.8%	53,197	54,535	55,906	57,317
15,000	15,000	340120	4421	Additional Maintenance (SRV 14/15)	0.0%	15,000	15,000	15,000	15,000

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 4: Restore essential infrastructure

Service: Sports Grounds, Parks & Facilities

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Expenditure (continued)					
2,406	2,406	340976	3070	Borrowing Costs					
				Interest on Loans	-16.0%	2,020	1,622	1,210	784
				Indirect Expenditure					
43,489	43,489	340991	3998	Activity Based Costing - Expense	7.4%	46,719	48,096	49,550	50,737
3,000	3,000	340990	3999	Depreciation	2.5%	3,075	3,152	3,231	3,312
3,477,231	3,498,638			Total Operating Expenditure	3.9%	3,611,276	3,701,469	3,792,491	3,881,499
(3,210,720)	(3,229,927)			Operating Result - Surplus/(Deficit)	4.1%	(3,342,006)	(3,424,208)	(3,507,001)	(3,587,531)
(2,054,120)	(2,073,327)			Operating Cash Result - Surplus/(Deficit)	5.0%	(2,157,368)	(2,210,013)	(2,262,511)	(2,311,988)
				Capital Movements					
				Add: Capital Grants & Contributions		5,973,094	24,493	24,860	25,233
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		444,450	0	0	0
				Less: Asset Acquisition		6,667,544	274,493	274,860	275,233
				Less: Loan Repayments		245,596	255,050	264,676	75,209
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(2,652,964)	(2,715,063)	(2,777,187)	(2,637,197)

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 4: Restore essential infrastructure

Service: Community Centres and Halls

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
Operating Revenue									
5,577	5,577	270005	1180	Casino Art Gallery	3.0%	5,744	5,916	6,093	6,276
785	785	270010	1180	Casino Band Hall	3.1%	809	833	858	884
13,261	13,261	270020	1180	Casino Civic Hall	3.0%	13,659	14,069	14,491	14,926
83,073	83,073	270030	0460	Casino Community & Cultural Centre	3.0%	85,565	88,132	90,776	93,499
12	12	270035	1180	Casino Drill Hall	0.0%	12	12	12	12
258	258	270050	1180	Casino Historical Museum	3.1%	266	274	282	290
109	109	270075	1180	Casino Lions Club	2.8%	112	115	118	122
109	109	270085	1180	Casino Rotary Club	2.8%	112	115	118	122
534	534	270430	1180	Evans Head Pre-School	3.0%	550	567	584	602
1,167	1,167	270910	1180	Yorklea Community Centre	3.0%	1,202	1,238	1,275	1,313
104,885	104,885			Total Operating Revenue	3.0%	108,031	111,271	114,607	118,046
Operating Expenditure									
5,033	5,033	270005	3330	Casino Art Gallery	-11.7%	4,443	4,569	4,701	4,832
3,177	3,177	270010	3260	Casino Band Hall	11.4%	3,539	3,670	3,807	3,946
26,388	26,388	270020	3260	Casino Civic Hall	34.4%	35,477	36,717	38,006	39,320
139,016	141,916	270030	3025	Casino Community and Cultural Centre	8.4%	150,713	155,536	160,533	165,881
31,504	31,504	270035	3330	Casino Drill Hall	-4.5%	30,071	30,865	31,681	32,555
9,530	9,530	270050	3260	Casino Historical Museum	11.1%	10,585	10,963	11,357	11,761
11,116	11,116	270070	3330	Casino Neighbourhood Centre	8.9%	12,109	12,481	12,865	13,251
962	962	270080	3260	Casino Playgroup Hall	2.4%	985	1,010	1,036	1,062
4,769	4,769	270090	3260	Casino Scout Hall	-65.5%	1,647	1,688	1,730	1,774
12,596	12,596	270200	3025	Broadwater Community Hall	32.9%	16,738	17,251	17,783	18,321
662	662	270250	3330	Clovass Community Centre	44.4%	956	1,002	1,050	1,101
8,278	8,278	270300	3330	Coraki Baby Health Centre	15.7%	9,578	9,920	10,277	10,630
10,229	10,229	270310	3260	Coraki Youth Hall	8.9%	11,141	11,493	11,859	12,226
7,000	7,000	270400	3260	Evans Head Recreation Hall	14.6%	8,023	8,308	8,607	8,910
2,364	2,364	270410	3260	Evans Head Scout Hall	17.1%	2,768	2,865	2,966	3,073
5,589	5,589	270420	3260	Evans Head Senior Citizens Hall	24.3%	6,946	7,222	7,510	7,814
3,707	3,707	270440	Various	Evans Head Living Museum	3.1%	3,821	3,941	4,065	4,182
6,735	6,735	270500	3260	Fairy Hill Hall	10.8%	7,465	7,692	7,925	8,168
3,711	3,711	270550	3260	Leeville Hall	11.0%	4,119	4,260	4,406	4,558
4,477	4,477	270700	3260	Rappville Hall	184.5%	12,738	13,109	13,492	13,909
8,375	8,375	270800	3260	Rileys Hill Community Centre	6.1%	8,885	9,137	9,397	9,662
5,584	5,584	270850	3260	Woodburn Hall	21.0%	6,759	7,013	7,279	7,559
4,656	4,656	270900	3260	Woodview Hall	15.9%	5,398	5,581	5,770	5,967
1,935	1,935	270910	3260	Yorklea Community Centre	33.3%	2,579	2,693	2,813	2,938

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 4: Restore essential infrastructure

Service: Community Centres and Halls

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Expenditure (continued)					
150,242	150,242	270991	3998	Indirect Expenditure	7.4%	161,322	165,284	170,903	173,719
384,100	384,100	270990	3999	Activity Based Costing - Expense	1.5%	389,744	399,319	409,135	419,196
				Depreciation					
851,735	854,635			Total Operating Expenditure	6.7%	908,549	933,589	960,953	986,315
(746,850)	(749,750)			Operating Result - Surplus/(Deficit)	7.2%	(800,518)	(822,318)	(846,346)	(868,269)
(362,750)	(365,650)			Operating Cash Result - Surplus/(Deficit)	13.2%	(410,774)	(422,999)	(437,211)	(449,073)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		47,210	47,918	48,637	49,367
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(457,984)	(470,917)	(485,848)	(498,440)

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 4: Restore essential infrastructure

Service: Swimming Pools

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Revenue					
0	0			Total Operating Revenue	0.0%	0	0	0	0
				Operating Expenditure					
194,370	194,370	280010	Various	Casino Swimming Pool	3.9%	201,925	207,206	212,630	218,211
54,577	54,577	280020	Various	Coraki Swimming Pool	2.8%	56,114	57,532	58,987	60,481
282,952	282,952	280030	Various	Evans Head Aquatic Centre	3.4%	292,644	300,182	307,923	315,872
66,353	66,353	280040	Various	Woodburn Swimming Pool	3.0%	68,341	70,079	71,859	73,690
				Interest Expense					
37,500	37,500	280976	3070	Interest Expense	180.9%	105,321	96,415	87,122	77,425
				Indirect Expenditure					
76,560	76,560	280991	3998	Activity Based Costing - Expense	8.5%	83,037	84,782	87,797	88,914
258,700	258,700	280990	3999	Depreciation	2.6%	265,468	272,098	278,893	285,857
971,012	971,012			Total Operating Expenditure	10.5%	1,072,850	1,088,294	1,105,211	1,120,450
(971,012)	(971,012)			Operating Result - Surplus/(Deficit)	10.5%	(1,072,850)	(1,088,294)	(1,105,211)	(1,120,450)
(712,312)	(712,312)			Operating Cash Result - Surplus/(Deficit)	13.3%	(807,382)	(816,196)	(826,318)	(834,593)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		1,131,603	0	0	0
				Less: Asset Acquisition		1,085,000	0	0	0
				Less: Loan Repayments		204,907	213,813	223,106	232,802
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(965,687)	(1,030,009)	(1,049,424)	(1,067,395)

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 4: Restore essential infrastructure

Service: Water Supplies

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Revenue					
7,202,680	7,202,680	490001	1800	Annual & User Charges	2.4%	7,375,740	7,743,777	8,135,616	8,381,365
38,000	12,888	490040	0730	Interest Income	-57.9%	16,000	16,480	16,974	17,483
31,500	31,500	490050	0730	Interest on Investments	3.0%	32,445	33,418	34,421	35,454
58,922	58,922	490070	0460	Other Revenue	3.0%	60,689	62,510	64,385	66,317
				Operating Grants & Contributions					
80,850	80,850	490080	0590	Grant Revenue	-1.4%	79,750	84,150	85,800	87,450
52,167	52,167	492000	0870	Private Works	3.0%	53,732	55,344	57,004	58,714
7,464,119	7,439,007			Total Operating Revenue	2.1%	7,618,356	7,995,679	8,394,200	8,646,783
				Operating Expenditure					
				Indirect Expenditure					
1,545,553	1,545,553	495010	3998	Activity Based Costing - Expense	7.1%	1,655,709	1,699,340	1,748,926	1,785,594
768,822	768,822	495020	3025	Engineering Administration Expenditure	-4.7%	732,734	751,867	771,518	792,633
3,125	3,125	495080	3455	Dams & Weirs Operations	44.0%	4,500	4,725	4,961	5,209
5,451	5,451	495090	3455	Dams & Weirs Maintenance	2.1%	5,566	5,705	5,847	6,008
				Water Mains Operations					
83,333	83,333	495100	5020	Casino	2.0%	85,039	87,166	89,347	91,823
5,902	5,902	495105	5020	Broadwater	2.2%	6,030	6,180	6,337	6,506
6,311	6,311	495110	5020	Coraki	2.2%	6,447	6,607	6,773	6,959
9,057	9,057	495115	5020	Evans Head	2.1%	9,248	9,479	9,718	9,983
3,402	3,402	495120	5020	Rileys Hill	2.2%	3,476	3,564	3,654	3,751
7,560	7,560	495125	5020	Woodburn	2.2%	7,724	7,916	8,114	8,336
				Water Mains Maintenance					
275,184	275,184	495130	5040	Casino	2.2%	281,235	288,268	295,476	303,396
8,935	8,935	495135	5040	Broadwater	2.2%	9,129	9,359	9,596	9,854
20,317	20,317	495140	5040	Coraki	2.1%	20,751	21,270	21,802	22,396
21,685	21,685	495145	5040	Evans Head	2.2%	22,163	22,717	23,286	23,909
2,160	2,160	495150	5040	Rileys Hill	2.1%	2,205	2,259	2,314	2,376
13,400	13,400	495155	5040	Woodburn	2.2%	13,700	14,042	14,394	14,777

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 4: Restore essential infrastructure

Service: Water Supplies

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Expenditure (continued)					
				Water Reservoirs					
16,127	16,127	495170	3200	Operations	16.1%	18,716	19,607	20,542	21,527
52,421	52,421	495180	3455	Maintenance	2.2%	53,578	54,916	56,291	57,798
				Pump Station					
4,924	4,924	495200	3455	Operations	44.2%	7,100	7,455	7,828	8,219
111,822	111,822	495225	3200	Energy Costs	5.0%	117,413	123,284	129,448	135,920
43,444	43,444	495250	3455	Maintenance	2.2%	44,417	45,526	46,664	47,903
				Casino Water Treatment Plant					
768,031	768,031	495300	3025	Operations	3.9%	797,609	824,155	851,694	877,275
90,395	90,395	495350	3375	Maintenance	2.2%	92,418	94,726	97,096	99,676
64,962	64,962	495400	3200	Other Operations Expenses	2.1%	66,337	68,010	69,729	71,659
41,459	41,459	495410	3455	SCADA Strategy	-74.6%	10,515	10,778	11,047	11,323
18,143	18,143	495420	3385	Other Maintenance Expenses	2.4%	18,573	19,037	19,511	20,013
1,238,000	1,238,000	495500	5100	Bulk Water Purchases	6.2%	1,315,300	1,348,183	1,381,888	1,416,435
47,368	47,368	496000	3500	Private Works Expenditure	2.2%	48,419	49,630	50,871	52,228
				Indirect Expenditure					
1,445,100	1,445,100	499990	3999	Depreciation	2.5%	1,481,863	1,518,622	1,556,300	1,594,920
6,722,393	6,722,393			Total Operating Expenditure	3.2%	6,937,914	7,124,393	7,320,972	7,508,406
741,726	716,614			Operating Result - Surplus/(Deficit)	-8.3%	680,442	871,286	1,073,228	1,138,377
2,186,826	2,161,714			Operating Cash Result - Surplus/(Deficit)	-1.1%	2,162,305	2,389,908	2,629,528	2,733,297
				Capital Movements					
				Add: Capital Grants & Contributions		150,000	150,000	150,000	150,000
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		283,695	464,592	929,472	0
				Less: Asset Acquisition		2,596,000	3,004,500	3,709,000	2,450,000
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	433,297
				Program Cash Result - Surplus/(Deficit)		0	0	0	0

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 4: Restore essential infrastructure

Service: Sewerage Services

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
Operating Revenue									
8,945,393	8,945,393	500001	1900	Rates & Annual Charges	3.0%	9,214,948	9,489,746	9,775,968	10,070,868
39,000	15,054	500040	0730	Interest Income	-53.8%	18,000	18,540	19,096	19,669
228,300	228,300	500050	0730	Interest on Investments	3.0%	235,149	242,203	249,469	256,953
46,952	46,952	500070	1180	Other Revenue	3.0%	48,360	49,811	51,305	52,844
79,800	79,800	500080	0590	Grants	-0.1%	79,750	83,100	84,700	86,400
52,167	52,167	502000	0870	Private Works	3.0%	53,732	55,344	57,004	58,714
9,391,612	9,367,666			Total Operating Revenue	2.8%	9,649,939	9,938,744	10,237,542	10,545,448
Operating Expenditure									
Indirect Expenditure									
1,843,242	1,843,242	505010	3998	Activity Based Costing - Expense	7.3%	1,977,925	2,028,424	2,089,177	2,130,989
837,051	837,051	505020	3025	Engineering Expenditure	-3.3%	809,141	830,761	852,990	876,705
Mains Operations									
191,111	191,111	505100	5520	Casino	12.5%	215,030	220,407	225,918	231,899
1,944	1,944	505105	5530	Broadwater	2.1%	1,984	2,034	2,085	2,143
32,095	32,095	505110	5520	Coraki	2.1%	32,777	33,599	34,439	35,377
16,644	16,644	505115	5520	Evans Head	-21.9%	13,000	13,324	13,657	14,028
1,275	1,275	505120	5520	Rileys Hill	2.2%	1,303	1,336	1,368	1,405
36,947	36,947	505125	5520	Woodburn	-52.5%	17,551	17,989	18,439	18,946
Mains Maintenance									
80,270	80,270	505130	5540	Casino	-15.8%	67,550	69,240	70,972	72,889
104,142	104,142	505135	5540	Broadwater	28.1%	133,427	136,763	140,181	143,890
3,967	3,967	505140	5540	Coraki	278.1%	15,000	15,375	15,760	16,187
23,750	23,750	505145	5540	Evans Head	-15.8%	20,000	20,500	21,013	21,562
3,187	3,187	505150	5540	Rileys Hill	2.3%	3,259	3,340	3,424	3,516
24,763	24,763	505155	5540	Woodburn	2.2%	25,320	25,953	26,601	27,306
Infiltration Survey/Inspection									
238,145	238,145	505160	5532	Infiltration Survey/Inspection	-100.0%	0	0	0	0
0	0	505161	5532	Casino	0.0%	67,558	69,247	70,978	72,775
0	0	505162	5532	Broadwater	0.0%	40,536	41,551	42,590	43,668
0	0	505163	5532	Coraki	0.0%	27,023	27,698	28,390	29,109
0	0	505164	5532	Evans Head	0.0%	67,558	69,247	70,978	72,775
0	0	505165	5532	Rileys Hill	0.0%	0	0	0	0
0	0	505166	5532	Woodburn	0.0%	40,536	41,551	42,590	43,668

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 4: Restore essential infrastructure

Service: Sewerage Services

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
Operating Expenditure (continued)									
Pump Stations									
190,405	190,405	505200	3455	Operations	-85.7%	27,200	28,560	29,988	31,487
104,738	104,738	505225	3200	Energy Costs	5.0%	109,975	115,474	121,248	127,310
Pump Stations - Maintenance									
295,039	295,039	505250	3375	Maintenance	-100.0%	0	0	0	0
0	0	505251	3375	Coraki	0.0%	28,997	29,722	30,464	31,295
0	0	505252	3375	Broadwater	0.0%	54,000	55,351	56,733	58,197
0	0	505253	3375	Evans Head	0.0%	132,074	135,376	138,762	142,441
0	0	505254	3375	Rileys Hill	0.0%	12,015	12,317	12,627	12,968
0	0	505255	3375	Woodburn	0.0%	50,001	51,252	52,533	53,919
0	0	505256	3375	Casino	0.0%	210,000	215,252	220,633	226,549
Treatment Plant Casino									
290,943	290,943	505300	3025	Operations	-11.1%	258,579	265,335	272,273	279,889
66,123	66,123	505320	3200	Energy Costs	5.0%	69,429	72,900	76,545	80,372
88,728	88,728	505350	3375	Maintenance	46.5%	129,997	133,248	136,578	140,214
Treatment Plant Coraki									
84,830	84,830	505400	3025	Operations	13.4%	96,167	98,677	101,253	104,072
7,293	7,293	505420	3200	Energy Costs	5.0%	7,658	8,041	8,443	8,865
40,095	40,095	505450	3375	Maintenance	2.2%	40,990	42,015	43,067	44,214
Treatment Plant Evans Head									
381,844	381,844	505500	3025	Operations	-15.3%	323,251	331,628	340,230	349,398
71,805	71,805	505520	3200	Energy Costs	5.0%	75,395	79,165	83,123	87,279
62,907	62,907	505550	3375	Maintenance	2.2%	64,310	65,919	67,565	69,364
Treatment Plant Rileys Hill									
31,966	31,966	505600	3025	Operations	33.6%	42,711	43,841	45,003	46,279
7,293	7,293	505620	3200	Energy Costs	5.0%	7,658	8,041	8,443	8,865
10,974	10,974	505650	3375	Maintenance	29.8%	14,247	14,604	14,969	15,367
Other Maintenance									
51,717	51,717	505710	3455	SCADA	-59.3%	21,030	21,556	22,095	22,647
20,542	20,542	505750	5525	Casino	94.7%	40,000	40,999	42,024	43,122
2,594	2,594	505760	5550	Coraki	92.8%	5,000	5,123	5,252	5,393
5,186	5,186	505765	5600	Evans Head	285.7%	20,000	20,501	21,013	21,577
2,594	2,594	505770	5600	Rileys Hill	-22.9%	2,000	2,050	2,101	2,158
5,383	5,383	505775	5600	Woodburn	-53.6%	2,500	2,563	2,626	2,694

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 4: Restore essential infrastructure

Service: Sewerage Services

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Expenditure (continued)					
613,774	613,774	505976	3070	Interest Expense	-12.9%	534,748	451,466	362,880	340,608
				Indirect Expenditure					
2,315,600	2,315,600	505990	3999	Depreciation	1.9%	2,359,595	2,417,707	2,477,272	2,538,326
47,142	47,142	506000	3500	Private Works Expenses	2.2%	48,187	49,392	50,627	51,978
8,238,048	8,238,048			Total Operating Expenditure	1.5%	8,364,192	8,486,414	8,617,920	8,805,684
1,153,564	1,129,618			Operating Result - Surplus/(Deficit)	11.5%	1,285,747	1,452,330	1,619,622	1,739,764
3,469,164	3,445,218			Operating Cash Result - Surplus/(Deficit)	13.4%	3,645,342	3,870,037	4,096,894	4,278,090
				Capital Movements					
				Add: Capital Grants & Contributions		100,000	1,350,000	1,350,000	2,600,000
				Add: Loan Funds Used		0	0	0	2,500,000
				Add: Asset Sales		0	2,727	0	10,000
				Add: Transfer from Restricted Assets		1,408,475	1,646,335	527,791	146,970
				Less: Asset Acquisition		3,653,000	5,285,000	4,302,000	7,674,000
				Less: Loan Repayments		1,500,817	1,584,099	1,672,685	1,861,060
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(0)	0	0	0

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 5: Restore the environment

Service: Environmental Health

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Revenue					
169,653	169,653	120010	0260	Regulatory Control	3.0%	174,744	179,986	185,387	190,949
1,688	1,688	120050	0260	Impounding Shelter	3.0%	1,739	1,791	1,845	1,900
318,727	318,727	130010	0460	Health	3.0%	328,289	302,318	311,388	320,730
490,068	490,068			Total Operating Revenue	3.0%	504,772	484,095	498,620	513,579
				Operating Expenditure					
48,229	48,229	110010	3065	Beach Control	2.4%	49,398	50,633	51,898	53,221
230,804	230,804	120010	3025	Regulatory Control	17.4%	271,001	277,779	284,728	292,482
43,647	43,647	120050	3455	Impounding Shelter	2.2%	44,604	45,719	46,862	48,121
				Indirect Expenditure					
88,207	88,207	120991	3998	Activity Based Costing - Expense	5.1%	92,711	95,463	98,016	100,641
5,200	5,200	120990	3999	Depreciation	4.2%	5,419	5,540	5,663	5,790
335,150	335,150	130010	3025	Health	8.9%	365,003	374,129	383,481	394,051
0	3,573	130030	3455	Flying Fox Habitat QE Park	0.0%	0	0	0	0
0	1,647	130033	3455	Health - DPIE Grant Flying Fox Manifold Rd (Bentley)	0.0%	0	0	0	0
				Indirect Expenditure					
325,522	325,522	130991	3998	Activity Based Costing - Expense	6.4%	346,357	358,845	368,908	378,375
300	300	130990	3999	Depreciation	33.3%	400	400	400	400
20,987	34,877	130021	3455	Flying Fox Colony Richmond River Casino	97.8%	41,512	42,550	43,614	44,704
1,098,046	1,117,156			Total Operating Expenditure	10.8%	1,216,405	1,251,058	1,283,570	1,317,785
(607,978)	(627,088)			Operating Result - Surplus/(Deficit)	17.0%	(711,633)	(766,963)	(784,950)	(804,206)
(602,478)	(621,588)			Operating Cash Result - Surplus/(Deficit)	50.4%	(705,814)	(761,023)	(778,887)	(798,016)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(705,814)	(761,023)	(778,887)	(798,016)

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Theme: Prevent & Prepare - Budget Summary

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
203,240	202,797			Operating Revenue					
64,033	204,033			Stormwater Management	0.5%	204,256	205,277	206,303	207,334
1,229,373	1,229,373			Environmental Management	-100.0%	0	0	0	0
220,000	222,000			Emergency Management	2.7%	1,262,829	1,297,203	1,332,522	1,368,809
				Recovery	-4.5%	210,000	210,000	0	0
1,716,646	1,858,203			Total Operating Revenue	-2.3%	1,677,085	1,712,480	1,538,825	1,576,143
				Operating Expenditure					
924,551	934,551			Stormwater Management	3.6%	957,443	979,606	1,006,371	1,028,482
556,307	715,867			Environmental Management	-12.7%	485,795	498,271	510,822	523,742
2,206,576	2,206,576			Emergency Management	2.4%	2,259,413	2,313,634	2,369,827	2,426,724
220,000	449,884			Recovery	90.6%	419,319	419,319	0	0
3,907,434	4,306,878			Total Operating Expenditure	5.5%	4,121,970	4,210,831	3,887,019	3,978,949
(2,190,788)	(2,448,675)			Operating Result - Surplus/(Deficit)	11.6%	(2,444,885)	(2,498,351)	(2,348,194)	(2,402,806)
(1,356,488)	(1,614,375)			Operating Cash Result - Surplus/(Deficit)	17.0%	(1,587,618)	(1,623,490)	(1,455,298)	(1,491,426)
				Capital Movements					
				Add: Capital Grants and Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Reserves		579,367	633,346	313,682	0
				Less: Capital Expenditure		364,985	419,985	519,985	195,000
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Reserves		0	0	0	12,334
				Program Cash Result - Surplus/(Deficit)		(1,373,236)	(1,410,129)	(1,661,601)	(1,698,760)

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 6: Improve the disaster resilience of public assets

Service: Stormwater Management

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Revenue					
203,240	202,797	350010	0030	Stormwater Revenue	0.5%	204,256	205,277	206,303	207,334
203,240	202,797			Total Operating Revenue	0.5%	204,256	205,277	206,303	207,334
				Operating Expenditure					
99,848	99,848	350100	4540	Casino	2.2%	102,055	104,607	107,222	110,086
0	10,000	350710	3455	Casino Urban Drainage Study	0.0%	0	0	0	0
7,286	7,286	350200	4540	Broadwater	2.2%	7,448	7,634	7,826	8,033
13,025	13,025	350300	4540	Coraki	2.2%	13,308	13,640	13,982	14,358
37,895	37,895	350400	4540	Evans Head	2.2%	38,734	39,703	40,697	41,784
10,919	10,919	350700	4540	Rileys Hill Outfall Channel	2.2%	11,163	11,443	11,729	12,040
17,277	17,277	350850	4540	Woodburn	2.2%	17,662	18,103	18,555	19,050
				Indirect Expenditure					
216,801	216,801	350991	3998	Activity Based Costing - Expense	7.3%	232,535	236,575	244,761	247,492
521,500	521,500	350990	3999	Depreciation	2.5%	534,538	547,901	561,599	575,639
924,551	934,551			Total Operating Expenditure	3.6%	957,443	979,606	1,006,371	1,028,482
(721,311)	(731,754)			Operating Result - Surplus/(Deficit)	4.4%	(753,187)	(774,329)	(800,068)	(821,148)
(199,811)	(210,254)			Operating Cash Result - Surplus/(Deficit)	9.4%	(218,649)	(226,428)	(238,469)	(245,509)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		160,729	214,708	313,682	0
				Less: Asset Acquisition		364,985	419,985	519,985	195,000
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	12,334
				Program Cash Result - Surplus/(Deficit)		(422,905)	(431,705)	(444,772)	(452,843)

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 6: Improve the disaster resilience of public assets

Service: Environmental Management

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Revenue					
0	140,000	160104	0590	RV Flood Emergency Management Revenue					
				Restoration of burnt riparian areas	0.0%	0	0	0	0
64,033	64,033	160226	0590	Richmond Valley Flood Study	-100.0%	0	0	0	0
64,033	204,033			Total Operating Revenue	-100.0%	0	0	0	0
				Operating Expenditure					
128,100	128,100	150010	3455	Noxious Plants Management Expenditure	0.7%	129,000	132,225	135,531	138,919
0	160,000	160104	3455	Restoration of burnt riparian areas	0.0%	0	0	0	0
249,600	249,600	160200	3455	Flood Management Contribution to RRCC	11.8%	279,100	286,078	293,230	300,561
10,000	10,000	160203	3455	Richmond River Coastal Zone Management Plan	-100.0%	0	0	0	0
96,050	95,610	160226	3455	Richmond Valley Flood Study	-100.0%	0	0	0	0
				Indirect Expenditure					
72,557	72,557	160991	3998	Activity Based Costing - Expense	7.1%	77,695	79,968	82,061	84,262
556,307	715,867			Total Operating Expenditure	-12.7%	485,795	498,271	510,822	523,742
(492,274)	(511,834)			Operating Result - Surplus/(Deficit)	-1.3%	(485,795)	(498,271)	(510,822)	(523,742)
(492,274)	(511,834)			Operating Cash Result - Surplus/(Deficit)	-1.3%	(485,795)	(498,271)	(510,822)	(523,742)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(485,795)	(498,271)	(510,822)	(523,742)

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 6: Improve the disaster resilience of public assets

Service: Emergency Management

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
Operating Revenue									
1,216,032	1,216,032	240010	Various	Fire Control Revenue	2.7%	1,249,088	1,283,050	1,317,944	1,353,793
2,732	2,732	250000	Various	Emergency Services - SES	3.0%	2,814	2,898	2,985	3,075
10,609	10,609	250090	Various	Emergency Services - Emergency Committee	3.0%	10,927	11,255	11,593	11,941
1,229,373	1,229,373			Total Operating Revenue	2.7%	1,262,829	1,297,203	1,332,522	1,368,809
Operating Expenditure									
Fire Control									
155,613	155,613	240040	Various	Regional Fire Control Centre	-0.4%	155,045	159,639	164,382	169,281
130,620	130,620	240050	Various	Richmond Valley Council Zone - M & R	2.5%	133,837	137,498	141,268	145,147
30,479	30,479	240150	Various	Richmond Valley Council Zone - Non-Claimable	4.0%	31,685	32,561	33,462	34,321
130,616	130,616	240300	Various	Lismore City Council (LCC) Zone - M & R	2.3%	133,635	137,286	141,046	144,914
102,413	102,413	240400	Various	Kyogle Council Zone - M & R	-2.7%	99,626	102,300	105,052	107,881
Statutory Contributions									
114,745	114,745	240500	Various	NSW Fire and Rescue	2.5%	117,614	120,554	123,568	126,657
362,752	362,752	240505	Various	NSW Rural Fire Service - Richmond Valley Council	2.5%	371,821	381,117	390,645	400,411
358,663	358,663	240510	Various	NSW Rural Fire Service - Lismore City Council	2.5%	367,630	376,821	386,242	395,898
326,429	326,429	240515	Various	NSW Rural Fire Service - Kyogle Council	2.5%	334,590	342,955	351,529	360,317
34,382	34,382	250005	Various	Emergency Services Levy	2.5%	35,242	36,123	37,026	37,952
6,936	6,936	250010	Various	Casino SES	9.3%	7,579	7,810	8,050	8,297
5,439	5,439	250020	Various	Broadwater SES	9.4%	5,951	6,134	6,325	6,517
2,264	2,264	250030	Various	Coraki SES	15.1%	2,605	2,696	2,793	2,892
8,053	8,053	250040	Various	Woodburn SES	9.5%	8,822	9,111	9,412	9,707

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 6: Improve the disaster resilience of public assets

Service: Emergency Management

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
124,372	124,372	250991	3998	Indirect Expenditure	5.3%	131,002	134,069	137,730	140,791
312,800	312,800	250990	3999	Activity Based Costing - Expense Depreciation	3.2%	322,729	326,960	331,297	335,741
2,206,576	2,206,576			Total Operating Expenditure	2.4%	2,259,413	2,313,634	2,369,827	2,426,724
(977,203)	(977,203)			Operating Result - Surplus/(Deficit)	2.0%	(996,584)	(1,016,431)	(1,037,305)	(1,057,915)
(664,403)	(664,403)			Operating Cash Result - Surplus/(Deficit)	1.4%	(673,855)	(689,471)	(706,008)	(722,174)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		209,319	209,319	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(464,536)	(480,152)	(706,008)	(722,174)

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 7: Build resilience in a changing climate

Service: Recovery

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
Operating Revenue									
220,000	220,000	240810	0550	Fire Recovery Team Costs (OEM Funded)	-100.0%	0	0	0	0
0	2,000	240813	0550	Bushfire Generated Green Waste Program	0.0%	0	0	0	0
0	0	250077	0550	Community Recovery Coordinator	0.0%	210,000	210,000	0	0
220,000	222,000			Total Operating Revenue	-4.5%	210,000	210,000	0	0
Operating Expenditure									
220,000	220,000	240810	Various	Fire Recovery Team Costs (OEM Funded)	-100.0%	0	0	0	0
0	91,005	240811	Various	Resilience Officer (BCRRF)	0.0%	0	0	0	0
0	135,000	240812	Various	Community Grants Program (BCRRF)	0.0%	0	0	0	0
0	3,879	240813	Various	Bushfire Generated Green Waste Program	0.0%	0	0	0	0
0	0	250077	Various	Community Recovery Coordinator (Resilience NSW)	0.0%	210,000	210,000	0	0
0	0	250081	Various	Recovery Team (OLG Funded)	0.0%	209,319	209,319	0	0
220,000	449,884			Total Operating Expenditure	90.6%	419,319	419,319	0	0
0	(227,884)			Operating Result - Surplus/(Deficit)	0.0%	(209,319)	(209,319)	0	0
0	(227,884)			Operating Cash Result - Surplus/(Deficit)	0.0%	(209,319)	(209,319)	0	0
Capital Movements									
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		209,319	209,319	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		0	0	0	0

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Theme: Sustain - Budget Summary

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
0	28,500			Operating Revenue					
1,865,820	1,865,820			Economic Development	0.0%	0	0	0	0
1,394,039	1,394,039			Nothern Rivers Livestock Exchange	3.6%	1,933,044	2,102,856	2,154,750	2,274,406
90,041	1,590,041			Quarries	28.1%	1,786,370	1,830,219	1,954,990	2,002,704
12,500	12,500			Private Works	3.0%	92,742	95,524	98,390	101,342
0	0			Strategic Planning	0.0%	12,500	12,500	12,500	12,500
425,452	425,452			Real Estate Development	0.0%	0	0	0	0
0	0			Governance & Advocacy	3.0%	438,193	451,314	464,829	478,748
0	0			Community Connection	0.0%	0	0	0	0
0	0			Customer Service	0.0%	0	0	0	0
11,536	11,536			Information Technology Services	2.8%	11,859	12,191	12,533	12,884
21,122	56,122			People & Culture	3.0%	21,756	22,409	23,082	23,775
0	0			Work Health & Safety	0.0%	0	0	0	0
20,671,673	20,653,673			Financial Services	6.3%	21,965,662	22,521,420	23,091,231	23,675,550
40,827	40,827			Engineering Support & Asset Management	-23.8%	31,103	31,901	32,724	33,570
5,314,452	5,314,452			Fleet Management	3.3%	5,492,384	5,657,156	5,826,871	6,001,677
353,683	353,683			Cemeteries	5.0%	371,292	382,433	393,904	405,721
7,578,321	7,633,530			Waste Management	5.5%	7,997,984	8,336,203	8,614,252	8,842,805
37,779,466	39,380,175			Total Operating Revenue	6.3%	40,154,889	41,456,126	42,680,056	43,865,682
				Operating Expenditure					
479,418	520,009			Economic Development	6.5%	510,345	523,323	537,486	534,877
1,994,181	1,983,581			Nothern Rivers Livestock Exchange	6.3%	2,120,001	2,184,480	2,226,734	2,272,290
418,293	418,293			Quarries	4.9%	438,598	449,979	461,347	473,225
84,411	1,584,411			Private Works	3.0%	86,976	89,259	91,528	93,964
37,703	123,928			Strategic Planning	2.5%	38,645	39,611	40,601	41,616
509,114	509,114			Real Estate Development	4.6%	532,522	537,710	543,184	546,384
2,685,154	2,685,154			Governance & Advocacy	-3.6%	2,588,106	2,664,652	2,941,811	2,815,354
187,002	187,002			Community Connection	2.6%	191,957	197,262	202,159	207,555
0	0			Customer Service	0.0%	0	0	0	0
179,595	179,595			Information Technology Services	1.3%	181,869	184,201	186,593	189,045
0	51,890			People & Culture	0.0%	0	0	0	0
0	0			Work Health & Safety	0.0%	40,000	0	0	0
137,570	137,570			Financial Services	3.8%	142,849	146,731	150,720	154,817
90,827	90,827			Engineering Support & Asset Management	-65.8%	31,103	31,901	32,724	33,570
4,674,495	4,671,995			Fleet Management	3.3%	4,826,473	4,953,581	5,081,836	5,216,096
385,649	385,649			Cemeteries	5.0%	404,799	415,377	426,189	437,352
7,519,884	7,702,572			Waste Management	6.5%	8,005,713	8,107,458	8,346,271	8,428,814
19,383,295	21,231,590			Total Operating Expenditure	3.9%	20,139,956	20,525,525	21,269,182	21,444,959
18,396,171	18,148,585			Operating Result - Surplus/(Deficit)	8.8%	20,014,933	20,930,601	21,410,874	22,420,723
21,503,771	21,256,185			Operating Cash Result - Surplus/(Deficit)	8.5%	23,337,883	24,307,700	24,843,472	25,910,207

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates
Theme: Sustain - Budget Summary (continued)

Capital Movements					
Add: Capital Grants and Contributions		334,678	218,604	222,976	227,436
Add: Loan Funds Used		1,000,000	0	0	0
Add: Deferred Debtor Repayments		1,875	1,910	1,950	1,990
Add: Asset Sales		3,484,524	3,734,642	7,237,455	10,698,872
Add: Transfer from Reserves		3,983,868	3,344,558	1,002,811	852,610
Less: Capital Expenditure		10,380,534	9,092,908	7,888,586	6,147,405
Less: Loan Repayments		926,734	1,004,409	1,044,534	717,233
Less: Transfer to Reserves		1,658,615	1,860,374	4,442,858	10,453,699
Program Cash Result - Surplus/(Deficit)		19,176,945	19,649,724	19,932,686	20,372,779

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 8: Strengthen the regional economy

Service: Economic Development

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
0	28,500	170035	0590	Operating Revenue Paddock to Plate	0.0%	0	0	0	0
0	28,500			Total Operating Revenue	0.0%	0	0	0	0
				Operating Expenditure					
241,510	231,510	170010	3025	Economic Development Expenditure	6.6%	257,476	263,662	270,003	277,269
21,000	31,000	170015	3455	Economic Development Initiatives Economic Development Projects	0.0%	21,000	21,000	21,000	5,719
1,500	1,500	170032	3455	Business Chamber Memberships	0.0%	1,500	1,500	1,500	1,500
0	40,591	170035	3455	Paddock to Plate	0.0%	0	0	0	0
				Indirect Expenditure					
215,408	215,408	170991	3998	Activity Based Costing - Expense	6.9%	230,369	237,161	244,983	250,389
479,418	520,009			Total Operating Expenditure	6.5%	510,345	523,323	537,486	534,877
(479,418)	(491,509)			Operating Result - Surplus/(Deficit)	6.5%	(510,345)	(523,323)	(537,486)	(534,877)
(479,418)	(491,509)			Operating Cash Result - Surplus/(Deficit)	6.5%	(510,345)	(523,323)	(537,486)	(534,877)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		31,000	31,000	31,000	15,719
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(479,345)	(492,323)	(506,486)	(519,158)

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 8: Strengthen the regional economy

Service: Northern Rivers Livestock Exchange

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Revenue					
10,000	10,000	190010	0020	Advertising Fees	0.0%	10,000	10,000	10,000	10,000
37,869	37,869	190010	0795	LIRS Subsidy	-24.9%	28,435	18,271	8,008	0
37,428	37,428	190010	1180	Rental Income	106.0%	77,101	79,414	81,796	84,250
47,727	47,727	190010	1270	Agents Business Licence Fees	0.0%	47,727	49,159	50,634	52,153
100,100	100,100	190010	1275	Agents Business Usage Fees	4.5%	104,650	135,000	139,050	148,400
1,283,967	1,283,967	190010	1300	Cattle Fees	5.2%	1,351,236	1,487,700	1,532,250	1,636,600
0	0	190010	1310	Holden Pens	0.0%	2,000	2,060	2,122	2,186
31,004	31,004	190010	1320	Transit Fees	-75.8%	7,500	7,725	7,957	8,196
0	0	190010	1322	Vendor Fee Stocklive Streaming	0.0%	6,000	6,180	6,365	6,556
3,376	3,376	190010	1330	No Sale Fees	-11.1%	3,000	3,090	3,183	3,278
11,255	11,255	190010	1340	Other Fees	77.7%	20,000	20,600	21,218	21,855
15,914	15,914	190010	1348	Recycled Materials	-68.6%	5,000	5,150	5,305	5,464
4,180	4,180	190010	1350	Special Stud Fees	3.0%	4,305	4,434	4,567	4,704
180,000	180,000	190010	1355	Sale of Biosolids	-11.1%	160,000	164,800	169,744	174,836
103,000	103,000	190010	1370	Washdown Fees	3.0%	106,090	109,273	112,551	115,928
1,865,820	1,865,820			Total Operating Revenue	3.6%	1,933,044	2,102,856	2,154,750	2,274,406
				Operating Expenditure					
142,921	142,921	190010	3025	Administration Expenses	-22.3%	111,074	113,851	116,697	119,830
126,514	126,514	190010	3185	Employee Costs	42.3%	180,020	184,521	189,134	194,399
2,015	2,015	190010	3190	Employee Costs - Team Meetings	249.4%	7,040	7,216	7,398	7,602
1,026	1,026	190010	3260	Fire Safety Inspections	94.9%	2,000	2,050	2,101	2,154
30,521	30,521	190010	3270	Fleet Expenses	20.1%	36,648	37,585	38,524	39,497
27,036	27,036	190010	3330	Internal Expenses	5.1%	28,409	29,599	30,843	31,720
1,575	1,575	190010	3370	M & R - Air Conditioner	58.7%	2,500	2,563	2,627	2,693
9,090	9,090	190010	3375	M & R - Buildings	10.4%	10,035	10,771	11,773	13,179
5,000	5,000	190010	3385	M & R - Equipment	60.0%	8,000	8,200	8,405	8,615
32,400	32,400	190010	3395	M & R - Grounds	100.4%	64,940	66,564	68,229	70,052
2,545	2,545	190010	3405	M & R - Other Structures	-18.6%	2,071	2,123	2,176	2,230
243,181	123,181	190010	3455	Operating Expenses	-41.6%	142,119	147,099	152,274	157,653
0	120,000	190010	3701	Biosolids Expenses	0.0%	75,000	76,875	78,797	80,767
40,326	35,311	190010	3710	Effluent Area Expenses	28.5%	51,824	53,121	54,449	55,853
18,000	12,415	190010	3711	Effluent & Soil Sampling	2.5%	18,450	18,911	19,384	19,869
208,404	208,404	190010	3715	General Operations, M & R	47.0%	306,361	312,124	319,928	328,286
50,500	50,500	190010	3717	Soft Flooring Material	2.5%	51,763	53,057	54,383	55,743
101,750	101,750	190010	3718	Store Sales Computer & Gate Operator	12.3%	114,250	117,106	120,034	123,395
150,758	150,758	190010	3719	Store Sales Pre Sale Scannings	-56.0%	66,400	88,160	90,462	91,215
15,795	15,795	190010	3720	Vendor Declaration System	91.2%	30,200	30,955	31,730	32,618
0	0	190010	3722	Stocklive Streaming	0.0%	15,000	15,375	15,759	16,153
600	0	190010	3725	Yards & Pens M & R	-100.0%	0	0	0	0
21,412	21,412	190010	3790	Truckwash Area Expenses	76.1%	37,705	38,648	39,614	40,621
7,064	7,064	190010	4313	Weed Control	-28.9%	5,020	7,050	7,227	7,422
0	0	190010	4317	Vegetation Control for Fire Management	0.0%	0	5,000	5,125	5,268

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 8: Strengthen the regional economy

Service: Northern Rivers Livestock Exchange

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Expenditure (continued)					
4,884	5,484	190030	3715	All Breeds Sale	2.0%	4,981	5,104	5,232	5,378
				Borrowing Costs					
61,460	61,460	190976	3070	Interest on Loans	-22.7%	47,524	32,579	17,449	5,207
				Indirect Expenditure					
173,104	173,104	190991	3998	Activity Based Costing - Expense	6.9%	185,051	189,830	195,389	199,802
516,300	516,300	190990	3999	Depreciation	-0.1%	515,616	528,443	541,591	555,069
1,994,181	1,983,581			Total Operating Expenditure	6.3%	2,120,001	2,184,480	2,226,734	2,272,290
(128,361)	(117,761)			Operating Result - Surplus/(Deficit)	45.6%	(186,957)	(81,624)	(71,984)	2,116
387,939	398,539			Operating Cash Result - Surplus/(Deficit)	-15.3%	328,659	446,819	469,607	557,185
				Capital Movements					
				Add: Capital Grants & Contributions		214,318	218,604	222,976	227,436
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	300,000
				Less: Loan Repayments		377,364	392,309	407,439	54,112
				Less: Transfer to Restricted Assets		165,613	273,114	285,145	430,508
				Program Cash Result - Surplus/(Deficit)		0	0	0	0

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 8: Strengthen the regional economy

Service: Quarries

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Revenue					
162,302	162,302	510010	0920	Casino Depot Stockpile	3.0%	167,171	172,187	177,353	182,673
8,742	8,742	510020	0950	Evans Head Depot Stockpile	3.0%	9,004	9,274	9,552	9,839
864,306	864,306	520050	0290	Petersons Quarry	13.2%	977,995	997,651	1,097,505	1,119,556
358,689	358,689	530050	0900	Woodview Quarry - Private Sales	76.3%	632,200	651,107	670,580	690,636
1,394,039	1,394,039			Total Operating Revenue	28.1%	1,786,370	1,830,219	1,954,990	2,002,704
				Operating Expenditure					
				Other Stockpiles					
117,900	117,900	510010	3545	Casino Depot	2.5%	120,805	123,825	126,920	130,120
7,120	7,120	510020	3555	Evans Head Depot	2.5%	7,298	7,480	7,666	7,858
				Other Stockpiles Indirect Expenditure					
14,768	14,768	510991	3998	Activity Based Costing - Expense	7.2%	15,825	16,253	16,671	17,121
				Petersons Quarry Expenditure					
19,615	19,615	520100	Various	Administration Expenditure	5.8%	20,743	21,271	21,814	22,370
12,357	12,357	520100	3070	Borrowing Costs	2.5%	12,666	12,983	13,308	13,641
				Petersons Quarry Indirect Expenditure					
93,832	93,832	520991	3998	Activity Based Costing - Expense	6.8%	100,258	102,983	105,647	108,455
19,700	19,700	520990	3999	Depreciation	2.1%	20,112	20,533	20,964	21,405
				Woodview Quarry					
11,673	11,673	530100	Various	Administration Expenditure	6.6%	12,443	12,759	13,084	13,417
18,727	18,727	530100	3070	Borrowing Costs	2.5%	19,195	19,675	20,167	20,671
739	739	530700	3330	Administration Expenditure	5.5%	780	800	820	841

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 8: Strengthen the regional economy

Service: Quarries

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Expenditure (continued)					
93,562	93,562	530991	3998	Woodview Quarry Indirect Expenditure	6.8%	99,965	102,696	105,345	108,162
8,300	8,300	530990	3999	Activity Based Costing - Expense	2.5%	8,509	8,722	8,941	9,164
				Depreciation					
418,293	418,293			Total Operating Expenditure	4.9%	438,598	449,979	461,347	473,225
975,746	975,746			Operating Result - Surplus/(Deficit)	38.1%	1,347,772	1,380,240	1,493,643	1,529,479
1,034,830	1,034,830			Operating Cash Result - Surplus/(Deficit)	36.1%	1,408,254	1,442,153	1,557,023	1,594,360
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		1,026,786	1,059,050	1,122,195	1,157,788
				Program Cash Result - Surplus/(Deficit)		381,467	383,103	434,828	436,572

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 8: Strengthen the regional economy

Service: Private Works

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
90,041	1,590,041	200000	0870	Operating Revenue					
				Private Works Revenue	3.0%	92,742	95,524	98,390	101,342
90,041	1,590,041			Total Operating Revenue	3.0%	92,742	95,524	98,390	101,342
				Operating Expenditure					
61,424	1,561,424	200000	3500	Private Works Expenses	2.3%	62,811	64,382	65,991	67,737
22,987	22,987	202991	3998	Indirect Expenditure Activity Based Costing - Expense	5.1%	24,165	24,877	25,537	26,227
84,411	1,584,411			Total Operating Expenditure	3.0%	86,976	89,259	91,528	93,964
5,630	5,630			Operating Result - Surplus/(Deficit)	2.4%	5,766	6,265	6,862	7,378
5,630	5,630			Operating Cash Result - Surplus/(Deficit)	2.4%	5,766	6,265	6,862	7,378
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		5,766	6,265	6,862	7,378

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 9: Address long-term housing needs

Service: Strategic Planning

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Revenue					
6,500	6,500	320220	0590	Planning Projects Heritage Advisory	0.0%	6,500	6,500	6,500	6,500
6,000	6,000	320225	0590	Heritage Small Grants	0.0%	6,000	6,000	6,000	6,000
12,500	12,500			Total Operating Revenue	0.0%	12,500	12,500	12,500	12,500
				Operating Expenditure					
				Planning Projects					
13,130	13,130	320220	3455	Heritage Advisory	2.5%	13,458	13,794	14,139	14,492
24,573	24,573	320225	3455	Heritage Small Grants	2.5%	25,187	25,817	26,462	27,124
0	86,225	320256	3455	Planning Proj - Urban Growth Mgmt Strategy	0.0%	0	0	0	0
37,703	123,928			Total Operating Expenditure	2.5%	38,645	39,611	40,601	41,616
(25,203)	(111,428)			Operating Result - Surplus/(Deficit)	3.7%	(26,145)	(27,111)	(28,101)	(29,116)
(25,203)	(111,428)			Operating Cash Result - Surplus/(Deficit)	3.7%	(26,145)	(27,111)	(28,101)	(29,116)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(26,145)	(27,111)	(28,101)	(29,116)

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 9: Address long-term housing needs

Service: Real Estate Development

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
0	0	181200	0290	Operating Revenue Industries Activation Project - Power	0.0%	0	0	0	0
0	0			Total Operating Revenue	0.0%	0	0	0	0
				Operating Expenditure					
2,947	2,947	180105	3330	Property - Casino - 153 Barker St	4.7%	3,086	3,168	3,254	3,337
110,659	110,659	181100	3025	Real Estate Development - Ops	4.1%	115,196	118,233	121,354	124,465
				Borrowing Costs					
85,688	85,688	182976	3070	Interest on Loans	-8.8%	78,173	70,342	62,182	53,677
				Indirect Expenditure					
308,520	308,520	182991	3998	Activity Based Costing - Expense	8.5%	334,734	344,601	354,994	363,470
1,300	1,300	182990	3999	Depreciation	2.5%	1,333	1,366	1,400	1,435
509,114	509,114			Total Operating Expenditure	4.6%	532,522	537,710	543,184	546,384
(509,114)	(509,114)			Operating Result - Surplus/(Deficit)	4.6%	(532,522)	(537,710)	(543,184)	(546,384)
(507,814)	(507,814)			Operating Cash Result - Surplus/(Deficit)	4.6%	(531,189)	(536,344)	(541,784)	(544,949)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		2,750,000	3,190,000	6,600,000	10,229,032
				Add: Transfer from Restricted Assets		3,014,055	134,759	0	0
				Less: Asset Acquisition		5,050,000	2,597,800	3,406,268	2,197,800
				Less: Loan Repayments		185,952	193,783	201,944	210,448
				Less: Transfer to Restricted Assets		0	0	2,453,258	7,279,172
				Program Cash Result - Surplus/(Deficit)		(3,086)	(3,168)	(3,254)	(3,337)

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 10: Lead and advocate for our community

Service: Governance & Advocacy

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Revenue					
				Corporate Administration					
4,785	4,785	560010	0010	Activity Based Costing - Income	2.5%	4,905	5,028	5,154	5,283
23,523	23,523	560010	0260	Contributions - LPMA/NCAT	3.0%	24,229	24,956	25,705	26,476
126	126	560010	0290	Contributions - Other	3.2%	130	134	138	142
3,090	3,090	560010	0460	Fees - Other	3.0%	3,183	3,278	3,376	3,477
393,928	393,928	560010	1235	Salary Efficiency Dividend	3.0%	405,746	417,918	430,456	443,370
425,452	425,452			Total Operating Revenue	3.0%	438,193	451,314	464,829	478,748
				Operating Expenditure					
				Governance					
60,515	60,515	540010	3025	Administration Expenses	2.5%	62,028	63,579	65,169	66,798
247,035	247,035	540010	3135	Councillor Expenses	10.8%	273,657	281,497	289,556	297,844
3,563	3,563	540010	3155	Donations	4.4%	3,720	3,833	3,950	4,058
185,000	185,000	540010	3178	Election Expenses	-100.0%	0	0	190,000	0
14,443	14,443	540010	3270	Fleet Expenses	2.5%	14,804	15,174	15,553	15,942
14,746	14,746	540010	3670	Regional Arts Board Contribution	2.5%	15,115	15,493	15,880	16,277
10,100	10,100	540010	3745	Staff Christmas Party	2.5%	10,353	10,612	10,877	11,149
1,177,019	1,177,019	540991	3998	Activity Based Costing - Expense	9.7%	1,291,079	1,333,771	1,386,202	1,411,961
				General Managers Office					
8,146	8,146	550100	3025	Administration Expenses	2.5%	8,350	8,559	8,773	8,991
0	0	550100	3101	Civic Duties	0.0%	10,000	10,250	10,506	10,769
627,158	627,158	550100	3185	Employee Costs	-15.6%	529,587	542,828	556,399	571,968
23,735	23,735	550100	3270	Fleet Expenses	2.5%	24,328	24,936	25,559	26,198
84,036	84,036	550991	3998	Activity Based Costing - Expense	4.4%	87,700	90,161	92,689	95,185
				Corporate Administration					
103,194	103,194	560010	3025	Administration Expenses	-1.5%	101,612	104,152	106,757	109,426
10,000	10,000	560010	3079	Business Continuity Plan	2.5%	10,250	10,506	10,769	11,038
490,060	490,060	560010	3185	Employee Costs	24.6%	610,556	625,821	641,467	659,429
10,000	10,000	560010	3270	Fleet Expenses	2.5%	10,250	10,506	10,769	11,038
0	0	560010	3275	Fraud Risk Assessment	0.0%	15,000	0	15,000	0
15,000	15,000	560010	3290	Governance Health Check	-100.0%	0	15,000	0	15,000
30,000	30,000	560010	3320	Integrated Planning & Reporting	-33.3%	20,000	20,000	55,000	20,000
1,082	1,082	560010	3385	M & R - Equipment	2.5%	1,109	1,137	1,165	1,194
255,793	255,793	560010	3455	Operating Expenses	18.4%	302,913	317,936	333,707	350,263
2,100	2,100	560990	3999	Depreciation	9.5%	2,300	2,300	2,300	2,300
				Indirect Costs					
(885,705)	(885,705)	560991	3998	Activity Based Costing - Expense	17.6%	(1,041,543)	(1,073,962)	(1,142,561)	(1,144,310)

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 10: Lead and advocate for our community

Service: Governance & Advocacy

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Expenditure (continued)					
				Project Management Office					
3,030	3,030	565010	3025	Administration Expenses	2.5%	3,107	3,185	3,264	3,346
165,104	165,104	565010	3185	Employee Costs	15.7%	191,080	195,858	200,754	206,375
30,000	30,000	565010	3270	Fleet Expenses	2.5%	30,750	31,519	32,307	33,115
2,685,154	2,685,154			Total Operating Expenditure	-3.6%	2,588,106	2,664,652	2,941,811	2,815,354
(2,259,702)	(2,259,702)			Operating Result - Surplus/(Deficit)	-4.9%	(2,149,913)	(2,213,338)	(2,476,982)	(2,336,606)
(2,257,602)	(2,257,602)			Operating Cash Result - Surplus/(Deficit)	-4.9%	(2,147,613)	(2,211,038)	(2,474,682)	(2,334,306)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Deferred Debtor Repayments		1,875	1,910	1,950	1,990
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(2,145,738)	(2,209,128)	(2,472,732)	(2,332,316)

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 10: Lead and advocate for our community

Service: Community Connection

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Revenue					
0	0			Total Operating Revenue	0.0%	0	0	0	0
				Operating Expenditure					
				Community Connection					
42,361	42,361	620100	3025	Administration Expenses	2.5%	43,419	44,504	45,617	46,757
242,080	242,080	620100	3185	Employee Costs	2.0%	246,840	253,012	259,337	266,598
12,100	12,100	620100	3270	Fleet Expenses	2.5%	12,403	12,713	13,031	13,357
21,192	21,192	620100	3360	LGA Newsletter	2.5%	21,722	22,265	22,822	23,393
8,900	8,900	620100	3455	Operating Expenses	2.5%	9,123	9,351	9,585	9,824
0	0	620100	3684	Richmond Valley Made	0.0%	0	0	0	0
8,395	8,395	620100	3951	Whispir Communications Platform	2.5%	8,605	8,820	9,041	9,267
				Indirect Expenditure					
1,900	1,900	620990	3999	Depreciation	-15.8%	1,600	1,600	1,600	1,600
(149,926)	(149,926)	620991	3998	Activity Based Costing - Expense	1.2%	(151,755)	(155,003)	(158,874)	(163,241)
187,002	187,002			Total Operating Expenditure	2.6%	191,957	197,262	202,159	207,555
(187,002)	(187,002)			Operating Result - Surplus/(Deficit)	2.6%	(191,957)	(197,262)	(202,159)	(207,555)
(185,102)	(185,102)			Operating Cash Result - Surplus/(Deficit)	2.8%	(190,357)	(195,662)	(200,559)	(205,955)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(190,357)	(195,662)	(200,559)	(205,955)

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 11: Manage community resources and provide great service

Service: Customer Service

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
0	0	630100	0290	Operating Revenue Customer Service	0.0%	0	0	0	0
0	0			Total Operating Revenue	0.0%	0	0	0	0
				Operating Expenditure					
				Council Offices					
282,743	282,743	590100	3260	Casino	3.7%	293,252	303,871	314,922	326,399
2,986	2,986	590105	3330	Casino Annex	20.8%	3,608	3,743	3,883	4,037
61,496	61,496	590110	3260	Evans Head	11.3%	68,451	70,669	72,966	75,323
				Indirect Expenditure					
161,200	161,200	590990	3999	Depreciation	2.2%	164,788	168,671	172,650	176,729
(508,425)	(508,425)	590991	3998	Activity Based Costing - Expense	4.3%	(530,099)	(546,954)	(564,421)	(582,488)
				Customer Service					
17,275	17,275	630100	3025	Administration Expenses	2.5%	17,707	18,149	18,603	19,069
1,030,404	1,030,404	630100	3185	Employee Costs	2.2%	1,052,658	1,078,975	1,105,950	1,136,895
				Indirect Costs					
(1,047,679)	(1,047,679)	630991	3998	Activity Based Costing - Expense	2.2%	(1,070,365)	(1,097,124)	(1,124,553)	(1,155,964)
0	0			Total Operating Expenditure	0.0%	0	0	0	0
0	0			Operating Result - Surplus/(Deficit)	0.0%	0	0	0	0
161,200	161,200			Operating Cash Result - Surplus/(Deficit)	2.2%	164,788	168,671	172,650	176,729
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		10,000	10,000	10,000	10,000
				Less: Asset Acquisition		10,000	10,000	10,000	10,000
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		164,788	168,671	172,650	176,729

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 11: Manage community resources and provide great service

Service: Information Technology Services

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
4,536	4,536	600010	0010	Operating Revenue					
0	0	600010	0290	Activity Based Costing - Income	2.5%	4,649	4,765	4,884	5,006
7,000	7,000	600010	0460	Contributions - Other	0.0%	0	0	0	0
				Fees - Other	3.0%	7,210	7,426	7,649	7,878
11,536	11,536			Total Operating Revenue	2.8%	11,859	12,191	12,533	12,884
				Operating Expenditure					
				Information Technology					
134,873	134,873	600010	3025	Administration Expenses	5.5%	142,245	145,801	149,446	153,183
990,280	990,280	600010	3185	Employee Costs	2.7%	1,017,336	1,042,770	1,068,840	1,098,768
24,240	24,240	600010	3385	M & R - Equipment	2.5%	24,846	25,467	26,104	26,757
68,208	68,208	600010	3440	Mobile Computing	2.5%	69,913	71,661	73,453	75,289
947,621	947,621	600010	3455	Operating Expenses	16.0%	1,099,037	1,186,988	1,217,161	1,248,113
59,500	59,500	600990	3999	Depreciation	1.2%	60,218	61,671	63,160	64,686
60,250	60,250	600013	3025	Public Safety CCTV	0.4%	60,506	60,769	61,038	61,314
26,234	26,234	600018	3455	IT Projects	2.5%	26,890	27,562	28,251	28,957
40,000	40,000	600020	3455	IT Innovation Fund (RSV 14/15)	0.0%	40,000	40,000	40,000	40,000
14,575	14,575	600029	3455	Penetration Testing	2.5%	14,939	15,312	15,695	16,087
27,000	27,000	600031	3455	Cyber Security	2.5%	27,675	28,367	29,076	29,803
				Indirect Costs					
(2,213,186)	(2,213,186)	600991	3998	Activity Based Costing - Expense	8.5%	(2,401,736)	(2,522,167)	(2,585,631)	(2,653,912)
179,595	179,595			Total Operating Expenditure	1.3%	181,869	184,201	186,593	189,045
(168,059)	(168,059)			Operating Result - Surplus/(Deficit)	1.2%	(170,010)	(172,010)	(174,060)	(176,161)
(108,559)	(108,559)			Operating Cash Result - Surplus/(Deficit)	1.1%	(109,792)	(110,339)	(110,900)	(111,475)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(109,792)	(110,339)	(110,900)	(111,475)

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 11: Manage community resources and provide great service

Service: People & Culture

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Revenue					
3,799	3,799	610010	0220	Contributions - Early Reporting Incentive	3.0%	3,913	4,030	4,151	4,276
0	10,000	610010	0270	LSL Contributions	0.0%	0	0	0	0
2,122	2,122	610010	0290	Contributions - Other	3.0%	2,186	2,252	2,320	2,390
15,201	15,201	610010	0830	Paid Parental Leave Revenue	3.0%	15,657	16,127	16,611	17,109
0	25,000	610041	0290	Training - Professional Development	0.0%	0	0	0	0
21,122	56,122			Total Operating Revenue	3.0%	21,756	22,409	23,082	23,775
				Operating Expenditure					
10,439	10,439	610010	3025	Administration Expenses	2.5%	10,700	10,967	11,242	11,523
675,200	665,200	610010	3185	Employee Costs	4.1%	703,008	720,584	738,598	759,279
0	10,000	610010	3270	Fleet Expenses	0.0%	10,000	10,250	10,506	10,769
1,082	1,082	610010	3385	M & R - Equipment	2.5%	1,109	1,137	1,165	1,194
5,069	5,069	610010	3460	Organisational Development	2.0%	5,171	5,300	5,432	5,584
66,100	62,990	610010	3665	Recruitment Expenses	2.5%	67,752	69,446	71,182	72,961
500	500	610990	3999	Depreciation	-20.0%	400	400	400	400
				Indirect Costs					
(758,390)	(728,390)	610991	3998	Activity Based Costing - Expense	5.2%	(798,140)	(818,084)	(838,525)	(861,710)
5,960,359	5,960,359	610030	3195	Employee Leave Entitlements	4.0%	6,196,498	6,362,423	6,532,823	6,720,142
30,894	30,894	610031	3025	Industrial Relations	2.5%	31,666	32,458	33,269	34,101
				Learning & Development					
146,798	146,798	610040	4000	Training - Compliance	2.0%	149,734	153,477	157,314	161,719
147,192	172,192	610041	4000	Training - Professional Development	2.0%	150,135	153,888	157,735	162,152
				RVC Meetings					
1,946	1,946	610045	3125	Consultative Committee	2.1%	1,986	2,035	2,087	2,146
37,327	37,327	610045	3280	General Staff Meetings	2.0%	38,073	39,024	40,000	41,120
7,304	7,304	610045	3743	Staff Appraisals	2.0%	7,450	7,636	7,826	8,045
3,245	3,245	610045	3815	Union Meetings	2.0%	3,310	3,393	3,478	3,574
3,245	3,245	610045	3955	WHS Committee	2.0%	3,310	3,393	3,478	3,574

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 11: Manage community resources and provide great service

Service: People & Culture

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
(6,338,310)	(6,338,310)	610900	3450	Oncosts	3.8%	(6,582,162)	(6,757,727)	(6,938,010)	(7,136,573)
				Oncost Credits					
0	51,890			Total Operating Expenditure	0.0%	0	0	0	0
21,122	4,232			Operating Result - Surplus/(Deficit)	3.0%	21,756	22,409	23,082	23,775
21,622	4,732			Operating Cash Result - Surplus/(Deficit)	2.5%	22,156	22,809	23,482	24,175
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		22,156	22,809	23,482	24,175

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 11: Manage community resources and provide great service

Service: Work Health & Safety

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
0	0	610020	0360	Operating Revenue Contributions - WHS Incentive Payments	0.0%	0	0	0	0
0	0			Total Operating Revenue	0.0%	0	0	0	0
				Operating Expenditure					
2,520	2,520	610020	3025	Administration Expenses	2.5%	2,583	2,648	2,714	2,782
2,161	2,161	610020	3180	Emergency Preparedness	2.5%	2,215	2,270	2,327	2,385
182,920	182,920	610020	3185	Employee Costs	3.9%	189,992	194,742	199,611	205,201
16,300	16,300	610020	3270	Fleet Expenses	2.5%	16,708	17,126	17,554	17,993
1,297	1,297	610020	3385	M & R - Equipment	2.5%	1,329	1,362	1,396	1,431
2,216	2,216	610020	3455	Operating Expenses	2.5%	2,271	2,328	2,386	2,446
5,515	5,515	610020	3960	WHS Equipment	2.5%	5,653	5,794	5,939	6,087
11,272	11,272	610020	3968	WHS Programs	77.4%	20,000	11,200	11,480	11,767
0	30,000	610021	3963	WHS Health and Wellbeing Program	0.0%	40,000	0	0	0
				Indirect Costs					
(224,201)	(254,201)	610991	3998	Activity Based Costing - Expense	7.4%	(240,751)	(237,470)	(243,407)	(250,092)
0	0			Total Operating Expenditure	0.0%	40,000	0	0	0
0	0			Operating Result - Surplus/(Deficit)	0.0%	(40,000)	0	0	0
0	0			Operating Cash Result - Surplus/(Deficit)	0.0%	(40,000)	0	0	0
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		60,000	11,200	11,480	11,767
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		20,000	11,200	11,480	11,767

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 11: Manage community resources and provide great service

Service: Financial Services

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Revenue					
				Financial Services					
17,170	17,170	570010	0010	Activity Based Costing - Income	2.5%	17,599	18,039	18,490	18,952
53,000	53,000	570010	0180	Certificates - \$603	3.0%	54,590	56,228	57,915	59,652
60,000	60,000	570010	0400	Debtors Summons Fees	5.1%	63,038	64,614	66,229	67,885
1,500	1,500	570010	0460	Fees - Other	3.0%	1,545	1,591	1,639	1,688
5,500	5,500	570010	1169	Misc Rebates	3.0%	5,665	5,835	6,010	6,190
400	400	570010	1210	Rous Water Agency Fees	3.0%	412	424	437	450
				General Purpose Revenue					
5,548,706	5,570,439	580010	0590	Grant Revenue	5.7%	5,867,235	6,010,508	6,157,313	6,307,838
647,200	607,467	580010	0730	Interest Income	10.7%	716,616	738,115	760,258	783,066
9,197,938	9,197,938	580010	1150	Rates Revenue - Residential	6.5%	9,795,813	10,046,533	10,303,596	10,567,161
2,893,370	2,893,370	580010	1151	Rates Revenue - Farmland	6.5%	3,080,289	3,157,661	3,236,983	3,318,303
2,246,889	2,246,889	580010	1152	Rates Revenue - Business	5.2%	2,362,860	2,421,872	2,482,361	2,544,365
20,671,673	20,653,673			Total Operating Revenue	6.3%	21,965,662	22,521,420	23,091,231	23,675,550
				Operating Expenditure					
				Financial Services					
346,300	346,300	570010	3025	Administration Expenses	2.6%	355,395	364,280	373,388	382,723
1,319,560	1,319,560	570010	3185	Employee Costs	2.5%	1,352,840	1,386,661	1,421,328	1,461,125
0	0	570010	3270	Fleet Expenses	0.0%	20,000	20,500	21,013	21,538
75,913	75,913	570010	3325	Internal Audit	22.3%	92,811	95,131	97,509	99,947
89,000	89,000	570010	3455	Operating Expenses	10.1%	98,000	100,450	102,962	105,537
2,600	2,600	570990	3999	Depreciation	-3.8%	2,500	2,500	2,500	2,500
				Indirect Costs					
(1,695,803)	(1,695,803)	570991	3998	Activity Based Costing - Expense	4.9%	(1,778,697)	(1,822,791)	(1,867,980)	(1,918,553)
137,570	137,570			Total Operating Expenditure	3.8%	142,849	146,731	150,720	154,817
20,534,103	20,516,103			Operating Result - Surplus/(Deficit)	6.3%	21,822,813	22,374,689	22,940,511	23,520,733
20,536,703	20,518,703			Operating Cash Result - Surplus/(Deficit)	6.3%	21,825,313	22,377,189	22,943,011	23,523,233
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		397,700	417,900	467,300	739,100
				Program Cash Result - Surplus/(Deficit)		21,427,613	21,959,289	22,475,711	22,784,133

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 11: Manage community resources and provide great service

Service: Engineering Support & Asset Management

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Revenue					
				Engineering Support Services					
15,000	15,000	640010	0290	Contributions - Other	-70.0%	4,500	4,500	4,500	4,500
4,919	4,919	640010	0460	Fees - Other	3.0%	5,067	5,219	5,376	5,537
4,919	4,919	640010	0840	Plan Check Fees	3.0%	5,067	5,219	5,376	5,537
15,989	15,989	640010	1180	Rental Income	3.0%	16,469	16,963	17,472	17,996
				Asset Management					
0	0	650010	1220	Rural Road Numbering	0.0%	0	0	0	0
40,827	40,827			Total Operating Revenue	-23.8%	31,103	31,901	32,724	33,570
				Operating Expenditure					
				Engineering Support					
91,463	91,463	640010	3025	Administration Expenses	2.5%	93,751	96,095	98,498	100,961
3,400	3,400	640010	3150	Deed of Release	2.5%	3,485	3,572	3,661	3,753
2,015,016	2,015,016	640010	3185	Employee Costs	9.7%	2,210,648	2,265,914	2,322,562	2,387,594
20,400	20,400	640010	3190	Employee Costs - Team Meetings	-46.8%	10,849	11,119	11,397	11,716
285,000	285,000	640010	3270	Fleet Expenses	2.5%	292,125	299,428	306,914	314,587
9,798	9,798	640010	3385	M & R - Equipment	2.5%	10,043	10,294	10,551	10,815
7,456	7,456	640010	3425	M & R - Radios	2.5%	7,642	7,833	8,029	8,230
34,828	34,828	640010	3455	Operating Expenses	2.6%	35,730	36,656	37,607	38,584
6,500	6,500	640990	3999	Depreciation	-2.5%	6,338	6,376	6,415	6,455
				Indirect Costs					
(2,433,034)	(2,433,034)	640991	3998	Activity Based Costing - Expense	8.5%	(2,639,508)	(2,705,386)	(2,772,910)	(2,849,125)
				Asset Management					
1,750	1,750	650010	3025	Administration Expenses	2.5%	1,794	1,839	1,885	1,932
90,000	90,000	650010	3033	Aerial Photography	-100.0%	0	0	0	0
0	0	650010	3035	Asset Data Collection	0.0%	11,081	11,358	11,642	11,933
110,000	110,000	650010	3040	Asset Management System	-90.7%	10,250	10,506	10,769	11,038
856,240	856,240	650010	3185	Employee Costs	17.8%	1,008,740	1,033,960	1,059,808	1,089,483
52,015	52,015	650010	3270	Fleet Expenses	21.7%	63,315	64,898	66,520	68,183
541	541	650010	3385	M & R - Equipment	2.6%	555	569	583	598
1,108	1,108	650010	3455	Operating Expenses	2.5%	1,136	1,164	1,193	1,223
3,500	3,500	650010	3690	Rural Road Numbering Expenses	2.5%	3,588	3,678	3,770	3,864
7,000	7,000	650010	3830	Valuation	1257.1%	95,000	55,000	85,000	25,000
3,324	3,324	650010	4100	Inspections - Footpaths	2.0%	3,390	3,475	3,562	3,661
3,892	3,892	650010	4113	Inspections - Playground Equipment	2.5%	3,989	4,089	4,191	4,296
50,000	50,000	650013	3967	WHS Asbestos Register	-100.0%	0	0	0	0
				Indirect Costs					
(1,129,370)	(1,129,370)	650991	3998	Activity Based Costing - Expense	6.5%	(1,202,838)	(1,190,536)	(1,248,923)	(1,221,211)
201,877	201,877	660100	3025	Works Depot - Casino	2.6%	207,223	213,762	220,530	227,045

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 11: Manage community resources and provide great service

Service: Engineering Support & Asset Management

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
71,494	71,494	660300	3025	Operating Expenditure (continued) Works Depot - Evans Head	14.6%	81,961	84,360	86,835	89,412
116,400	116,400	660990	3999	Indirect Expenditure Depreciation	4.3%	121,386	124,344	127,375	130,482
(389,771)	(389,771)	660991	3998	Activity Based Costing - Expense	5.3%	(410,570)	(422,466)	(434,740)	(446,939)
90,827	90,827			Total Operating Expenditure	-65.8%	31,103	31,901	32,724	33,570
(50,000)	(50,000)			Operating Result - Surplus/(Deficit)	-100.0%	0	(0)	(0)	(0)
72,900	72,900			Operating Cash Result - Surplus/(Deficit)	75.2%	127,724	130,720	133,790	136,937
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		100,000	45,000	60,000	30,000
				Less: Asset Acquisition		105,000	50,000	65,000	35,000
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		122,724	125,720	128,790	131,937

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 11: Manage community resources and provide great service

Service: Fleet Management

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
0	0	670000	0290	Operating Revenue Workshops	0.0%	0	0	0	0
185,000	185,000	680010	0340	Plant Operations Contributions - Staff Vehicles	13.0%	209,048	215,319	221,779	228,432
143,222	143,222	680010	0590	Grant Revenue	3.0%	147,519	151,945	156,503	161,198
4,986,230	4,986,230	680010	0850	Plant Hire Charges	3.0%	5,135,817	5,289,892	5,448,589	5,612,047
5,314,452	5,314,452			Total Operating Revenue	3.3%	5,492,384	5,657,156	5,826,871	6,001,677
				Operating Expenditure					
				Workshops					
125,974	123,474	670010	3025	Casino	-1.4%	124,238	127,345	130,530	133,948
101,187	101,187	670020	3025	Coraki Fabrication	2.1%	103,337	106,215	109,182	112,375
51,601	51,601	670030	3025	Evans Head	2.3%	52,806	54,142	55,514	56,986
				Indirect Expenditure					
34,200	34,200	670990	3999	Depreciation	16.6%	39,893	40,398	40,915	41,445
(312,962)	(312,962)	670991	3998	Activity Based Costing - Expense	2.3%	(320,274)	(328,100)	(336,141)	(344,754)
				Plant Operations					
7,070	7,070	680010	3025	Administration Expenses	2.5%	7,247	7,428	7,614	7,804
325,376	325,376	680010	3185	Employee Costs	6.6%	346,730	355,399	364,284	374,484
2,313,282	2,313,282	680010	3270	Fleet Expenses	2.9%	2,379,356	2,441,986	2,506,339	2,573,927
25,250	25,250	680010	3455	Operating Expenses	2.5%	25,881	26,528	27,191	27,871
12,500	12,500	680012	3455	Chain of Responsibility Management Plan	-100.0%	0	0	0	0
				Indirect Expenditure					
1,147,300	1,147,300	680990	3999	Depreciation	2.5%	1,175,983	1,205,383	1,235,517	1,266,405
843,717	843,717	680991	3998	Activity Based Costing - Expense	5.6%	891,276	916,857	940,891	965,605
4,674,495	4,671,995			Total Operating Expenditure	3.3%	4,826,473	4,953,581	5,081,836	5,216,096
639,957	642,457			Operating Result - Surplus/(Deficit)	4.1%	665,911	703,575	745,035	785,581
1,821,457	1,823,957			Operating Cash Result - Surplus/(Deficit)	3.3%	1,881,787	1,949,356	2,021,467	2,093,431
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		674,392	476,460	488,546	376,749
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		2,447,770	2,275,108	2,354,137	1,581,605
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		68,516	110,310	114,961	847,130
				Program Cash Result - Surplus/(Deficit)		39,893	40,398	40,915	41,445

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 11: Manage community resources and provide great service

Service: Cemeteries

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
Operating Revenue									
263,488	263,488	330010	Various	Casino Cemetery	5.7%	278,392	286,745	295,346	304,207
35,091	35,091	330020	Various	Coraki Cemetery	3.0%	36,143	37,228	38,344	39,494
55,104	55,104	330030	Various	Evans Head Cemetery	3.0%	56,757	58,460	60,214	62,020
353,683	353,683			Total Operating Revenue	5.0%	371,292	382,433	393,904	405,721
Operating Expenditure									
171,877	171,877	330010	Various	Casino Lawn Cemetery	2.4%	176,041	180,472	185,019	189,957
32,698	32,698	330012	Various	Casino West St Cemetery	23.5%	40,398	41,406	42,441	43,600
20,200	20,200	330020	Various	Coraki Cemetery	2.5%	20,705	21,223	21,754	22,298
26,210	26,210	330030	Various	Evans Head Lawn Cemetery	2.5%	26,865	27,537	28,225	28,931
9,090	9,090	330040	Various	Woodburn Cemetery	2.5%	9,317	9,550	9,789	10,034
12,338	12,338	330090	Various	Other Expenses	3.4%	12,752	13,213	13,693	14,090
Indirect Expenditure									
88,436	88,436	330991	3998	Activity Based Costing - Expense	5.5%	93,301	95,920	98,560	101,067
24,800	24,800	330990	3999	Depreciation	2.5%	25,420	26,056	26,708	27,375
385,649	385,649			Total Operating Expenditure	5.0%	404,799	415,377	426,189	437,352
(31,966)	(31,966)			Operating Result - Surplus/(Deficit)	4.8%	(33,507)	(32,944)	(32,285)	(31,631)
(7,166)	(7,166)			Operating Cash Result - Surplus/(Deficit)	12.8%	(8,087)	(6,888)	(5,577)	(4,256)
Capital Movements									
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		8,087	6,888	5,577	4,256
				Less: Asset Acquisition		53,000	30,000	40,000	40,000
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(53,000)	(30,000)	(40,000)	(40,000)

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 11: Manage community resources and provide great service

Service: Waste Management

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Revenue					
				Waste Collection Charges					
5,811,865	5,811,865	140000	0030	Annual Charges	4.7%	6,087,910	6,371,631	6,592,995	6,763,733
18,000	7,434	140005	0730	Interest Income	-44.4%	10,000	10,300	10,609	10,927
90,177	90,177	140010	1470	Street Bin Collection	-16.8%	75,000	77,250	79,568	81,955
95,110	160,885	140015	0590	Grant Revenue	-1.7%	93,500	93,500	94,050	94,050
31,827	31,827	140030	0217	Other Revenue	-37.2%	20,000	20,600	21,218	21,855
1,319,063	1,319,063	140150	0460	Nammoona Landfill	9.8%	1,448,466	1,491,920	1,536,679	1,582,779
1,273	1,273	140160	0460	Bora Ridge Transfer Station	-100.0%	0	0	0	0
201,458	201,458	140180	0460	Evans Head Transfer Station	25.7%	253,274	260,873	268,700	276,760
9,548	9,548	140190	0460	Rappville Transfer Station	3.0%	9,834	10,129	10,433	10,746
7,578,321	7,633,530			Total Operating Revenue	5.5%	7,997,984	8,336,203	8,614,252	8,842,805
				Operating Expenditure					
510,884	510,884	140100	3025	Waste Collection Expenditure	6.4%	543,536	557,411	571,647	587,294
447,715	447,715	140105	3070	Recycling Collection Expenditure	-0.7%	444,683	455,876	467,353	479,495
674,108	674,108	140110	3185	Organics Collection Expenditure	8.3%	730,146	743,230	761,768	781,181
785,942	785,942	140115	3025	Waste Other Expenditure	8.0%	848,855	870,077	891,829	916,087
74,467	92,295	140116	3185	Waste Educator	20.9%	90,008	92,258	94,564	97,145
80,000	80,000	140117	3455	Waste Composition Audit	-100.0%	0	0	85,000	0
0	15,735	140123	3455	Waste - Education Booklet (BWRf)	0.0%	0	0	0	0
0	65,775	140124	3455	Waste - Single Use Support (BWRf)	0.0%	0	0	0	0
2,550,343	2,550,343	140150	3025	Nammoona Landfill Operating Expenditure	3.1%	2,629,875	2,696,839	2,765,536	2,837,908
38,432	38,432	140150	3070	Rehabilitation	2.5%	39,393	40,378	41,387	42,422

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 11: Manage community resources and provide great service

Service: Waste Management

Original Budget 2021/2022	Revised Budget 31-Dec-21	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Expenditure (continued)					
20,187	20,187	140160	3025	Bora Ridge Transfer Station	23.9%	25,014	25,552	21,105	21,698
4,516	4,516	140170	3455	Broadwater Landfill	2.3%	4,620	4,737	4,854	4,981
840,340	840,340	140180	3025	Evans Head Transfer Station	5.5%	886,698	909,047	931,963	956,320
20,110	20,110	140190	3185	Rappville Landfill	5.5%	21,209	21,745	22,293	22,912
4,263	4,263	140195	4317	Rosewood Ave	2.5%	4,370	4,479	4,591	4,706
0	100,000	140300	3455	North Coast Region Waste Investment Report	0.0%	72,112	0	0	0
				Interest Expense					
38,438	21,788	140976	3070	Interest Expense	181.6%	108,251	116,745	99,910	82,389
				Indirect Expenditure					
425,139	425,139	140991	3998	Activity Based Costing - Expense	6.2%	451,643	463,784	477,171	488,976
1,005,000	1,005,000	140990	3999	Depreciation	10.0%	1,105,300	1,105,300	1,105,300	1,105,300
7,519,884	7,702,572			Total Operating Expenditure	6.5%	8,005,713	8,107,458	8,346,271	8,428,814
58,437	(69,042)			Operating Result - Surplus/(Deficit)	-113.2%	(7,729)	228,745	267,981	413,991
1,101,869	974,390			Operating Cash Result - Surplus/(Deficit)	3.2%	1,136,964	1,374,423	1,414,668	1,561,713
				Capital Movements					
				Add: Capital Grants & Contributions		120,360	0	0	0
				Add: Loan Funds Used		1,000,000	0	0	0
				Add: Asset Sales		60,132	68,182	148,909	93,091
				Add: Transfer from Restricted Assets		760,726	3,105,712	884,755	780,869
				Less: Asset Acquisition		2,714,764	4,130,000	2,013,181	1,983,000
				Less: Loan Repayments		363,418	418,317	435,151	452,673
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		0	0	0	0

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates
Capital Revenue 2022/2023 - 2025/2026

Description	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
Capital Grants & Contributions				
Recover				
Libraries				
Mobile Library Replacement	0	0	0	200,000
Library Car Fund RVC	3,503	3,503	3,503	3,503
Library Car Fund Kyogle	1,497	1,497	1,497	1,497
Mobile Library Fund RVC	15,246	15,246	15,246	15,246
Mobile Library Fund Kyogle	15,754	15,754	15,754	15,754
Laptop Fund RVC	2,102	2,102	2,102	2,102
Laptop Fund Kyogle	898	898	898	898
Laptop Fund Kyogle	4,484	4,484	4,484	4,484
Laptop Fund Kyogle	1,916	1,916	1,916	1,916
Total Libraries	45,400	45,400	45,400	245,400
Planning & Development Services				
S7.12 Contributions	150,000	150,000	150,000	150,000
S7.11 Rural Development Heavy Haulage Contributions	49,792	50,788	51,803	52,840
Total Planning & Development Services	199,792	200,788	201,803	202,840
Tourism				
Northern Rivers Rail Trail (Casino to Bentley)	5,800,000	0	0	0
Total Tourism	5,800,000	0	0	0
Building and Maintaining Roads				
RMS PAMP Program	20,000	20,000	20,000	20,000
Country Lane - Fixing Country Roads	168,750	0	0	0
Benns Road	789,500	0	0	0
Sealed Rds Capital Grants	0	400,000	400,000	400,000
Grant Cap - TfNSW Woodburn-Coraki Rd Major Upgrade (510m)	7,000,000	0	0	0
RMS REPAIR Program Regional	173,048	0	0	0
Willox Bridge (Fixing Country Bridges)	482,988	0	0	0
Total Building and Maintaining Roads	8,634,286	420,000	420,000	420,000
Sports Grounds, Parks & Facilities				
Crawford Square Playground Development	248,963	0	0	0
LPMA Surf Club Grant	24,131	24,493	24,860	25,233
Casino Showground and Racecourse Upgrade	5,700,000	0	0	0
Total Sports Grounds, Parks & Facilities	5,973,094	24,493	24,860	25,233
Water Supplies				
S64 Contributions	150,000	150,000	150,000	150,000
Total Water Supplies	150,000	150,000	150,000	150,000

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Capital Revenue 2022/2023 - 2025/2026

Description	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
Capital Grants & Contributions (continued)				
<u>Sewerage Services</u>				
S64 Contributions	100,000	100,000	100,000	100,000
Sewer Augmentation	0	1,250,000	1,250,000	2,500,000
Total Sewerage Services	100,000	1,350,000	1,350,000	2,600,000
Total Recover Capital Grants & Contributions	20,902,572	2,190,681	2,192,063	3,643,473
Sustain				
<u>Northern Rivers Livestock Exchange</u>				
Capital Works Levy	214,318	218,604	222,976	227,436
Total Northern Rivers Livestock Exchange	214,318	218,604	222,976	227,436
Total Growing our Economy Capital Grants and Contributions	214,318	218,604	222,976	227,436
<u>Waste Management</u>				
Nammoona - FOGO Compost Facility (Env Trust)	120,360	0	0	0
Total Waste Management	120,360	0	0	0
Total Sustain Capital Grants and Contributions	334,678	218,604	222,976	227,436
Total Capital Grants & Contributions	21,237,250	2,409,285	2,415,039	3,870,909
<u>Loan Funds Utilised</u>				
Recover				
<u>Sewerage Services</u>				
Loan Borrowings - Sewerage Services	0	0	0	2,500,000
Total Sewerage Services	0	0	0	2,500,000
Total Recover Loan Funds Utilised	0	0	0	2,500,000

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates
Capital Revenue 2022/2023 - 2025/2026

Description	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
Loan Funds Utilised (continued)				
Sustain				
<u>Waste Management</u>				
Loan Borrowings - Waste Management	1,000,000	0	0	0
Total Waste Management	1,000,000	0	0	0
Total Sustain Loan Funds Utilised	1,000,000	0	0	0
Total Loan Funds Utilised	1,000,000	0	0	2,500,000
<u>Deferred Debtor Repayments</u>				
Sustain				
<u>Governance & Advocacy</u>				
Deferred Debtor Repay - Pac Coast Rail	1,875	1,910	1,950	1,990
Total Governance & Advocacy	1,875	1,910	1,950	1,990
Total Sustain Deferred Debtor Repayments	1,875	1,910	1,950	1,990
Total Deferred Debtor Repayments	1,875	1,910	1,950	1,990
<u>Proceeds from the Sale of Assets</u>				
Recover				
<u>Libraries</u>				
Library Car Trade-in	10,000	0	10,000	90,000
Library Book Sales	500	500	500	500
Total Libraries	10,500	500	10,500	90,500
<u>Sewerage Services</u>				
Plant Sales	0	2,727	0	10,000
Total Sewerage Services	0	2,727	0	10,000
Total Recover Proceeds from the Sale of Assets	10,500	3,227	10,500	100,500
Sustain				
<u>Real Estate Development</u>				
Reynolds Rd Industrial Land	2,750,000	3,190,000	0	0
Residential Land Sale	0	0	6,600,000	6,600,000
Total Real Estate Development	2,750,000	3,190,000	6,600,000	10,229,032

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Capital Revenue 2022/2023 - 2025/2026

Description	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
Proceeds from the Sale of Assets (continued)				
Fleet Management				
Plant Sales	674,392	476,460	488,546	376,749
Total Fleet Management	674,392	476,460	488,546	376,749
Waste Management				
Plant Sales	60,132	68,182	148,909	93,091
Total Waste Management	60,132	68,182	148,909	93,091
Total Sustain Proceeds from the Sale of Assets	3,484,524	3,734,642	7,237,455	10,698,872
Total Proceeds from the Sale of Assets	3,495,024	3,737,869	7,247,955	10,799,372
Total Capital Revenue	25,734,149	6,149,064	9,664,944	17,172,271

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Capital Expenditure 2022/2023 - 2025/2026

Description	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
Recover Capital Expenditure				
Libraries				
Library Car Replacement	35,000	0	42,000	600,000
Library Book Purchases	99,809	102,304	104,862	107,484
Furniture & Fittings	9,128	9,301	9,478	9,658
Laptop Replacement Program	0	9,000	0	0
Workroom Casino Library	10,000	0	0	0
Workroom Kyogle Library	3,300	0	0	0
Total Libraries	157,237	120,605	156,340	717,142
Tourism				
Northern Rivers Rail Trail (Casino to Bentley)	6,800,000	0	0	0
Total Tourism	6,800,000	0	0	0
Building & Maintaining Roads				
Urban Local Roads & Bridges				
Roads to Recovery Program				
Casino				
Adam St - Cope St to Hare St	140,000	0	0	0
Colches St - Richmond St to Barker St	0	130,000	0	0
Lancaster Ave - McElroy St to Division St	0	0	75,000	0
Lancaster Ave - Division to Eccles St	0	0	75,000	0
Stapleton Ave - West St to Diary St (RTR \$21,215)	0	0	168,500	0
Booyong St - Woodburn St to Park Ln	0	0	0	200,000
SRV 14/15 - Casino				
Country Lane Rehab	599,745	0	0	0
Anderson Ave - Hare St to Light St	0	125,000	0	0
Laneways				
Oak Ln Casino	75,000	0	0	0
Redwood Ln - Cedar St to Duke St (ie not Unsealed Lane)	0	0	0	75,000
Unallocated	0	75,000	75,000	0
Tree Planting Program				
Town Entries	40,000	40,000	0	0
Kerb & Gutter Replacement Program - All Areas				
All Areas	156,272	186,500	151,772	200,272
Urban Road Sign Renewals				
All Areas	52,100	53,400	54,700	55,794
Urban Reseal Program				
All Areas	424,941	433,440	442,109	450,951

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Capital Expenditure 2022/2023 - 2025/2026

Description	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
Recover Capital Expenditure (continued)				
Building & Maintaining Roads (continued)				
<i>Urban Heavy Patching Program</i>				
Urban Heavy Patching - All Areas	44,575	45,690	46,832	48,004
<i>RMS Active Transport Program</i>				
RMS Active Transport Program	40,000	40,000	40,000	40,000
Total Urban Local Roads & Bridges Capital Expenditure	1,572,633	1,129,030	1,128,913	1,070,021
<i>Sealed Rural Local Roads & Bridges</i>				
<i>Roads to Recovery Program</i>				
Fogwells Rd - CH 8000 to 9000	400,000	0	0	0
Coraki Ellangowan Rd West 0 to 2570 (RTR S462,215)	650,000	0	0	0
Springgrove Rd - CH 6900 to 7800	0	400,000	0	0
McDonalds Bridge Road - west of Northfields Rd (RTR S472,215)	0	628,500	0	0
McDonalds Bridge Road - west of Northfields Rd	0	0	431,000	0
Benns Rd - CH TBA	0	0	400,000	0
Rappville Rd - CH TBA	0	0	0	501,000
Reynolds Rd - CH TBA (RTR S301,215)	0	0	0	400,000
<i>Sealed Rural Local Roads & Bridges</i>				
Benns Rd - CH tba	1,289,500	0	0	0
Reynolds Rd - TBA	30,000	231,272	400,000	0
Wyan Rd - Clarkes Road Section	0	0	0	400,000
Capital Grants Works	0	400,000	400,000	400,000
Heavy Patching	112,925	115,748	118,642	121,608
Rural Roads Drainage	38,376	39,144	39,927	40,726
Signage Renewal	11,000	11,000	11,000	11,000
Guardrail Replacement Program	70,000	70,000	70,000	70,000
Rural Reseal Program	824,317	993,703	1,013,474	1,033,669
Total Sealed Rural Local Roads & Bridges	3,426,118	2,889,367	2,884,043	2,978,003
<i>Sealed Rural Regional Roads & Bridges</i>				
MR145 Woodburn-Coraki Rd Major Upgrade (\$10m)	7,000,000	0	0	0
MR153 Woodburn-Evans Head Rd CH2.9-3.6 REPAIR	346,096	0	0	0
Willox Bridge (Fixing Country Bridges)	815,588	0	0	0
Contribution to REPAIR Program	0	180,521	184,131	187,814
Signage Renewal	5,000	5,000	5,000	5,000
Reseal Program	108,000	108,000	108,000	108,000
Heavy Patching	235,000	240,000	240,000	250,000
Total Sealed Rural Regional Roads & Bridges	8,509,684	533,521	537,131	550,814

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Capital Expenditure 2022/2023 - 2025/2026

Description	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
Recover Capital Expenditure (continued)				
Building & Maintaining Roads (continued)				
<i>Unsealed Rural Local Roads & Bridges</i>				
Gravel Resheets	0	475,850	500,069	664,768
Additional Gravel Resheets	242,900	242,900	137,900	142,900
Total Unsealed Rural Local Roads & Bridges	242,900	718,750	637,969	807,668
<i>Footpaths</i>				
<i>Casino</i>				
Hotham Street - Canterbury to Barker (western side)	0	0	45,000	0
Graham Place - Walker St to Library Entrance	0	0	25,000	0
Hickey Street - connect existing to Barker St (eastern side)	0	0	0	25,000
<i>Broadwater</i>				
Broadwater Evans Head road - Pacific Hwy to McDonald St	40,000	0	0	0
<i>Coraki</i>				
Adams Street - Bridge to Richmond (southern)	0	27,000	0	0
<i>Evans Head</i>				
Elm Street - Oak Lane to Cedar (western)	0	10,000	0	0
Elm Street - Cedar to Cherry (western side)	0	0	0	25,000
<i>Woodburn</i>				
Wagner Street - Cedar to Woodburn (northern)	30,000	0	0	0
Woodburn Street - Wattle to Booyong (eastern)	0	33,000	0	0
Cedar Street - River to Richmond (western side)	0	0	0	20,000
<i>Renewals to be allocated</i>				
Casino Footpaths - Renewals to be allocated	21,600	22,000	22,500	23,000
Evans Head Footpaths - Renewals to be allocated	9,000	9,100	9,300	9,500
Total Footpaths	100,600	101,100	101,800	102,500
<i>Aerodromes</i>				
<i>Casino</i>				
Linemark Runway	0	0	5,000	0
Total Aerodromes	0	0	5,000	0
Total Building and Maintaining Roads Capital Expenditure	13,851,935	5,371,768	5,294,856	5,509,006
Sports Grounds, Parks & Facilities				
<i>Casino</i>				
Crawford Square Playground Redevelopment (SCCF 4)	398,963	0	0	0

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Capital Expenditure 2022/2023 - 2025/2026

Description	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
Recover Capital Expenditure (continued)				
Sports Grounds, Parks & Facilities (continued)				
<i>Casino Showground</i> Showground and Racecourse Upgrade	5,994,450	0	0	0
<i>Evans Head Surf Club</i> Upgrades	24,131	24,493	24,860	25,233
All Areas				
Facility Upgrades Shelters	10,000	10,000	10,000	10,000
Replace Non-Compliant Playground Equip	5,000	5,000	5,000	5,000
Renewals at various Facilities & Parks	185,000	185,000	185,000	185,000
Sports Grounds - Light Pole Replacement	10,000	10,000	10,000	10,000
Public Toilets				
Refurbishments	40,000	40,000	40,000	40,000
Total Sports Grounds, Parks & Facilities	6,667,544	274,493	274,860	275,233
Community Centres and Halls				
Asset Renewals to be allocated	47,210	47,918	48,637	49,367
Total Community Centres and Halls	47,210	47,918	48,637	49,367
Swimming Pools				
<i>Casino Swimming Pool</i> Casino Pool Upgrade	1,085,000	0	0	0
Total Swimming Pools	1,085,000	0	0	0
Water Supplies				
Mains Replacements - Casino				
Mains to be allocated	0	0	0	360,000
Division St; West St to Rifle Range Rd	0	0	208,000	0
Pratt St; Hickey St to Wheat St	65,000	0	0	0
Apsley St; Moriwkc St to High St	73,500	0	0	0
High St; Apsley St to PVC @ 30 High St	60,000	0	0	0
Colches St; Railway Bridge	175,000	0	0	0
Wharf St; East Street to drain	0	22,500	0	0
Sandlands St; Colches St Nth to Hotham St	0	56,000	0	0
Dean St; Hickey St to Wheat St	0	62,500	0	0
Division St; West St to Centre St	0	71,000	0	0
Teak St; Short St to dead-end	0	67,500	0	0
Centre St; Richmond St to Lot C DP342092	0	100,000	0	0
Centre St; Canterbury St to Barker St	0	0	100,000	0
Anderson Ave; Hare St to Light St	0	0	58,000	0
Swanson Lane; Lot 2 DP589417 to Diary St	0	0	15,000	0

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Capital Expenditure 2022/2023 - 2025/2026

Description	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
Recover Capital Expenditure (continued)				
Water Supplies (continued)				
Mains Replacements - Coraki				
Mains to be allocated	0	0	0	45,000
Queen Elizabeth Dr; Dawson St to Swamp St	131,000	0	0	0
Queen Elizabeth Dr; Yabsley north to Lagoon Rd	0	78,000	0	0
Queen Elizabeth Dr; Yabsley north to Lagoon Rd	0	0	78,000	0
Bridge Str; Adam St crossing	0	0	0	0
Mains Replacements - Evans Head				
Mains to be allocated	0	0	0	70,000
Cypress St & Cedar St service relocation	65,000	0	0	0
100mm Bridge crossing	0	72,000	0	0
250mm Bridge crossing	0	0	120,000	0
Boronia Street Evans Head	60,000	0	0	0
Water Meter Replacement Program				
Planned Renewals	50,000	50,000	50,000	50,000
Meter and Service Installations	15,000	15,000	15,000	15,000
Smart Metering - Mid Richmond (Broadwater)	110,000	0	0	0
Smart Metering - Mid Richmond (Woodburn)	0	120,000	0	0
Smart Metering - Mid Richmond (Coraki)	0	0	205,000	0
Water Reservoir - Casino				
South Reservoir Backbone Panel	50,000	0	0	0
South Booster Station SCADA upgrade	170,000	0	0	0
North Reservoir Backbone Comms upgrade	23,000	0	0	0
Water Reservoir - Coraki				
Coraki Booster PS upgrade	72,000	0	0	0
High Level sensor upgrade	10,000	0	0	0
Water Reservoir - Broadwater				
High zone switchboard upgrade	40,000	0	0	0
Water Treatment Plant - Casino				
Emergency Source Design	200,000	500,000	500,000	0
Utility Water Upgrade at WTP	100,000	0	0	0
Emergency/additional Reservoir Storage	0	0	0	1,500,000
Water Strategy Plan	100,000	0	0	0
Zone Meter Refurbishment	35,000	0	0	0
Renew Alum Tank	0	70,000	0	0
Process Design	320,000	1,000,000	2,000,000	0
RWPS Fibre optic cable from WTP to RWPS	130,000	0	0	0
RWPS Air Compressor Replacement	20,000	0	0	0
RWPS Potassium permanganate	65,000	0	0	0
Chemical dosing system integration	25,000	0	0	0
Redundant Raw Water flow control valve	25,000	0	0	0
Soda Ash dosing manifold & rotameter	35,000	0	0	0
Water softener relocation & integration	0	35,000	0	0
VSD replacement (pump 2)	50,000	0	0	0
Building Services DB renewal	25,000	0	0	0

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Capital Expenditure 2022/2023 - 2025/2026

Description	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
Recover Capital Expenditure (continued)				
Water Supplies (continued)				
<i>Other</i>				
Supply System Improv Casino	0	75,000	0	0
Supply System Improv Lower River	0	200,000	0	0
Water network model update	80,000	0	0	0
Future Water Renewals	206,500	400,000	350,000	400,000
Plant & Equipment				
Plant Purchases	10,000	10,000	10,000	10,000
Total Water Supplies	2,596,000	3,004,500	3,709,000	2,450,000
Sewerage Services				
<i>All Areas - to be allocated</i>				
Mains Repairs to be allocated	30,000	30,000	30,000	30,000
Junction Repairs to be allocated	80,000	80,000	50,000	50,000
Manhole Repairs to be allocated	200,000	200,000	30,000	30,000
Broadwater Sewer Scheme Supply e-One Unit - to be allocated	10,000	10,000	10,000	10,000
Relining Program	800,000	800,000	0	800,000
Future Sewer Renewals	100,000	200,000	400,000	1,000,000
Sewer Mains				
<i>Evans Head</i>				
Vent stack replacement West Street	30,000	0	0	0
Duplicate Rising Main from WWPS1 to WWPS8 150 dia	0	364,000	0	0
Replace Rising Main 4 to WWPS 200 dia	0	493,000	0	0
Sewerage Pump Stations				
<i>Casino</i>				
PS15 Upgrade	130,000	0	0	0
PS8 Upgrade	240,000	0	0	0
PS7 Upgrade	175,000	0	0	0
PS9 Upgrade	0	145,000	0	0
PS14 Upgrade	0	250,000	0	0
SPS2 Odour Control	35,000	0	0	0
Comminutor Design	50,000	0	0	0
SPS 1 RTU Renewal	15,000	0	0	0
SPS 3,6,9 Switchboard Renewal	200,000	0	0	0
<i>Evans Head</i>				
PS1 Replace Pump Impellers	0	59,000	0	0
PS3 Replace Pumps	0	24,000	0	0
PS5 Replace Pumps	0	0	24,000	0
PS6 Replace Pumps	0	0	38,000	0
PS7 Replace Pumps	0	0	0	24,000
PS7 MHL dosing system upgrade	40,000	0	0	0

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Capital Expenditure 2022/2023 - 2025/2026

Description	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
Recover Capital Expenditure (continued)				
Sewerage Services (continued)				
<i>Woodburn</i>				
PS3 Upgrade	40,000	0	90,000	0
<i>Broadwater</i>				
Sew P/Stn Bwtr SPS 1 RTU. renewal	15,000	0	0	0
PS1 Dosing system upgrade	40,000	0	0	0
<i>Sewerage Treatment Plants</i>				
<i>Casino</i>				
Inlet works repairs	127,000	0	0	0
Radio renewal	70,000	0	0	0
Sewerage System Improvements	0	100,000	0	0
Augmentation Investigation & Design	250,000	0	0	0
Augmentation	0	0	600,000	5,000,000
<i>Coraki</i>				
Automation - Switchboard and PLC	325,000	0	0	0
Stage 1 Upgrade - Designs - concept/detailed	200,000	0	0	0
Reuse automation	91,000	0	0	0
<i>Evans Head</i>				
Stage 2 Design & Construction	300,000	2,500,000	2,500,000	0
STP Ehd STP UV PLC renewal	50,000	0	0	0
Reuse effluent water scheme	0	0	500,000	700,000
<i>Plant & Equipment</i>				
Plant & Equipment	10,000	30,000	30,000	30,000
Total Sewerage Services	3,653,000	5,285,000	4,302,000	7,674,000
Total Recover Capital Expenditure	34,857,926	14,104,284	13,785,693	16,674,748
Prevent & Prepare Capital Expenditure				
Stormwater Management				
<i>Casino</i>				
Drainage Improvements	10,000	10,000	10,000	10,000
Increase Drainage Points in Johnston St	0	27,000	0	0
Replace concrete pipes -River St/ Walker St (75566)	0	58,000	0	0
Replace concrete pipes -Railway station (76152, 76157)	0	0	40,000	0
Increase Drainage Points in Colches St	0	0	30,000	0
<i>Coraki</i>				
Drainage Coraki - Acid Sulphate Management Plans	0	0	20,000	0
<i>Evans Head</i>				
Illawong Ln Drainage Improvements	324,985	324,985	324,985	0
Currajong St - CDS Unit Rehab	15,000	0	0	0
Stormwater Network Camera Investigation	0	0	20,000	0
Carabeen St Swamp Improvements to Open Drain	0	0	50,000	0
Increase Drainage Points in Cypress St	0	0	25,000	0

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates
Capital Expenditure 2022/2023 - 2025/2026

Description	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
Prevent & Prepare Capital Expenditure (continued)				
Stormwater Management (continued)				
<i>Woodburn/Rappville/Rileys Hill</i>				
Drainage Rappville - Construct Drainage Line Nandabah Street	0	0	0	105,000
Drainage Rileys Hill - Construct Open Drain Crown Rd Reserve	0	0	0	80,000
Increase Drainage Points Richmond St	15,000	0	0	0
Total Stormwater Management	364,985	419,985	519,985	195,000
Total Prevent & Prepare Capital Expenditure	364,985	419,985	519,985	195,000
Sustain Capital Expenditure				
Northern Rivers Livestock Exchange				
NRLX - Bull Pens	0	0	0	150,000
NRLX - Loading Zone pavement resal & drainage works	0	0	0	150,000
Total Northern Rivers Livestock Exchange	0	0	0	300,000
Real Estate Development				
Real Estate Development	5,050,000	2,597,800	3,406,268	2,197,800
Total Real Estate Development	5,050,000	2,597,800	3,406,268	2,197,800
Customer Service				
<i>Casino Office</i>				
Furniture	10,000	10,000	10,000	10,000
Total Customer Service	10,000	10,000	10,000	10,000
Engineering Support & Asset Management				
Office Furniture	5,000	5,000	5,000	5,000
<i>Casino Depot</i>				
Depot Renewals	20,000	20,000	50,000	20,000
Pavement Rehab & Sealing	70,000	0	0	0
Washdown Bay Awning	0	15,000	0	0
<i>Evans Head Depot</i>				
Depot Renewals	10,000	10,000	10,000	10,000
Total Engineering Support & Asset Management	105,000	50,000	65,000	35,000
Fleet Management				
Workshops - Plant Purchases	30,000	30,000	30,000	30,000
Plant Purchases	2,417,770	2,245,108	2,324,137	1,551,605
Total Fleet Management	2,447,770	2,275,108	2,354,137	1,581,605

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Capital Expenditure 2022/2023 - 2025/2026

Description	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
Sustain Capital Expenditure				
Cemeteries				
<i>Casino Lawn Cemetery</i>				
Concrete Strips	0	0	17,000	0
Memorial Garden	5,000	0	0	0
Columbarium Walls	13,000	0	13,000	0
Expansion Earthworks	0	5,000	0	15,000
Expansion Infrastructure	10,000	10,000	0	10,000
<i>Coraki Cemetery</i>				
Infrastructure Improvements	0	5,000	0	0
Concrete Strips	0	5,000	0	5,000
<i>Evans Head Lawn Cemetery</i>				
Concrete Strips	5,000	5,000	5,000	0
Columbarium Wall	13,000	0	0	10,000
Expansion Infrastructure	7,000	0	5,000	0
Total Cemeteries	53,000	30,000	40,000	40,000
Waste Management				
<i>Plant Purchases</i>				
Plant Purchases	531,364	1,000,000	905,181	1,133,000
<i>Nammoona Landfill</i>				
Cell Capping	0	1,800,000	1,108,000	0
Cell 6 Approval & Construction	1,500,000	1,210,000	0	850,000
Fencing	10,000	30,000	0	0
Public Place Recycling & Infrastructure (BWRP)	50,000	50,000	0	0
Resource Recovery Infrastructure Projects	500,000	0	0	0
New 15m3 Skip Bins (x2)	33,000	0	0	0
Tippler Bins (x2) purchase	7,000	0	0	0
Portable Trail Security Cameras (x5)	1,900	0	0	0
Refurbishment of skip bins (x2)	8,500	0	0	0
Nammoona sorting conveyor purchase	0	10,000	0	0
<i>Evans Head Transfer Station</i>				
Waste - Evans - Sealed Access	0	30,000	0	0
Evans - Oil Storage facility upgrade	18,000	0	0	0
Evans Compactor Bin Facility Upgrade	55,000	0	0	0
Total Waste Management	2,714,764	4,130,000	2,013,181	1,983,000
Total Sustain Capital Expenditure	10,380,534	9,092,908	7,888,586	6,147,405
Total Capital Expenditure	45,603,445	23,617,177	22,194,264	23,017,153

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates
Restricted Assets Schedule (All Funds)

Description	2022/2023			2023/2024			2024/2025			2025/2026			
	Opening Balance 1/07/2022	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2023	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2024	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2025	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2026
General Fund													
External Restrictions													
Unexpended Grant - Evans Head Landcare	2,020	0	0	2,020	0	0	2,020	0	0	2,020	0	0	2,020
Unexpended Grant - Industry & Investment NSW Manyweathers Weir	4,393	0	0	4,393	0	0	4,393	0	0	4,393	0	0	4,393
Unexpended Grant - Richmond Valley Floodplain Risk Management Plan	6,750	0	0	6,750	0	0	6,750	0	0	6,750	0	0	6,750
Unexpended Grant - NSW EPA Better Waste and Recycling Grant	2,388	0	0	2,388	0	0	2,388	0	0	2,388	0	0	2,388
Unexpended Grant - NSW EPA Waste Less Recycle More - Establish Coraki Transfer Station	200,000	0	0	200,000	0	0	200,000	0	0	200,000	0	0	200,000
Unexpended Grant - Office of Env & Heritage - Koala Survey & Habitat Mapping	3,170	0	0	3,170	0	0	3,170	0	0	3,170	0	0	3,170
Unexpended Grant - NSW RFS Subsidy Northern Rivers Zone	0	0	0	0	0	0	0	0	0	0	0	0	0
Unexpended Grant - DFHCS Volunteer Grants Program Evans Head Rec Hall	182	0	0	182	0	0	182	0	0	182	0	0	182
Unexpended Grant - Public Library Infrastructure Redesign Evans Head Library	2,616	0	0	2,616	0	0	2,616	0	0	2,616	0	0	2,616
Unexpended Grant - NSW State Library Casino Library Redesign	4,480	0	0	4,480	0	0	4,480	0	0	4,480	0	0	4,480
Unexpended Grant - Elsa Dixon Aboriginal Employment Funding	86,219	0	0	86,219	0	0	86,219	0	0	86,219	0	0	86,219
Unexpended Grant - LPMA - Surf Club Grant	6,908	0	0	6,908	0	0	6,908	0	0	6,908	0	0	6,908
Unexpended Grant - NSW State Library - Expansion of Internet Equipment Access	37	0	0	37	0	0	37	0	0	37	0	0	37
Unexpended Grant - CPTIGS MR145 Woodburn Coraki Rd Bus Shelter	1,674	0	0	1,674	0	0	1,674	0	0	1,674	0	0	1,674
Unexpended Grant - Broadwater Hall Kitchen Upgrade	283	0	0	283	0	0	283	0	0	283	0	0	283
Unexpended Grant - Northern Rivers Rail Trail	1,000,000	(1,000,000)	0	0	0	0	0	0	0	0	0	0	0
Unexpended Grant - FOGO Compost Facility	22,888	(22,888)	0	0	0	0	0	0	0	0	0	0	0
Unexpended Grant - Local Government Association - Flying Fox Colony QE Park	0	0	0	0	0	0	0	0	0	0	0	0	0
Unexpended Grant - Crown Lands - Plan of Management Implementation	1,461	0	0	1,461	0	0	1,461	0	0	1,461	0	0	1,461
Unexpended Grant - Youth Basketball	0	0	0	0	0	0	0	0	0	0	0	0	0
Unexpended Grant - Bushfire Recovery Funding (Federal)	2,308	0	0	2,308	0	0	2,308	0	0	2,308	0	0	2,308
Unexpended Grant - Department of Regional NSW - Casino Showgrounds and Racecourse Upgrade	294,450	(294,450)	0	0	0	0	0	0	0	0	0	0	0
Unexpended Grant - NSW Department of Planning, Industry & Environment (DPIE) - Crown Lands Showground Site	0	0	0	0	0	0	0	0	0	0	0	0	0
Unexpended Grant - Department of Regional NSW - Regional Youth April Holiday Break Activities	665	0	0	665	0	0	665	0	0	665	0	0	665
Unexpended Grant - Rock Fishing Safety	1,519	0	0	1,519	0	0	1,519	0	0	1,519	0	0	1,519
Unexpended Grant - Whiporie Bus Shelter	2,200	0	0	2,200	0	0	2,200	0	0	2,200	0	0	2,200
Unexpended Grant - North Coast Regional Waste Investment Report	72,112	(72,112)	0	0	0	0	0	0	0	0	0	0	0
Unexpended Grant - Fixing Country Roads - Country Lane	243,495	(243,495)	0	0	0	0	0	0	0	0	0	0	0
Unexpended Grant - OIG Recovery Grant	1,000,000	(209,319)	0	790,681	(209,319)	0	581,362	0	0	581,362	0	0	581,362
Unexpended Contribution - RUCRL Mobile Library Replacement Fund	235,262	20,400	0	255,662	36,400	0	292,062	13,400	0	305,462	(264,600)	0	40,862
Unexpended Contribution - Hannigan DA 2005/188 Benns Rd	10,338	0	0	10,338	0	0	10,338	0	0	10,338	0	0	10,338
Unexpended Contribution - Statecover OH&S Incentive Works	140,280	(60,000)	0	80,280	(11,200)	0	69,080	(11,480)	0	57,600	(11,767)	0	45,833
Unexpended Contribution - Fire Fighting Infrastructure	10,000	0	0	10,000	0	0	10,000	0	0	10,000	0	0	10,000
Unexpended Contribution - Broadwater Sugar Mill DA Bridge Approaches	90,000	0	0	90,000	0	0	90,000	0	0	90,000	0	0	90,000
Unexpended Contribution - Casino Healthy Towns	2,700	0	0	2,700	0	0	2,700	0	0	2,700	0	0	2,700
Unexpended Contribution - LEMC Technology Improvements (LCC & Kyogle)	20,000	0	0	20,000	0	0	20,000	0	0	20,000	0	0	20,000
Unexpended Contribution - LCC Broadwater Bridge Maintenance	9,262	0	0	9,262	0	0	9,262	0	0	9,262	0	0	9,262
Domestic Waste Management	5,847,221	(1,283,110)	81,900	4,646,011	(2,284,040)	69,900	2,431,871	(18,583)	43,300	2,456,588	(231,871)	61,400	2,286,117
On-Site Sewerage Fees	203,211	0	2,800	206,011	0	3,100	209,111	0	3,700	212,811	0	5,300	218,111
Stormwater Management Service Charge	772,030	(160,729)	10,800	622,101	(214,708)	9,400	416,793	(313,682)	7,400	110,511	12,334	2,800	125,645
Section 7.11 - Road Network (new)	18,264	0	300	18,564	0	300	18,864	0	300	19,164	0	500	19,664
Section 7.11 - Quarry Road Contributions	80,356	6,208	1,100	87,664	6,452	1,300	95,416	6,705	1,700	103,821	6,960	2,600	113,381
Section 7.11 - Ex Copmanhurst Roads	89,942	(72,900)	1,300	18,342	0	300	18,642	0	300	18,942	0	500	19,442
Section 7.11 - Rural Development Heavy Haulage	2,309,168	49,792	32,300	2,391,260	50,788	36,000	2,478,048	51,803	44,100	2,573,951	52,840	64,300	2,691,091
Section 7.12 Development Contributions Plan	636,121	89,400	8,900	734,421	88,900	11,100	834,421	88,200	14,900	937,521	87,500	23,400	1,048,421
Contributions to Roadworks	77,100	(77,100)	0	0	0	0	0	0	0	0	0	0	0
Controlled Trust Funds	41,792	0	0	41,792	0	0	41,792	0	0	41,792	0	0	41,792
Bonds & Deposits (General Fund)	439,440	0	0	439,440	0	0	439,440	0	0	439,440	0	0	439,440
Total External Restrictions	13,994,703	(3,330,303)	139,400	10,803,800	(2,536,727)	131,400	8,398,473	(183,637)	115,700	8,330,536	(348,604)	160,800	8,142,732

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates
Restricted Assets Schedule (All Funds)

Description	2022/2023			2023/2024			2024/2025			2025/2026			
	Opening Balance 1/07/2022	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2023	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2024	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2025	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2026
Internal Restrictions													
Employee Leave Entitlements - Richmond Valley Council	1,359,267	0	19,000	1,378,267	0	20,700	1,398,967	0	24,900	1,423,867	0	35,600	1,459,467
Employee Leave Entitlements - Richmond Upper Clarence Regional Library	50,887	0	700	51,587	0	800	52,387	0	900	53,287	0	1,300	54,587
Richmond Upper Clarence Regional Library	114,730	(13,300)	1,600	103,030	0	1,600	104,630	0	1,900	106,530	0	2,700	109,230
Unexpended Rates Special Variation	137,719	(21,000)	0	116,719	(21,000)	0	95,719	(21,000)	0	74,719	(5,719)	0	69,000
Financial Assistance Grant Advance Payment	2,738,496	0	0	2,738,496	0	41,200	2,779,696	0	49,500	2,829,196	0	70,700	2,899,896
Insurance Reserve	21,327	0	300	21,627	0	300	21,927	0	400	22,327	0	600	22,927
Plant Replacement	2,830,636	(31,484)	39,600	2,838,752	65,310	42,700	2,946,762	54,961	52,500	3,054,222	817,130	76,400	3,947,752
Real Estate and Infrastructure	3,859,756	(3,034,055)	54,000	879,701	(154,759)	13,200	738,142	2,433,258	13,100	3,184,500	7,259,172	79,600	10,523,272
Petersons Quarry	2,602,410	(730,608)	36,400	1,908,202	411,277	28,700	2,348,179	426,213	41,800	2,816,192	438,023	70,400	3,324,615
Woodview Quarry	1,460,205	269,792	20,400	1,750,397	285,652	26,300	2,062,349	302,151	36,700	2,401,201	319,057	60,000	2,780,257
Quarry Rehabilitation	305,362	50,000	4,300	359,662	50,000	5,400	415,062	50,000	7,400	472,462	50,000	11,800	534,262
Road Rehabilitation Reserve	1,737,818	306,000	24,300	2,068,118	312,120	31,100	2,411,338	343,831	42,900	2,798,069	350,708	70,000	3,218,777
Northern Rivers Livestock Exchange	160,941	165,613	2,300	328,854	273,114	4,900	606,868	285,145	10,800	902,812	430,508	22,600	1,355,921
Other Waste Management	2,193,901	648,617	30,700	2,873,218	(329,854)	43,200	2,586,563	(549,899)	46,000	2,082,664	50,912	52,100	2,185,673
Other Waste Management - Plant Reserve	1,685,504	(31,232)	23,600	1,677,872	(491,818)	25,300	1,211,354	(316,272)	21,600	916,682	(599,909)	22,900	339,673
Rural Road Safety Program	91,830	0	0	91,830	0	0	91,830	0	0	91,830	0	0	91,830
RMS State Roads Maintenance Contract	5,872	0	100	5,972	0	100	6,072	0	100	6,172	0	200	6,372
Public Cemeteries Perpetual Maintenance Reserve	73,658	(8,087)	1,000	66,571	(6,888)	1,000	60,684	(5,577)	1,100	56,207	(4,256)	1,400	53,351
Carry Over Works	520,100	(113,000)	0	407,100	0	0	407,100	0	0	407,100	0	0	407,100
Total Internal Restrictions	21,950,419	(2,542,745)	258,300	19,665,974	393,155	286,500	20,345,629	3,002,810	351,600	23,700,039	9,105,626	578,300	33,383,965
Total General Fund Restrictions	35,945,122	(5,873,048)	397,700	30,469,774	(2,143,572)	417,900	28,744,102	2,819,173	467,300	32,030,575	8,757,022	739,100	41,526,697
Sewerage Fund													
External Restrictions													
Section 64 Contributions	4,537,084	11,015	88,985	4,637,084	(6,144)	106,144	4,737,084	(32,266)	132,266	4,837,084	(47,843)	147,843	4,937,084
Infrastructure Replacement	7,452,440	(1,654,639)	146,164	5,943,965	(1,882,394)	136,059	4,197,630	(744,994)	117,203	3,569,839	(356,080)	109,110	3,322,869
Total Sewerage Fund Restrictions	11,989,524	(1,643,624)	235,149	10,581,049	(1,888,538)	242,203	8,934,714	(777,260)	249,469	8,406,923	(403,923)	256,953	8,259,953
Water Fund													
External Restrictions													
Section 64 Contributions	2,302,878	140,000	10,000	2,452,878	138,587	11,413	2,602,878	136,662	13,338	2,752,878	133,137	16,863	2,902,878
Infrastructure Replacement	5,162,811	(456,095)	22,400	4,729,116	(636,597)	22,005	4,114,523	(1,100,555)	21,083	3,035,052	264,706	18,591	3,318,349
Total Water Fund Restrictions	7,465,689	(316,095)	32,400	7,181,994	(498,010)	33,418	6,717,401	(963,893)	34,421	5,787,930	397,843	35,454	6,221,227
Total Restrictions (All Funds)	55,400,335	(7,832,768)	665,249	48,232,816	(4,530,119)	693,521	44,396,218	1,078,020	751,190	46,225,428	8,750,942	1,031,507	56,007,877



DRAFT Long Term Financial Plan 2022-2032
Presented to Council
17 May 2022



Richmond Valley Council recognises the people of the Bundjalung Nations as Custodians and Traditional Owners of this land and we value and appreciate the continuing cultural connection to lands, their living culture and their unique role in the life of this region in the past, present and future.

Richmond Valley Council

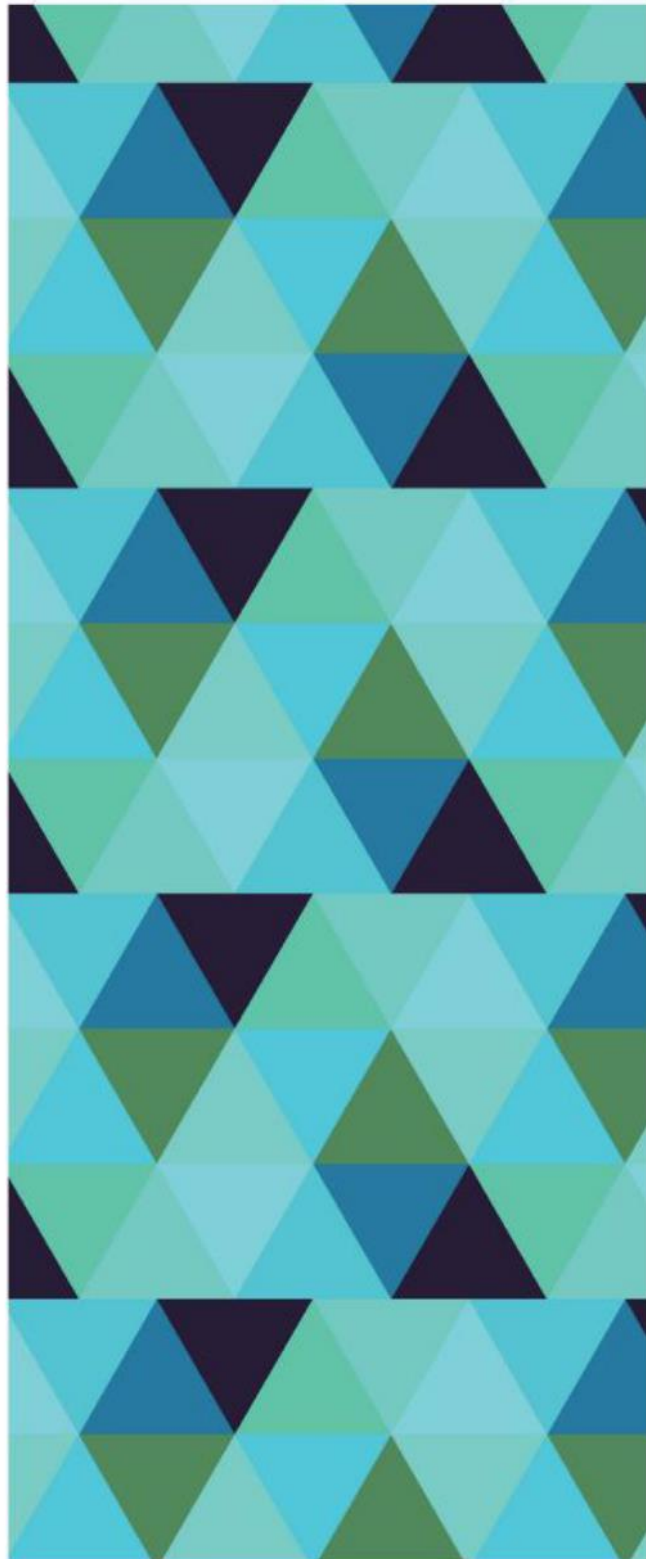
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Richmond Valley Council



Draft Long Term Financial Plan for the Years Ending 30 June 2032

Key Assumptions

Comparison to Delivery Program and Operational Plan

Note: Council's Long Term Financial Plan is prepared on a consolidated basis, eliminating all internal transactions. The net operating result for the year is the same as the Delivery Program & Operational Plan when the net gain from the disposal of assets is excluded from the net operating result in the Long Term Financial Plan.

Income from Continuing Operations

Rates and Annual Charges

General Rates

Council has previous approval for a special rate variation under section 508A of the Local Government Act 1993. This includes an increase of 5.5% inclusive of rate peg applicable from 2019/2020 to 2022/2023. From 2023/2024 onwards, a rate peg of 2.5% has been assumed, in line with TCorp benchmarks.

Rates & Annual Charges	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
General Rates	5.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Waste Management Annual Charges - Domestic	3.23%	3.00%	3.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Waste Management Annual Charges - Non-Domestic	4.58%	5.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Sewerage Annual Charges	3.25%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Water Annual Charges	5.00%	5.00%	5.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%

User Charges and Fees

User Charges and Fees have generally been increased by 2.5%. Where a CPI increase is relevant, an increase of 2.5% has also been applied.

Interest and Investment Revenue

Income from interest and investments is largely dependent on the level of interest rates, along with the level of cash Council has available to invest. Interest rate yields are expected to remain at low levels of between 1.0% and 4.00% for the 10 year period to 2031/2032.

Other Revenues

Other revenue line items have been increased by 3.0%.

Grants & Contributions

The largest recurrent operating grant Council receives is the Commonwealth Government's Financial Assistance Grant. An increase of 1.76% has been allowed for 2022/2023, with further annual increases assumed at 2.5% for the remainder of the 10 year plan. Other grants and contributions, where known to be recurrent, have been increased by 3.0%.

Expenses from Continuing Operations

Employee Benefits and Oncosts

An award increase of 2.0% has been applied for 2022/2023, in-line with the Local Government (State) Award, followed by an assumed increase of 2.5% thereafter.

	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
Salaries	2.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Superannuation - Employer Contribution	10.50%	11.00%	11.50%	12.00%	12.00%	12.00%	12.00%	12.00%	12.00%	12.00%

Borrowing Costs

Proposed loan borrowings of \$3.5m are included over the 4 year period from 2022/2023 to 2025/2026. This includes \$1m towards construction of a new cell at the Nammoona Landfill facility and \$2.5m for Casino Sewerage Treatment Plant Augmentation.

Materials and Contracts

Materials and contracts budgets have been increased by 2.5% for 2022/2023, with future years at an assumed 2.5%.

Other Expenses

Other expenses include a number of expenditure items such as contributions and levies paid to other levels of government, advertising, Councillor expenses, donations to other organisations, electricity, insurance, street lighting costs, telephone costs, valuer general costs and other sundry expense items.

Specific indexes have been applied on the following:

Expense	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
Electricity	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Insurance	21.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Other expenses	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%

Richmond Valley Council 10 Year Financial Plan for the Years ending 30 June 2032 INCOME STATEMENT - CONSOLIDATED												
	Actuals 2020/21	Current Year 2021/22	2022/23	2023/24	2024/25	2025/26	Projected Years		2028/29	2029/30	2030/31	2031/32
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	28,100,000	29,410,220	30,913,026	31,892,869	32,835,302	33,710,505	34,613,593	35,539,680	36,488,243	37,460,750	38,463,747	39,489,998
User Charges & Fees	15,243,000	17,170,471	16,083,122	16,792,984	17,408,409	17,991,723	18,527,813	19,079,037	19,648,057	20,232,508	20,836,013	21,457,131
Other Revenues	167,000	189,031	183,999	178,366	172,768	169,560	174,501	179,585	184,820	190,206	195,751	201,458
Grants & Contributions provided for Operating Purposes	12,771,000	12,176,137	10,864,703	11,055,134	11,118,117	11,358,496	11,645,941	11,899,198	12,200,768	12,469,789	12,786,119	13,069,591
Grants & Contributions provided for Capital Purposes	12,493,000	19,809,824	21,211,915	2,383,950	2,389,704	3,845,574	3,651,557	1,857,658	1,863,880	1,170,225	1,176,695	1,183,875
Interest & Investment Revenue	1,317,000	904,000	1,031,514	1,062,439	1,094,291	1,127,100	1,160,891	2,646,853	2,763,172	3,074,817	3,432,651	3,782,423
Other Income:												
Net Gains from the Disposal of Assets	-	1,500,000	-	-	2,839,385	4,305,385	2,995,165	4,415,729	2,127,893	1,767,277	1,422,106	1,767,277
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	12,000	-	-	-	-	-	-	-	-	-	-	-
Rental Income	1,530,000	1,459,980	1,852,260	1,898,154	2,025,032	2,074,925	2,126,096	2,178,585	2,232,424	2,287,650	2,344,298	2,414,542
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	71,633,000	82,619,663	82,140,539	65,263,897	69,883,008	74,583,268	74,895,557	77,796,325	77,509,258	78,653,221	80,657,380	83,366,294
Expenses from Continuing Operations												
Employee Benefits & On-Costs	21,280,000	22,541,780	23,291,751	23,842,976	24,073,055	24,747,530	25,440,826	26,154,998	26,891,510	27,652,083	28,441,758	29,262,592
Borrowing Costs	1,031,000	1,038,315	1,067,205	934,727	769,871	674,990	594,304	474,131	392,638	314,385	237,543	187,099
Materials & Contracts	18,183,000	20,674,428	17,200,328	17,580,926	18,342,160	18,447,020	19,004,572	19,661,767	20,240,004	20,583,701	21,066,377	21,897,703
Depreciation & Amortisation	17,788,000	17,673,200	18,162,076	18,575,508	18,999,274	19,433,630	19,878,848	20,335,196	20,802,957	21,282,409	21,773,848	22,271,669
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	2,294,000	2,944,416	3,038,298	3,081,451	3,188,486	3,237,440	3,348,372	3,401,327	3,505,038	3,573,456	3,679,104	3,724,799
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	971,000	-	116,834	90,871	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	61,547,000	64,872,139	62,876,492	64,106,469	65,372,846	66,540,610	68,266,922	70,027,419	71,832,147	73,406,035	75,196,630	77,343,861
Operating Result from Continuing Operations	10,086,000	17,747,524	19,264,048	1,157,438	4,510,162	8,042,658	6,628,635	7,768,905	5,677,111	5,247,187	5,458,750	6,022,433
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	10,086,000	17,747,524	19,264,048	1,157,438	4,510,162	8,042,658	6,628,635	7,768,905	5,677,111	5,247,187	5,458,750	6,022,433
Net Operating Result before Grants and Contributions provided for Capital Purposes	(2,407,000)	(2,062,300)	(1,947,868)	(1,226,513)	2,120,457	4,197,084	2,977,078	5,911,247	3,813,230	4,076,962	4,282,055	4,838,558

Richmond Valley Council 10 Year Financial Plan for the Years ending 30 June 2032 INCOME STATEMENT - GENERAL FUND												
	Actuals 2020/21	Current Year 2021/22	2022/23	2023/24	2024/25	2025/26	Projected Years					
	\$	\$	\$	\$	\$	\$	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	19,139,000	20,311,560	21,471,415	22,136,038	22,748,403	23,319,470	23,909,311	24,512,577	25,128,649	25,758,506	26,408,587	27,073,199
User Charges & Fees	8,912,000	10,455,028	9,293,435	9,693,350	9,984,225	10,344,813	10,651,497	10,966,432	11,292,071	11,625,844	11,971,152	12,326,325
Other Revenues	161,000	189,031	183,999	178,366	172,768	169,560	174,501	179,585	184,820	190,206	195,751	201,458
Grants & Contributions provided for Operating Purposes	12,767,000	12,176,137	10,864,703	11,055,134	11,118,117	11,358,496	11,645,941	11,899,198	12,200,768	12,469,789	12,786,119	13,069,591
Grants & Contributions provided for Capital Purposes	11,690,000	19,214,284	20,961,915	883,950	889,704	1,095,574	901,557	907,658	913,880	920,225	926,695	933,875
Interest & Investment Revenue	864,000	616,258	729,920	751,798	774,331	797,541	821,446	1,881,926	1,964,689	2,186,662	2,359,030	2,575,656
Other Income:												
Net Gains from the Disposal of Assets	-	1,500,000	-	-	2,839,385	4,305,385	2,995,165	4,415,729	2,127,893	1,767,277	1,422,106	1,767,277
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	12,000	-	-	-	-	-	-	-	-	-	-	-
Rental Income	1,530,000	1,414,367	1,805,279	1,849,763	1,975,189	2,023,586	2,073,217	2,124,119	2,176,324	2,229,867	2,284,782	2,353,240
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	55,075,000	65,876,665	65,310,666	46,548,400	50,502,122	53,414,425	53,172,635	56,887,224	55,989,095	57,148,376	58,354,222	60,300,620
Expenses from Continuing Operations												
Employee Benefits & On-Costs	18,669,000	19,530,425	20,450,918	20,931,115	21,088,387	21,679,313	22,286,712	22,912,597	23,558,334	24,225,613	24,919,357	25,641,586
Borrowing Costs	359,000	424,541	532,457	483,261	406,991	334,382	280,743	232,409	196,029	164,983	135,547	115,410
Materials & Contracts	10,690,000	13,476,923	9,509,179	9,679,612	10,210,842	10,113,637	10,363,137	10,785,585	11,163,583	11,246,513	11,495,104	12,016,126
Depreciation & Amortisation	14,070,000	13,912,500	14,320,618	14,639,179	14,965,702	15,300,384	15,643,435	15,995,063	16,355,485	16,724,915	17,103,582	17,485,812
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	2,294,000	2,887,649	2,980,110	3,021,808	3,127,350	3,174,777	3,284,142	3,335,489	3,437,555	3,504,284	3,608,202	3,652,122
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	518,000	-	116,834	90,871	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	46,600,000	50,232,038	47,910,115	48,845,846	49,799,273	50,602,493	51,858,169	53,261,143	54,710,986	55,866,309	57,261,791	58,911,055
Operating Result from Continuing Operations	8,475,000	15,644,627	17,400,551	(2,297,446)	702,849	2,811,932	1,314,466	3,626,081	1,278,108	1,282,067	1,092,430	1,389,565
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	8,475,000	15,644,627	17,400,551	(2,297,446)	702,849	2,811,932	1,314,466	3,626,081	1,278,108	1,282,067	1,092,430	1,389,565
Net Operating Result before Grants and Contributions provided for Capital Purposes	(3,215,000)	(3,569,657)	(3,561,364)	(3,181,397)	(186,855)	1,716,358	412,909	2,718,423	364,228	361,842	165,735	455,690

Richmond Valley Council 10 Year Financial Plan for the Years ending 30 June 2032 INCOME STATEMENT - WATER FUND												
	Actuals 2020/21	Current Year 2021/22	2022/23	2023/24	2024/25	2025/26	Projected Years		2028/29	2029/30	2030/31	2031/32
	\$	\$	\$	\$	\$	\$	2026/27	2027/28	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	1,565,000	1,567,905	1,649,130	1,731,279	1,819,954	1,875,314	1,932,381	1,991,191	2,051,805	2,114,280	2,178,675	2,244,047
User Charges & Fees	5,183,000	5,316,879	5,386,230	5,654,073	5,935,258	6,113,316	6,296,714	6,485,615	6,680,185	6,880,589	7,087,005	7,299,614
Other Revenues	2,000	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	4,000	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Capital Purposes	327,000	295,540	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Interest & Investment Revenue	165,000	44,388	48,445	49,898	51,395	52,937	54,525	104,625	109,022	120,089	122,113	130,535
Other Income:												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Rental Income	-	39,816	41,010	42,241	43,508	44,814	46,158	47,543	48,969	50,438	51,951	53,510
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	7,246,000	7,264,528	7,274,815	7,627,491	8,000,115	8,236,381	8,479,778	8,778,974	9,039,981	9,315,396	9,589,744	9,877,706
Expenses from Continuing Operations												
Employee Benefits & On-Costs	1,013,000	1,120,622	1,122,831	1,150,903	1,179,690	1,212,709	1,246,663	1,281,565	1,317,451	1,354,319	1,392,235	1,431,209
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	4,000,000	3,900,482	4,065,268	4,175,538	4,293,755	4,401,187	4,560,021	4,676,648	4,784,441	4,918,972	5,042,608	5,215,739
Depreciation & Amortisation	1,423,000	1,445,100	1,481,863	1,518,622	1,556,300	1,594,920	1,634,506	1,675,081	1,716,671	1,759,300	1,802,995	1,847,782
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	37,274	38,207	39,162	40,143	41,147	42,175	43,231	44,311	45,419	46,555	47,720
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	180,000	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	6,616,000	6,503,478	6,708,169	6,884,225	7,069,888	7,249,963	7,483,365	7,676,525	7,862,874	8,078,010	8,284,393	8,542,460
Operating Result from Continuing Operations	630,000	761,050	566,646	743,266	930,227	986,418	996,413	1,102,449	1,177,106	1,237,386	1,305,351	1,335,256
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	630,000	761,050	566,646	743,266	930,227	986,418	996,413	1,102,449	1,177,106	1,237,386	1,305,351	1,335,256
Net Operating Result before Grants and Contributions provided for Capital Purposes	303,000	465,510	416,646	593,266	780,227	836,418	846,413	952,449	1,027,106	1,087,386	1,155,351	1,185,256

Richmond Valley Council 10 Year Financial Plan for the Years ending 30 June 2032 INCOME STATEMENT - SEWER FUND												
	Actuals 2020/21	Current Year 2021/22	2022/23	2023/24	2024/25	2025/26	Projected Years		2028/29	2029/30	2030/31	2031/32
	\$	\$	\$	\$	\$	\$	2026/27	2027/28	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	7,396,000	7,530,755	7,792,481	8,025,552	8,266,945	8,515,721	8,771,901	9,035,912	9,307,789	9,587,964	9,876,485	10,172,752
User Charges & Fees	1,148,000	1,398,564	1,403,457	1,445,561	1,488,926	1,533,594	1,579,602	1,626,990	1,675,801	1,726,075	1,777,856	1,831,192
Other Revenues	4,000	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Capital Purposes	476,000	300,000	100,000	1,350,000	1,350,000	2,600,000	2,600,000	800,000	800,000	100,000	100,000	100,000
Interest & Investment Revenue	288,000	243,354	253,149	260,743	268,565	276,622	284,920	660,302	689,461	768,065	951,508	1,076,232
Other Income:												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Rental Income	-	5,797	5,971	6,150	6,335	6,525	6,721	6,923	7,131	7,345	7,565	7,792
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	9,312,000	9,478,470	9,555,058	11,088,006	11,380,771	12,932,462	13,243,144	12,130,127	12,480,182	12,189,449	12,713,414	13,187,968
Expenses from Continuing Operations												
Employee Benefits & On-Costs	1,598,000	1,890,733	1,718,002	1,760,958	1,804,978	1,855,508	1,907,451	1,960,836	2,015,725	2,072,151	2,130,166	2,189,797
Borrowing Costs	672,000	613,774	534,748	451,466	362,880	340,608	313,561	241,722	196,609	149,402	101,996	71,689
Materials & Contracts	3,493,000	3,297,023	3,625,881	3,725,776	3,837,563	3,932,196	4,081,414	4,199,534	4,291,980	4,418,216	4,528,665	4,665,838
Depreciation & Amortisation	2,295,000	2,315,600	2,359,595	2,417,707	2,477,272	2,538,326	2,600,907	2,665,052	2,730,801	2,798,194	2,867,271	2,938,075
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	19,493	19,981	20,481	20,993	21,516	22,055	22,607	23,172	23,753	24,347	24,957
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	273,000	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	8,331,000	8,136,623	8,258,207	8,376,368	8,503,686	8,688,154	8,925,388	9,089,751	9,258,287	9,461,716	9,652,445	9,890,366
Operating Result from Continuing Operations	981,000	1,341,847	1,296,851	2,711,618	2,877,085	4,244,308	4,317,756	3,040,375	3,221,896	2,727,733	3,060,968	3,297,611
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	981,000	1,341,847	1,296,851	2,711,618	2,877,085	4,244,308	4,317,756	3,040,375	3,221,896	2,727,733	3,060,968	3,297,611
Net Operating Result before Grants and Contributions provided for Capital Purposes	505,000	1,041,847	1,196,851	1,361,618	1,527,085	1,644,308	1,717,756	2,240,375	2,421,896	2,627,733	2,960,968	3,197,611

Richmond Valley Council 10 Year Financial Plan for the Years ending 30 June 2032 BALANCE SHEET - CONSOLIDATED												
	Actuals	Current Year	Projected Years									
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	26,669,000	20,626,922	13,183,900	8,090,434	9,508,842	17,149,783	17,543,873	25,755,727	24,618,739	28,733,779	41,385,799	50,040,813
Investments	30,357,000	35,607,000	36,307,000	33,218,889	33,488,265	35,480,339	40,240,359	46,102,048	52,867,510	62,877,733	67,457,611	75,061,219
Receivables	9,018,000	8,332,688	8,144,520	7,707,909	7,939,522	8,438,554	8,665,293	8,560,427	8,807,715	8,931,647	9,210,005	9,490,156
Inventories	2,722,000	2,630,361	2,003,253	4,318,248	5,922,119	3,095,050	2,929,326	76,917	3,227,931	2,487,020	1,272,525	1,040,552
Contract assets	3,316,000	3,316,000	3,316,000	3,316,000	3,316,000	3,316,000	3,316,000	3,316,000	3,316,000	3,316,000	3,316,000	3,316,000
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	355,000	406,189	310,000	315,265	331,070	329,835	338,742	350,503	362,418	366,133	374,883	388,905
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	72,437,000	70,919,160	63,264,673	56,966,845	60,505,820	67,809,562	73,033,593	84,161,622	93,200,313	106,712,311	123,016,823	139,337,644
Non-Current Assets												
Investments	4,750,000	-	-	-	-	-	-	-	-	-	-	-
Receivables	1,375,000	2,781,719	2,847,149	2,853,718	2,918,686	2,980,313	3,063,001	3,148,758	3,236,445	3,326,671	3,419,852	3,515,222
Inventories	1,074,000	3,533,655	6,026,800	3,049,497	1,144,401	235,902	228,010	-	2,363,994	938,541	-	-
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	796,866,000	835,636,688	871,853,876	888,618,379	903,068,808	919,479,985	933,858,151	928,847,461	922,378,484	913,082,793	902,112,129	891,602,988
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	814,000	850,200	882,304	910,210	933,814	953,008	967,682	977,723	983,015	983,439	978,874	969,195
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	804,879,000	842,802,260	881,610,130	895,431,803	908,065,709	923,649,208	938,116,844	932,973,942	928,961,939	918,331,444	906,510,855	896,087,405
TOTAL ASSETS	877,316,000	913,721,420	944,874,803	952,398,648	968,571,528	991,458,770	1,011,150,438	1,017,135,564	1,022,162,252	1,025,043,755	1,029,527,678	1,035,425,049
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	5,939,000	7,904,521	7,457,523	5,383,080	5,388,040	5,322,597	5,557,767	5,447,015	6,299,672	5,410,318	5,659,437	5,740,776
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	4,957,000	4,440,958	4,498,483	1,707,395	1,717,978	1,781,790	1,795,890	1,833,315	1,877,575	1,917,307	1,983,737	2,005,685
Lease liabilities	274,000	-	-	-	-	-	-	-	-	-	-	-
Borrowings	2,722,000	3,417,398	3,615,051	3,781,732	3,358,214	2,941,191	2,003,318	1,851,715	1,815,945	1,579,440	548,580	-
Provisions	6,702,000	6,644,297	6,667,629	6,691,545	6,716,059	6,741,185	6,766,940	6,793,340	6,820,398	6,848,134	6,876,563	6,905,702
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	20,594,000	22,407,175	22,238,686	17,563,752	17,180,290	16,786,763	16,123,916	15,925,384	16,813,590	15,755,199	15,048,317	14,652,163
Non-Current Liabilities												
Payables	400,000	563,633	582,756	591,678	612,005	621,763	642,731	653,264	672,971	686,335	706,447	715,771
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	286,000	207,368	210,249	78,871	79,325	82,273	82,890	84,603	86,636	88,456	90,588	92,508
Lease liabilities	541,000	1,015,000	1,215,000	1,415,000	1,615,000	1,815,000	2,015,000	2,215,000	2,415,000	2,615,000	2,815,000	3,015,000
Borrowings	18,092,000	20,198,083	17,583,032	13,801,300	10,443,086	10,001,895	7,998,577	6,146,862	4,330,917	2,751,477	2,202,897	2,202,897
Provisions	3,911,000	4,038,219	4,086,141	4,135,261	4,185,609	4,237,217	4,290,115	4,344,335	4,399,912	4,456,877	4,515,266	4,575,116
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	23,230,000	26,022,303	23,677,178	20,022,110	16,935,025	16,758,147	15,029,312	13,444,065	11,905,436	10,598,144	10,330,199	10,601,292
TOTAL LIABILITIES	43,824,000	48,429,478	45,915,864	37,585,862	34,115,315	33,544,910	31,153,228	29,369,449	28,719,026	26,353,343	25,378,516	25,253,454
Net Assets	833,492,000	865,291,943	898,958,939	914,812,786	934,456,214	957,913,860	979,997,210	987,766,115	993,443,226	998,690,412	1,004,149,162	1,010,171,595
EQUITY												
Retained Earnings	369,653,000	387,400,524	406,664,572	407,822,009	412,332,171	420,374,829	427,003,464	434,772,370	440,449,481	445,696,667	451,155,417	457,177,850
Revaluation Reserves	463,839,000	477,891,418	492,294,308	506,690,777	522,124,042	537,539,031	552,993,745	552,993,745	552,993,745	552,993,745	552,993,745	552,993,745
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	833,492,000	865,291,943	898,958,939	914,812,786	934,456,214	957,913,860	979,997,210	987,766,115	993,443,226	998,690,412	1,004,149,162	1,010,171,595
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	833,492,000	865,291,943	898,958,939	914,812,786	934,456,214	957,913,860	979,997,210	987,766,115	993,443,226	998,690,412	1,004,149,162	1,010,171,595

Richmond Valley Council 10 Year Financial Plan for the Years ending 30 June 2032 BALANCE SHEET - GENERAL FUND												
	Actuals	Current Year	Projected Years									
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	18,091,000	14,829,005	10,336,310	4,073,232	6,497,941	13,850,651	15,142,912	23,279,211	23,169,436	27,345,311	34,065,229	38,016,852
Investments	19,172,000	22,922,000	22,722,000	23,722,000	25,022,000	28,022,000	32,022,000	38,918,817	40,918,817	46,517,966	51,097,844	57,025,278
Receivables	5,498,000	4,383,910	4,200,845	3,362,382	3,438,029	3,558,896	3,656,517	3,782,814	3,893,123	4,017,542	4,150,542	4,281,400
Inventories	2,722,000	2,630,361	2,003,253	4,318,248	5,922,119	3,095,050	2,929,326	76,917	3,227,931	2,487,020	1,272,525	1,040,552
Contract assets	3,316,000	3,316,000	3,316,000	3,316,000	3,316,000	3,316,000	3,316,000	3,316,000	3,316,000	3,316,000	3,316,000	3,316,000
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	355,000	406,189	310,000	315,265	331,070	329,835	338,742	350,503	362,418	366,133	374,883	388,905
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	49,154,000	48,487,466	42,888,408	39,107,127	44,527,160	51,972,392	57,405,497	67,724,262	74,887,725	84,049,971	94,277,022	104,068,986
Non-Current Assets												
Investments	4,750,000	-	-	-	-	-	-	-	-	-	-	-
Receivables	483,000	1,716,849	1,754,747	1,719,093	1,739,849	1,786,010	1,812,170	1,860,291	1,909,213	1,959,500	2,011,544	2,064,666
Inventories	1,074,000	3,533,655	6,026,800	3,049,497	1,144,401	235,902	228,010	-	2,363,994	938,541	-	-
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	605,066,000	640,021,120	671,244,778	680,980,458	688,610,739	696,096,787	703,522,291	696,201,734	688,280,229	680,487,032	672,131,634	663,553,350
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	814,000	850,200	882,304	910,210	933,814	953,008	967,682	977,723	983,015	983,439	978,874	969,195
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	612,187,000	646,121,824	679,908,630	686,639,257	692,428,803	699,051,707	706,530,153	699,039,748	693,536,452	684,368,512	675,122,052	666,587,211
TOTAL ASSETS	661,341,000	694,609,290	722,797,038	725,746,384	736,955,964	751,024,099	763,935,650	766,764,010	768,424,177	768,418,483	769,399,074	770,656,197
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	5,756,000	7,727,563	7,263,600	5,183,823	5,182,829	5,112,320	5,339,549	5,222,527	6,070,226	5,174,145	5,417,359	5,491,317
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	4,957,000	4,440,958	4,498,483	1,707,395	1,717,978	1,781,790	1,795,890	1,833,315	1,877,575	1,917,307	1,983,737	2,005,685
Lease liabilities	274,000	-	-	-	-	-	-	-	-	-	-	-
Borrowings	1,300,000	1,916,581	2,030,952	2,109,047	1,497,154	1,407,121	1,010,991	814,275	731,297	710,546	548,580	-
Provisions	6,702,000	6,644,297	6,667,629	6,691,545	6,716,059	6,741,185	6,766,940	6,793,340	6,820,398	6,848,134	6,876,563	6,905,702
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	18,989,000	20,729,400	20,460,664	15,891,809	15,114,019	15,042,416	14,913,370	14,663,467	15,499,496	14,650,132	14,806,239	14,402,704
Non-Current Liabilities												
Payables	385,000	563,633	582,756	591,678	612,005	621,763	642,731	653,264	672,971	686,335	706,447	715,771
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	286,000	207,368	210,249	78,871	79,325	82,273	82,890	84,603	86,636	88,456	90,588	92,508
Lease liabilities	541,000	1,015,000	1,215,000	1,415,000	1,615,000	1,815,000	2,015,000	2,215,000	2,415,000	2,615,000	2,815,000	3,015,000
Borrowings	7,098,000	10,705,342	9,674,390	7,565,343	6,068,189	4,661,068	3,650,077	2,835,802	2,104,505	1,393,959	845,379	845,379
Provisions	3,911,000	4,038,219	4,086,141	4,135,281	4,185,609	4,237,217	4,290,115	4,344,335	4,399,912	4,456,877	4,515,266	4,575,116
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	12,221,000	16,529,562	15,768,536	13,786,153	12,560,128	11,417,320	10,680,812	10,133,005	9,679,024	9,240,626	8,972,681	9,243,774
TOTAL LIABILITIES	31,210,000	37,258,962	36,229,200	29,477,962	27,674,146	26,459,737	25,594,183	24,796,461	25,178,520	23,890,759	23,778,920	23,646,478
Net Assets	630,131,000	657,350,328	686,567,838	696,268,421	709,281,817	724,564,362	738,341,467	741,967,549	743,245,657	744,527,724	745,620,154	747,009,720
EQUITY												
Retained Earnings	299,156,000	314,800,627	332,201,178	329,903,731	330,608,581	333,418,513	334,732,978	338,359,080	339,637,168	340,919,235	342,011,665	343,401,231
Revaluation Reserves	330,975,000	342,549,701	354,366,660	366,364,690	378,675,237	391,145,849	403,608,489	403,608,489	403,608,489	403,608,489	403,608,489	403,608,489
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	630,131,000	657,350,328	686,567,838	696,268,421	709,281,817	724,564,362	738,341,467	741,967,549	743,245,657	744,527,724	745,620,154	747,009,720
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	630,131,000	657,350,328	686,567,838	696,268,421	709,281,817	724,564,362	738,341,467	741,967,549	743,245,657	744,527,724	745,620,154	747,009,720

Richmond Valley Council 10 Year Financial Plan for the Years ending 30 June 2032 BALANCE SHEET - WATER FUND												
	Actuals	Current Year	Projected Years									
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	3,278,000	2,394,228	282,128	-	-	-	-	-	-	-	2,120,281	4,283,250
Investments	4,274,000	4,474,000	6,074,000	5,485,989	4,149,914	4,209,640	5,616,916	5,068,457	4,533,920	6,344,994	6,344,994	6,394,875
Receivables	1,558,000	1,774,366	1,749,230	1,833,136	1,921,783	1,977,733	2,035,373	2,094,748	2,155,915	2,218,920	2,283,838	2,350,474
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	9,110,000	8,642,592	8,085,362	7,319,126	6,071,697	6,187,374	7,652,289	7,163,205	6,689,835	8,563,919	10,749,093	13,008,600
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	410,000	470,732	480,919	504,843	530,121	546,076	562,512	579,443	596,885	614,852	633,362	652,364
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	76,183,000	79,769,075	83,469,202	87,653,459	92,628,878	96,428,334	98,935,903	100,510,822	102,144,151	101,489,851	100,591,856	99,649,074
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	76,593,000	80,239,807	83,950,121	88,158,302	93,159,000	96,974,410	99,498,415	101,090,265	102,741,036	102,104,703	101,225,218	100,301,438
TOTAL ASSETS	85,703,000	88,882,399	92,035,483	95,477,428	99,230,696	103,161,783	107,150,703	108,253,470	109,430,870	110,668,623	111,974,311	113,310,038
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	55,000	10,632	11,079	11,380	11,702	11,994	12,426	12,744	13,038	13,404	13,741	14,211
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	55,000	10,632	11,079	11,380	11,702	11,994	12,426	12,744	13,038	13,404	13,741	14,211
Non-Current Liabilities												
Payables	15,000	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	15,000	-	-	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	70,000	10,632	11,079	11,380	11,702	11,994	12,426	12,744	13,038	13,404	13,741	14,211
Net Assets	85,633,000	88,871,767	92,024,404	95,466,048	99,218,995	103,149,789	107,138,277	108,240,726	109,417,832	110,655,219	111,960,570	113,295,826
EQUITY												
Retained Earnings	28,260,000	29,021,050	29,587,696	30,330,962	31,261,189	32,247,608	33,244,021	34,346,470	35,523,576	36,760,962	38,066,314	39,401,570
Revaluation Reserves	57,373,000	59,850,717	62,436,708	65,135,086	67,957,806	70,902,181	73,894,256	73,894,256	73,894,256	73,894,256	73,894,256	73,894,256
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	85,633,000	88,871,767	92,024,404	95,466,048	99,218,995	103,149,789	107,138,277	108,240,726	109,417,832	110,655,219	111,960,570	113,295,826
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	85,633,000	88,871,767	92,024,404	95,466,048	99,218,995	103,149,789	107,138,277	108,240,726	109,417,832	110,655,219	111,960,570	113,295,826

Richmond Valley Council 10 Year Financial Plan for the Years ending 30 June 2032 BALANCE SHEET - SEWER FUND												
	Actuals	Current Year	Projected Years									
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	5,300,000	3,403,690	2,585,464	4,017,202	3,010,901	3,499,133	2,400,962	2,476,516	1,449,303	1,388,468	5,200,309	7,760,711
Investments	6,911,000	8,211,000	7,511,000	4,011,000	4,316,352	3,248,699	2,601,442	4,114,774	7,414,774	10,014,774	10,014,774	11,641,066
Receivables	1,962,000	2,174,412	2,194,439	2,512,391	2,579,710	2,901,965	2,973,404	2,682,865	2,758,677	2,695,179	2,775,620	2,858,282
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	14,173,000	13,789,102	12,290,903	10,540,593	9,906,962	9,649,797	7,975,808	9,274,155	11,622,753	14,098,421	17,990,709	22,260,058
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	482,000	594,138	611,483	629,782	648,716	668,227	688,320	709,025	730,347	752,319	774,946	798,192
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	115,617,000	115,846,491	117,139,896	120,004,462	121,829,190	126,954,864	131,399,957	132,134,905	131,954,104	131,105,910	129,388,639	128,400,564
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	116,099,000	116,440,629	117,751,379	120,634,244	122,477,906	127,623,091	132,088,277	132,843,930	132,684,451	131,858,229	130,163,585	129,198,756
TOTAL ASSETS	130,272,000	130,229,731	130,042,282	131,174,836	132,384,868	137,272,888	140,064,085	142,118,084	144,307,205	145,956,650	148,154,293	151,458,814
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	128,000	166,326	182,843	187,878	193,510	198,282	205,792	211,744	216,409	222,769	228,337	235,247
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	1,422,000	1,500,817	1,584,099	1,672,685	1,861,060	1,534,070	992,327	1,037,440	1,084,648	868,894	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	1,550,000	1,667,143	1,766,942	1,860,563	2,054,570	1,732,352	1,198,119	1,249,184	1,301,057	1,091,663	228,337	235,247
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	10,994,000	9,492,741	7,908,642	6,235,957	4,374,897	5,340,827	4,348,500	3,311,060	2,226,412	1,357,518	1,357,518	1,357,518
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	10,994,000	9,492,741	7,908,642	6,235,957	4,374,897	5,340,827	4,348,500	3,311,060	2,226,412	1,357,518	1,357,518	1,357,518
TOTAL LIABILITIES	12,544,000	11,159,884	9,675,584	8,096,520	6,429,467	7,073,179	5,546,619	4,560,244	3,527,469	2,449,181	1,585,855	1,592,765
Net Assets	117,728,000	119,069,847	120,366,698	123,078,317	125,955,401	130,199,709	134,517,465	137,557,840	140,779,736	143,507,469	146,568,438	149,866,049
EQUITY												
Retained Earnings	42,237,000	43,578,847	44,875,698	47,587,317	50,464,401	54,708,709	59,026,485	62,066,840	65,288,736	68,016,469	71,077,438	74,375,049
Revaluation Reserves	75,491,000	75,491,000	75,491,000	75,491,000	75,491,000	75,491,000	75,491,000	75,491,000	75,491,000	75,491,000	75,491,000	75,491,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	117,728,000	119,069,847	120,366,698	123,078,317	125,955,401	130,199,709	134,517,465	137,557,840	140,779,736	143,507,469	146,568,438	149,866,049
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	117,728,000	119,069,847	120,366,698	123,078,317	125,955,401	130,199,709	134,517,465	137,557,840	140,779,736	143,507,469	146,568,438	149,866,049

Richmond Valley Council 10 Year Financial Plan for the Years ending 30 June 2032 CASH FLOW STATEMENT - CONSOLIDATED												
	Actuals 2020/21	Current Year 2021/22	2022/23	2023/24	2024/25	2025/26	Projected Years					
	\$	\$	\$	\$	\$	\$	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	28,403,000	28,560,972	30,769,488	31,775,814	32,715,820	33,800,401	34,500,128	35,422,919	36,368,180	37,337,208	38,336,451	39,359,818
User Charges & Fees	14,462,000	17,139,872	16,275,987	16,640,752	17,251,401	17,853,440	18,397,289	18,944,772	19,509,532	20,090,129	20,689,083	21,305,884
Investment & Interest Revenue Received	474,000	860,603	1,031,829	1,069,793	1,077,438	1,097,911	1,142,422	2,610,737	2,748,179	3,046,007	3,400,128	3,753,071
Grants & Contributions	27,740,000	31,831,932	32,224,270	11,072,544	13,515,126	14,998,813	15,307,428	14,148,574	14,067,361	13,810,895	13,997,121	14,284,356
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	1,824,000	1,432,969	2,061,869	2,234,403	2,218,219	2,252,030	2,277,610	2,333,393	2,391,440	2,451,602	2,512,736	2,588,178
Payments:												
Employee Benefits & On-Costs	(21,223,000)	(22,633,410)	(23,268,236)	(23,831,906)	(24,071,456)	(24,733,511)	(25,426,245)	(26,139,965)	(26,875,988)	(27,636,025)	(28,425,023)	(29,245,125)
Materials & Contracts	(17,402,000)	(21,415,361)	(17,104,069)	(17,583,332)	(18,350,245)	(18,435,289)	(18,999,553)	(19,668,662)	(20,243,380)	(20,576,082)	(21,063,693)	(22,056,397)
Borrowing Costs	(1,127,000)	(968,799)	(995,951)	(861,691)	(695,009)	(598,256)	(515,651)	(393,511)	(310,003)	(229,684)	(150,725)	(98,110)
Bonds & Deposits Refunded	(199,000)	-	-	-	-	-	-	-	-	-	-	-
Other	(1,418,000)	(2,402,349)	(3,101,798)	(3,053,750)	(3,145,034)	(3,212,786)	(3,299,355)	(3,360,341)	(3,453,060)	(3,537,223)	(3,628,964)	(3,680,100)
Net Cash provided (or used in) Operating Activities	31,534,000	32,406,429	37,893,174	17,462,626	20,516,260	22,822,553	23,384,073	23,897,915	24,232,261	24,756,824	25,667,114	26,211,376
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	12,499,000	1,000,000	900,000	4,088,011	1,336,076	1,067,852	647,257	548,459	534,537	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	1,625,000	2,645,000	2,750,000	3,190,000	6,800,000	10,229,032	6,800,000	10,229,032	8,080,000	3,991,935	5,400,000	3,300,000
Sale of Infrastructure, Property, Plant & Equipment	610,000	573,112	745,024	547,869	647,955	570,340	546,525	687,208	418,219	468,433	502,034	474,677
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposals Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	1,000	1,833	1,875	1,910	1,950	1,990	1,876	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	(1,500,000)	(1,600,000)	(1,000,000)	(1,805,352)	(3,059,727)	(5,407,276)	(6,410,148)	(7,300,000)	(10,010,223)	(4,579,877)	(7,603,808)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(22,075,000)	(41,064,245)	(40,665,697)	(23,171,030)	(18,890,481)	(20,934,885)	(19,030,906)	(16,046,654)	(13,820,976)	(13,225,985)	(10,957,810)	(12,078,851)
Purchase of Real Estate Assets	(1,381,000)	(2,905,688)	(5,050,000)	(2,597,800)	(3,406,268)	(2,197,800)	(3,406,268)	(2,690,640)	(11,429,315)	(50,000)	(1,800,000)	(1,100,000)
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(8,721,000)	(41,249,988)	(42,918,798)	(18,941,041)	(15,316,119)	(14,323,398)	(20,048,793)	(13,682,743)	(23,517,534)	(18,825,839)	(11,435,653)	(17,007,782)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	5,850,000	1,000,000	-	-	2,500,000	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	(2,600,000)	(3,048,519)	(3,417,398)	(3,615,051)	(3,781,732)	(3,358,214)	(2,941,191)	(2,003,318)	(1,851,715)	(1,815,945)	(1,579,440)	(548,580)
Repayment of lease liabilities (principal repayments)	(230,000)	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	(2,830,000)	2,801,481	(2,417,398)	(3,615,051)	(3,781,732)	(858,214)	(2,941,191)	(2,003,318)	(1,851,715)	(1,815,945)	(1,579,440)	(548,580)
Net Increase(Decrease) in Cash & Cash Equivalents	19,983,000	(6,042,078)	(7,443,022)	(5,093,466)	1,418,408	7,640,941	394,090	8,211,854	(1,136,988)	4,115,040	12,652,020	8,655,013
plus: Cash & Cash Equivalents - beginning of year	6,686,000	26,669,000	20,626,922	13,183,900	8,090,434	9,508,842	17,149,783	17,543,873	25,755,727	24,618,739	28,733,779	41,385,799
Cash & Cash Equivalents - end of the year	26,669,000	20,626,922	13,183,900	8,090,434	9,508,842	17,149,783	17,543,873	25,755,727	24,618,739	28,733,779	41,385,799	50,040,813
Cash & Cash Equivalents - end of the year	26,669,000	20,626,922	13,183,900	8,090,434	9,508,842	17,149,783	17,543,873	25,755,727	24,618,739	28,733,779	41,385,799	50,040,813
Investments - end of the year	35,107,000	35,607,000	36,307,000	33,218,989	33,488,265	35,480,339	40,240,359	46,102,048	52,867,510	62,877,733	67,457,611	75,061,219
Cash, Cash Equivalents & Investments - end of the year	61,776,000	56,233,922	49,490,900	41,309,424	42,997,108	52,630,123	57,784,232	71,857,775	77,486,250	91,611,512	108,843,410	125,102,031
Representing:												
- External Restrictions	36,942,000	31,856,335	26,873,405	21,836,179	20,082,817	19,953,619	20,097,884	23,481,010	27,847,972	35,280,150	44,856,531	55,659,553
- Internal Restrictions	24,502,000	21,570,929	19,028,184	19,421,339	22,424,149	31,529,776	35,827,248	45,203,311	44,700,810	51,050,032	57,523,005	62,740,891
- Unrestricted	332,000	2,806,658	3,589,311	51,905	490,141	1,146,728	1,859,099	3,173,454	4,937,467	5,281,330	6,463,874	6,701,587
	61,776,000	56,233,922	49,490,900	41,309,424	42,997,108	52,630,123	57,784,232	71,857,775	77,486,250	91,611,512	108,843,410	125,102,031

Richmond Valley Council 10 Year Financial Plan for the Years ending 30 June 2032 CASH FLOW STATEMENT - GENERAL FUND												
	Actuals 2020/21	Current Year 2021/22	2022/23	2023/24	2024/25	2025/26	Projected Years					
	\$	\$	\$	\$	\$	\$	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	19,711,341	21,428,232	22,111,293	22,725,604	23,298,209	23,887,351	24,490,117	25,105,712	25,735,056	26,384,384	27,048,455
User Charges & Fees	-	10,750,830	9,508,665	9,639,998	9,930,712	10,278,474	10,595,075	10,908,492	11,232,162	11,564,439	11,907,824	12,260,983
Investment & Interest Revenue Received	-	572,861	730,035	756,152	757,478	768,352	802,977	1,845,810	1,949,096	2,157,852	2,326,507	2,546,304
Grants & Contributions	-	31,262,610	31,872,977	9,825,428	12,015,128	12,501,497	12,557,428	12,834,421	13,147,361	13,419,280	13,747,121	14,034,356
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	1,387,356	2,014,888	2,186,012	2,168,376	2,200,691	2,224,731	2,278,927	2,335,340	2,393,819	2,453,220	2,526,876
Payments:												
Employee Benefits & On-Costs	-	(19,822,059)	(20,427,403)	(20,920,049)	(21,088,788)	(21,665,294)	(22,272,131)	(22,897,584)	(23,542,812)	(24,209,555)	(24,902,622)	(25,624,119)
Materials & Contracts	-	(14,238,819)	(9,429,910)	(9,687,353)	(10,224,881)	(10,106,972)	(10,366,060)	(10,798,749)	(11,171,917)	(11,245,620)	(11,498,326)	(12,182,200)
Borrowing Costs	-	(355,025)	(461,203)	(410,225)	(332,129)	(257,648)	(202,090)	(151,789)	(113,394)	(80,282)	(48,729)	(26,421)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(2,305,582)	(3,043,598)	(2,994,107)	(3,083,898)	(3,150,123)	(3,235,125)	(3,294,503)	(3,385,577)	(3,468,051)	(3,558,062)	(3,607,423)
Net Cash provided (or used in) Operating Activities	-	27,165,522	32,193,683	10,510,153	12,869,800	13,867,186	13,992,156	15,215,162	15,556,571	16,266,937	16,811,118	16,976,811
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	1,000,000	200,000	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	2,645,000	2,750,000	3,190,000	6,600,000	10,229,032	6,600,000	10,229,032	8,080,000	3,991,935	5,400,000	3,300,000
Sale of Infrastructure, Property, Plant & Equipment	-	573,112	745,024	545,142	647,955	560,340	546,525	687,208	418,219	468,433	502,034	474,677
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	1,833	1,875	1,910	1,950	1,990	1,876	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	(1,000,000)	(1,300,000)	(3,000,000)	(4,000,000)	(4,896,817)	(4,000,000)	(5,599,149)	(4,579,877)	(5,927,434)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(35,965,697)	(34,416,697)	(14,881,530)	(10,879,481)	(10,810,885)	(10,834,906)	(9,396,654)	(7,920,976)	(10,170,985)	(8,902,810)	(9,223,851)
Purchase of Real Estate Assets	-	(2,905,688)	(5,050,000)	(2,597,800)	(3,406,268)	(2,197,800)	(3,406,268)	(2,690,640)	(11,429,315)	(50,000)	(1,800,000)	(1,100,000)
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(34,651,440)	(35,766,798)	(14,742,278)	(8,335,844)	(5,217,323)	(11,092,773)	(6,067,871)	(14,852,072)	(11,359,766)	(9,380,653)	(12,476,608)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	5,850,000	1,000,000	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	(1,626,077)	(1,916,581)	(2,030,952)	(2,109,047)	(1,497,154)	(1,407,121)	(1,010,991)	(814,275)	(731,297)	(710,546)	(548,580)
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	4,223,923	(918,581)	(2,030,952)	(2,109,047)	(1,497,154)	(1,407,121)	(1,010,991)	(814,275)	(731,297)	(710,546)	(548,580)
Net Increase(Decrease) in Cash & Cash Equivalents	-	(3,261,995)	(4,492,696)	(6,263,077)	2,424,709	7,152,709	1,492,261	8,136,300	(109,775)	4,175,875	6,719,918	3,951,623
plus: Cash & Cash Equivalents - beginning of year	-	18,091,000	14,829,005	10,336,310	4,073,232	6,497,941	13,650,651	15,142,912	23,279,211	23,169,436	27,345,311	34,065,229
Cash & Cash Equivalents - end of the year	-	14,829,005	10,336,310	4,073,232	6,497,941	13,650,651	15,142,912	23,279,211	23,169,436	27,345,311	34,065,229	38,016,852
Cash & Cash Equivalents - end of the year	18,091,000	14,829,005	10,336,310	4,073,232	6,497,941	13,650,651	15,142,912	23,279,211	23,169,436	27,345,311	34,065,229	38,016,852
Investments - end of the year	23,922,000	22,922,000	22,722,000	23,722,000	25,022,000	28,022,000	32,022,000	36,918,817	40,918,817	46,517,966	51,097,844	57,025,278
Cash, Cash Equivalents & Investments - end of the year	42,013,000	37,751,005	33,058,310	27,795,232	31,519,941	41,672,651	47,164,912	60,198,029	64,088,253	73,863,277	85,163,073	95,042,129
Representing:												
- External Restrictions	17,176,000	13,373,418	10,440,815	8,321,988	8,605,651	8,996,147	9,478,564	11,821,284	14,449,976	17,531,915	21,176,194	25,599,651
- Internal Restrictions	24,502,000	21,570,929	19,028,184	19,421,339	22,424,149	31,529,776	35,827,248	45,203,311	44,700,810	51,050,032	57,523,005	62,740,891
- Unrestricted	332,000	2,806,658	3,589,311	51,905	490,141	1,146,728	1,859,099	3,173,454	4,937,467	5,281,330	6,463,874	6,701,587
	42,013,000	37,751,005	33,058,310	27,795,232	31,519,941	41,672,651	47,164,912	60,198,029	64,088,253	73,863,277	85,163,073	95,042,129

Richmond Valley Council 10 Year Financial Plan for the Years ending 30 June 2032 CASH FLOW STATEMENT - WATER FUND												
	Actuals 2020/21	Current Year 2021/22	2022/23	2023/24	2024/25	2025/26	Projected Years					2031/32
	\$	\$	\$	\$	\$	\$	2026/27	2027/28	2028/29	2029/30	2030/31	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	1,521,984	1,624,786	1,706,658	1,793,377	1,858,722	1,915,277	1,973,565	2,033,638	2,095,555	2,159,375	2,224,454
User Charges & Fees	-	5,129,228	5,364,687	5,570,869	5,847,910	6,058,004	6,239,743	6,426,934	6,619,743	6,818,335	7,022,883	7,233,569
Investment & Interest Revenue Received	-	44,388	48,445	49,898	51,395	52,937	54,525	104,625	109,022	120,089	122,113	130,535
Grants & Contributions	-	252,014	210,831	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	39,810	41,010	42,241	43,508	44,814	46,158	47,543	48,969	50,438	51,951	53,510
Payments:												
Employee Benefits & On-Costs	-	(1,120,622)	(1,122,831)	(1,150,903)	(1,179,690)	(1,212,709)	(1,246,663)	(1,281,565)	(1,317,451)	(1,354,319)	(1,392,235)	(1,431,209)
Materials & Contracts	-	(3,919,850)	(4,064,821)	(4,175,238)	(4,293,433)	(4,400,894)	(4,559,589)	(4,676,330)	(4,784,147)	(4,918,606)	(5,042,271)	(5,215,288)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(77,274)	(38,207)	(39,162)	(40,143)	(41,147)	(42,175)	(43,231)	(44,311)	(45,419)	(46,555)	(47,720)
Net Cash provided (or used in) Operating Activities	-	1,869,684	2,063,900	2,154,363	2,372,924	2,509,727	2,557,276	2,701,541	2,815,463	2,916,074	3,025,261	3,097,871
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	588,011	1,336,076	-	-	548,459	534,537	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	(200,000)	(1,600,000)	-	-	(59,727)	(1,407,276)	-	-	(1,811,074)	-	(49,882)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(2,653,458)	(2,696,000)	(3,004,500)	(3,709,000)	(2,450,000)	(1,150,000)	(3,250,000)	(3,350,000)	(1,105,000)	(905,000)	(905,000)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(2,753,458)	(4,196,000)	(2,416,489)	(2,372,924)	(2,509,727)	(2,557,276)	(2,701,541)	(2,815,463)	(2,916,074)	(905,000)	(954,882)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-
Net Increase(Decrease) in Cash & Cash Equivalents	-	(883,774)	(2,132,100)	(262,126)	-	(0)	0	(0)	(0)	0	2,120,261	2,142,989
plus: Cash & Cash Equivalents - beginning of year	-	3,278,000	2,394,226	262,126	-	-	(0)	-	(0)	(0)	(0)	2,120,261
Cash & Cash Equivalents - end of the year	-	2,394,226	262,126	-	-	(0)	-	(0)	(0)	(0)	2,120,261	4,263,250
Cash & Cash Equivalents - end of the year	3,278,000	2,394,226	262,126	-	-	(0)	-	(0)	(0)	(0)	2,120,261	4,263,250
Investments - end of the year	4,274,000	4,474,000	6,074,000	5,485,989	4,149,914	4,209,640	5,816,916	5,068,457	4,533,920	6,344,994	6,344,994	6,394,875
Cash, Cash Equivalents & Investments - end of the year	7,552,000	6,868,226	6,336,126	5,485,989	4,149,914	4,209,640	5,616,916	5,068,457	4,533,920	6,344,994	8,465,255	10,658,125
Representing:												
- External Restrictions	2,153,000	2,303,000	2,453,000	2,803,000	2,753,000	2,903,000	3,053,000	3,203,000	3,353,000	3,503,000	3,653,000	3,803,000
- Internal Restrictions	-	(236,247)	(669,942)	(1,284,534)	(2,384,006)	(2,080,708)	(438,803)	(740,369)	(1,016,080)	1,066,224	3,470,598	5,980,384
- Unrestricted	5,399,000	4,801,473	4,553,088	4,167,524	3,760,919	3,387,349	3,002,519	2,605,826	2,196,999	1,775,769	1,341,657	894,742
	7,552,000	6,868,226	6,336,126	5,485,989	4,149,914	4,209,640	5,616,916	5,068,457	4,533,920	6,344,994	8,465,255	10,658,125

Richmond Valley Council 10 Year Financial Plan for the Years ending 30 June 2032 CASH FLOW STATEMENT - SEWER FUND												
	Actuals 2020/21	Current Year 2021/22	2022/23	2023/24	2024/25	2025/26	Projected Years					2031/32
	\$	\$	\$	\$	\$	\$	2026/27	2027/28	2028/29	2029/30	2030/31	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	7,327,647	7,716,470	7,957,863	8,198,839	8,443,471	8,697,500	8,959,237	9,228,830	9,506,595	9,792,692	10,086,709
User Charges & Fees	-	1,250,814	1,401,835	1,420,884	1,472,779	1,516,962	1,562,471	1,609,345	1,657,626	1,707,356	1,758,576	1,811,333
Investment & Interest Revenue Received	-	243,354	253,149	260,743	268,565	276,822	284,920	660,302	689,461	768,065	951,508	1,076,232
Grants & Contributions	-	317,308	140,461	1,097,116	1,350,000	2,347,116	2,800,000	1,164,153	800,000	241,615	100,000	100,000
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	5,797	5,971	6,150	6,335	6,525	6,721	6,923	7,131	7,345	7,565	7,792
Payments:												
Employee Benefits & On-Costs	-	(1,890,733)	(1,718,002)	(1,760,958)	(1,804,978)	(1,855,508)	(1,907,451)	(1,960,836)	(2,015,725)	(2,072,151)	(2,130,166)	(2,189,797)
Materials & Contracts	-	(3,258,697)	(3,609,364)	(3,720,741)	(3,831,931)	(3,927,424)	(4,073,904)	(4,193,583)	(4,287,315)	(4,411,856)	(4,523,096)	(4,658,928)
Borrowing Costs	-	(613,774)	(534,748)	(451,466)	(362,880)	(340,608)	(313,561)	(241,722)	(196,609)	(149,402)	(101,996)	(71,689)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(19,493)	(19,981)	(20,481)	(20,963)	(21,516)	(22,055)	(22,607)	(23,172)	(23,753)	(24,347)	(24,957)
Net Cash provided (or used in) Operating Activities	-	3,371,223	3,635,591	4,798,110	5,273,736	6,445,640	6,834,642	5,981,212	5,860,227	5,573,813	5,830,735	6,136,694
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	700,000	3,500,000	-	1,067,852	647,257	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	2,727	-	10,000	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	(1,300,000)	-	-	(305,352)	-	-	(1,513,331)	(3,300,000)	(2,600,000)	-	(1,626,292)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(2,645,091)	(3,863,000)	(5,285,000)	(4,302,000)	(7,674,000)	(7,046,000)	(3,400,000)	(2,550,000)	(1,950,000)	(1,150,000)	(1,950,000)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(3,845,091)	(2,953,000)	(1,782,273)	(4,607,352)	(6,596,348)	(6,398,743)	(4,913,331)	(5,850,000)	(4,550,000)	(1,150,000)	(3,576,292)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	2,500,000	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	(1,422,442)	(1,500,817)	(1,584,099)	(1,672,685)	(1,861,060)	(1,534,070)	(992,327)	(1,037,440)	(1,084,648)	(868,894)	-
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	(1,422,442)	(1,500,817)	(1,584,099)	(1,672,685)	638,940	(1,534,070)	(992,327)	(1,037,440)	(1,084,648)	(868,894)	-
Net Increase(Decrease) in Cash & Cash Equivalents	-	(1,896,310)	(818,226)	1,431,738	(1,006,301)	488,232	(1,098,171)	75,554	(1,027,213)	(60,835)	3,811,841	2,560,402
plus: Cash & Cash Equivalents - beginning of year	-	5,300,000	3,403,690	2,585,464	4,017,202	3,010,901	3,499,133	2,400,962	2,476,516	1,449,303	1,388,488	5,200,309
Cash & Cash Equivalents - end of the year	-	3,403,690	2,585,464	4,017,202	3,010,901	3,499,133	2,400,962	2,476,516	1,449,303	1,388,468	5,200,309	7,760,711
Cash & Cash Equivalents - end of the year	5,300,000	3,403,690	2,585,464	4,017,202	3,010,901	3,499,133	2,400,962	2,476,516	1,449,303	1,388,488	5,200,309	7,760,711
Investments - end of the year	6,911,000	8,211,000	7,511,000	4,011,000	4,316,352	3,248,699	2,801,442	4,114,774	7,414,774	10,014,774	10,014,774	11,641,066
Cash, Cash Equivalents & Investments - end of the year	12,211,000	11,614,690	10,096,464	8,028,202	7,327,253	6,747,832	5,002,404	6,591,289	8,864,077	11,403,242	15,215,083	19,401,777
Representing:												
- External Restrictions	4,237,000	4,337,000	4,437,000	4,537,000	4,637,000	4,737,000	4,837,000	4,937,000	5,037,000	5,137,000	5,237,000	5,337,000
- Internal Restrictions	-	(321,665)	(1,830,140)	(3,576,474)	(4,204,266)	(4,451,236)	(6,114,179)	(4,799,520)	(2,429,517)	69,794	3,990,559	7,973,983
- Unrestricted	7,974,000	7,999,355	7,489,604	7,067,676	6,894,518	6,462,088	6,279,583	6,453,809	6,256,593	6,196,448	5,987,524	6,090,793
	12,211,000	11,614,690	10,096,464	8,028,202	7,327,253	6,747,832	5,002,404	6,591,289	8,864,077	11,403,242	15,215,083	19,401,777



DRAFT Revenue Policy 2022-2023
Presented to Council
17 May 2022



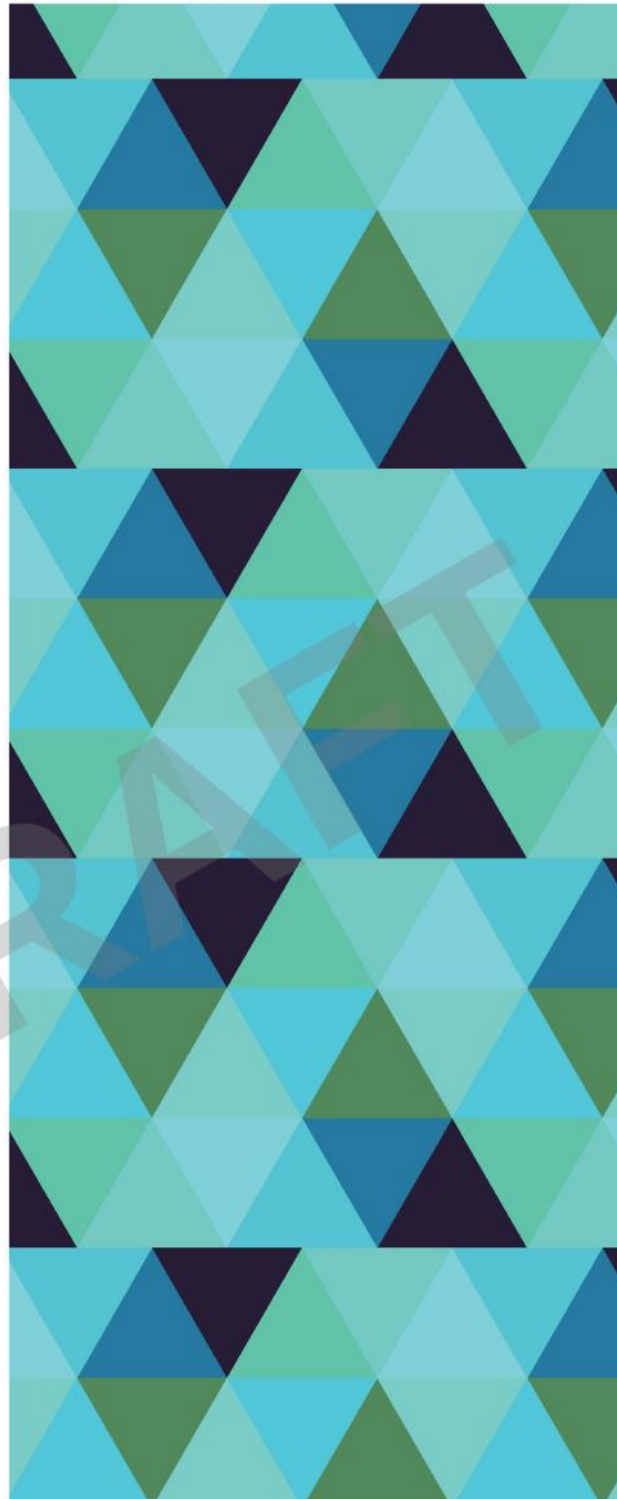
Richmond Valley Council recognises the people of the Bundjalung Nations as Custodians and Traditional Owners of this land and we value and appreciate the continuing cultural connection to lands, their living culture and their unique role in the life of this region in the past, present and future.

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Introduction

This Revenue Policy, which is part of Council's Operational Plan, provides details of the following in accordance with the Local Government (General) Regulation 2021:

- Estimated income and expenditure
- Ordinary rates and special rates
- Proposed fees and charges
- Proposed pricing policy/methodology
- Proposed borrowings

In accordance with the Local Government (General) Regulation 2021, the statement of fees and structure of the pricing methodology does not include information that could confer a commercial advantage on a competitor of the Council.

Pricing Policy

1. All fees and charges not subject to regulatory control are to be reviewed on an annual basis in conjunction with the annual estimates.
2. In reviewing fees and charges, consideration will be given to a full cost recovery principle on a fee for service basis. This principle will only be applied where the cost of the service provision can be accurately determined and the end user accurately identified.
3. Where full cost recovery cannot be applied to determine the price or charge, the alternative price will be based on:
 - The cost to Council.
 - The suggested price for that service published by any relevant body.
 - The importance of the service to the community (Community Service Obligation).
 - The projected Consumer Price Index (CPI) for the period.
 - The competitiveness of fees and charges with those charged by other organisations.
4. Where the fee or charge relates to Council businesses that are classified Category 1 or Category 2 in accordance with National Competition Policy guidelines, the fee or charge will be based on full cost recovery. If the fee or charge is not based on full cost recovery, then any subsidy granted to the business by the Council will be disclosed.

Goods and Services Tax (GST)

Council is required to include Goods and Services Tax (GST) on its fees and charges. All prices listed for Council's fees and charges are inclusive of GST except where indicated. Some fees and charges levied by Council are exempt from GST in accordance with the Federal Treasurer's Determination under Section 81-5 of A New Tax System (GST) Act 1999. Each fee and charge levied by Council has been reviewed with respect to its GST status and at time of publication of this document is correct. However, if a fee or charge is shown as being subject to GST and is subsequently proven not to be subject to GST, then the fee will be amended by reducing the GST to nil. Conversely if Council is advised that a fee which is shown as not subject to GST becomes subject to GST then the fee will be increased but only to the extent of the GST. To assist in determining the GST status of the fees and charges published in this document, the following legend is used to indicate GST status for each fee or charge in the column titled 'GST Included':

Y = Deemed to be taxable and fee/charge includes GST

N = Deemed to be non-taxable and fee/charge excludes GST

Pricing Categories

Where applicable each fee or charge has been categorised with the following legend that demonstrates on what basis each fee or charge has been determined in accordance with Council's revenue policy:

PRICING CATEGORY	DESCRIPTION
A	Significant Partial Cost Pricing - The price for this good/service is set to make a significant contribution towards the cost of providing the good/service. The remainder of the costs is met from general purpose revenue.
B	Regulatory Pricing - The price charged for this good/service is a regulatory charge set by government regulation.
C	Minimal Partial Cost Pricing - The price for this good/service is set to make a minimal contribution to the annual operating and maintenance costs of the facility. The remainder of the costs are met from general purpose revenue.
D	Rate of Return Pricing - The price for this service is set to make a contribution towards the cost of replacing the infrastructure assets utilised in the provision of the good/service.
E	Full Cost Recovery Pricing - The price for this good/service is based on the full cost of providing the good/service.
F	Reference Pricing - The price for this good/service is set by reference to prices charged for similar goods/services provided by like Councils.

Statement of Rates, Charges, Fees and Loan Borrowings

Statement of Rates

In accordance with Section 492 and 493 of the Local Government Act 1993, Richmond Valley Council proposes to levy general land rates for the following categories:

- Residential
- Rural Residential
- Farmland
- Business

For the 2022/2023 financial year, Council will be continuing a unified rate structure for all rating categories of Residential, Rural Residential, Farmland and Business.

All general land rates within all categories will be made/levied on the basis of a base amount plus an ad valorem rate for 2022/2023.

Council will also apply land values for the purposes of calculating rates that have been issued by the NSW Valuer General. Council is required by the provisions of the Valuation of Land Act 1916 to apply these valuations and the base date of the land valuations is 1 July 2019.

The Independent Pricing and Regulatory Tribunal of NSW has announced a rate peg amount of 0.7% for the 2022/2023 financial year. Council has previously received approval under Section 508(2) of the Local Government Act 1993 to increase the overall general land rate yield up to 5.5%, inclusive of the rate peg for the four year period 2019/2020 to 2022/2023.

RATE CATEGORY	ASSESS	BASE AMOUNT (\$):	YIELD FROM BASE	AD VALOREM AMOUNT (\$):	ESTIMATED YIELD (\$):	GST INCLUDED
Residential	7,929	310.00	25.81%	0.00593	9,524,703	N
Sub Category - Rural Residential	586	310.00	29.11%	0.00402	624,110	N
Business	662	360.00	10.08%	0.01619	2,364,460	N
Farmland	1,604	360.00	18.51%	0.00436	3,118,889	N
Total	10,781				15,632,162	

Statement of Charges

In accordance with Section 496, 496A, 501, and 552 of the Local Government Act 1993, Council will levy annual charges for the following services:

- Sewerage
- Water
- Domestic Waste Management
- Non Domestic Waste Management
- Drainage (Stormwater Management Service Charge)

In accordance with Section 502 of the Local Government Act 1993, Council will levy charges for actual use for the following services:

- Sewerage
- Water
- Non Domestic Waste Management

Water, Sewerage and Non-Domestic Waste Management Charges relating to non-rateable properties will be charged in accordance with Section 502 of the Local Government Act 1993. For the purpose of charging these properties that actually use these services, the charges to apply are the same as those charged to rateable properties as the charges are representative of use.

Statement Sewerage and Water Charges

For the 2022/2023 financial year, Council will continue a uniform charging regime for sewerage and water across the entire Richmond Valley Council area. The charging regime is based on the requirement by the NSW Office of Water to promote best practice pricing and for Council to comply with the requirements of National Competition Policy. The rationale for best practice pricing is to provide:

- Fair pricing to equitably share the cost of service provision and remove significant cross subsidies.
- Appropriate pricing signals which enable customers to balance the benefits and costs of using the services, thereby promoting efficient use and reduced wastage.
- Full cost recovery.

Sewerage Charges

Sewerage Charges to be implemented for 2022/2023 are based on the following formula in accordance with the best practice pricing guidelines:

$$\text{SDF} \times (\text{AC} + \text{C} \times \text{UC})$$

Where:

- SDF = Sewerage discharge factor
- AC = Water meter access charge based on size of water meter
- C = Water consumption measured in kilolitres
- UC = Sewerage usage charge per kilolitre

In accordance with the best practice guidelines, Council's sewerage charging structure for 2022/2023 is as follows:

SEWERAGE CHARGE CATEGORY	SERVICES	CHARGE (\$):	ESTIMATED YIELD (\$):	GST INCLUDED
Residential Charge	6,754	1,110.00	7,496,940	N
Vacant Charge (Residential) **	168	1,110.00	186,480	N
Non-Residential Charge***			1,527,259	N
20mm Water Service	373	$(189.00 + (2.88 \times C)) \times \text{SDF}$		N
25mm Water Service	81	$(226.00 + (2.88 \times C)) \times \text{SDF}$		N
32mm Water Service	40	$(469.00 + (2.88 \times C)) \times \text{SDF}$		N
40mm Water Service	65	$(736.00 + (2.88 \times C)) \times \text{SDF}$		N
50mm Water Service	51	$(1,153.00 + (2.88 \times C)) \times \text{SDF}$		N
65mm Water Service	2	$(1,947.00 + (2.88 \times C)) \times \text{SDF}$		N
80mm Water Service	4	$(2,949.00 + (2.88 \times C)) \times \text{SDF}$		N
100mm Water Service	17	$(4,608.00 + (2.88 \times C)) \times \text{SDF}$		N
200mm Water Service	1	$(18,030.00 + (2.88 \times C)) \times \text{SDF}$		N
SF	5	$(2.88 \times C) \times \text{SDF}$		
Vacant Charge Non-Residential) **	75	1,110.00	83,250	N
Total	7,636		9,293,929	

** The vacant charge may be applied to all vacant land that is not connected to the sewerage system but is within 75 metres of a sewerage main and considered capable of being serviced.

In the above table, C = water consumption measured in kilolitres and SDF = sewerage discharge factor. The SDF represents the quantity of consumed water that is returned to the sewerage system.

In calculation of the above charges, the following sewerage discharge factors (SDF) are to be utilised:

For Non-Residential Customers = 0.95

(doesn't include commercial customers who have negotiated a sewerage discharge factor based on the actual water returned to the sewer system)

Council also reserves the right to amend the sewerage discharge factor on an annual basis to represent actual water returned to the sewerage system for non-residential customers in consultation with those users. If the actual discharge to the sewerage system is proven by a non-residential consumer to be less than the standard guideline discharge factor, Council will charge on the basis of the proven discharge factor. As an example, if a non residential customer demonstrates only five percent of the water consumed is returned to the sewerage system, then the discharge factor will be five percent.

*** The minimum charge for any allotment is equivalent to the residential charge including individual allotments that have been amalgamated for rating purposes.

It should also be noted that in the application of the best practice pricing guidelines for sewerage charges, the following is to apply in respect of strata title units/flats and properties rated as one rate assessment but containing multiple flats/units known as multiple occupancies:

- In terms of residential strata unit/flats, the sewerage charge equivalent to the residential sewerage charge will be applied to each strata unit/flat.
- In terms of multiple occupancy residential units/flats the sewerage charge levied to the assessment will be based on the number of units/flats contained in the multiple occupancy multiplied by the multiple occupancy sewerage charge.
- If the residential strata/unit/flats or multiple occupancy residential units/flats are within 75 metres of the nearest sewerage main but not connected to the sewerage system then the number of units/flats contained in the strata title or multiple occupancy will be multiplied by the sewerage vacant charge.

Water Charges

In accordance with best practice guidelines, Council will continue with a user pays water system comprising of a two part tariff for residential customers that includes a fixed access charge based on the size of the water meter connected and consumption charges based on water consumed measured in kilolitres. Council's water charging structure for 2022/2023 is as follows:

WATER CHARGE CATEGORY	SERVICES	CHARGE \$	ESTIMATED YIELD \$	GST INCLUDED
Consumption Charges				
Residential Consumption Charges		2.88 a kilolitre for the first 200kl 4.38 a kilolitre greater than 200kl	3,259,586	N
Non-Residential Consumption Charges		2.88 per kilolitre	1,627,567	N
Northern Co-operative Meat Company Ltd Consumption Charge		1.06 per kilolitre	806,859	N
Total Consumption Charges			5,694,012	
Residential Water Access Charges				
20mm Water Service	7,072	189.00	1,336,608	N
25mm Water Service	70	226.00	15,820	N
32mm Water Service	3	469.00	1,407	N
40mm Water Service	1	736.00	736	N
50mm Water Service	3	1,153.00	3,459	N
65mm Water Service	0	1,947.00	0	N
80mm Water Service	0	2,949.00	0	N
100mm Water Service	1	4,608.00	4,608	N
200mm Water Service	0	18,030.00	0	N
Total Residential Water Access Charges	7,150		1,362,638	
Non-Residential Water Access Charges				
20mm Water Service	682	189.00	128,898	N
25mm Water Service	85	226.00	19,210	N
32mm Water Service	44	469.00	20,636	N
40mm Water Service	67	736.00	49,312	N
50mm Water Service	70	1,153.00	80,710	N
65mm Water Service	2	1,947.00	3,894	N
80mm Water Service	8	2,949.00	23,592	N
100mm Water Service	26	4,608.00	119,808	N
200mm Water Service	1	18,030.00	18,030	N
Total Residential Water Access Charges	985		464,090	
Water Restrictor Charges				
Water Restrictor Fees *		312.00	0	N
Total	8,135		7,520,740	

Where a property that is located within 225 metres of a water main and is a vacant property then that property may be charged an access charge equivalent to the access charge for a 20mm water service.

Where a water meter is installed to service a fire service and only a fire service, the access charge to be levied will be nil. Where a property increases a water meter or meters to a larger size due to installation of a fire service in conjunction with normal water use, the access charge will be charged based on the size of the meter replaced. For example, if an existing 100mm meter is replaced by a 150mm meter to cater for fire service provision in addition to normal water use, then the access charge to be charged will be the 100mm meter access charge.

In regard to a situation where a water meter is proven not to record correct water consumption, the provision of clause 158 of the Local Government (General) Regulation 2021 is to apply in terms of determining billable consumption. In this regard consumption will be determined on the basis of daily consumption equal to the average daily consumption during the corresponding meter reading period of the previous year.

*** The minimum charge for any allotment is equivalent to the residential charge including individual allotments that have been amalgamated for rating purposes.

It should also be noted that in the application of the best practice pricing guidelines for water charges, the following is to apply in respect of strata title units/flats and properties rated as one rate assessment but containing multiple flats/units known as multiple occupancies:

- In terms of residential strata unit/flats, the water availability charge equivalent to the residential 20mm connection size access charge will be applied to each strata unit/flat. Water consumption charges will be charged to the body corporate of the strata title.
- In terms of multiple occupancy residential units/flats the water availability charge levied to the assessment will be based on the number of units/flats contained in the multiple occupancy multiplied by the residential 20mm connection size access charge. In addition to this water consumption charges will also apply.
- If the residential strata/unit/flats or multiple occupancy residential units/flats are within 225 metres of the nearest water main but not connected to the water system then the number of units/flats contained in the strata title or multiple occupancy will be multiplied by the residential 20mm connection size.

Statement Waste Management Charges

In accordance with Section 496 of the Local Government Act 1993, Council will charge an annual Domestic Waste charge for all customers provided with a domestic waste collection service throughout the Richmond Valley Council area. Where a domestic waste service is available but not used by a customer, that customer will be charged a waste availability charge

In accordance with Section 501 and Section 502 of the Local Government Act 1993, Council will charge an annual Non Domestic Waste charge for all customers throughout the Richmond Valley Council area provided with a waste collection service not of a domestic nature.

It should be noted that waste charges are annual charges whether the service is used weekly or not. However, in relation to both domestic and non domestic waste charges any notification of changes to services and the charge applicable will be calculated on a pro-rata monthly basis.

Additionally, charges for both domestic waste and non domestic waste are a per service charge. A domestic service is defined as one red lidded residual waste bin collected on a fortnightly basis, one yellow lidded co-mingled recycling bin collected on a fortnightly basis and one green lidded food organics and garden waste bin collected on a weekly basis. A domestic service may also utilise additional co-mingled domestic recycling only charge and/or a green lidded food organics and garden waste only charge. This additional service availability is subject to approval.

The Non Domestic/Commercial service is a weekly red lidded residual waste bin, one yellow lidded co-mingled recycling bin collected on a fortnightly basis and one green lidded garden waste bin collected on a fortnightly basis. Non Domestic/ Commercial may also utilise additional co-mingled or garden green waste services only at a separate non-domestic only charge. In 2022/2023 Non Domestic customers have the option of paying to take up food organics and garden organics (FOGO) by converting the fortnightly garden organics service into a weekly FOGO service. If a property has multiple waste bins or collection per week then the charge levied is adjusted accordingly.

Council continues to charge a Waste Infrastructure Charge to be used to partially fund the construction of the new cell 6 (essential infrastructure) at Nammoona Landfill and ongoing asset renewals of the Waste Management Program.

The proposed waste management charges to be applied by Richmond Valley Council for 2022/2023 are as follows:

WASTE MANAGEMENT CHARGE CATEGORY	SERVICES	CHARGE \$	ESTIMATED YIELD \$	GST INCLUDED
Waste Charges (Domestic and Non-Domestic)				
Waste Infrastructure Charge (Payable by All Rateable Properties)	10,761	45.00	484,245	N
Recycling Only Upgrade from 240L to 360L (An Initial One-Off Payment)	0	60.00	0	Y
Total Waste Charges (Domestic and Non-Domestic)	10,761		484,245	
Domestic Waste Charges				
Standard Services				
Domestic Waste Service (Includes the Collection of a Red Waste Bin Fortnightly, a Yellow Recycling Bin Fortnightly and a Green Organics Bin Weekly - Bins Supplied by Council)	7,671	650.00	4,986,150	N
Waste Availability Charge (Payable Where a Service is Available But Has Not Been Taken Up)	432	125.00	54,000	N
Domestic Waste Medical Collection (By Arrangement Only)	7	650.00	4,550	N
Additional Services				
Domestic Red Garbage Bin Additional Service (By Arrangement Only)	7	155.00	1,085	N
Domestic Yellow Recycling Bin Additional Service (By Arrangement Only)	0	155.00	0	N
Domestic Green Organics Bin Additional Service (By Arrangement Only)	7	155.00	1,085	N
Domestic Waste Special Collection Red Bin Weekly (By Arrangement Only)	22	805.00	17,710	N
Total Domestic Waste Charges	8,146		5,064,580	
Non Domestic Waste Charges				
Standard Services				
Non-Domestic Waste Service (Includes the Collection of a Red Waste Bin Weekly, a Yellow Recycling Bin Fortnightly and a Green Garden Organics Only Bin Fortnightly - Must Purchase Own Bins)	911	685.00	624,035	N
Additional Services				
Non-Domestic Recycling Additional Service (Converting Yellow Bin from Fortnightly to Weekly)	64	190.00	12,160	N
Non-Domestic Greenwaste Additional Service FOGO (Converting Green Bin from Fortnightly to Weekly)	11	190.00	2,090	N
Non-Domestic Waste 2 x Weekly	55	1,370.00	75,350	N
Special Event Service *				
- Rental		6.00 per week (or part thereof)		Y
- Servicing (Emptying of Bin)		17.50 per bin serviced		N
- Prepaid Bin Delivery & Pickup (Up to 15 Bins thereof)		56.00 per delivery		N
Total Non Domestic Waste Charges	1,041		713,635	
Totals	19,948		6,262,460	

* Each request will be assessed by Council on a case by case basis depending on the circumstances.

Statement Stormwater Service Management Charge

The Local Government (General) Amendment (Stormwater) Regulation 2006 commenced on the 13 April 2006. This regulation now allows all councils in New South Wales to raise an annual charge for Stormwater Management Services. The Stormwater Management Service charge is designed to fund the management of the quantity and quality of stormwater that flows off land and includes a service to manage the re-use of stormwater for any purpose.

This charge is to apply for all properties within urban areas that are rated residential or business except vacant land (land not containing a building or impervious surfaces) for which Council provides a stormwater management service. The charge can only be raised when Council is to provide additional or a higher level of stormwater management service to eligible land than currently provided from general income.

Department of Housing properties and non-rateable properties are exempt from the Stormwater Service Management Charge. Expenditure of the Stormwater Management Service Charge can be both either recurrent or capital expenditure on the following services:

- Planning, construction and maintenance of drainage systems including pipes, channels, retarding basins and waterways receiving urban stormwater.
- Planning, construction and maintenance of stormwater treatment measures, including gross pollutant traps and constructed wetlands.
- Planning, construction and maintenance of stormwater harvesting and reuse projects.
- Planning and undertaking of community and industry stormwater pollution education campaigns.
- Inspection of commercial and industrial premises for stormwater pollution prevention.
- Cleaning up of stormwater pollution incidents.
- Water quality and aquatic ecosystem health monitoring of waterways, to assess the effectiveness of stormwater pollution controls.
- Monitoring of flows in drains and creeks, to assess the effectiveness for flow management (flooding) controls.
- Non-permanent staff specifically appointed to work on stormwater management projects(s).

The Stormwater Management Service Charge is charged on the following basis being the lower of:

- \$25.00 per residential property per annum (maximum).
- \$12.50 per residential unit per annum multiple occupancy premises (maximum).
- \$12.50 per residential strata unit per annum (maximum).
- \$25.00 per business property per 350 square metres or part thereof for properties
- \$25.00 per business strata property per 350 square metres or part thereof then divided by the unit entitlement.
- For business properties where land area exceeds 4,200 square metres or in exceptional circumstances the area for purposes of the stormwater charge is calculated to be the impervious area divided by 0.9. This is derived from the assumption on page 10 of the Office of Local Government Stormwater Management Service Charge Guidelines that a business lot is 90% impervious.
- The cost of providing the additional stormwater management services.
- There is no statutory pensioner reduction available to the Stormwater Service Management Charge nor any voluntary pension rebate from Council.

To implement the Stormwater Management Service Charge, Council must ensure the following information is disclosed in the Operational Plan:

- Proposed stormwater management services that are to be funded by the annual stormwater management plan.
- Proposed stormwater management services to be funded from sources other than the stormwater management charge.
- Proposed stormwater management services to be funded from both the stormwater management service charge and other sources noting the proportion funded from other sources.
- Proposed total expenditure for the provision of stormwater management services.

The proposed stormwater service management charges to be applied by Richmond Valley Council for 2022/2023 are as follows:

STORMWATER SERVICE CHARGE MANAGEMENT CATEGORY	ASSESS/ UNITS	CHARGE \$	ESTIMATED YIELD \$	GST INCLUDED
Dwellings	4,968	25.00	124,200	N
Strata Units	793	12.50	9,912.50	N
Multiple Occupancies	186/545	12.50	6,812.50	N
Dwelling - Tank Exempt =>9,000ltr	1	8.00	8	N
Dwelling - Tank Exempt 4,500ltr - 8,999ltr	4	16.50	66	N
Dwelling - Tank Exempt 2,000ltr - 4,499ltr	0	20.75	0	N
Business Strata Units	75	Various (Avg 14.55)	1,091	N
Business 0m2 – 350m2	68	25.00	1,700	N
Business 350m2 – 700m2	83	50.00	4,150	N
Business 700m2 – 1,050m2	70	75.00	5,250	N
Business 1,050m2 – 1,400m2	42	100.00	4,200	N
Business 1,400m2 – 1,750m2	27	125.00	3,375	N
Business 1,750m2 – 2,100m2	23	150.00	3,450	N
Business 2,100m2 – 2,450m2	8	175.00	1,400	N
Business 2,450m2 – 2,800m2	16	200.00	3,200	N
Business 2,800m2 – 3,150m2	7	225.00	1,575	N
Business 3,150m2 – 3,500m2	13	250.00	3,250	N
Business 3,500m2 – 3,850m2	3	275.00	825	N
Business 3,850m2 – 4,200m2	11	300.00	3,300	N
Business 4,200m2 – 4,550m2	3	325.00	975	N
Business 4,550m2 – 4,900m2	1	350.00	350	N
Business 4,900m2 – 5,250m2	5	375.00	1,875	N
Business 5,250m2 – 5,600m2	4	400.00	1,600	N
Business 5,600m2 – 5,950m2	5	425.00	2,125	N
Business 5,950m2 – 6,300m2	2	450.00	900	N
Business 6,300m2 – 6,650m2	3	525.00	1,575	N
Business 6,650m2 – 7,000m2	2	575.00	1,150	N
Business 7,000m2 – 7,350m2	1	600.00	600	N
Business 7,350m2 – 7,700m2	1	675.00	675	N
Business 7,700m2 – 8,050m2	0	725.00	0	N
Business 8,050m2 – 8,400m2	2	800.00	1,600	N
Business 8,400m2 – 8,750m2	1	875.00	875	N
Business 8,750m2 – 9,100m2	1	925.00	925	N
Business 9,100m2 – 9,450m2	0	1,250.00	0	N
Business 9,450m2 – 9,800m2	1	1,475.00	1,475	N
Business 9,800m2 – 10,150m2	3	1,700.00	5,100	N
Business 10,150m2 – 10,500m2	1	2,225.00	2,225	N
Business 10,500m2 – 10,850m2	0			
Business 10,850m2 – 11,200m2	2	800.00	1,600	N
Business 11,200m2 – 11,550m2	1	875.00	875	N
Business 11,550m2 – 11,900m2	1	925.00	925	N
Business 11,900m2 – 12,250m2	0	1,250.00	0	N
Business 12,250m2 – 12,600m2	1	1,475.00	1,475	N
Business 12,600m2 – 12,950m2	3	1,700.00	5,100	N
Business 12,950m2 – 13,300m2	1	2,225.00	2,225	N
Business 13,300m2 – 13,650m2	0			
Business 13,650m2 – 14,000m2	1	1,475.00	1,475	N
Business 14,000m2 – 14,350m2	3	1,700.00	5,100	N
Business 14,350m2 – 14,700m2	1	2,225.00	2,225	N
Business 14,700m2 – 15,050m2	0			
Business 15,050m2 – 15,400m2	1	1,475.00	1,475	N
Business 15,400m2 – 15,750m2	3	1,700.00	5,100	N
Business 15,750m2 – 16,100m2	1	2,225.00	2,225	N
Business 16,100m2 – 16,450m2	0			
Business 16,450m2 – 16,800m2	1	1,475.00	1,475	N
Business 16,800m2 – 17,150m2	3	1,700.00	5,100	N
Business 17,150m2 – 17,500m2	1	2,225.00	2,225	N
Business 17,500m2 – 17,850m2	0			
Business 17,850m2 – 18,200m2	1	1,475.00	1,475	N
Business 18,200m2 – 18,550m2	3	1,700.00	5,100	N
Business 18,550m2 – 18,900m2	1	2,225.00	2,225	N
Business 18,900m2 – 19,250m2	0			
Business 19,250m2 – 19,600m2	1	1,475.00	1,475	N
Business 19,600m2 – 19,950m2	3	1,700.00	5,100	N
Business 19,950m2 – 20,300m2	1	2,225.00	2,225	N
Business 20,300m2 – 20,650m2	0			
Business 20,650m2 – 21,000m2	1	1,475.00	1,475	N
Business 21,000m2 – 21,350m2	3	1,700.00	5,100	N
Business 21,350m2 – 21,700m2	1	2,225.00	2,225	N
Business 21,700m2 – 22,050m2	0			
Business 22,050m2 – 22,400m2	1	1,475.00	1,475	N
Business 22,400m2 – 22,750m2	3	1,700.00	5,100	N
Business 22,750m2 – 23,100m2	1	2,225.00	2,225	N
Business 23,100m2 – 23,450m2	0			
Business 23,450m2 – 23,800m2	1	1,475.00	1,475	N
Business 23,800m2 – 24,150m2	3	1,700.00	5,100	N
Business 24,150m2 – 24,500m2	1	2,225.00	2,225	N
Business 24,500m2 – 24,850m2	0			
Business 24,850m2 – 25,200m2	1	1,475.00	1,475	N
Business 25,200m2 – 25,550m2	3	1,700.00	5,100	N
Business 25,550m2 – 25,900m2	1	2,225.00	2,225	N
Business 25,900m2 – 26,250m2	0			
Business 26,250m2 – 26,600m2	1	1,475.00	1,475	N
Business 26,600m2 – 26,950m2	3	1,700.00	5,100	N
Business 26,950m2 – 27,300m2	1	2,225.00	2,225	N
Business 27,300m2 – 27,650m2	0			
Business 27,650m2 – 28,000m2	1	1,475.00	1,475	N
Business 28,000m2 – 28,350m2	3	1,700.00	5,100	N
Business 28,350m2 – 28,700m2	1	2,225.00	2,225	N
Business 28,700m2 – 29,050m2	0			
Business 29,050m2 – 29,400m2	1	1,475.00	1,475	N
Business 29,400m2 – 29,750m2	3	1,700.00	5,100	N
Business 29,750m2 – 30,100m2	1	2,225.00	2,225	N
Business 30,100m2 – 30,450m2	0			
Business 30,450m2 – 30,800m2	1	1,475.00	1,475	N
Business 30,800m2 – 31,150m2	3	1,700.00	5,100	N
Total	6,793		201,790	

Statement of Rates and Charges Summary

In summary, Council will levy and collect the following revenue from rates, charges and pay for use charges excluding general fees and charges for 2022/2023.

RATES OR CHARGE CATEGORY	ASSESSMENT/ SERVICES	ESTIMATED YIELD \$	GST INCLUDED
Rates			
Residential	7,929	9,524,703	N
Rural Residential	586	624,110	N
Business	662	2,364,460	N
Farmland	1,604	3,118,889	N
Total Rates	10,781	15,632,162	
Sewerage			
Vacant Charge (Residential)	168	186,480	N
Vacant Charge (Non-Residential)	75	83,250	N
Residential	6,754	7,496,940	N
Non Residential	639	1,527,259	N
Total Sewerage	7,636	9,293,929	
Water			
Consumption Charges		5,694,012	N
Residential Access Charges	7,150	1,362,638	N
Non-Residential Access Charges	985	464,090	N
Total Water	8,135	7,520,740	
Waste Management			
Waste Infrastructure Charge	10,761	484,245	N
Domestic Waste Service	7,671	4,986,150	N
Waste Availability Charge	432	54,000	N
Domestic Waste Medical Collection	7	4,550	N
Domestic Waste Additional Services	14	2,170	N
Domestic Waste Special Services	22	17,710	N
Non-Domestic Waste Services	911	624,035	N
Non-Domestic Additional Services	75	14,250	N
Non-Domestic Waste 2 x Weekly	55	75,350	N
Recycling Upgrade from 240L to 360L	0	0	N
Total Waste Management	19,948	6,262,460	
Stormwater Management Service Charge			
Residential	6,311	140,999	N
Business	482	60,791	N
Total Stormwater Management	6,793	201,790	
Totals	53,293	38,911,081	

Payment Schedule of Rates and Charges Excluding General Fees and Charges

Rates and charges excluding general fees and charges will continue to be paid in four quarterly instalments as follows:

INSTALMENT	ISSUED	DUE DATE
First	31 July 2022	31 August 2022
Second	31 October 2022	30 November 2022
Third	31 January 2023	28 February 2023
Fourth	30 April 2023	31 May 2023

During the year in accordance with the Local Government Act 1993, a supplementary levy may be issued which will affect the number of instalments paid by the ratepayer. The rates and charges are apportioned over the instalment due dates that remain after the supplementary levy is applied. In an attempt to alleviate hardship that may arise in this situation, consideration will be given to the formulation of an agreement with the ratepayer under Section 564 of the Local Government Act 1993 for the payment of rates and charges and the waiving of interest penalties if the agreement is adhered to.

Financial Hardship

General Financial Hardship (including COVID-19)

Ratepayers experiencing financial hardship in respect of payment of Council rates and charges can apply to Council for alternative payment options to assist the alleviation of such hardship. Please contact Council's Revenue Team who will discuss options in confidence and advise what can be done to assist ratepayers with the payment of rates and charges.

Financial Hardship as a Result of a Natural Disaster

The Financial Hardship – Natural Disaster Policy grants financial relief by deferring the due date for payment of rates and charges for those impacted by natural disasters. This allows property owners two years to pay any outstanding rates and charges from the year of application and approval, and includes the withholding of all interest on outstanding monies for that period. A payment plan will then be put in place to recover the outstanding debt over the following two years.

Interest on Rates and Charges Excluding General Fees and Charges

The NSW Minister for Local Government announces in accordance with Section 566(3) of the Local Government Act 1993 the maximum amount of interest that can be levied on overdue rates and charges. For the 2022/2023 financial year, the NSW Minister for Local Government has set the interest rate at 6.00% per annum. Council will apply the interest rate for 2022/2023 as determined by the NSW Minister for Local Government.

Statement of Loan Borrowings

Council has \$1,000,000 in planned borrowings in General Fund for the 2022/2023 financial year: -

- \$1,000,000 - Construction of Cell 6 at Nammoona Landfill

General Fees and Charges

Section 608 of the Local Government Act 1993 authorises Council to charge and recover an approved fee for any service it provides other than a service it provides on an annual basis for which it is authorised or required to make an annual charge under Section 496 or 501 of the Local Government Act 1993. In determining fees under Section 608, Council is required to take into consideration the following factors as required by Section 610(D) of the Local Government Act 1993:

- The cost to Council of providing the service.
- The price suggested for that service by any relevant industry body or in any schedule of charges published, from time to time, by the Office of Local Government.
- The importance of the service to the community.
- Any factors specified in the regulations.

Section 610 of the Local Government Act 1993 prohibits Council from determining a fee that is inconsistent with a fee determined by another Act, Council charging a fee in addition to the fee determined by another Act or charging a fee under the Local Government Act 1993 if the fee is prohibited from being charged under another Act.

Council's organisational structure for the purposes of fees and charges is based on the Departments of Corporate Support and Infrastructure and Environment. The following schedules of fees and charges are listed in respect to the Departments responsible for setting the fee or charge.

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Richmond Valley Council

Recover

Building and Maintaining Roads

Aerodromes

General aerodrome notes:

Initial use of Casino Aerodrome requires user to pay \$100.00 key bond.

Access to aerodrome for placement of facilities associated with event (e.g.: toilets, garbage bins) is permissible prior to event provided the facilities do not impact on the use of the aerodrome and is not considered as part of the hire period.

Closing Aerodrome – Non-Aircraft Event	See private works			Y	E
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Landing Fees – Light Aircraft Based at Casino (Resident Aircraft)

Annual landing permit for aircraft $\geq 1,000$ kg MTOW, and all helicopters based at Casino and operated non-commercially (including Stored Hangar Aircraft)	\$138.00	\$142.00	Per annum per aircraft	Y	C
Annual landing permit for fixed wing aircraft up to 999kg MTOW, and all helicopters, based at Casino and operating non-commercially (Including Stored Hangar Aircraft)	\$94.00	\$97.00	Per annum per aircraft	Y	C
Annual landing permit for aircraft based at Casino and operating commercially (Including flying schools)	\$525.00	\$540.00	Per annum per aircraft	Y	C
Annual landing & parking permit for Agricultural Flights (i.e. Crop Dusting)	\$525.00	\$540.00	Per annum per aircraft	Y	C
Annual permit for airport usage for Model Aircraft Club	\$138.00	\$142.00	Per annum/club membership	Y	C

Landing Fees – Visiting Aircraft

Annual landing & parking permit for Commercial Aviation based outside Casino - Fleet Agreement	As per agreement/short term licence			Y	C
Fixed wing aircraft up to 999kg MTOW	\$4.30	\$4.45	Per tonne pro rata	Y	C
Helicopters up to 999kg MTOW	\$0.00	\$4.45	Per tonne pro rata	Y	C
All Aircraft (1000kg - 2999kg) MTOW	\$8.70	\$9.00	Per tonne pro rata	Y	C
All Aircraft ≥ 3000 kg MTOW	\$14.80	\$15.20	Per tonne pro rata	Y	C
Training Circuit (per tonne MTOW)	\$1.55	\$1.60	Per circuit / per tonne pro rata	Y	C
Parking Aircraft Overnight	\$2.90	\$3.00	Per night/ per tonne pro rata	Y	C
Parking Aircraft Overnight	\$14.80	\$15.30	Per week/ per tonne pro rata	Y	C
Emergency Services	No charge			N	C
Registered Charities where an exemption request is approved by airport management / Council	No charge			N	C

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Gate Opening Fee

Weekday – After Office Hours/at Request		At cost		Y	C
Pre-Arranged Weekend (Minimum 4 Days Notice Required)		At cost		Y	C
Weekend at Request		At cost		Y	C

Event Hire (Airside)

Initial use of Casino requires user to pay \$100.00 Key Bond.

Event Hire – Casino Aerodrome	\$270.00	\$278.00	Per event	Y	C
An event is considered as maximum 2 days					

Bond at the Discretion of the Director Projects & Business Development

Low Risk Aerodrome Event	\$1,000.00	\$1,000.00	Per event	N	C
High Risk Aerodrome Event	\$2,000.00	\$2,000.00	Per event	N	C
Additional Inspection Fee or Administration Work Associated for Event	\$155.00	\$160.00	Per hour	N	C
Pavement Concession	\$100.00	\$100.00	Per application	Y	C

Sports Grounds, Parks and Facilities**Casino Indoor Sports Stadium (CISS)**

Casino High School is exempt from full fees.

Class Commission	15% commission for classes held at CISS			N	C
Adult Membership Fee Weekly	\$12.00	\$12.00	Per week	Y	C
Adult Membership Fee Monthly	\$40.00	\$40.00	Per month	Y	C
Child Membership Fee Weekly	\$6.00	\$6.00	Per week	Y	C
Child Membership Fee Monthly	\$20.00	\$20.00	Per month	Y	C
Full Stadium Hire	\$64.50	\$66.50	Per hour	Y	C
1 Court Hire	\$42.50	\$43.80	Per hour	Y	C
Half Court Hire	\$25.00	\$25.75	Per hour	Y	C
Shared Court	\$12.80	\$12.80	Per hour	Y	C
Casual Hire (Individuals) – Adults	\$6.00	\$6.00	Per entry	Y	C
Casual Hire (Individuals) – Children	\$3.00	\$3.00	Per entry	Y	C
Season Access (If Appropriate)		Negotiable		Y	C
School Usage	\$51.50	\$53.00	Per hour	Y	C
Commercial Use		Negotiable		Y	C
Open House Sessions		Free		Y	C
Bond – Low Risk Event	\$200.00	\$200.00	Per event	N	C
e.g. wedding ceremony, sporting events, memorial service.					
Bond – Medium Risk Event	\$500.00	\$500.00	Per event	N	C
e.g. 21st birthday party.					

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Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Casino Indoor Sports Stadium (CISS) [continued]

Bond – High Risk Event e.g. vehicle shows, events with fireworks.	\$1,000.00	\$1,000.00	Per event	N	C
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Sporting Grounds

General sporting fields notes:

Exemption applies for all Defence Force and Emergency Services, remembrance days for use of Council parks, reserves and beaches.

Per field/per week charges are applied for the length of season that the sporting club utilises the facility (including pre season training).

The fee assumes the facility is utilised for both training and competition.

Where the facility is used only for training or only competition then 50% of the fee will be applied.

Personal training/boot camp/outdoor fitness Classes are eligible for a 25% discount for long term bookings (minimum 26 bookings during a 12 month period).

Sporting Bodies

Sporting Bodies/Community Organisations	As per agreement/short term licence			Y	C
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Sporting Bodies Casual Use (No Agreement or Short Term Licence)

Casual Use Park Hire (Non-Commercial)	\$79.00	\$81.00	Per day	Y	C
Casual Use Park Hire (Commercial)	\$106.00	\$109.00	Per day	Y	C
Schools - Athletics Track Marking Fee Contribution (QE Park No 2/3 Ovals)	\$215.00	\$220.00	Per annum	Y	C
Payable by all casual users					

Other Line Marking at Sporting Fields (Private Works)		At cost	Per event	Y	C
Personal Training/Boot Camp/Outdoor Fitness Classes	\$23.00	\$24.00	Per field/per session	Y	C
Use of Lights	\$23.00	\$24.00	Per field/per session	Y	C
Woodburn Oval Tennis Courts	\$5.90	\$6.50	Per person/per day	Y	C
Woodburn Oval Tennis Courts	\$11.10	\$11.50	Per person/per night	Y	C

Parks, Reserves and Beaches

Personal training/boot camp/outdoor fitness classes are eligible for a 25% discount for long term bookings (minimum 26 bookings during a 12 month period).

Bond – Low Risk Event e.g. wedding ceremony, sporting events, memorial service.	\$200.00	\$200.00	Per event	N	C
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Bond – Medium Risk Event e.g. 21st birthday party.	\$500.00	\$500.00	Per event	N	C
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Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Parks, Reserves and Beaches [continued]

Bond – High Risk Event e.g. vehicle shows, events with fireworks.	\$1,000.00	\$1,000.00	Per event	N	C
Events – Inspection	\$290.00	\$300.00	Per event	Y	C
Casual Use Park Hire (Non-Commercial)	\$79.00	\$81.00	Per day	Y	C
Commercial Use Park Hire (Commercial)	\$106.00	\$109.00	Per day	Y	C
Personal Training/Boot Camp/Outdoor Fitness Classes	\$23.00	\$24.00	Per field/per session	Y	C

Casino Showground – Registered Showground User Groups

Casino Showground	As per short term licence			Y	C
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Casino Showground – Casual Users

25% discount for long term bookings (minimum 26 bookings during a 12 month period).

Please refer to Casino Racing Club for hire of the following venues: barbeque area (including undercover area), bar area (including undercover area) and the undercover area only (betting ring).

Bond – Low Risk Event e.g. wedding ceremony, sporting events, memorial service.	\$200.00	\$200.00	Per event	N	C
Bond – Medium Risk Event e.g. 21st birthday party.	\$500.00	\$500.00	Per event	N	C
Bond – High Risk Event e.g. vehicle shows, events with fireworks.	\$1,000.00	\$1,000.00	Per event	N	C
The Triangle (Grassed Area Around Pavilion)	\$145.00	\$145.00	Per day	Y	C
Centre Arena (Includes Cutting Yard)	\$145.00	\$145.00	Per day	Y	C
Arena Canteen	\$145.00	\$145.00	Per day	Y	C
Arena Canteen (Showground User Group)	\$57.00	\$57.00	Per day	Y	C
Main Pavilion (Hourly Rate)	\$35.00	\$35.00	Per hour	Y	C
Main Pavilion (Day Rate)	\$145.00	\$145.00	Per day	Y	C
Main Pavilion (Event Rate including Setup and Pack Down - Maximum 3 Consecutive Days)	\$250.00	\$250.00	Per event	Y	C
Harness Training	\$170.00	\$170.00	Per horse per annum	Y	C
Poultry Shed	\$57.00	\$57.00	Per day	Y	C
Pony Club Area	\$145.00	\$145.00	Per day	Y	C
Camping Unpowered Site Including Horse – Must be Part of an Event	\$10.00	\$10.00	Per night	Y	C
Camping Powered Site Including Horse – Must be Part of an Event	\$20.00	\$20.00	Per night	Y	C
Speed Zone Variation	\$100.00	\$100.00	Per event	Y	C
Outdoor Field Lights	\$100.00	\$100.00	Per day	Y	C

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Parks

Coraki Caravan Park

Note: Children under five stay free. 10% Kui Parks members and pensioner discounts apply. No holiday tariffs apply. As the park has limited facilities and amenities, it is only suited to short-term visitors for the purpose of holidays and recreation. Therefore, a maximum two-week stay, with a four-week turnaround is applied to all bookings, and proof of residential address will be required to satisfy the booking requirements.

Powered Sites (based on 1-2 people per site per night)

Daily Rates – 1-2 People	\$30.00	\$30.00	Per day	Y	C
Daily Rates – Extra Guests – Per Adult	\$10.50	\$10.50	Per day	Y	C
Daily Rates – Extra Guests – Per Child (5-16 Years)	\$7.20	\$7.20	Per day	Y	C
Special - 1-2 People (Stay Four, Pay for Three)	\$90.00	\$90.00	Per four day stay	Y	C
Weekly Rates – 1-2 People	\$210.00	\$216.30	Per week	Y	C
Weekly Rates – Extra Guests – Per Adult	\$73.50	\$75.70	Per week	Y	C
Weekly Rates – Extra Guests – Per Child (5-16 Years)	\$50.40	\$50.40	Per week	Y	C

Unpowered Sites (based on 1-2 people per site per night)

Daily Rates – 1-2 People	\$21.00	\$21.00	Per day	Y	C
Daily Rates – Extra Guests – Per Adult	\$7.20	\$7.20	Per day	Y	C
Daily Rates – Extra Guests – Per Child (5-16 Years)	\$4.10	\$4.10	Per day	Y	C
Special - 1-2 People (Stay Four, Pay for Three)	\$63.00	\$63.00	Per four day stay	Y	C
Weekly Rates – 1-2 People	\$147.00	\$147.00	Per week	Y	C
Weekly Rates – Extra Guests – Per Adult	\$49.00	\$49.00	Per week	Y	C
Weekly Rates – Extra Guests – Per Child (5-16 Years)	\$28.70	\$28.70	Per week	Y	C

Community Centres and Halls

Hourly hire fees are charged per hour or part thereof, meaning hirers will be charged the full hourly fee even if booking for half an hour or less.

Bond – Low Risk Event e.g. wedding ceremony, sporting events, memorial service	\$200.00	\$200.00	Per event	N	C
Bond – Medium Risk Event e.g. 21st birthday party	\$500.00	\$500.00	Per event	N	C
Bond – High Risk Event e.g. vehicle shows, events with fireworks	\$1,000.00	\$1,000.00	Per event	N	C

Casino Community & Cultural Centre

25% discount for category 2 or 3 long term bookings (minimum 26 bookings during a 12 month period).

Interagencies offered category 1 for unfunded events. Contact Community & Cultural Centre direct on 02 6662 1080.

Equipment Hire	\$10.00	\$10.00	Per item	Y	C
Assistance Fees - Cleaning	Price on application			Y	C

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Category 1 – Not For Profit Unfunded Community Groups Using the Centre for Community Service Activities

Hire Room 1 or 2	\$12.80	\$13.00	Per hour	Y	C
Hire Room 1 or 2	\$42.00	\$43.50	Per day	Y	C
Hire Room 3-6	\$7.20	\$7.20	Per hour	Y	C
Hire Room 3-6	\$26.00	\$27.00	Per day	Y	C

Category 2 – Not For Profit Funded Groups/Organisations/Schools

Hire Room 1 or 2	\$27.00	\$28.00	Per hour	Y	C
Hire Room 1 or 2	\$94.00	\$97.00	Per day	Y	C
Hire Room 3-6	\$18.00	\$18.50	Per hour	Y	C
Hire Room 3-6	\$57.00	\$59.00	Per day	Y	C

Category 3 – Individuals and Government/Commercial Entities

Hire Room 1 or 2	\$46.00	\$47.50	Per hour	Y	C
Hire Room 1 or 2	\$148.00	\$152.00	Per day	Y	C
Hire Room 3-6	\$25.00	\$26.00	Per hour	Y	C
Hire Room 3-6	\$77.00	\$79.00	Per day	Y	C

Casino Civic Hall

Hourly Rate (Up to 3 hours)	\$42.00	\$43.00	Per hour	Y	C
Day Rate (3 to 6 hours)	\$160.00	\$160.00	Per day	Y	C
Event Rate - Less than 100 chairs (Includes Setup and Pack Down - Maximum 3 Consecutive Days)	\$320.00	\$400.00	Per event	Y	C
Event (More than 100 chairs) (Includes setup and pack down - Maximum 3 Consecutive Days)	\$0.00	\$450.00	Per event	Y	C
Assistance Fee - Cleaning	Price on application			Y	C

Casino Band Hall

25% discount for long term bookings (minimum 26 bookings during a 12 month period).

Hire Rate	\$16.50	\$17.00	Per hour	Y	C
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Woodburn Community Building

25% discount for category 2 or 3 long term bookings (minimum 26 bookings during a 12 month period).

Category 1 – Not-for-Profit, Unfunded Community Groups Using the Building for Community Service Activities	\$7.20	\$7.40	Per hour	Y	C
Category 1 – Not-for-Profit, Unfunded Community Groups Using the Building for Community Service Activities	\$26.00	\$27.00	Per day	Y	C
Category 2 – Not-For-Profit, Funded Groups and Organisations	\$18.00	\$18.50	Per hour	Y	C
Category 2 – Not-For-Profit, Funded Groups and Organisations	\$57.00	\$59.00	Per day	Y	C

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Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Woodburn Community Building [continued]

Category 3 – Individuals and Government and Commercial Entities	\$25.00	\$26.00	Per hour	Y	C
Category 3 – Individuals and Government and Commercial Entities	\$77.00	\$79.00	Per day	Y	C
Assistance Fee - Cleaning	Price on application			N	C

Water Supplies

Richmond Valley Council Water Fund

Water Connection to a Property – Meter Only (ie Existing Service)

20mm Meter	\$265.00	\$273.00	Per meter	N	E
25mm Meter	\$340.00	\$350.00	Per meter	N	E
32mm Meter	\$525.00	\$540.75	Per meter	N	E

Water Connection to a Property – Complete Service and Meter (<5 Metres From Main and Excluding Bore)

20mm Meter	\$740.00	\$762.00	Per meter	N	E
25mm Meter	\$800.00	\$824.00	Per meter	N	E
32mm Meter	\$1,140.00	\$1,174.00	Per meter	N	E

Water Disconnection and Other Fees

Water Connection to a Property – Complete Service and Meter >5 metres from main or connection requiring underbore or 40mm meter and above.	Private works application			Y	E
Water Disconnection Fee	\$175.00	\$180.00	Per disconnection	N	E
Water Disconnection Inspection Fee	\$235.00	\$242.00	Per inspection	N	E
Special Water Meter Readings	\$88.00	\$91.00	Per reading	N	E
Main Pressure/Flow Rate Test	\$145.00	\$149.00	Per test	N	E

Water Meter Testing (Pay in Advance and Refund if Over Reading > 3%) Performance (NATA Accredited Lab) Testing Including Report

20mm and 25mm Meters	Price on application		Per meter	N	E
32mm and 40mm Meters	Price on application		Per meter	N	E
Larger Than 40mm Meters	Price on application		Per meter	N	E

Water Meter Testing (Pay in Advance and Refund if Over Reading > 3%) Challenge Test/Strip Test (NATA Accredited Lab) Including Report

20mm and 25mm Meters	Price on application		Per meter	N	E
32mm and 40mm Meters	Price on application		Per meter	N	E
Larger than 40mm Meters	Price on application		Per meter	N	E

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Other Water Fees

Sale of Water From Standpipes	\$4.40	\$4.60	Per kL	N	E
Casino Water Filling Station – Transaction Cost	\$0.74	\$0.80	Per transaction	N	E
Casino Water Filling Station – Sale of Water (Nammoona Landfill site)	\$6.40	\$6.50	Per kL	N	E
Water Carriers Permit – by Application to Rous Water	Price on application			N	E
Internal Water Meter Readings (Strata Properties) by Request	\$43.00	\$44.00	Per assessment per quarter	N	E
Reservoir Site Induction	\$265.00	\$273.00	Per visit	Y	E

Sewerage Supplies**Richmond Valley Council Sewerage Fund****General Sewer Fees**

Cutting in Sewer Junctions	Private works application		Per job	Y	E
Septic Tank, Chemical Toilets (For Events) – Disposal to Sewer by Special Arrangement	Private works application		Per event	N	E
Septic Tank Disposal at Casino WWTW	\$65.00	\$67.00	Per kL	Y	E
Effluent Reuse Casino Waste Water Treatment Plant (Blue Dog Agriculture)	\$1.00	\$1.00	per ML	N	A

Property Levy (Connection Fee) For Pressure Sewer Areas (Includes Pump Well, Pump/Cable, Boundary Kit, Control Panel)

Standard E-One Units	\$7,200.00	\$7,416.00	Per unit	N	E
Low height E-One Units	\$8,800.00	\$9,064.00	Per unit	N	E
Duplex E-One Units	\$14,500.00	\$14,935.00	Per unit	N	E

Disconnection Fees

Sewerage Disconnection Fee	\$235.00	\$242.00	Per disconnection	N	E
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Request for Sewer Infrastructure Plans and Sewer Line Diagrams for a Property

Supply a Sewer Infrastructure Plan (Showing External (Public) Sewer) in Relation to the Property – Normal Fee	\$42.00	\$42.00	Per diagram	N	A
Supply a Sewer Infrastructure Plan – Urgency Fee (Additional to Normal Fee)	\$37.00	\$37.00	Per diagram	N	A
Extra Copy of Pre-Paid Sewer Plan	\$34.00	\$34.00	Per diagram	N	A
Supply Copy of Sewer Line Diagram (Internal Plumbing Plan) for the Property – Normal Fee	\$42.00	\$42.00	Per diagram	N	A
Includes properties serviced by either sewer or OSMS. Diagram of private drainage lines within property.					
Supply a Sewer Line Diagram – Urgency Fee (Additional to Normal Fee)	\$37.00	\$37.00	Per diagram	N	A

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Planning & Development Services

ePlanning Application Fees

Fees that might be applied to ePlanning applications lodged via the NSW Planning Portal.

Professional Service Fee	\$85.00	\$85.00	Per application	Y	E
This charge may be applied at the discretion of Council subject to: agreement by the applicant; and the applicant being given prior guidance on lodging an electronic application and support documentation.					
Council Assisted ePlanning Portal Lodgement	\$185 for the first hour and \$45 per 30 minute intervals thereafter		Per hour and part thereof after 1 hour	N	E

Refunds

The Director Community Service Delivery hereunder may vary the requirements where in that person's opinion a variation is warranted due to the special circumstances of the case.

Development Applications

- a) Where an application has been determined and no work has commenced, no refund of the development application fee.
- b) Where an application is withdrawn and:
 - no assessment has been undertaken 100% refund of DA fee paid;
 - assessment not finalised, 50% of the fee paid; and
 - matter processed through Development Assessment Panel (DAP) or assessment undertaken, 25% of the fee paid
- c) Only fees and charges not rendered may be returned regardless of stage of assessment.

Applications for Building Certificates, Drainage Diagrams, Septic Tanks, Humus Closets, Other Applications, Authorisation and the Like.

Where an application is withdrawn or cancelled prior to a site inspection, or prior to the matter being investigated, Council retains an administration refund fee of \$36 to cover its administrative costs in this matter. Where a site inspection has been carried out the matter has been investigated then no refund shall apply, except for septic tanks and humus closet applications where a maximum refund of \$53 shall apply.

Construction Certificate

- a) Where an application has been determined and no work has commenced, no refund of the construction certificate application fee
- b) Where an application is withdrawn and:
 - no assessment work has been undertaken 100% refund of CC fee paid;
 - assessment not finalised, 50% of the fee paid; and
- c) Only fees and charges not rendered may be returned regardless of stage of assessment

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Development Assessment Fees

Proportion of Development Application Fees to be Remitted to Director-General (s.266 of EP&A Regulation 2021).

For each development application lodged with a consent authority for development referred to in section 266 having an estimated cost exceeding \$50,000, an amount calculated as follows is to be set aside for payment to the Director General for planning reform services: $P = (Ex0.00064) \cdot E$ where P represents the amount to be set aside, expressed in dollars rounded down to the nearest dollar, and E represents the estimated cost of the development, expressed in dollars rounded up to the nearest thousand dollars.

State Significant Development and State Significant Infrastructure

Fees calculated as per schedule 4, part 5 of the EP&A Regulation 2021.

Development Application Fees

Schedule 4, Item 2.1 of the EP&A Regulation 2021

Development Applications involving the erection of a building, or the carrying out of work or the demolition of a building or work, as per the following table.

If the estimated cost indicated in the development application is not considered genuine, the estimated cost will be determined by Council.

Up to \$5,000	\$110.00	\$129.00		N	B
\$5,001 to \$50,000	\$198 fee plus additional \$3.00 for each \$1,000 (or part of \$1,000) of the estimated cost that exceeds \$5,000			N	B
\$50,001 to \$250,000	\$412 fee plus additional \$3.64 for each \$1,000 (or part of \$1,000) of the estimated cost that exceeds \$50,000			N	B
\$250,001 to \$500,000	\$1,356 fee plus additional \$2.34 for each \$1,000 (or part of \$1,000) of the estimated cost that exceeds \$250,000			N	B
\$500,001 to \$1,000,000	\$2,041 fee plus additional \$1.64 for each \$1,000 (or part of \$1,000) of the estimated cost that exceeds \$500,000			N	B
\$1,000,001 to \$10,000,000	\$3,058 fee plus additional \$1.44 for each \$1,000 (or part of \$1,000) of the estimated cost that exceeds \$1,000,000			N	B
More Than \$10,000,000	\$18,565 fee plus additional \$1.19 for each \$1,000 (or part of \$1,000) of the estimated cost that exceeds \$10,000,000			N	B

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Dwelling-Houses < \$100,000

Schedule 4, Item 2.3 of the EP&A Regulation 2021

Dwelling-Houses With Estimated Cost of Construction \$100,000 or Less	\$455.00	\$532.00		N	B
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Development Applications not Involving the Erection of a Building, the Carry Out of a Work, the Subdivision of Land or the Demolition of a Work or Building

Schedule 4, Item 2.7 of the EP&A Regulation 2021

Development Applications not Involving the Erection of a Building, the Carry Out of a Work, the Subdivision of Land or the Demolition of a Work or Building	\$285.00	\$333.00		N	B
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Subdivision of Land

Schedule 4, Part 2 of the EP&A Regulation 2021

Concept Development Applications (s.258 of the EP&A Regulations). As per the fee that would be payable as if a single DA were required for all the development on the site.

Subdivision (Other Than Strata Subdivision) With Opening of a Public Road, Plus	\$665.00	\$777.00		N	B
Fee for Each Additional Lot Created by the Subdivision	\$65.00	\$65.00	Per additional lot	N	B
Subdivision (Other Than Strata Subdivision) Not Involving Opening of a Public Road, Plus	\$330.00	\$386.00	Per additional lot	N	B
Fee for Each Additional Lot Created by the Subdivision	\$53.00	\$53.00	Per additional lot	N	B
Strata Subdivision, Plus	\$330.00	\$386.00	Per additional lot	N	B
Fee for Each Additional Lot Created by the Subdivision	\$65.00	\$65.00	Per additional lot	N	B

Advertising Signs/Advertisements

Schedule 4, Item 2.2 of the EP&A Regulation 2021

One Advertising Sign/Advertisement, Plus	\$285.00	\$333.00		N	B
For Each Additional Advertisement/Sign	\$93.00	\$93.00		N	B

Or the fee calculated in accordance with the table to Schedule 4, Item 2.1 of the EP&A Regulation 2021, whichever is greater

Swimming Pools

Inflatable or Demountable Pools to a Value of \$1,000.00	\$110.00	\$129.00	Per application	N	B
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Or as per Development Fee calculation table in Schedule 4, Item 2.1 of the EP&A Regulation 2021

Additional Application Fees (Additional to Development Application Fees)**Archiving Fee**

Estimated Cost of Development < \$20,000	\$23.00	\$23.00	Per application	Y	A
Estimated Cost of Development \$20,000 to \$1,000,000	\$38.00	\$38.00	Per application	Y	A
Estimated Cost of Development >\$1,000,000	\$53.00	\$53.00	Per application	Y	A

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Integrated Development

Schedule 4, Item 3.1 of the EP&A Regulation 2021

Council Processing Fee	\$140.00	\$164.00	Per application	N	B
Additional Integrated Approval Body Fee *	\$320.00	\$374.00	Per approval body	N	B

* Payable by invoice sent to the applicant directly by the respective approval body.

Note: an approval body will not commence assessment of the integrated referral until payment is received.

Development Requiring Concurrence

Schedule 4, Item 3.2 of EP&A Regulation 2021

Council Processing Fee	\$140.00	\$164.00	Per application	N	B
Additional Concurrence Authority Fee *	\$320.00	\$374.00	Per concurrence authority	N	B

* Payable by invoice sent to the applicant directly by the respective concurrence authority.

Note: a concurrence authority will not commence assessment of the referral until payment is received.

Designated Development

Schedule 4, Item 3.3 of EP&A Regulation 2021

Designated Development	\$920.00	\$1,076.00		N	B
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Residential Apartment Development Requiring Referral to a Design Review Panel Under SEPP65

Schedule 4, Item 3.4 of EP&A Regulation 2021

Additional fee for development referred to a design review panel for advice	\$3,000.00	\$3,508.00	Per applicant	N	B
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Made payable to the Department of Planning and Environment via invoice sent to the application by DPE.

Advertising Fees for Developments Requiring Advertising/Notification in a Newspaper

Schedule 4, Part 3 of the EP&A Regulation 2021

Advertised Development	\$1,105.00	\$1,292.00	Per advertisement	N	B
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Schedule 4, Item 3.8 of the EP&A Regulations

Published notice where newspaper advertising is required.

Unexpended advertising fee to be refunded exclusive of written notice and/or signpost display component.

Giving of notice for Designated Development

\$0.00 \$2,596.00

Per application

N

B

Schedule 4, Item 3.5 EP&A Regulation 2021

Giving notice for nominated integrated development, threatened species development or Class 1 aquaculture development	\$0.00	\$1,292.00	Per application	N	B
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Schedule 4, Item 3.6 of EP&A Regulations

Prohibited Development (Additional to DA Fee)

\$1,105.00 \$1,292.00

Per application

N

B

Schedule 4, Item 3.7 of the EP&A Regulations

Unexpended advertising fee to be refunded exclusive of written notice and/or signpost display component

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Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Advertising Fees for Developments Requiring Advertising/Notification in a Newspaper [continued]

Written Notices - to Adjoining and Other Affected Land Owners and Includes Social Media and Website Posts	\$200.00	\$200.00	Per application	N	B
Signposted Display Notice on, or in the Vicinity of the Land	\$300.00	\$300.00	Per application	N	B

Applications to Modify Consents – Section 4.55

Schedule 4, Part 4 of EP&A Regulations

Section 4.55(1) Modification – Minor (Clerical)	\$71.00	\$83.00		N	B
Section 4.55(1A) Modification – Minimal Environmental Impact (Substantial Change to Design/Approval)	\$754.00 or 50% of original fee whichever is lesser			N	B
Section 4.55(1A) Modification – Minimal Environmental Impact	\$180.00	\$180.00		N	B
Minor changes to design such as window relocation/change in wall height to be determined by Development Officer.					
Section 4.55(2) (or Under Section 4.56 Modification) – Not of Minimal Environmental Impact (Substantial Change) (a) If Fee for Original Application was Less Than \$100.00	50% of original fee			N	B
Section 4.55(2) (or Under Section 4.56 Modification) – Not of Minimal Environmental Impact (Substantial Change) (b) If Fee for the Original Application was \$100.00 or More (i) DA not Involving the Erection of a Building, Carrying Out of Work or the Demolition of a Work or Building	50% of original fee			N	B
Section 4.55(2) (or Under Section 4.56 Modification) – Not of Minimal Environmental Impact (Substantial Change) (b) If Fee for the Original Application was \$100.00 or More (ii) DA Involving the Erection of a Dwelling-House With an Estimated Cost of Construction of \$100,000 or Less	\$190.00	\$222.00		N	B
Section 4.55(2) (iii) Any Other Development Application Up to \$5,000	\$55.00	\$64.00		N	B
Section 4.55(2) (iii) Any Other Development Application \$5,001 to \$250,000	\$99 fee plus additional \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost that exceeds \$5,000			N	B
Section 4.55(2) (iii) Any Other Development Application \$250,001 to \$500,000	\$585 fee plus additional \$0.85 for each \$1,000 (or part of \$1,000) of the estimated cost that exceeds \$250,000			N	B
Section 4.55(2) (iii) Any Other Development Application \$500,001 to \$1,000,000	\$833 fee plus additional \$0.50 for each \$1,000 (or part of \$1,000) of the estimated cost that exceeds \$500,000			N	B
Section 4.55(2) (iii) Any Other Development Application \$1,000,001 to \$10,000,000	\$1,154 fee plus additional \$0.40 for each \$1,000 (or part of \$1,000) of the estimated cost that exceeds \$1,000,000			N	B

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Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Applications to Modify Consents – Section 4.55 [continued]

Section 4.55(2) (iii) Any Other Development Application More Than \$10,000,000 \$5,540 fee plus additional \$0.27 for each \$1,000 (or part of \$1,000) of the estimated cost that exceeds \$10,000,000 N B

Additional fee for modification application if notice of application is required to be given under the Act, section 4.55(2) or 4.56(1)	\$0.00	\$778.00	Per application	N	B
Schedule 4, Part 4, Item 4.6 of the EP&A Regulations					

Additional fee for modification application that is accompanied by statement of qualified designer	\$0.00	\$889.00	Per application	N	B
Schedule 4, Part 4, Item 4.7 of the EP&A Regulations					

Additional fee for modification application that is referred to design review panel for advice	\$0.00	\$3,508.00	Per application	N	B
Schedule 4, Part 4, Item 4.8 of the EP&A Regulations					

Review of 4.55 Modification Application

Schedule 4, Item 7.5 of EP&A Regulations

The Fee for an Application Under Division 8.2 (For a Review of a Modification Decision)	50% of the s96 application fee			N	B
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Extension of Lapsing Consents (to Maximum 5 Year Consent Period)

Section 116 of the EP&A Regulations

Extension of Lapsing Consents by 1 year (s.116) (to Maximum 5 Year Consent Period)	\$206.00	\$206.00		N	B
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Request Division 8.2 Review of Development Application Determination

Schedule 4, Part 7 of EP&A Regulations

Request Division 8.2 Review of Development Application Determination (a) DA Not Involving the Erection of a Building, Carrying Out of Work or the Demolition of a Work or Building	50% of original DA fee			N	B
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Request Division 8.2 Review of Development Application Determination (b) DA Involving the Erection of a Dwelling-House With an Estimated Cost of Construction of \$100,000 or Less	\$190.00	\$222.00		N	B
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Request Division 8.2 Review of Development Application Determination (c) Any Other Development Application Up to \$5,000	\$55.00	\$64.00		N	B
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Request Division 8.2 Review of Development Application Determination (c) Any Other Development Application \$5,001 to \$250,000	\$100 fee plus additional \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost that exceeds \$5,000			N	B
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Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Request Division 8.2 Review of Development Application Determination [continued]

Request Division 8.2 Review of Development Application Determination (c) Any Other Development Application \$250,001 to \$500,000	\$585 fee plus additional \$0.85 for each \$1,000 (or part of \$1,000) of the estimated cost that exceeds \$250,000			N	B
Request Division 8.2 Review of Development Application Determination (c) Any Other Development Application \$500,001 to \$1,000,000	\$833 fee plus additional \$0.50 for each \$1,000 (or part of \$1,000) of the estimated cost that exceeds \$500,000			N	B
Request Division 8.2 Review of Development Application Determination (c) Any Other Development Application \$1,000,001 to \$10,000,000	\$1,154 fee plus additional \$0.40 for each \$1,000 (or part of \$1,000) of the estimated cost that exceeds \$1,000,000			N	B
Request Division 8.2 Review of Development Application Determination (c) Any Other Development Application More Than \$10,000,000	\$5,540 fee plus additional \$0.27 for each \$1,000 (or part of \$1,000) of the estimated cost that exceeds \$10,000,000			N	B

Additional Advertising of Div 8.2 Review of DA Determination (if required)

Schedule 4, Item 7.7 of EP&A Regulations

Additional Fee to Notify Application if Required to be Given Under the Act	\$620.00	\$725.00		N	B
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Return Incomplete Development Application (Postage & Handling)

Fee	\$38.00	\$38.00	Per application	Y	A
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Fee for Review of Decision to Reject a Development Application

Schedule 4, Item 7.4 of EP&A Regulations

Fee for application under Section 8.1(1)(c) for a review of a decision.

(a) Where the Estimated Cost of the Development is <\$100,000	\$55.00	\$64.00		N	B
(b) Where the Estimated Cost of the Development is \$100,000 or More and Less Than or Equal to \$1,000,000.	\$150.00	\$175.00		N	B
(c) Where the Estimated Cost of the Development is More than \$1,000,000	\$250.00	\$292.00		N	B

Bonds**Development Works Bonding Fee**

Administration and Acceptance Fee (Bank Guarantees, Mortgages, Changes Relating to Development Consents)	\$125.00	\$125.00		N	F
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Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Landscaping Bond Fee

Administration Fee	\$125.00	\$125.00		N	F
Significant Landscaping Bond		See finance		N	F

i.e. Residential buildings/industrial development, Subdivisions – refundable on satisfactory completion of work

Construction Certificate Fees

Where there is no contract, the contract price will be the value determined by Council in accordance with current market guidelines.

For minor residential and rural buildings such as carports, sheds, decks, pergola's and the like with a value not exceeding \$5,000 total fees for construction certificates will be \$70.00 (GST Free) and inspections as per fee schedule.

Construction Certificate

Lodgement of a Construction Certificate and Associated Applications

Not Exceeding \$5,000, Plus	\$150 fee plus additional \$0.50 for each \$100 (or part of \$100) of the estimated cost			Y	F
Exceeding \$5,000 but not Exceeding \$100,000	\$200 fee plus additional \$0.35 for each \$100 (or part of \$100) of the estimated cost that exceeds \$5,000			Y	F
Exceeding \$100,000 but not Exceeding \$250,000	\$550 fee plus additional \$0.20 for each \$100 (or part of \$100) of the estimated cost that exceeds \$100,000			Y	F
Exceeding \$250,000	\$850 fee plus additional \$0.10 for each \$100 (or part of \$100) of the estimated cost that exceeds \$250,000			Y	F
Construction Certificate With Construction Value >\$2 Million	As negotiated with Director Community Service Delivery.			Y	F
Minor Amendments to Construction Certificates	\$50.00	\$50.00	Each	Y	F
Major Substantial Amendment to Construction Certificate	25% of original fee			Y	F

Additional Construction Certificate Fees

Where Council officers are unable to undertake approval and certification of a development due to accreditation requirements, applications may be referred to a suitably qualified accredited private certifier.

Fees will be determined at time of lodgement and will include and administration fee to Council.

Inspections

Site Inspections – Critical Stage Inspections	\$185.00	\$185.00	Per inspection	Y	A
Single Dwelling or First Unit/Flat	\$1,050.00	\$1,050.00	Per dwell/unit	Y	A
Additional Flats/Units	\$600.00	\$600.00	Per additional unit	Y	A

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Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Inspections [continued]

Site Inspection – All Other Site Inspections	\$185.00	\$185.00	Per inspection	Y	A
Complying development (in accordance with SEPP Exempt and Complying Development Codes) – refer to development application fee.					

Application & Inspection Fee for Undertaking Private Certifying Work

Principle Certifying Fee (Inspection)	\$185.00	\$185.00	Per hour or part thereof	Y	A
Application Form – Inspection on Behalf of Private Certifier	\$250.00	\$250.00	Per application	Y	A
Transfer of PCA Responsibility from a Private Certifier to Council	\$0.00	\$250.00	Per application	Y	A

Registration and Archiving fee

Schedule 4, Item 9.4 of EP&A Regulations

If a combined DA and CC application is lodged only the DA archiving fee will apply.

Registration and Archiving of all Certificates	\$36.00	\$40.00	Per certificate	N	B
Registration and Archiving of All Certificates by Private PCA	\$36.00	\$40.00	Per certificate	N	B

Builders Temporary Toilet Closet on Construction Site (Inspection)

Fee	\$185.00	\$185.00	Per inspection	Y	A
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Site Signage Where Council is the Principal Certifying Authority

Fee	\$27.00	\$27.00	Per sign	N	A
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Building Specifications

Fee	\$21.00	\$21.00	Per set	Y	A
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Long Service Levy – EP & A Act Sec 6.8(1), or 6.14

Long Service Levy	Calculated from the Act			N	B
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Complying Development involving the Erection of a Building, or the Carrying Out of Work or the Demolition of a Building or Work**Complying Development Fee Calculation**

If the estimated cost indicated in the application is not considered genuine, the estimated cost will be determined by Council.

Up to \$5,000	\$110.00	\$110.00		Y	F
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Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Unit	GST	Pricing Cat.
\$5,001 to \$50,000, Plus	\$170 fee plus additional \$3.00 for each \$1,000 (or part of \$1,000) of the estimated cost that exceeds \$5,000			Y	F
\$50,001 to \$250,000, Plus	\$352 fee plus additional \$3.64 for each \$1,000 (or part of \$1,000) of the estimated cost that exceeds \$50,000			Y	F
\$250,001 to \$500,000, Plus	\$1,160 fee plus additional \$2.34 for each \$1,000 (or part of \$1,000) of the estimated cost that exceeds \$250,000			Y	F
\$500,001 to \$1,000,000, Plus	\$1,745 fee plus additional \$1.64 for each \$1,000 (or part of \$1,000) of the estimated cost that exceeds \$500,000			Y	F
\$1,000,001 to \$10,000,000, Plus	\$2,615 fee plus additional \$1.44 for each \$1,000 (or part of \$1,000) of the estimated cost that exceeds \$1,000,000			Y	F
More Than \$10,000,000, Plus	\$15,875 fee plus additional \$1.19 for each \$1,000 (or part of \$1,000) of the estimated cost that exceeds \$10,000,000			Y	F

Complying Development Not Involving the Erection of a Building, the Carry Out of a Work, the Subdivision of Land or the Demolition of a Work or Building

Fee	\$285.00	\$285.00		Y	F
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Dwelling-House <\$100,000 – Complying Development

Dwelling-Houses With Estimated Cost of Construction \$100,000 or Less	\$455.00	\$455.00		Y	F
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Subdivision of Land – Complying Development

Strata Subdivision, Plus	\$330.00	\$330.00	Per additional lot	N	F
Fee for Each Additional Lot Created by the Subdivision	\$65.00	\$65.00	Per additional lot	N	F

Additional Fees Complying Development Inspections

Where Council Officers are unable to undertake approval and certification of a development due to accreditation requirements, applications may be referred to a suitably qualified accredited private certifier.

Fees will be determined at time of lodgement and will include and administration fee to Council.

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Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Additional Fees Complying Development Inspections [continued]

Complying Development (in Accordance With SEPP Exempt and Complying Development Codes)	\$185.00	\$185.00	Per inspection	Y	A
Refer to Development Application Fee.					

Pre-lodgement Assessment of Complying Development Application

Fee	\$210.00	\$250.00	Per assessment	Y	F
If the assessed CDC is lodged with Council, as the Certifier, then CDC application fee, as determined above, will be reduced by \$100.00.					

Other Certificates & Compliance**Occupation Certificates**

Occupation Certificate (Upon Request) – Development CIV <\$100,000 – Interim or Final (Includes 1 Inspection)	\$185.00	\$185.00	Per certificate	N	A
Occupation Certificate – Development CIV <\$100,000 – Interim or Final (Includes 1 Inspection)	\$185.00	\$185.00	Per certificate	N	A
Additional Inspections	\$150.00	\$150.00	Per inspection	N	A
Application for Occupation Certificate Through the Portal – Archive fee under Sec263 Regs plus Inspection		\$221 (\$36 + \$185 Inspection)	Per application	N	A

Section 68 Plumbing and Drainage Permits

Development Application Section 68 Plumbing Permit Application	\$185.00	\$185.00	Per application	N	A
Sewer Inspections – Private PCA – Notice of Works Under Plumbing & Drainage Act	\$185.00	\$185.00	Per inspection	N	A
Sewer Inspections – Council PCA – Notice of Works Under Plumbing & Drainage Act	\$185.00	\$185.00	Per inspection	N	A
2nd inspection not charged as it is undertaken at Occupation Certificate inspection.					
Additional Sewer Inspection Fee – for Commercial/ Industrial and Multi Unit (>2 Units) and Residential Development With More Than 2 WCs – Charge per WC Above the First 2 WCs	\$30.00	\$30.00	Per WC/per inspection	N	A
Reinspection of Non-Compliant Plumbing and Drainage Works	\$185.00	\$185.00	Per inspection	N	A

Building Information Certificates Section 6.23

s.289 of EP&A Regulations

(a) In the Case of a Class 1 Building (Together With Any Class 10 Building on the Site) or a Class 10 Building – Include Initial Inspection

Fee	\$250.00	\$250.00	Per dwelling on the lot	N	B
Reference to class 1 building includes reference to a class 2 building where it comprises 2 dwellings only.					

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Unit	GST	Pricing Cat.
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(b) Other Building Classes**Building Certificate Fees**

Not Exceeding 200 Sq Metres Floor Area of Building or Part	\$250.00	\$250.00		N	B
Exceeding 200 Sq Metres but not Exceeding 2,000 Sq Metres Floor Area of Building or Part	\$250.00 + \$0.50 per sq metre over 200 sq/m			N	B
Exceeding 2,000 Sq Metres Floor Area of Building or Part	\$1,165.00 + 0.075 per sq metre over 2,000 sq/m			N	B

(c) Application for Part of a Building and that Part Consists of an External Wall Only or Does Not Otherwise Have a Floor Area

Fee	\$250.00	\$250.00		N	B
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Other

Additional Inspection Fee – When Insufficient/Incorrect Information Supplied With Initial Certificate Request and Reinspection Is Necessary	\$185.00	\$185.00		N	B
Copy of Building Certificate Under S6.26(10)	\$13.00	\$13.00	Per certificate	N	B
Additional fee	As per DA/CDC/CC fees		Per application	N	B
An additional fee may be charged for an application for a building certificate in relation to a building where a development consent, complying development certificate or construction certificate was required for the erection of the building and no such consent or certificate was obtained, or where a penalty notice or order was issued in accordance with Clause 260 of the EP&A Regulation.					

Subdivision/Strata Certificate Application

Signing Fee for Administration Sheet, Plus	\$150.00	\$150.00	Per application	N	F
Additional Fee Per Lot Appearing on the Linen Plan, Plus	\$51.50	\$51.50	Per lot on plan	N	F
Inspection (Minimum One Inspection Required) – Subdivision	\$185.00	\$185.00	Per inspection	N	F
Inspection (Minimum One Inspection Required) – Strata	\$185.00	\$185.00	Per inspection	N	F
Reinspection of Subdivision Certificate	\$150.00	\$150.00	Per plan	N	F
Reinspection of Strata Certificate	\$150.00	\$150.00	Per plan	N	F
Recertification of Administration Sheet	\$36.00	\$36.00	Per certificate	N	B
Archiving Fee – Lodgement of Subdivision or Strata Certificates by Certifying Authority cl.263(2) of EP&A Regulations Schedule 4, Item 9.4 of EP&A Regulations	\$36.00	\$40.00	Per certificate	N	B

Street Numbers and/or Road Numbers for Subdivisions

See road naming fees under Engineering Support Services.

Allocation of New Addressing Details for Allotments Appearing on Linen Plan Urban/Rural/Rural Res Per Subdivision Plan	\$53.00	\$53.00	Per plan	N	A
Rural Roads Number – Signs (On Application)	\$41.00	\$41.00	Per lot	Y	A

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Section 10.7 (Formerly Section 149) Planning Certificates

Schedule 4, Part 9 of EP&A Regulations

Planning Certificate (Part 2) Normal Fee	\$53.00	\$62.00	Per lot	N	B
Planning Certificate (Part 2) Urgent Fee (Additional to Normal Fee)	\$27.00	\$31.00	Per lot	N	A
Urgent items processed within 2 working days.					
Planning Certificate (Part 5) Normal – Additional to (Part 2) Normal Fee	\$80.00	\$94.00	Per lot	N	B
Planning Certificate (Part 5) Urgent Fee – Additional to (Part 2) Urgent Fee	\$40.00	\$47.00	Per lot	N	A
Urgent items processed within 2 working days.					
Planning Certificate (Complying SEPP) Normal Fee	\$53.00	\$62.00	Per lot	N	B
Planning Certificate (Complying SEPP) Urgent Fee (Additional to Normal Fee)	\$27.00	\$31.00	Per lot	N	A
Urgent items processed within 2 working days.					

S735A Certificates (Including Notice and Orders Issued Under EP&A Act)

Section 735(A) Certificate – Outstanding Notices – Normal Fee	\$77.00	\$77.00		N	A
Section 735(A) Certificate Urgent Fee (Additional to Normal Fee)	\$57.00	\$57.00		N	A
Urgent items processed within 2 working days.					

Swimming Pools

Swimming Pools – Development Application	See Development Application Fees			N	B
Swimming Pools – Construction Certificate	See Construction Certificate Fees			N	F

Registration of Pool on NSW Pool Register

Fee	\$10.00	\$10.00	Per swimming pool	N	B
Where Council is used to register pool with Office of Local Government (fee as per OLG Circular).					

Section 22 Exemption Application Under Swimming Pool Act

Fee	\$250.00	\$250.00	Per application	N	B
cl.13 of SP Regulations					

Swimming Pool Compliance Inspections

Swimming Pool Compliance Inspection Fee	\$150.00	\$150.00	Per inspection	N	B
Swimming Pool Compliance Re-Inspection Fee	\$100.00	\$100.00	Each	N	B

Resuscitation Signs for Swimming Pools (Cost Recovery)

Fee	\$25.00	\$25.00		Y	A
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Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Miscellaneous

Professional Services

Professional Staff Planning Services (Development Engineers/ Certifiers/ Compliance Officers)	\$185.00	\$185.00	Per hour	Y	F
Administration Search Fee	\$47.00	\$47.00	Per hour or part thereof	N	A
Reissue of Receipt From PLD Register	\$13.00	\$13.00	Per receipt	Y	A
Faxing Charge for Certified Documents/Certificates/ Consents and the Like	\$21.00	\$21.00	Per document	N	A
Determination of Existing Use Rights (Written Advice)	\$150.00	\$150.00	Per hour	Y	A
Determination of Possibility of Current Use (Written Advice)	\$150.00	\$150.00	Per hour	Y	A
Advice on Outstanding Health and Building Notices and Stage of Building Reached	\$150.00	\$150.00	Per hour	N	A
Administration Fee (For Such Things as Seeking Council Resolution to Fix Council Seal)	\$150.00	\$150.00	Per report	N	A
Production of Specialist Maps From Council's GIS System – Print Templated Specialist GIS Maps	\$150.00	\$150.00	Per hour	N	A
Copyright may restrict what information can be supplied					
Colour A4	\$10.00	\$10.00	Per map	Y	A
Colour A3	\$20.00	\$20.00	Per map	Y	A
Other Sizes	Price on request		Per map	Y	A

Release of Restrictive Covenants

For restrictions to be released, varied or modified on Title, but only where Council is empowered to release, vary or modify the restriction.

Processing Fee For Requests to Release, Vary or Modify Covenants, Easements, Rights of Carriageway, Restrictions and the Like, Plus	\$125.00	\$125.00	Per request	N	A
Additional Fee Where the Seal of Council is Required (Must be Reported to Council for Resolution)	\$52.00	\$52.00	Per report	N	A

CODES SEPP – Exempt Development Assessment

Written Advice Regarding Compliance With Exempt Development Provisions	\$150.00	\$185.00	Per request	Y	A
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Administration – Miscellaneous Items

Return of Incomplete Development Application (Postage & Handling)	\$37.00	\$37.00	Per application	Y	A
Property History Extract (Approvals)	\$100.00	\$100.00	Per extract	Y	A
Copies of Building Plan/s – A4 Size Only	\$0.60	\$0.60	Per page	N	A
Other Sizes as Per Miscellaneous Planning Documents	See Miscellaneous Planning Documents		Per page	N	A
Additional Fee to Certify Copy of Documents, Maps or Plans	\$53.00	\$62.00	Per document	N	E
Schedule 4, Item 9.9 of the EP&A Regulation					

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Rezoning Application – Amendments to LEP and or DCP

Minor LEP Amendment - Stage 1 Initial Council Decision	\$1,500.00	\$1,500.00	Per application	N	E
Minor LEP Amendment - Stage 2 - Seek Gateway; Undertake Consultation and Reporting; and Finalise the Amendment	\$3,500.00	\$3,500.00	Per application	N	E
Significant LEP Amendments (Including Spot Rezoning; Additional Permitted Uses; and New or Altered Clauses; to Support Additional Development Opportunities on Land) Stage 1 – Initial Council Decision	\$5,500.00	\$5,500.00	Per application	N	E
Significant LEP Amendments - Stage 2 – Seek Gateway; Undertake Consultation and Reporting; and Finalise the Amendment	\$11,000.00	\$11,000.00	Per application	N	E
Minor DCP Amendment - Stage 1 Initial Council Decision	\$1,000.00	\$1,000.00	Per application	N	B
Minor DCP Amendment - Stage 2 - Undertake Consultation and Reporting; and Finalise the Amendment	\$2,500.00	\$2,500.00	Per application	N	F
Significant DCP Amendments (Including Spot Rezoning; and New or Altered Clauses; to Support Additional Development Opportunities on Land) Stage 1 – Initial Council Decision	\$2,500.00	\$2,500.00	Per application	N	B
Significant DCP Amendments - Stage 2 – Undertake Consultation and Reporting; and Finalise the Amendment	\$8,000.00	\$8,000.00	Per application	N	B

Miscellaneous Inspection Fees

Awning Inspection Fee	\$185.00	\$185.00	Per hour or part thereof	N	E
Manufactured Home (Construction) Inspection and Certificate of Completion	\$185.00	\$185.00	Per hour or part thereof	N	E
Application and Issue of Manufactured Home Estate Completion Certificate and Archiving Fee	\$0.00	\$221.00	Per application	N	A
Application for Approval to Operate a Manufactured Home Estate or Caravan Park or Camp Ground	\$0.00	\$221.00	Per application	N	A
Caravan Park/ Manufactured Home Estate - Annual or Five Yearly Inspection	\$0.00	\$7.30	Per site/ inspection (minimum charge \$221 per inspection)	N	A
Final Inspection After 5 Years	\$185.00	\$185.00	Per inspection	N	A
Order to be Issued on Behalf of Private PCA	\$186.00	\$186.00	Per order	N	A
WorkCover Inspection and Report	\$250.00	\$250.00	Per report	N	A
Building Inspection Report	\$250.00	\$250.00	Per report	N	A
Reinspection Fee (Where a Notice of Intention and/or Order Has Been Served)	\$330.00	\$330.00	Per order	N	A

Alfresco Footpath Dining

Development consent may also be required

Temporary Occupation Permit

Temporary Occupation Permit (As Per Council Policy)	\$250.00	\$250.00	Per annum	Y	B
Application to Occupy Incomplete Building, or Temporary Moveable Dwelling on Building Site	\$250.00	\$250.00	Per annum	Y	B

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Dwelling Opportunity Searches

Dwelling Opportunity Search (Records Search and Written Advice) – For 1 to 3 Continuous Lots in Same Ownership – Normal Fee, Plus	\$126.00	\$126.00	Per application (covering first 3 lots)	Y	A
Additional Fee Per Contiguous Lot, in Same Ownership, Above 3 Lots	\$10.00	\$10.00	Per lot (above first 3 lots)	Y	A
Dwelling Opportunity Search Urgent fee (Additional to Normal Fee)	\$64.00	\$64.00	Per application	Y	A

Refunds

The Director Community Service Delivery hereunder may vary the requirements where in that person's opinion a variation is warranted due to the special circumstances of the case.

Development Applications

(a) Where an application has been determined and no work has commenced, no refund of the development application fee.

(b) Where an application is withdrawn and:

- (i) No assessment has been undertaken 100% refund of DA fee paid;
- (ii) Assessment not finalised, 50% of the fee paid; and
- (iii) Matter processed through Development Assessment Panel (DAP) or assessment undertaken, 25% of the fee paid.

(c) Only fees and charges not rendered may be returned regardless of stage of assessment.

Applications for Building Certificates, Drainage Diagrams, Septic Tanks, Humus Closets, Other Applications, Authorisation and the Like

Where an application is withdrawn or cancelled prior to a site inspection, or prior to the matter being investigated, Council retains an administration refund fee of \$36 to cover its administrative costs in this matter. Where a site inspection has been carried out or the matter has been investigated then no refund shall apply, except for septic tanks and humus closet applications where a maximum refund of \$53 shall apply.

Construction Certificate

(a) Where an application has been determined and no work has commenced, no refund of the construction certificate application fee.

(b) Where an application is withdrawn and:

- (i) No assessment work has been undertaken 100% refund of CC fee paid;
- (ii) Assessment not finalised, 50% of the fee paid; and

(c) Only fees and charges not rendered may be returned regardless of stage of assessment

Miscellaneous Planning Documents

Certified Copy of Document, Map or Plan	\$53.00	\$62.00	Per document	N	A
Certified Extract From LEP (Document, Map or Plan)	\$53.00	\$62.00	Per certified extract	N	B
Under Section 10.8 of the EP&A Act (fee set by Schedule 4, Item 9.9 of the EP&A Regulations).					
Richmond Valley Local Environment Plan 2012	\$42.00	\$42.00	Each	Y	A
These documents are available for download, free of charge, from the legislation website and NSW Planning Portal.					

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Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Miscellaneous Planning Documents [continued]

Richmond Valley Local Environment Plan maps – Individual Map Sheet – Colour A3 Print Size	\$11.00	\$11.00	Per map sheet	Y	A
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These documents are available for download, free of charge, from the legislation website and NSW Planning Portal.

Complete Set of Map Sheets Per Map Type	\$53.00	\$53.00	Capped per map type	Y	A
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Richmond Valley Development Control Plan 2015	\$0.20	\$0.20	Per page	Y	A
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These documents are available for download, free of charge, from the legislation website and NSW Planning Portal.

Residential Chapters – Includes Density Maps	\$0.20	\$0.20	Per page	Y	A
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Section 7.12 Contributions Plan	\$0.20	\$0.20	Per page	Y	A
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These documents are available for download, free of charge, from Council's website.

Section 7.11 Heavy Haulage Contributions Plan	\$0.20	\$0.20	Per page	Y	A
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State of Environment Report	\$0.20	\$0.20	Per page	Y	A
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Urban Settlement Strategy	\$0.20	\$0.20	Per page	Y	A
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These documents are available for download, free of charge, from Council website or can be provided in an electronic format on CDRom (for a fee based upon number of CD's required).

Richmond Valley Heritage Study 2007	\$0.20	\$0.20	Per page	Y	A
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These documents are available for download, free of charge, from Council's website.

Richmond Valley Thematic History (Printed Book)	\$25.00	\$25.00	Each	Y	A
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Development Engineering**Miscellaneous Inspections**

Miscellaneous Inspections	\$0.00	\$150.00	Per inspection	N	A
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Section 64 Fees**Section 64 Local Government Act & Water Management Act 2000 Contribution Area – Casino**

RVC Water Headworks	\$9,350.00	\$9,350.00	Per ET	N	D
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Subject to CPI

RVC Sewerage Headworks	\$8,000.00	\$8,000.00	Per ET	N	D
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Section 64 Local Government Act & Water Management Act 2000 Contribution Area – Evans Head, Woodburn and Broadwater

RVC Water Headworks	\$2,180.00	\$2,180.00	Per ET	N	D
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Subject to CPI

RVC Sewerage Headworks	\$8,000.00	\$8,000.00	Per ET	N	D
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Rous Water Headworks	Refer to Rous		Per ET	N	D
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Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Section 64 Local Government Act & Water Management Act 2000 Contribution Area – Coraki, Rileys Hill

RVC Water Headworks	\$2,180.00	\$2,180.00	Per ET	N	D
Subject to CPI					
RVC Sewerage Headworks	\$8,000.00	\$8,000.00	Per ET	N	D
Rous Water Headworks		Refer to Rous	Per ET	N	D

Capitalised Volumetric Charges

Section 64 Local Government Act & Water Management Act 2000 Contribution Area – Casino

RVC Water	\$2.05	\$2.09	Per kilolitre	Y	D
RVC Sewerage	\$1.74	\$1.74	Per kilolitre	Y	D

Section 64 Local Government Act & Water Management Act 2000 Contribution Area – Lower River

RVC Water	\$0.48	\$0.49	Per kilolitre	Y	D
RVC Sewerage	\$1.74	\$1.74	Per kilolitre	Y	D
Rous Water		Refer to Rous	Per kilolitre	N	D
Charge set by Rous Water – fee was unavailable at time of adopting this policy.					

Section 7.11 and 7.12 Local Infrastructure Contributions (Div 7.1 of the EP&A Act)

Section 7.11 Development Contributions Plan

Heavy Haulage Contributions Plan

Mines, Extractive Industries, and/or Development Processing Quarried/Mined Material-

Section 7.11 Development Contributions Plan Heavy Haulage	As per consent conditions		Per tonne	N	D
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Section 7.12 Development Contributions Plan 2010 Environmental Planning and Assessment Act 1979 Levy Area – All Areas

Subject to Applicability and Legislated Exemptions

Cost of Development (\$0-\$100,000)	\$0.00	\$0.00		N	D
Cost of Development (\$100,001-\$200,000)	0.5% of the total cost of the development			N	D
Cost of Development (>\$200,000)	1.0% of the total cost of the development			N	D

Roads Act & Associated Fees

Application Fee for Approval to Install Private Pipeline (Irrigation etc) Across a Road Reserve	\$350.20	\$360.00	Per application	Y	A&B
Includes inspection and guidepost with reflective sticker.					
Temporary Public Road Closing Advertising Fee	\$245.00	\$255.00	Per application	N	C

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Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Roads Act & Associated Fees [continued]

Temporary Public Road Closing Advertising Fee for an Event	\$245.00	\$255.00	Per application	N	C
Section 138 Roads Act Application	\$0.00	\$200.00	Per application	N	A
Section 138 Roads Act Application (Minor Works)	\$0.00	\$100.00	Per application	N	A
Kerbside Dining Licence Application Fee (One Off)	\$150.00	\$150.00		Y	C
Placing of Hoardings, Barricades, Scaffold, and the Like Within the Road Reserve (No charge for first 2 weeks)	\$42.00	\$10.00	Per square m / week	N	F
Speed Zone Authorisation	\$0.00	\$90.00	Per Speed Zone Application	N	A
Traffic Management Plan (Including Traffic Control Plan)	See private works		Per plan	Y	E
Supply of Traffic Control Signage	See Private Works		Per application	N	E

Rural Road Number

Rural Road Number Application and Reflective Plate	\$93.00	\$95.00	Per number	Y	A
Rural Road Number – Replacement Signs	\$42.00	\$45.00	Per number	Y	A

Flood Information

Determination of Extent of Flood on Property - CDC Applications	\$0.00	\$150.00	Per application	N	A
Flood Information Enquiry	\$0.00	\$50.00	Per property	N	A

Civil Assessment Fee

Development < \$100,000	\$245.00	\$250.00		Y	A
Development > \$100,000	\$535.00	\$550.00		Y	A
Urban/Rural Roads – Per Metre of Centre Line	\$6.80	\$7.00	Per metre	Y	A
Kerb and Gutter Including Road Shoulder	\$1.95	\$2.00	Per metre	Y	A
Stormwater Drainage – Council Infrastructure	\$7.10	\$7.50	Per metre	Y	A
Sewer Main	\$7.60	\$7.85	Per metre	Y	A
Water Main	\$4.30	\$4.50	Per metre	Y	A
Sewer Pumping Station		1% of cost		Y	A
Inter Allotment Drainage – Private Infrastructure	\$3.70	\$3.80	Per metre	Y	A
Assessment in Excess of Two (2) Preliminary Sets of Plans and the Final Set of Approved Plans	\$22.50	\$23.00	Per sheet per assessment	Y	A
Extraordinary Inspections Resulting From Failed Works, Works Not Ready at Arranged Time etc	\$170.00	\$175.00		N	A
Maintenance Bond – Held for a Period of 12 Months From the Day of Practical Completion for Assets That Become Council's		10% of cost		N	A
Outstanding Works Bond (130% of Cost of Outstanding Works)		130% of cost		N	A
Outstanding Works Bond Administration Fee	\$350.00	\$360.00		N	A

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Libraries

Richmond Upper Clarence Regional Library

Lost Books	At replacement cost		Per book	N	E
Damaged Books	At replacement cost		Per book	N	E
Freight on Inter-Library Loan	\$5.50	\$5.50	Per book	Y	E
Inter Library Loan Charges	At cost from other libraries		Per book	Y	E
	Min. Fee: \$26.18				
Fines and Late Returns	\$0.10	\$0.10	Per day per item	N	F
Printing or Photocopying – A4 Black and White	\$0.20	\$0.20	Per page	Y	E
Printing or Photocopying – A3 Black and White	\$0.40	\$0.40	Per page	Y	E
Printing or Photocopying – A4 Colour	\$1.00	\$1.00	Per page	Y	E
Printing or Photocopying – A3 Colour	\$2.00	\$2.00	Per page	Y	E
Fax Service – Send/Receive	\$3.00	\$2.00	Per page	Y	E
Sale of Library Bags With @ Your Library Logo	\$3.50	\$3.50	Per bag	Y	E
Laminating Service – A4 Page	\$2.00	\$2.00	Per page	Y	E
Laminating Service – A3 Page	\$4.00	\$4.00	Per page	Y	E
Scanning (1-20 Pages)	\$2.00	\$2.00	Per document	Y	E
Sale of Books	At cost		Per book	Y	E
Sale of Headphones	\$3.00	\$3.00	Per set	Y	E
Replacement of Lost Members Cards	\$3.00	\$3.00	Per card	Y	E
Sale of USB Sticks	\$10.00	\$10.00	Per USB	Y	E
Hire of Library Meeting Room – Casino	\$29.00	\$30.00	Per hour	Y	A
Hire of Library Meeting Room – Casino	\$87.00	\$90.00	Per day	Y	A
Hire of Library Meeting Room – Community Groups – Casino	Free of charge			Y	A

Environmental Health

Regulatory Enforcement

Animal Control – Lifetime Registration Fees

Exemptions from lifetime registrations include greyhounds registered under Greyhounds Racing Authority Act.

Non Desexed Cat or Dog	As per Act	As per Act	N	B
Desexed Cat or Dog	As per Act	As per Act	N	B
Desexed Cat or Dog – Pensioner	As per Act	As per Act	N	B
Dogs Owned by Registered Breeders	As per Act	As per Act	N	B
Desexed Cat or Dog – 50% Discount	As per Act	As per Act	N	B
Assistance Animals	As per Act	As per Act	N	B
Farm Working Dogs (Must Reside on Rural Rated Property)	As per Act	As per Act	N	B
Working dogs not residing on rural rated property must pay normal registration fees as above.				
Annual Permit – Desexed Cat Above 4 months Old	\$80.00	\$80.00	Per annum	N B
Annual Permit – Dangerous or Restricted Dog	\$195.00	\$195.00	Per annum	N B

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Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Animal Control – Lifetime Registration Fees [continued]

Late Fee – Non-Payment of Fee After 28 Days	\$15.00	\$15.00	Per occurrence	N	B
Microchipping Fee	\$20.50	\$21.00	Per animal	N	E
Certificate of Compliance for Dangerous Dog Enclosure	\$158.50	\$163.00	Per certificate	N	B
Vet Pack Release Fee (Immunise/Desex/Chipped)	Actual cost of vet services		Per animal	N	E
Impounded Cat or Dog Maintenance/Sustenance	\$22.50	\$23.00	Per animal/per day	N	A
Release of Cat or Dog From Pound – First Impoundment	\$47.00	\$48.50	Per animal	N	A
Release of Cat or Dog From Pound – Subsequent Impoundings in 1 Year	\$99.00	\$102.00	Per animal	N	A
Transport Cat/ Dog From Vet After Hours	\$0.00	\$65.00	Per animal	N	A
Animal Surrender Fee – Small Dogs (<7kgs)	\$63.00	\$65.00	Per animal	N	A
Animal Surrender Fee – Medium/Heavy Dogs (>7kgs)	\$137.00	\$141.00	Per animal	N	A
Dangerous Dog Signage	\$37.00	\$38.00	Per sign	Y	E
Dangerous Dog Collars	\$56.00	\$58.00	Per collar	Y	E
Cat Trap Hire Bond – Paid up Front	\$100.00	\$100.00	Per deposit	N	E
Cat Trap Weekly Hire ~	\$13.50	\$14.00	Per usage	Y	E
Weekly hire cost deducted at \$10 per week when trap returned as per terms and conditions – any surplus refunded by cheque within 4 weeks.					
Vet Supplies or Treatment		At cost		N	E

Stock Control

Administration Fee (Notification) or	\$26.00	\$27.00	Per head/impounding	N	A
Administration Fee (Notification) Minimum Charge	\$122.00	\$125.50		N	A
Driving Fee (Walking of Stock)	\$1.35	\$1.40	Per head/per km	N	A
Stock Preparation for Transport	\$68.00	\$70.00	Per head	N	A
Transport Cost or Damage Charge		At cost		N	E
Pound Sustenance Charge	\$25.00	\$25.75	Per animal/per day	N	A
Small Stock Release Fee (Goats/ Sheep/ Pigs or similar/ Chickens/ Rabbits)	\$0.00	\$30.00	Per animal	N	A
Stock Release Fee (Cattle/ Horses/ Large Stock)	\$122.00	\$125.50	Per head	N	A
Veterinary Charges		At cost		N	E
Removal of Dead Animals	\$95.00	\$97.85	Per animal	N	A

Other Impounding Fees

Vehicle Transportation Fee		At cost		N	E
Other Articles		At cost		N	E
Preparation and Handling Fee	\$68.00	\$70.00	Per impoundment	N	A
Storage Fee	\$18.50	\$19.00	Per week	N	A
Notification and Administration Fee	\$68.00	\$70.00	Per impoundment	N	A
Release Fee	\$227.00	\$234.00	Per impoundment	N	A
Release Fee - Shopping Trolley	\$0.00	\$70.00	Per trolley	N	A
Advertising in Paper of Impoundment	\$122.00	\$126.00	Per advertisement	N	A
Key for Access to Boundary Creek	\$35.00	\$35.00	Per key	Y	E

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Footway Activities – Footpaths

Application to Conduct Footway Activities	\$300.00	\$309.00	Per application	Y	A
An application is for a twelve month period whether it is for a single activity or multiple activities throughout the twelve months. Activities include merchandise, merchandising racks, trading tables and associated equipment, street stalls and other fundraising activities.					
Application to Conduct Footway Activity (One-Off)	\$137.00	\$141.00	Per application	Y	A

Health Administration and Inspection

Skin Penetration

General Inspection Fee	\$185.00	\$185.00	Per inspection	N	B
Skin Penetration / Hairdressers / Beauty Salons Inspection Fee	\$185.00	\$185.00	Per inspection	N	B
Administration Fee (Per Section 31 of the Public Health Regulation Act 2012)		Per regulations	Per annum	N	B

Food Premises

General Inspection Fee (High/Medium Premises Only)	\$185.00	\$185.00	Per inspection	N	B
General Inspection Fee (Low Premises Only)	\$96.00	\$99.00	Per inspection	N	B
Further Inspection Fee – Deficiencies not Rectified (High/Medium Premises Only)	\$185.00	\$185.00	Per inspection	N	E
Pre-Purchase Inspection – Minimum Fee	\$370.00	\$370.00	Per inspection	N	B
Food Premises Administration Charge (High/Medium/ Low) Premises		As per Act	As per Act	N	A
Improvement Notice Fee		As per Act	As per Act	N	A

Other Premises Inspections

Motels, Mortuaries, Amusement Centres, etc	\$185.00	\$185.00	Per inspection	N	B
Device Application Approval – Inspection Outside Normal Hours	\$185.00	\$185.00	Per inspection	N	E
Device Application Approval – Construction Safety Act	\$33.00	\$34.00	Per device	N	B
Community Halls	\$185.00	\$185.00	Per inspection	N	B
Caravan Parks – Annual or Five Year Inspection	\$7.10	\$7.30	Per site/per inspection (min charge \$185.00 per inspection)	N	A
Caravan Park – Compliance Inspection (including Construction Permit Applications)	\$185.00	\$185.00	Per inspection	N	A
Legionella Inspections	\$185.00	\$185.00	Per inspection	N	E
Public Pool Inspections	\$185.00	\$190.00	Per inspection	Y	E
Public Pool Registration	\$76.00	\$78.00	Per annum	Y	E
Places of Shared Accommodation	\$185.00	\$185.00	Per inspection	N	E
POEO Act Administration Fee		As per Act	As per Act	N	E

Itinerant Vendors Licence

Mobile Food Vendors	\$315.00	\$315.00	Per annum	N	B
Roadside Stall (Fruit/Veg)	\$40.00	\$41.20	Per month	N	B

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Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Itinerant Vendors Licence [continued]

Approval Fee	\$43.00	\$44.50	Per inspection	N	B
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Market Food Stall Holders Approval

Category 1 – On Site Preparation	\$148.00	\$152.50	Per stall per annum	N	E
Category 2 – One-Step Preparation	\$88.00	\$91.00	Per stall per annum	N	E
Category 3 – Pre-Wrapped and Fruit and Vegetables	\$61.00	\$63.00	Per stall per annum	N	E
Category 4 – Community Groups and Not for Profit Organisations	\$0.00	\$0.00	Per stall per annum	N	E
Special Event Food Stalls	\$74.00	\$76.00	Per stall per annum	N	E

Health Administration and Inspection Professional Staff

Professional Staff Fees	\$185.00	\$190.00	Per hour	Y	E
Health and Environment Administration Search Fee	\$68.00	\$70.00	Per hour	Y	A
Water Cater Vehicle Inspection	\$90.00	\$93.00	Per inspection	Y	E

Onsite Sewerage Management Systems

Inspection Fee (When Required)	\$185.00	\$185.00	Per hour	N	B
Renewal of Approval for Existing Domestic System (Issued on Rate Notice)	\$55.00	\$57.00	Per annum	N	B
Renewal of Approved Commercial System	\$1,235.00 + \$1.00 per person over 10 persons		Per annum	N	B
Application Fee – New Installation Includes Installation and Final Inspection	\$420.00	\$432.00	Per system	N	B
Application Fee – Upgrade Existing System, Including Installation Inspection	\$257.00	\$265.00	Per system	N	B
Application Fee – Modification to Approval to Install Existing System (Desktop)	\$138.00	\$142.00	Per system	N	B
Application for Sewerage Management System Facility Information (Desktop Only)	\$80.00	\$82.00	Per application	N	A
OSMS Pre-Purchase Inspections with Report	\$340.00	\$350.00	Per system	N	A
Transfer of Approval to Operate	\$68.00	\$70.00	Per approval	N	A

Section 68 Approvals**Sundry Applications for Approval Sec 68 LG Act**

Development Application Section 68 Plumbing Permit Application	\$185.00	\$185.00	Per application	N	A
Category 1 – Small Standard Events (Includes any Inspection Fee)	\$185.00	\$185.00		N	A
Category 2 – Large or Non-Standard Events	\$185.00	\$185.00		N	A
Requires a Professional Staff Inspection Fee	\$310.00	\$320.00		N	B

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Liquid Trade Waste

Trade Waste Application Fee – Discharge Category

Category 1	\$148.00	\$152.50	Per initial application	N	E
Category 1 Amended Application	\$99.00	\$102.00	Per amended application	N	E
Category 2	\$420.00	\$432.60	Per initial application	N	E
Category 2 Amended Application	\$268.00	\$276.00	Per amended application	N	E
Category 3	\$850.00	\$875.50	Per initial application	N	E
Category 3 Amended Application	\$545.00	\$561.35	Per amended application	N	E
Category 2S	\$185.00	\$190.55	Per initial application	N	E
Category 2S Amended Application	\$122.00	\$126.00	Per amended application	N	E

Annual Trade Waste Fee – Trade Waste Discharge Category (Including Initial Inspection)

Annual Trade Waste Inspection Fee (Existing)

Category 1 Discharger	\$110.00	\$113.30	Per annum	N	E
Category 2 Discharger	\$195.00	\$200.85	Per annum	N	E
Category 3 Large Discharger/Industrial Discharger	\$680.00	\$700.40	Per annum	N	E
Category 2S Discharger	\$190.00	\$195.70	Per annum	N	E

Food Waste Disposal Unit Discharge – Food Waste Disposal Unit

Charge	\$30.00	\$30.90	Per hour	N	E
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Re-Inspection Fee – Trade Waste Discharge Category

Category 1 Discharger	\$185.00	\$185.00	Per hour	N	E
Category 2 Discharger	\$185.00	\$185.00	Per hour	N	E
Category 3 Large Discharger/Industrial Discharger	\$185.00	\$185.00	Per kL	N	E
Category 2S Discharger	\$185.00	\$185.00	Per hour	N	E

Trade Waste Usage Charge – Usage Type

Category 1 – Discharger With Appropriate Equipment		Free of charge	Per kL	N	E
Category 1 – Discharger Without Appropriate Pre-Treatment	\$1.95	\$2.00	Per kL	N	E
Category 2 – Discharger With Appropriate Pre-Treatment	\$1.95	\$2.00	Per kL	N	E
Category 2 – Discharger Without Appropriate Pre-Treatment	\$17.50	\$18.00	Per kL	N	E

Excess Mass Charge – Contaminant

Aluminium	\$0.88	\$0.90	Per kg	N	E
Ammonia	\$2.55	\$2.65	Per kg	N	E

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Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Unit	GST	Pricing Cat.
Excess Mass Charge – Contaminant [continued]					
Arsenic	\$87.50	\$90.15	Per kg	N	E
Barium	\$43.00	\$44.30	Per kg	N	E
Biochemical Oxygen Demand (BOD)	\$0.88	\$0.90	Per kg	N	E
Boron	\$0.88	\$0.90	Per kg	N	E
Bromine	\$17.50	\$18.05	Per kg	N	E
Cadmium	\$400.00	\$412.00	Per kg	N	E
Chloride	Free of charge		Per kg	N	E
Chlorinated Hydrocarbons	\$43.00	\$44.30	Per kg	N	E
Chlorinated Phenolics	\$1,730.00	\$1,781.90	Per kg	N	E
Chlorine	\$1.80	\$1.85	Per kg	N	E
Chromium	\$29.00	\$29.85	Per kg	N	E
Cobalt	\$17.50	\$18.05	Per kg	N	E
Copper	\$17.50	\$18.05	Per kg	N	E
Cyanide	\$87.50	\$90.15	Per kg	N	E
Flouride	\$4.30	\$4.45	Per kg	N	E
Formaldehyde	\$1.80	\$1.85	Per kg	N	E
Oil and Grease (Total O&G)	\$1.60	\$1.65	Per kg	N	E
Herbicides/Defoliant	\$875.00	\$901.25	Per kg	N	E
Iron	\$1.80	\$1.85	Per kg	N	E
Lead	\$43.00	\$44.30	Per kg	N	E
Lithium	\$8.70	\$8.95	Per kg	N	E
Manganese	\$8.70	\$8.95	Per kg	N	E
Mercaptans	\$87.50	\$90.15	Per kg	N	E
Mercury	\$2,880.00	\$2,966.40	Per kg	N	E
Methylene Blue Active Substances (MBAS)	\$0.88	\$0.90	Per kg	N	E
Molybdenum	\$0.88	\$0.90	Per kg	N	E
Nickel	\$29.00	\$29.85	Per kg	N	E
Nitrogen (as TKN)	\$0.25	\$0.25	Per kg	N	E
Organoarsenic Compounds	\$875.00	\$901.25	Per kg	N	E
Pesticides General (Excludes Organochlorins and Organophosphates)	\$875.00	\$901.25	Per kg	N	E
Petroleum Hydrocarbons	\$3.00	\$3.10	Per kg	N	E
Phenolic Compounds (Non Chlorinated)	\$8.70	\$8.95	Per kg	N	E
Phosphorus (TP)	\$1.80	\$1.85	Per kg	N	E
Polynuclear Aromatic Hydrocarbons	\$17.50	\$18.05	Per kg	N	E
Selenium	\$61.00	\$62.85	Per kg	N	E
Silver	\$1.60	\$1.65	Per kg	N	E
Sulphate (SO4)	\$0.22	\$0.30	Per kg	N	E
Sulphide (S)	\$1.80	\$1.85	Per kg	N	E
Sulphite (SO3)	\$1.90	\$1.95	Per kg	N	E
Suspended Solids (SS)	\$1.20	\$1.25	Per kg	N	E
Thiosulphate	\$0.34	\$0.35	Per kg	N	E
Tin	\$8.70	\$8.95	Per kg	N	E
Total Dissolved Solids (TDS)	\$0.13	\$0.15	Per kg	N	E
Uranium	\$8.70	\$8.95	Per kg	N	E

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Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Excess Mass Charge – Contaminant [continued]

Zinc	\$17.50	\$18.05	Per kg	N	E
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Underground Petroleum Storage Systems (UPSS)

Annual Registration Fee	\$106.00	\$109.00	Per annum	N	E
Low Risk First Inspection Fee	\$185.00	\$185.00	Per inspection	N	E
Low Risk Re-inspection Fee	\$96.00	\$99.00	Per inspection	N	E
Medium Risk First Inspection Fee	\$280.00	\$288.40	Per inspection	N	E
Medium Risk Re-inspection Fee	\$185.00	\$185.00	Per inspection	N	E
High Risk First Inspection Fee	\$370.00	\$381.10	Per inspection	N	E
High Risk Re-inspection Fee	\$240.00	\$247.20	Per inspection	N	E

Sustain**Northern Rivers Livestock Exchange****Sale Fees**

Annual Business Licence Fee	\$10,500.00	\$10,500.00	Per annum	Y	D
Agents Business Usage Fee	\$1.00	\$1.00	Per head	Y	D
Agents Business Usage Fee - Bull & Stud Sales		0.30%	Total revenue from sale	Y	D
Vendor Capital Levy	\$2.05	\$2.05	Per head	Y	D
Cattle Sold for \$0.01 to \$600.00	\$9.00	\$9.00	Per head	Y	D
Cattle Sold for \$600.01 to \$900.00	\$11.15	\$11.15	Per head	Y	D
Cattle Sold for \$900.01 and Above	\$13.50	\$13.50	Per head	Y	D
Bull & Stud Sales - Vendor Fee	\$21.50	\$22.15	Per head	Y	D
Bulls (Non-Stud)	\$15.50	\$15.50	Per head	Y	D
Livestock Delivery Including Delivery Management	\$0.00	\$4.50	Per Head	Y	D
Vendor Fee - Stocklive Streaming Sales	\$1.50	\$1.50	Per head	Y	D
Stocklive Stud Sales	\$1,700.00	\$1,650.00	Per stud sale	Y	D
Saleyards Inductions (Minimum 10)		Price on application	Per person	N	D
NLIS Transaction Fee	\$74.00	\$76.20	Minimum charge	Y	D
Special Weighs	\$11.40	\$13.50	Per head	Y	D
Scale Testing Fee	\$290.00	\$300.00		Y	D
Horses - Vendor Fees	\$11.40	\$13.50	Per head	Y	D
No Sale Charge	\$11.40	\$13.50	Per head per day	Y	D
Emergency Tags	\$0.00	\$12.50	Per tag	Y	D
Special Sale Fee - Non Friday	\$0.00	\$2.50	Per head	Y	D

General Fees

Livestock Feeding Permit	\$2,000.00	\$2,000.00	Per annum	Y	D
No Sale Charge Stud Bulls and Registered Livestock Sale Vendor Fee	\$21.50	\$22.15	Per head	Y	D

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Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Unit	GST	Pricing Cat.
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General Fees [continued]

Special Sale Booking	\$175.00	\$180.00	Per day	Y	D
Dead Beast Handling Fee (Excludes Disposal – Charged at Cost per kg)	\$105.00	\$108.00	Per head	Y	D
Use of Facility Fee (For Cattle Using Snake Race, Crushes, Pens, Yards etc.)	\$11.40	\$11.75	Per head	Y	D
Minimum Charge \$25.00					
DPI Ramp and Yard Usage - Dipping of Livestock	\$0.00	\$11.75	Per head	Y	D
Review of Security Footage	\$0.00	\$132.00	Per hour	Y	D
Labour Charges - Per Person	\$0.00	\$90.00	Per Hour	Y	D
Infringement Notice - 1st Offence	\$0.00	\$150.00	Per Notice	N	D
Infringement Notice - 2nd Offence	\$0.00	\$300.00	Per Notice	N	D
Infringement Notice - 3rd Offence	\$0.00	\$500.00	Per Notice	N	D
Infringement Notice - Notice to Show Cause	\$0.00	\$1,000.00	Per Notice	N	D

After Hours Call Out Fee

Monday – Friday (6pm – 6am)	\$163.00	\$168.00	Per callout	Y	D
Saturday and Sunday	\$210.00	\$216.00	Per callout	Y	D
Public Holiday	\$267.00	\$275.00	Per callout	Y	D

Transit Fees

Ramp Usage and Transit Yard Fee - Consolidation - Less than 24 Hours	\$0.00	\$3.00	Per head	Y	D
Ramp Usage and Transit Yard Fee - Consolidation - More than 24 Hours	\$0.00	\$8.00	Per head	Y	D

Use of Crush/Head Bale Fee

Use of Crush Pre or Post Sale at NRLX (Must be Booked With Administration)	\$0.60	\$0.60	Per head	Y	D
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Holding Paddock Charges (Except Permit Paddocks)

1 Day Minimum	\$90.00	\$90.00		Y	D
2 Days	\$120.00	\$120.00		Y	D
3 Days	\$160.00	\$160.00		Y	D
Weekly	\$240.00	\$240.00		Y	D
Monthly	\$720.00	\$720.00		Y	D
Annually	\$3,480.00	\$3,480.00		Y	D

Railway Holding Paddocks

Weekly	\$130.00	\$130.00		Y	D
Monthly	\$295.00	\$295.00		Y	D
Yearly	\$3,480.00	\$3,480.00		Y	D

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Truck Wash (Avdata System)

Key Purchase	\$46.50	\$47.90	Per key	Y	D
Usage Per Minute	\$0.93	\$0.95	Per minute pro rata	Y	D
Minimum Charge	\$4.60	\$4.75		Y	D

Canteen Hire

Canteen Hire – Casual Hirer (No Lease)	Price on application		For each use	Y	D
Canteen Hire – Casual Hirer Bond (No Lease)	Price on application		For each use	N	D

Advertising Fees

Southern Yards Boundary 2,400 x 900mm	\$910.00	\$910.00	Per annum	Y	D
Southern Yards Boundary 1,200 x 900mm	\$510.00	\$510.00	Per annum	Y	D
Southern Yards Boundary 900 x 900mm	\$410.00	\$410.00	Per annum	Y	D
Eastern Loading Zone 3,600 x 900mm	\$1,360.00	\$1,360.00	Per annum	Y	D
Eastern Loading Zone 2,400 x 900mm	\$910.00	\$910.00	Per annum	Y	D

Hire Fees

NRLX Training Room	\$0.00	\$20.00	Per hour	Y	D
NRLX Training Room	\$0.00	\$70.00	Per day	Y	D
NRLX Meeting Room	\$0.00	\$30.00	Per hour	Y	D
NRLX Meeting Room	\$0.00	\$110.00	Per day	Y	D

Governance & Advocacy

Governance

Government Information (Public Access) Act Application

Access to information can be requested under the Local Government Act 1993. This method does not incur an application fee or processing fees, however standard Council photocopying charges will apply where the applicant wishes to obtain hard copy records.

Formal access applications are made under the Government Information (Public Access) Act 2009. A processing fee may be charged, however exemptions apply for applications for information pertaining to an individual's own records. Where processing charges are applied, the application fee paid counts as payment toward processing charges.

Application Fee (Application for Access to Agencies Documents)	\$30.00	\$30.00	Per application	N	B
Research Fee (Application for Access to Agencies Documents)	\$30.00	\$30.00	Per hour	Y	A
Internal Reviews Application Fee	\$40.00	\$40.00	Per application	N	B

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Promotional Display Vans

Promotional Display Vans – Users Other Than Council – Community Organisations/Commercial Organisations – Utilising Kerb Parking Space (Exemption at discretion of General Manager)	\$43.00	\$44.00	Per day per 2 parking spaces	Y	A
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Petrol Pumps on Public Footpaths

For Each Single Delivery Pump	\$155.00	\$160.00	Per annum	Y	A
For Each Dual or Double Header Pump	\$270.00	\$278.00	Per annum	Y	A
For Each Filling Box	\$36.00	\$37.00	Per annum	Y	A

Customer Service

Council Offices

Hire of Rooms – Evans Head Office (Small Meeting Room)	\$0.00	\$20.00	Per hour	Y	A
Hire of Rooms – Evans Head Office (Dirrawong Meeting Room & Large Meeting Room)	\$41.00	\$43.00	Per hour	Y	A
Hire of Rooms – Evans Head Office (Dirrawong Meeting Room & Large Meeting Room)	\$206.00	\$213.00	Per day	Y	A
Hire of Committee Room – Casino Office	\$41.00	\$43.00	Per hour	Y	A
Hire of Committee Room – Casino Office	\$206.00	\$213.00	Per day	Y	A
Hire of Council Chambers – Casino Office	\$61.00	\$63.00	Per hour	Y	A
Hire of Council Chambers – Casino Office	\$240.00	\$250.00	Per day	Y	A
Hire of Council Chambers/Committee Room combined – Casino Office	\$99.00	\$102.05	Per hour	Y	A
Hire of Council Chambers/Committee Room combined – Casino Office	\$430.00	\$445.00	Per day	Y	A

Information Technology Services

Records

Access to Building & Development Records

Application Fee (Application for Access to Agencies Documents)	\$30.00	\$30.00	Per application	N	B
Research Fee (Application for Access to Agencies Documents)	\$30.00	\$30.00	Per hour	Y	A
Scanning (1-20 Pages) A4	\$2.00	\$2.00	Per set	Y	A
Scanning (20 + Pages) A4	\$4.00	\$4.00	Per set	Y	A
Scanning A3	\$2.00	\$2.00	Per sheet	Y	A
Scanning Large Plans A1, A2 etc	\$11.00	\$11.00	Per sheet	Y	A

Financial Services

Section 603 Certificates	\$85.00	\$90.00	Per certificate	N	B
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Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Unit	GST	Pricing Cat.
Section 603 Certificates – Within 24 Hours	\$170.00	\$180.00	Per certificate	N	A&B
Copy of Rates or Water Notices	\$5.00	\$5.00	Per notice	N	A
Rates Information – Standard Information – Non Owner	\$15.00	\$15.00	Per assessment	N	A
Photocopying – A4	\$0.20	\$0.20	Per copy	N	A
Photocopying – Maps, Plans, etc – A3	\$0.40	\$0.40	Per copy	N	A
Photocopying – A4 Colour	\$1.00	\$1.00	Per copy	N	A
Photocopying – Maps, Plans, etc – A3 Colour	\$2.00	\$2.00	Per copy	N	A
Dishonour Fee - Direct Debits/Deposits etc	\$7.50	\$10.00	Per dishonour	N	C
Use of Shredder up to 5 Minutes – Minimum Charge	\$7.00	\$7.00		Y	A
Use of Shredder 5 to 10 Minutes	\$10.00	\$10.00		Y	A
Use of Shredder 10 to 15 Minutes	\$15.00	\$15.00		Y	A
Use of Shredder 15 to 30 Minutes	\$20.00	\$20.00		Y	A
Use of Shredder 30 Minutes to 1 Hour	\$30.00	\$30.00		Y	A
Fax Usage – Send/Receive	\$3.00	\$3.00	Per sheet	Y	A
Data Projector Hire	\$290.00	\$295.00	Per day	Y	A
Projector Screen Hire	\$30.00	\$30.00	Per day	Y	A

Engineering Support & Asset Management

Engineering Support Services

Road Naming

Road Naming Application Advertising Fee	\$1,800.00	\$1,850.00	Part of DA assessment	N	E
Road Naming Administration Fee	\$285.00	\$295.00	Part of DA assessment	N	E
Notification Charge	\$36.00	\$37.00	For excessive letters	Y	E

Road Closure/Sale

Note: This is not to be used for Crown road closure as Council cannot close non-Council roads. Applications to close Crown roads are to be lodged directly with NSW Department of Planning, Industry and Environment - Crown Lands

Stage 1 – Council Public Road Closure Application: Undertake Preliminary Site Investigations (Non-Refundable) *	\$400.00	\$400.00	Per application	Y	E
Stage 2 – Council Public Road Closure Application: Statutory Advertising, Dealing With Submissions and Report to Council (Non-Refundable) *	\$850.00	\$850.00	Per application	Y	E

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Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Road Closure/Sale [continued]

Stage 3 – Council Public Road Closure Application: Finalising Survey, Legal Documents and Preparing Road Closure Notice for Government Gazette *	\$300.00	\$300.00	Per application	Y	E
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Note: applicant will be required to pay all of Council's costs including Council's legal, survey, and statutory advertising fees in order to have the Council public road closed.

Note: when an unconstructed Council public road is closed it becomes vested in the Crown as Crown Land. In these instances Council is not able to facilitate the sale of Crown Land with the applicant. Any discussions regarding purchase should be directed to NSW Department of Planning, Industry and Environment - Crown Lands.

Note: when a constructed Council public road is closed it remains vested in Council as Council land. The applicant will be required to pay all of Council's costs including legal, valuation costs and the agreed compensation. The applicant will also be required to pay any survey costs to consolidate the closed road within their own land upon transfer.

Crown Road Transfer to Council Administration	\$370.00	\$370.00	Per application	Y	E
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Locality Boundary Changes

Application/Assessment/Administration Fee	\$600.00	\$600.00	Per application	Y	E
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Statutory Advertising General

Notice Published in Newspaper or NSW Government Gazette		At cost	Per application	Y	E
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Traffic Counters

To Establish, Record, Report With up to 3 Counters Weekly AADT 85% Speed; % Heavy Vehicle		Price on Application		Y	E
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Plus installation and removal costs at Council private hire rates additional.

7 Day Count	\$310.00	\$320.00		Y	E
Each Additional Counter	\$66.00	\$68.00		Y	E
Each Additional Day	\$33.00	\$34.00		Y	E
Other Reports on Application	\$185.00	\$190.00	Per hour	Y	E

Other Engineering Support Services

Drafting/Design Work (Includes Plans, 3 Copies, Stationery, etc)	\$185.00	\$190.00	Per hour	Y	E
Survey Work (Includes Chainman, Vehicle, Pegs, etc)	\$310.00	\$320.00	Per hour	Y	E
NHVR Application Complex Route Assessment (Assessments Taking up to 4 Hours/Less than 100km Round Trip)	\$255.00	\$265.00	Per assessment	Y	E
NHVR Additional Charge (Assessments over 4 Hours)	\$51.00	\$53.00	Per hour	Y	E
NHVR Additional Mileage Charge (Over 100km Round Trip)	\$0.68 per km over 100km plus the plant fee of \$22.00 per hour.			Y	E
NHVR Application Tier 3 Bridge Assessment Quotation Fee	\$515.00	\$530.00	Per assessment	Y	E
Urban Tree Planting Application and Inspection (Includes All Inspections)	\$185.00	\$190.00	Per application	Y	E

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Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Other Engineering Support Services [continued]

Public Gates and Bypass (Cattle Grids) Permit Application Fee Including Advertising	\$310.00	\$320.00	Per application	N	C
Public Road Lease Application Including Advertising	\$245.00	\$255.00	Per application	Y	C

Engineering Works

Private Property Access

Council requires all development applications to be assessed for suitable long term access to properties.

Refer to Council's information sheet and specification for the construction of vehicular accessways for full details of accessway requirements (in particular insurance requirements for contractor constructed works).

Bonds - Crossings and Driveway Apron	\$1,000.00	\$1,000.00	Each	N	A
Bonds - Layback (Integral With Kerb and Gutter)	\$1,000.00	\$1,000.00	Each	N	A
Bonds - Dish (Isolated From Kerb and Gutter)	\$1,000.00	\$1,000.00	Each	N	A
Bonds - Pipe (to 450mm Diameter Including Headwalls) – Gravel O/Lay No Seal	\$1,000.00	\$1,000.00	Each	N	A
Bonds - Light Duty Aprons – Single Domestic	\$1,000.00	\$1,000.00	Each	N	A
Bonds - Heavy Duty Apron – Commercial, Industrial, Multiple Domestic Units	\$1,000.00	\$1,000.00	Each	N	A
Other Cases and Non Standard Crossings	By individual assessment			N	A
Crossing and Driveway Apron Construction by Council	See private works			Y	E

Contract Works – Accessway Inspection Fees

Issue of Levels	See private works		Per issue	Y	E
Inspection Prior to Concrete Pour and Final Inspection (2 of)	\$170.00	\$175.00	Per inspection	N	A
Inspection on Completion of Work for Pipe Crossings	\$170.00	\$175.00	Per inspection	N	A
Additional Inspection if Required	\$170.00	\$175.00	Per inspection	N	A
Due to failure of work, or a re-visit if works not ready at the arranged time.					
Inspection of Works With no Approval for First Installation	\$205.00	\$212.00	Per inspection	N	A
Inspection of Works With no Approval for Additional Installations	\$205.00	\$212.00	Per inspection	N	A

Restoration of Road Openings

Road/Footpath Restoration Fees	Price on application			Y	E
Road Pavement – Asphaltic Concrete	Price on application			Y	E
Road Pavement – Cement Concrete	Price on application			Y	E
Road Pavement – Bitumen	Price on application			Y	E
Road Pavement – Gravel	Price on application			Y	E
Footpaths/Driveways – Asphaltic or Cement Concrete	Price on application			Y	E
Footpaths/Driveways – Bitumen	Price on application			Y	E
Footpaths/Driveways – Gravel or Natural	Price on application			Y	E
Other – Kerb and Gutter	Price on application			Y	E

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Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Restoration of Road Openings [continued]

Other – Kerb Only		Price on application		Y	E
Other – Gutter Only		Price on application		Y	E
Other – Dish Crossing (Intersection)		Price on application		Y	E

Road Footpath Opening Fees

Stormwater Connection	\$80.00	\$85.00	Per opening	Y	A
Road Opening	\$155.00	\$160.00	Per opening	Y	A

Fleet Management**Plant Operations**

All items of plant have a hire charge of which the details are contained within Council's plant list maintained by the Organisation Services Directorate.

The Director Organisational Services has the authority to vary rates in specific circumstances.

Items of plant not listed are priced on application.

All rates are also inclusive of labour.

All Council plant must be hired with a Council operator.

Plant Rates – Private Works

Where site access is restricted – price on application.

Large Gravel Haul Trucks		POA	Per hour	Y	D
Large Gravel Haul Trucks + Dogs		POA	Per hour	Y	D
Tractor and Slasher		POA	Per hour	Y	D
Ride on Mower		POA	Per hour	Y	D
Grader		POA	Per hour	Y	D
Backhoe		POA	Per hour	Y	D
Prime Mover Plant No. 156 and Low Loader Plant No. 186	\$220.00	\$220.00	Per hour	Y	D
Prime Mover Plant No. 156 and Side Tipping Trailer Plant No. 181	\$220.00	\$220.00	Per hour	Y	D
Erection of Street Banner – Casino and Evans Head		POA	Per pole	Y	D

Cemeteries**Public Cemeteries****Cemeteries – Burial**

Reservation Fee	\$1,090.00	\$1,125.00	Per plot	Y	A
New Plot (Without Reservation)	\$1,090.00	\$1,125.00	Per plot	Y	A

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Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Unit	GST	Pricing Cat.
Cemeteries – Burial [continued]					
Burial Fee	\$2,210.00	\$2,280.00	Per burial	Y	A
Perpetual Maintenance Fee (Burials – Once per Grave)	\$800.00	\$825.00	Per plot	Y	A
Interment of Infants – Casket < 1.3m (Excluding West St and Woodburn)	\$370.00	\$380.00	Per burial	Y	A
Additional Charge – Burial After 4pm Weekdays	\$390.00	\$400.00	Per hour	Y	A
Burial Fee – Weekends (New Grave)	\$3,400.00	\$3,500.00	Per burial	Y	A
Burial Fee – Public Holidays	\$4,030.00	\$4,150.00	Per burial	Y	A
Burial of Ashes Into Grave	\$260.00	\$270.00	Per hour	Y	A
Exhumation – Attendance/Supervision	\$200.00	\$205.00	Per hour	Y	A
Perpetual Maintenance Fee – Infant Interments	\$145.00	\$150.00	Per plot	Y	A
Memorial Plaque Placement/Headstones	\$260.00	\$270.00	Per placement	Y	A
Cemeteries - Columbarium Walls					
Old Small Niches (Walls) – Reservations Only	\$260.00	\$270.00	Per interment	Y	A
Existing Reserve – No Fee Paid	\$370.00	\$380.00	Per interment	Y	A
New Large Niches (Walls) – Reservation Including Placement – Top Row	\$1,400.00	\$1,445.00	Per interment	Y	A
New Large Niches (Walls) – Reservation Including Placement – 2nd Row	\$1,160.00	\$1,195.00	Per interment	Y	A
New Large Niches (Walls) – Reservation Including Placement – 3rd Row	\$780.00	\$805.00	Per interment	Y	A
New Large Niches (Walls) – Reservation Including Placement – 4th Row	\$460.00	\$475.00	Per interment	Y	A
All Niche Walls Perpetual Maintenance	\$200.00	\$205.00	Per interment	Y	A
Placement of Memorial Plaque – on Closed Niche Walls (No Ashes)	\$260.00	\$270.00	Per interment	Y	A
Cemeteries – Memorial Gardens					
Reservation of Plot – Memorial Garden	\$500.00	\$515.00	Per plot	Y	A
Internment of Ashes – Walls, Graves and Memorial Gardens	\$280.00	\$290.00	Per interment	Y	A
Rock Supply and Placement	\$96.00	\$100.00	Per plot	Y	A
Scatter of Ashes – Memorial Gardens	\$80.00	\$85.00	Per plot	Y	A
Perpetual Maintenance – Memorial Gardens	\$290.00	\$300.00	Per plot	Y	A
Cemeteries – Other					
Private Cemetery Approval and Inspection for approved/registered private cemetery	\$370.00	\$670.00	Per approval	N	A
Bond - Private Cemetery - Burial Approval and Inspections - Non registered private cemetery Refundable Bond	\$0.00	\$5,000.00	Per approval	N	A
Search of Cemetery Register	\$96.00	\$100.00	Per hour or part thereof	N	A
Copies of Cemetery Register	\$5.60	\$6.00	Each	N	A
Ash Urn for Old Niche Walls – Small Container	\$11.00	\$11.00	Each	Y	A

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Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Cemeteries – Other [continued]

Transfer of Licence Burial	\$25.00	\$25.00	Per transfer	N	A
Crosses and Emblems	Price on application			Y	A
Portable Live Stream Unit	\$0.00	\$75.00	Per service	Y	A

Waste Management

Council reserves the right to negotiate with individual persons or organisations where there is a commercial benefit to Council. For instance, specific charges may be negotiated for bulk sales of waste product.

Weighbridge Charges (Sites With Operational Weighbridges)**General Wastes – Construction/Demolition, Commercial/Industrial and Domestic Mixed Waste (Excluding Green, Co-Mingled Recyclables or Extraordinary Wastes)**

General Wastes – Construction/Demolition, Commercial/Industrial and Domestic Mixed Waste	\$340.00	\$360.00	Per tonne	Y	E
Excludes green, co-mingled recyclables or extraordinary wastes. Minimum charge \$15.					

Segregated Concrete and Masonry (Bricks, Tiles etc) - No Asbestos Contamination

Uncontaminated (Nammoona Only)	\$190.00	\$250.00	Per tonne	Y	E
No plastics, timber plasterboard etc.					
Minimum charge \$12.					

Recyclables (Excluding Green Waste) 100% Customer sorted (CDS/Paper and cardboard/Steel cans)

Subsidised by Council

Recyclables	\$0.00	\$20.00	Per tonne	Y	E
Excluding green waste.					
100% customer sorted (container deposit scheme/paper and cardboard/steel cans/containers, glass jars and bottles).					
Subsidised by Council.					

Co-Mingled Recycling – Not Sorted

Co-Mingled Recycling - Not Sorted	\$230.00	\$240.00	Per tonne	Y	E
Minimum charge \$12.					

Green Waste/Vegetation

Green Waste/Vegetation	\$110.00	\$115.00	Per tonne	Y	E
Minimum charge \$12.					

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Extraordinary Wastes (accepted at Nammoona Facility Only) - Booking Necessary

Extraordinary Wastes (Accepted at Nammoona Facility Only) Asbestos, Asbestos Contaminated Materials	\$340.00	\$360.00	Per tonne	Y	E
Minimum charge \$15.					
Contaminated Soil (Must be Certified)	By arrangement only			Y	E
Bio-Solids	\$340.00	\$360.00	Per tonne	Y	E
Minimum charge \$15.					
Handling Charge (Including Plant Hire) - Applies to all Extraordinary Wastes	\$180.00	\$190.00	Per hour	Y	E

Animal Carcasses (Accepted at Nammoona Facility Only)

Animal Carcasses (Accepted at Nammoona Facility Only)	\$340.00	\$360.00	Per tonne	Y	E
Minimum Charge \$15					

Vehicle Charges (Sites Without Operational Weighbridges)

Please note Council's waste facilities without weighbridges will have charges applied based on vehicle type or carcass category.

General Wastes – Construction/Demolition, Commercial/Industrial and Domestic Mixed Waste (Excludes Green, Co-Mingled Recyclables or Extraordinary Wastes)

Small Loads and Trailers

1 x 240 Litre MGB or Less	\$19.00	\$20.00	Per load	Y	E
1 x 360 Litre MGB	\$28.00	\$30.00	Per load	Y	E
Station Wagons, Car Sedans	\$31.00	\$32.00	Per load	Y	E
Van, Utility, Box Trailer up to and Including 7 x 5 with Waste Depth of 1.0m or Less	\$66.00	\$68.00	Per load	Y	E

Where the waste depth in any trailer or utility exceeds 1.0m in height, the trailer or utility will be charged as the next largest size (where applicable). For large trailers or utilities that exceed that height the load will incur the charge for the smallest truck size. The waste depth will be measured from the bottom of the tray/floor to the highest part of the waste. All trailer measurements are in feet.

Medium Trailer or Utility Greater Than 7 x 5 and up to and Including 8 x 5 with Waste Depth 1.0m or Less	\$102.00	\$110.00	Per load	Y	E
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Where the waste depth in any trailer or utility exceeds 1.0m in height, the trailer or utility will be charged as the next largest size (where applicable). For large trailers or utilities that exceed that height the load will incur the charge for the smallest truck size. The waste depth will be measured from the bottom of the tray/floor to the highest part of the waste. All trailer measurements are in feet.

Large Trailer or Utility Greater Than 8 x 5 with Waste Depth 1.0m or Less	\$160.00	\$170.00	Per load	Y	E
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Where the waste depth in any trailer or utility exceeds 1.0m in height, the trailer or utility will be charged as the next largest size (where applicable). For large trailers or utilities that exceed that height the load will incur the charge for the smallest truck size. The waste depth will be measured from the bottom of the tray/floor to the highest part of the waste. All trailer measurements are in feet.

Open Trucks

Single Rear Axle, 2 Rear Wheels (or 4 Small)	\$188.00	\$200.00	Per load	Y	E
Single Rear Axle, 4 Normal Sized Rear Wheels	\$370.00	\$390.00	Per load	Y	E
Tandem Rear Axle (Bogie Drive)	\$1,850.00	\$1,910.00	Per load	Y	E

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Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Open Trucks [continued]

Twin Steer With Twin Rear Axles	\$3,080.00	\$3,180.00	Per load	Y	E
Tipping Semi-Trailer	\$3,700.00	\$3,820.00	Per load	Y	E

Enclosed Trucks/Compactors

Single Steer With Single Rear Axle	\$930.00	\$960.00	Per load	Y	E
Single Steer With Tandem Rear Axle	\$1,840.00	\$1,900.00	Per load	Y	E
Twin Steer With Tandem Rear Axle	\$2,925.00	\$3,020.00	Per load	Y	E

Other Large Vehicles

Other Large Vehicles	By arrangement only			Y	E
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Green Waste (Vegetation)

Minimum Charge \$12

Small Loads and Trailers

1 x 240 Litre MGB or Less	\$12.80	\$13.00	Per load	Y	E
1 x 360 Litre MGB	\$13.80	\$16.00	Per load	Y	E
Station Wagons, Car Sedans	\$16.00	\$17.00	Per load	Y	E
Van, Utility or Box Trailer up to and Including 7 x 5 With Waste Depth 1.0m or Less	\$19.00	\$22.00	Per load	Y	E

Where the waste depth in any trailer or utility exceeds 1.0m in height, the trailer or utility will be charged as the next largest size (where applicable). For large trailers or utilities that exceed that height the load will incur the charge for the smallest truck size. The waste depth will be measured from the bottom of the tray/floor to the highest part of the waste. All trailer measurements are in feet.

Medium Trailer or Utility Greater Than 7 x 5 and up to and Including 8 x 5 With Waste Depth 1.0m or Less	\$32.00	\$33.00	Per load	Y	E
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Where the waste depth in any trailer or utility exceeds 1.0m in height, the trailer or utility will be charged as the next largest size (where applicable). For large trailers or utilities that exceed that height the load will incur the charge for the smallest truck size. The waste depth will be measured from the bottom of the tray/floor to the highest part of the waste. All trailer measurements are in feet.

Large Trailer or Utility Greater Than 8 x 5 With Waste Depth 1.0m or Less	\$47.00	\$48.00	Per load	Y	E
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Where the waste depth in any trailer or utility exceeds 1.0m in height, the trailer or utility will be charged as the next largest size (where applicable). For large trailers or utilities that exceed that height the load will incur the charge for the smallest truck size. The waste depth will be measured from the bottom of the tray/floor to the highest part of the waste. All trailer measurements are in feet.

Open Trucks

Single Rear Axle, 2 Rear Wheels (or 4 Small)	\$70.00	\$72.00	Per load	Y	E
Single Rear Axle, 4 Normal Sized Rear Wheels	\$140.00	\$145.00	Per load	Y	E
Tandem Rear Axle (Bogie Drive)	\$700.00	\$720.00	Per load	Y	E
Twin Steer With Twin Rear Axles	\$1,160.00	\$1,200.00	Per load	Y	E
Tipping Semi-Trailer	\$1,390.00	\$1,440.00	Per load	Y	E

Enclosed Trucks/Compactors

Single Steer With Single Rear Axle	\$350.00	\$360.00	Per load	Y	E
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Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Enclosed Trucks/Compactors *[continued]*

Single Steer With Tandem Rear Axle	\$700.00	\$720.00	Per load	Y	E
Twin Steer With Tandem Rear Axle	\$1,100.00	\$1,130.00	Per load	Y	E

Other Large Vehicles

Other Large Vehicles	By arrangement only			Y	E
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Co-Mingled Recycling – Not Sorted

Minimum charge \$12

Small Loads and Trailers

1 x 240 Litre MGB or Less	\$12.80	\$14.00	Per load	Y	E
1 x 360 Litre MGB	\$18.00	\$20.00	Per load	Y	E
Station Wagons, Car Sedans	\$19.10	\$22.00	Per load	Y	E
Van, Utility or Box Trailer up to and Including 7 x 5 With Waste Depth 1.0m or Less	\$41.20	\$45.00	Per load	Y	E
Medium Trailer or Utility Greater Than 7 x 5 and up to and Including 8 x 5 With Waste Depth 1.0m or Less	\$64.90	\$70.00	Per load	Y	E
Large Trailer or Utility Greater Than 8 x 5 With Waste Depth 1.0m or Less	\$102.00	\$110.00	Per load	Y	E

Open Trucks

Single Rear Axle, 2 Rear Wheels (or 4 Small)	\$120.00	\$130.00	Per load	Y	E
Single Rear Axle, 4 Normal Sized Rear Wheels	\$237.00	\$250.00	Per load	Y	E
Tandem Rear Axle (Bogie Drive)	\$1,185.00	\$1,230.00	Per load	Y	E
Twin Steer With Twin Rear Axles	\$1,960.00	\$2,020.00	Per load	Y	E
Tipping Semi-Trailer	\$2,360.00	\$2,440.00	Per load	Y	E

Enclosed Trucks/Compactors

Single Steer With Single Rear Axle	\$587.00	\$610.00	Per load	Y	E
Single Steer With Tandem Rear Axle	\$1,170.00	\$1,210.00	Per load	Y	E
Twin Steer With Tandem Rear Axle	\$1,860.00	\$1,920.00	Per load	Y	E

Other Large Vehicles

Other Large Vehicles	By arrangement only			Y	E
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Animals (Nammoona Only)

Small Sized (Cats and Dogs etc)	\$12.80	\$14.00	Per animal	Y	E
Medium Sized (Sheep, Calf, Foal etc)	\$40.00	\$41.95	Per animal	Y	E
Large Sized (Grown Cattle, Horses etc)	\$115.00	\$120.00	Per animal	Y	E

Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Other Recyclables**Refrigerators, Freezers and Air Conditioners**

Any Size, Certified Degassed (Must Have Certificate)	\$0.00	\$0.00	Per item	Y	E
Any Size, Not Degassed	\$29.00	\$30.00	Per item	Y	E

Tyres (With or Without Rims)

Car and Light Truck Tyres to 16 Inch	\$7.10	\$7.50	Per tyre	Y	E
Light Truck Tyres Greater than 16 Inch up to 17.5 Inch	\$14.80	\$16.00	Per tyre	Y	E
Other Truck > 17.5 Inch (Not Super Single)	\$32.00	\$35.00	Per tyre	Y	E
Other Truck > 17.5 Inch (Super Single)	\$57.00	\$60.00	Per tyre	Y	E
Tractor, Grader, Heavy Equipment by Arrangement	By arrangement only			Y	E

Clean Soil/Excavated Material

Clean Soil/Excavated Material	By arrangement only			Y	E
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Products for Sale**Wheelie Bins (RVC Commercial Customers Only)**

120 Litre Garbage Bin (complete) – Delivered	\$96.00	\$98.90	Per bin	Y	E
120 Litre Garbage Bin – Lid	\$13.80	\$14.20	Per lid	Y	E
240 Litre Garbage Bin (Complete) – Delivered	\$108.00	\$111.25	Per bin	Y	E
240 Litre Garbage Bin – Lid	\$16.00	\$16.45	Per lid	Y	E
120, 240 Litre Garbage Bin – Wheel	\$10.60	\$10.90	Per wheel	Y	E
360 Litre Garbage Bin (Complete) – Delivered	\$165.00	\$169.95	Per bin	Y	E
360 Litre Garbage Bin – Lid	\$18.00	\$18.55	Per lid	Y	E
360 Litre Garbage Bin – Wheel	\$13.80	\$14.20	Per wheel	Y	E
360 Litre Garbage Bin "Swap" for 240 Litres	\$60.00	\$61.80	Per bin	Y	E
Recycling bin (yellow lid) only.					
120, 240 and 360 Litre Garbage Bin – Axle	\$9.10	\$9.35	Per axle	Y	E
120, 240 and 360 Litre Garbage Bin – Hinge Pin	\$1.06	\$1.10	Per hinge pin	Y	E

Garden Mulch

Garden Mulch Per Cubic Metres (Up to 10 Cubic Metres)	\$19.00	\$25.00	Per cubic metre	Y	E
Garden Mulch up to 6 x 4 Trailer	\$16.00	\$20.00	Per trailer	Y	E
Garden Mulch (Bulk Load Over 10 Cubic Metres)	By arrangement only		Per cubic metre	Y	E

Other Products

Compost (Bagged)	\$0.00	\$16.00	Per Bag	Y	E
Sale of Water from Standpipe (Nammoona only)	\$6.40	\$6.90	Per kL	N	E
Bulk Water Sales Administration Fee (> 5,000 litres)	\$32.00	\$35.00	Per load	Y	E

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Name	Year 21/22 Fee (incl. GST)	Year 22/23 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Other Products [continued]

Waste Merchandise – When Available Keep cups, Boomerang Bags		Price on application	Per item	Y	E
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Kitchen Organic Caddy Liners

Caddy Liners (52 Bag Roll)	\$6.80	\$7.00	Per roll	Y	E
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Asbestos Management Items

Subsidised by Council

Asbestos Sample Test Kits		Free of charge	Per test kit	Y	E
Asbestos Disposal Kits (Not Including Disposal Costs)	\$80.00	\$75.00	Pet kit	Y	E

Other Services**Assisting Charitable Organisations**

Approved Charitable Organisations		No charge up to \$280 per month		Y	E
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Document Shredding

Up to 240 Litre Bin	\$60.00	\$65.00	Per bin	Y	E
Larger Size Delivered by Customer	\$237.00	\$260.00	Per m3	Y	E
240L Bin Hire	\$6.10	\$6.50	Per bin	Y	E
Delivery and Pick Up Bins (per 15 Bins)	\$55.00	\$60.00	Per delivery	Y	E

Administration Charges

Copy of Docket	\$21.60	\$22.50	Per docket	Y	E
Monthly Account Report	\$21.60	\$22.50	Per report	Y	E
Street/park MGB Collection	\$7.60	\$7.90	Per lift	Y	E

Waste Plant Hire Fees

Hook Lift Truck Including Bin Supply and Operator	\$169.00	\$180.00	Per hour	Y	E
Side Lift Garbage Truck Including Operator	\$197.00	\$210.00	Per hour	Y	E
Waste Handling Charge (Plant & Labour)	\$180.00	\$200.00	Per hour	Y	E

Richmond
Valley
Council



**RICHMOND VALLEY COUNCIL
MODEL CODE OF MEETING
PRACTICE**

2022

Adopted	XX/XX/XXXX
Resolution No.	XXXXXX/XX

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1 INTRODUCTION

This Model Code of Meeting Practice for Local Councils in NSW (the Model Meeting Code) is prescribed under section 360 of the *Local Government Act 1993* (the Act) and the Local Government (General) Regulation 2021 (the Regulation).

The Model Meeting Code applies to all meetings of councils and committees of councils of which all the members are councillors (committees of council). Council committees whose members include persons other than councillors may adopt their own rules for meetings unless the council determines otherwise.

Councils must adopt a code of meeting practice that incorporates the mandatory provisions of the Model Meeting Code.

A council's adopted code of meeting practice may also incorporate the non-mandatory provisions of the Model Meeting Code and other supplementary provisions. However, a code of meeting practice adopted by a council must not contain provisions that are inconsistent with the mandatory provisions of this Model Meeting Code.

The provisions of the Model Meeting Code that are not mandatory are indicated in **red font**.

The provisions of the Model Meeting Code that are supplementary are indicated in **green font**.

A council and a committee of the council of which all the members are councillors must conduct its meetings in accordance with the code of meeting practice adopted by the council.

Further information on meeting procedures at Richmond Valley Council can be obtained by contacting Council's Governance Department on (02) 6660 0300.

Notes in the Code of Meeting Practice are explanatory notes only and do not form part of the Code of Meeting Practice. The notes are provided to assist with the understanding of the Model Code.

2 MEETING PRINCIPLES

2.1 Council and committee meetings should be:

Transparent: Decisions are made in a way that is open and accountable.

Informed: Decisions are made based on relevant, quality information.

Inclusive: Decisions respect the diverse needs and interests of the local community.

Principled: Decisions are informed by the principles prescribed under Chapter 3 of the Act.

Trusted: The community has confidence that councillors and staff act ethically and make decisions in the interests of the whole community.

Respectful: Councillors, staff and meeting attendees treat each other with respect.

Effective: Meetings are well organised, effectively run and skilfully chaired.

Orderly: Councillors, staff and meeting attendees behave in a way that contributes to the orderly conduct of the meeting.

3 BEFORE THE MEETING

Timing of ordinary council meetings

- 3.1 Ordinary meetings of the council will be held on the **third Tuesday of each month at 6.00pm at the Council Chambers, with the exception of the June meeting, which will be held on the fourth Tuesday of the month. No meeting will be held in January of each year.**
- 3.2 **Note: Under section 365 of the Act, councils are required to meet at least ten (10) times each year, each time in a different month unless the Minister for Local Government has approved a reduction in the number of times that a council is required to meet each year under section 365A.**

Extraordinary meetings

- 3.3 If the mayor receives a request in writing, signed by at least two (2) councillors, the mayor must call an extraordinary meeting of the council to be held as soon as practicable, but in any event, no more than fourteen (14) days after receipt of the request. The mayor can be one of the two councillors requesting the meeting.

Note: Clause 3.3 reflects section 366 of the Act.

- 3.3A The mayor or the general manager, in consultation with the mayor, may call an extraordinary meeting without the need to obtain the signature of two councillors to consider urgent business.
- 3.3B For the purposes of Clause 3.3A, urgent business is any matter that, in the opinion of the mayor or the general manager, requires a decision by the council before the next scheduled ordinary meeting of the council.

Notice to the public of council meetings

- 3.4 The council must give notice to the public of the time, date and place of each of its meetings, including extraordinary meetings and of each meeting of committees of the council.

Note: Clause 3.4 reflects section 9(1) of the Act.

- 3.5 For the purposes of clause 3.4, notice of a meeting of the council and of a committee of council is to be published before the meeting takes place. The notice must be published on the council's website, and in such other manner that the council is satisfied is likely to bring notice of the meeting to the attention of as many people as possible.
- 3.6 For the purposes of clause 3.4, notice of more than one (1) meeting may be given in the same notice.

Notice to councillors of ordinary council meetings

- 3.7 The general manager must send to each councillor, at least three (3) days before each meeting of the council, a notice specifying the time, date and place at which the meeting is to be held, and the business proposed to be considered at the meeting.

Note: Clause 3.7 reflects section 367(1) of the Act.

- 3.8 The notice and the agenda for, and the business papers relating to, the meeting may be given to councillors in electronic form, but only if all councillors have facilities to access the notice, agenda and business papers in that form.

Note: Clause 3.8 reflects section 367(3) of the Act.

Notice to councillors of extraordinary meetings

- 3.9 Notice of less than three (3) days may be given to councillors of an extraordinary meeting of the council in cases of emergency.

Note: Clause 3.9 reflects section 367(2) of the Act.

Giving notice of business to be considered at council meetings

- 3.10 A councillor may give notice of any business they wish to be considered by the council at its next ordinary meeting by way of a notice of motion. To be included on the agenda of the meeting, the notice of motion must be in writing and must be submitted **by 4.30pm on the Monday of the week prior** to the meeting being held.
- 3.11 A councillor may, in writing to the general manager, request the withdrawal of a notice of motion submitted by them prior to its inclusion in the agenda and business paper for the meeting at which it is to be considered.
- 3.12 If the general manager considers that a notice of motion submitted by a councillor for consideration at an ordinary meeting of the council has legal, strategic, financial or policy implications which should be taken into consideration by the meeting, the general manager may prepare a report in relation to the notice of motion for inclusion with the business papers for the meeting at which the notice of motion is to be considered by the council.
- 3.13 A notice of motion for the expenditure of funds on works and/or services other than those already provided for in the council's current adopted operational plan must identify the source of funding for the expenditure that is the subject of the notice of motion. If the notice of motion does not identify a funding source, the general manager must either:
- (a) prepare a report on the availability of funds for implementing the motion if adopted for inclusion in the business papers for the meeting at which the notice of motion is to be considered by the council, or
 - (b) by written notice sent to all councillors with the business papers for the meeting for which the notice of motion has been submitted, defer consideration of the matter by the council to such a date specified in the notice, pending the preparation of such a report.

Questions with notice

- 3.14 A councillor may, by way of a notice submitted under clause 3.10, ask a question for response by the general manager about the performance or operations of the council.
- 3.15 A councillor is not permitted to ask a question with notice under clause 3.14 that comprises a complaint against the general manager or a member of staff of the council, or a question that implies wrongdoing by the general manager or a member of staff of the council.
- 3.16 The general manager or their nominee may respond to a question with notice submitted under clause 3.14 by way of a report included in the business papers for the relevant meeting of the council or orally at the meeting.

Agenda and business papers for ordinary meetings

- 3.17 The general manager must cause the agenda for a meeting of the council or a committee of the council to be prepared as soon as practicable before the meeting.
- 3.18 The general manager must ensure that the agenda for an ordinary meeting of the council states:
- (a) all matters to be dealt with arising out of the proceedings of previous meetings of the council, and
 - (b) if the mayor is the chairperson – any matter or topic that the chairperson proposes, at the time when the agenda is prepared, to put to the meeting, and
 - (c) all matters, including matters that are the subject of staff reports and reports of committees, to be considered at the meeting, and
 - (d) any business of which due notice has been given under clause 3.10.
- 3.19 Nothing in clause 3.18 limits the powers of the mayor to put a mayoral minute to a meeting under clause 8.6.
- 3.20 The general manager must not include in the agenda for a meeting of the council any business of which due notice has been given if, in the opinion of the general manager, the business is, or the implementation of the business would be, unlawful. The general manager must report, without giving details of the item of business, any such exclusion to the next meeting of the council.
- 3.21 Where the agenda includes the receipt of information or discussion of other matters that, in the opinion of the general manager, is likely to take place when the meeting is closed to the public, the general manager must ensure that the agenda of the meeting:
- (a) identifies the relevant item of business and indicates that it is of such a nature (without disclosing details of the information to be considered when the meeting is closed to the public), and
 - (b) states the grounds under section 10A(2) of the Act relevant to the item of business.

Note: Clause 3.21 reflects section 9(2A)(a) of the Act.

- 3.22 The general manager must ensure that the details of any item of business which, in the opinion of the general manager, is likely to be considered when the meeting is closed to the public, are included in a business paper provided to councillors for the meeting concerned. Such details must not be included in the business papers made available to the public and must not be disclosed by a councillor or by any other person to another person who is not authorised to have that information.

Statement of ethical obligations

- 3.23 Business papers for all ordinary and extraordinary meetings of the council and committees of the council must contain a statement reminding councillors of their oath or affirmation of office made under section 233A of the Act and their obligations under the council's code of conduct to disclose and appropriately manage conflicts of interest.

Availability of the agenda and business papers to the public

- 3.24 Copies of the agenda and the associated business papers, such as correspondence and reports for meetings of the council and committees of council, are to be published on the council's website, and must be made available to the public for inspection, or for taking away by any person free of charge at the offices of the council, at the relevant meeting and at such other venues determined by the council.

Note: Clause 3.24 reflects section 9(2) and (4) of the Act.

- 3.25 Clause 3.24 does not apply to the business papers for items of business that the general manager has identified under clause 3.21 as being likely to be considered when the meeting is closed to the public.

Note: Clause 3.25 reflects section 9(2A)(b) of the Act.

- 3.26 For the purposes of clause 3.24, copies of agendas and business papers must be published on the council's website and made available to the public at a time that is as close as possible to the time they are available to councillors.

Note: Clause 3.26 reflects section 9(3) of the Act.

- 3.27 A copy of an agenda, or of an associated business paper made available under clause 3.24, may in addition be given or made available in electronic form.

Note: Clause 3.27 reflects section 9(5) of the Act.

Agenda and business papers for extraordinary meetings

- 3.28 The general manager must ensure that the agenda for an extraordinary meeting of the council deals only with the matters stated in the notice of the meeting.

- 3.29 Despite clause 3.28, business may be considered at an extraordinary meeting of the council, even though due notice of the business has not been given, if:

- (a) a motion is passed to have the business considered at the meeting, and
- (b) the business to be considered is ruled by the chairperson to be of great urgency on the grounds that it requires a decision by the council before the next scheduled ordinary meeting of the council.

- 3.30 A motion moved under clause 3.29(a) can be moved without notice but only after the business notified in the agenda for the extraordinary meeting has been dealt with.

- 3.31 Despite clauses 9.20–9.30, only the mover of a motion moved under clause 3.29(a) can speak to the motion before it is put.

- 3.32 A motion of dissent cannot be moved against a ruling of the chairperson under clause 3.29(b) on whether a matter is of great urgency.

Pre-meeting briefing sessions

- 3.33 Prior to each ordinary meeting of the council, the general manager may arrange a pre-meeting briefing session to brief councillors on business to be considered at the meeting. Pre-meeting briefing sessions may also be held for extraordinary meetings of the council and meetings of committees of the council.

- 3.34 Pre-meeting briefing sessions are to be held in the absence of the public.

- 3.35 Pre-meeting briefing sessions may be held by audio-visual link.
- 3.36 The general manager or a member of staff nominated by the general manager is to preside at pre-meeting briefing sessions.
- 3.37 Councillors must not use pre-meeting briefing sessions to debate or make preliminary decisions on items of business they are being briefed on, and any debate and decision-making must be left to the formal council or committee meeting at which the item of business is to be considered.
- 3.38 Councillors (including the mayor) must declare and manage any conflicts of interest they may have in relation to any item of business that is the subject of a briefing at a pre-meeting briefing session, in the same way that they are required to do so at a council or committee meeting. The council is to maintain a written record of all conflict of interest declarations made at pre-meeting briefing sessions and how the conflict of interest was managed by the councillor who made the declaration.

4 COMING TOGETHER

Attendance by councillors at meetings

- 4.1 All councillors must make reasonable efforts to attend meetings of the council and of committees of the council of which they are members.

Note: A councillor may not attend a meeting as a councillor (other than the first meeting of the council after the councillor is elected or a meeting at which the councillor takes an oath or makes an affirmation of office) until they have taken an oath or made an affirmation of office in the form prescribed under section 233A of the Act.

- 4.2 A councillor cannot participate in a meeting of the council or of a committee of the council unless personally present at the meeting, unless permitted to attend the meeting by audio-visual link under this code.

- 4.3 Where a councillor is unable to attend one or more ordinary meetings of the council, the councillor should request that the council grant them a leave of absence from those meetings. This clause does not prevent a councillor from making an apology if they are unable to attend a meeting. However, the acceptance of such an apology does not constitute the granting of a leave of absence for the purposes of this code and the Act.

- 4.4 A councillor's request for leave of absence from council meetings should, if practicable, identify (by date) the meetings from which the councillor intends to be absent and the grounds upon which the leave of absence is being sought.

- 4.5 The council must act reasonably when considering whether to grant a councillor's request for a leave of absence.

- 4.6 A councillor's civic office will become vacant if the councillor is absent from three (3) consecutive ordinary meetings of the council without prior leave of the council, or leave granted by the council at any of the meetings concerned, unless the holder is absent because they have been suspended from office under the Act, or because the council has been suspended under the Act, or as a consequence of a compliance order under section 438HA.

Note: Clause 5.7 reflects section 234(1)(d) of the Act.

- 4.7 A councillor who intends to attend a meeting of the council despite having been granted a leave of absence should, if practicable, give the general manager at least two (2) days' notice of their intention to attend.

The quorum for a meeting

- 4.8 The quorum for a meeting of the council is a majority of the councillors of the council who hold office at that time and are not suspended from office.

Note: Clause 4.8 reflects section 368(1) of the Act.

- 4.9 Clause 4.8 does not apply if the quorum is required to be determined in accordance with directions of the Minister in a performance improvement order issued in respect of the council.

Note: Clause 4.9 reflects section 368(2) of the Act.

- 4.10 A meeting of the council must be adjourned if a quorum is not present:
- (a) at the commencement of the meeting where the number of apologies received for the meeting indicates that there will not be a quorum for the meeting, or
 - (b) within half an hour after the time designated for the holding of the meeting, or
 - (c) at any time during the meeting.
- 4.11 In either case, the meeting must be adjourned to a time, date, and place fixed:
- (a) by the chairperson, or
 - (b) in the chairperson's absence, by the majority of the councillors present, or
 - (c) failing that, by the general manager.
- 4.12 The general manager must record in the council's minutes the circumstances relating to the absence of a quorum (including the reasons for the absence of a quorum) at or arising during a meeting of the council, together with the names of the councillors present.
- 4.13 Where, prior to the commencement of a meeting, it becomes apparent that a quorum may not be present at the meeting, or that the health, safety or welfare of councillors, council staff and members of the public may be put at risk by attending the meeting because of a natural disaster or a public health emergency, the mayor may, in consultation with the general manager and, as far as is practicable, with each councillor, cancel the meeting. Where a meeting is cancelled, notice of the cancellation must be published on the council's website and in such other manner that the council is satisfied is likely to bring notice of the cancellation to the attention of as many people as possible.
- 4.14 Where a meeting is cancelled under clause 4.13, the business to be considered at the meeting may instead be considered, where practicable, at the next ordinary meeting of the council or at an extraordinary meeting called under clause 3.3.

Meetings held by audio-visual link

- 4.15 A meeting of the council or a committee of the council may be held by audio-visual link where the mayor determines that the meeting should be held by audio-visual link because of a natural disaster or a public health emergency. The mayor may only make a determination under this clause where they are satisfied that attendance at the meeting may put the health and safety of councillors and staff at risk. The mayor must make a determination under this clause in consultation with the general manager and, as far as is practicable, with each councillor.
- 4.16 Where the mayor determines under clause 4.15 that a meeting is to be held by audio-visual link, the general manager must:
- (a) give written notice to all councillors that the meeting is to be held by audio-visual link, and
 - (b) take all reasonable steps to ensure that all councillors can participate in the meeting by audio-visual link, and
 - (c) cause a notice to be published on the council's website and in such other manner the general manager is satisfied will bring it to the attention of as many people as possible, advising that the meeting is to be held by audio-visual link and providing information about where members of the public may view the meeting.
- 4.17 This code applies to a meeting held by audio-visual link under clause 4.15 in the same way it would if the meeting was held in person.

Note: Where a council holds a meeting by audio-visual link under clause 4.15, it is still required under section 10 of the Act to provide a physical venue for members of the public to attend in person and observe the meeting.

Attendance by councillors at meetings by audio-visual link

- 4.18 Councillors may attend and participate in meetings of the council and committees of the council by audio-visual link with the approval of the council or the relevant committee.
- 4.19 A request by a councillor for approval to attend a meeting by audio-visual link must be made in writing to the general manager prior to the meeting in question and must provide reasons why the councillor will be prevented from attending the meeting in person.
- 4.20 Councillors may request approval to attend more than one meeting by audio-visual link. Where a councillor requests approval to attend more than one meeting by audio-visual link, the request must specify the meetings the request relates to in addition to the information required under clause 4.19.
- 4.21 The council must comply with the Health Privacy Principles prescribed under the *Health Records and Information Privacy Act 2002* when collecting, holding, using and disclosing health information in connection with a request by a councillor to attend a meeting by audio-visual link.
- 4.22 A councillor who has requested approval to attend a meeting of the council or a committee of the council by audio-visual link may participate in the meeting by audio-visual link until the council or committee determines whether to approve their request and is to be taken as present at the meeting. The councillor may participate in a decision in relation to their request to attend the meeting by audio-visual link.
- 4.23 A decision whether to approve a request by a councillor to attend a meeting of the council or a committee of the council by audio-visual link must be made by a resolution of the council or the committee concerned. The resolution must state:
- (a) the meetings the resolution applies to, and
 - (b) the reason why the councillor is being permitted to attend the meetings by audio-visual link where it is on grounds other than illness, disability, or caring responsibilities.
- 4.24 If the council or committee refuses a councillor's request to attend a meeting by audio-visual link, their link to the meeting is to be terminated.
- 4.25 A decision whether to approve a councillor's request to attend a meeting by audio-visual link is at the council's or the relevant committee's discretion. The council and committees of the council must act reasonably when considering requests by councillors to attend meetings by audio-visual link. However, the council and committees of the council are under no obligation to approve a councillor's request to attend a meeting by audio-visual link where the technical capacity does not exist to allow the councillor to attend the meeting by these means.
- 4.26 The council and committees of the council may refuse a councillor's request to attend a meeting by audio-visual link where the council or committee is satisfied that the councillor has failed to appropriately declare and manage conflicts of interest, observe confidentiality or to comply with this code on one or more previous occasions they have attended a meeting of the council or a committee of the council by audio-visual link.

- 4.27 This code applies to a councillor attending a meeting by audio-visual link in the same way it would if the councillor was attending the meeting in person. Where a councillor is permitted to attend a meeting by audio-visual link under this code, they are to be taken as attending the meeting in person for the purposes of the code and will have the same voting rights as if they were attending the meeting in person.
- 4.28 A councillor must give their full attention to the business and proceedings of the meeting when attending a meeting by audio-visual link. The councillor's camera must be on at all times during the meeting except as may be otherwise provided for under this code.
- 4.29 A councillor must be appropriately dressed when attending a meeting by audio-visual link and must ensure that no items are within sight of the meeting that are inconsistent with the maintenance of order at the meeting or that are likely to bring the council or the committee into disrepute.

Entitlement of the public to attend council meetings

- 4.30 Everyone is entitled to attend a meeting of the council and committees of the council. The council must ensure that all meetings of the council and committees of the council are open to the public.

Note: Clause 4.30 reflects section 10(1) of the Act.

- 4.31 Clause 4.30 does not apply to parts of meetings that have been closed to the public under section 10A of the Act.

- 4.32 A person (whether a councillor or another person) is not entitled to be present at a meeting of the council or a committee of the council if expelled from the meeting:

- (a) by a resolution of the meeting, or
- (b) by the person presiding at the meeting if the council has, by resolution, authorised the person presiding to exercise the power of expulsion.

Note: Clause 4.32 reflects section 10(2) of the Act.

Note: Clauses 14.14 and 14.15 confer a standing authorisation on all chairpersons of meetings of the council and committees of the council to expel persons from meetings. Clause 14.14 authorises chairpersons to expel any person, including a councillor, from a council or committee meeting. Clause 14.15 authorises chairpersons to expel persons other than councillors from a council or committee meeting.

Public Access

- 4.33 The Council Meeting Business Paper will include a section titled 'Public Access'.

The procedure for the conduct of the Public Access Sessions will be as follows:

- 1) The Public Access Sessions will be held in conjunction with Ordinary Council Meetings on agenda items only.
- 2) The Public Access Sessions will be conducted at the commencement of the meeting on the scheduled days or during meeting time at the discretion of the Mayor/General Manager.
- 3) A time limit of five (5) minutes per address will be applied with a maximum of six (6) time slots allocated at any one session. Each time slot shall be for one (1) item on the agenda.

- 4) Prior appointment for addressing Council must be made through Council's Governance Department with advice as to agenda item. Applications for allocation of access must be made by 4.30pm on the Monday prior to the scheduled meeting with details to be provided to Councillors by midday on the day of the meeting.
- 5) **Public access shall only be granted on matters for determination, unless prior approval is granted for matters for information, which shall be approved by the General Manager on a case-by-case basis.**
- 6) **The General Manager reserves the right to view any proposed presentations to be included in a public access session prior to the meeting. Presentations are to be forwarded to Council for review by 2.00pm on the Tuesday prior to the scheduled meeting. Permission to include a presentation is at the General Manager's discretion.**
- 7) **The General Manager reserves the right to determine what level of detail shall be included in the Minutes, with regard to public access presentations. The Minutes will acknowledge the speaker and the general nature of the address, however, will not capture the presentation verbatim.**
- 8) **Council's response to an address (if any) will not necessarily be given at the time of the address. Should an answer not be provided at the Council Meeting, a written response will be forwarded to the person raising the question within seven (7) days of the meeting. A copy of the response is to be provided to Councillors and recorded in the minutes of the following meeting.**
- 9) **At all times during the address, participants will respect the right of the Chairperson to terminate the session. There is to be no debate on a response provided by Council.**
- 10) **Addresses are not to be directed to any specific individual.**
- 11) Councillors will have the right to question the speaker on the topic outside the presentation time.
- 12) **Applications for public access made by individuals, on behalf of an organisation, prior to commencing their address to Council, are to provide proof that they have the organisation's authority to address Council on the organisation's behalf.**

Webcasting of meetings

- 4.34 Each meeting of the council or a committee of the council is to be recorded by means of an audio or audio-visual device.
- 4.35 At the start of each meeting of the council or a committee of the council, the chairperson must inform the persons attending the meeting that:
- (a) the meeting is being recorded and made publicly available on the council's website, and
 - (b) persons attending the meeting should refrain from making any defamatory statements.
- 4.36 The recording of a meeting is to be made publicly available on the council's website:
- (a) at the same time as the meeting is taking place, or
 - (b) as soon as practicable after the meeting.
- 4.37 The recording of a meeting is to be made publicly available on the council's website for at least 12 months after the meeting.
- 4.38 Clauses 4.36 and 4.37 do not apply to any part of a meeting that has been closed to the public in accordance with section 10A of the Act.

Note: Clauses 4.34 – 4.38 reflect section 236 of the Regulation.

- 4.39 Recordings of meetings may be disposed of in accordance with the *State Records Act 1998*.

Attendance of the general manager and other staff at meetings

- 4.40 The general manager is entitled to attend, but not to vote at, a meeting of the council or a meeting of a committee of the council of which all of the members are councillors.

Note: Clause 4.40 reflects section 376(1) of the Act.

- 4.41 The general manager is entitled to attend a meeting of any other committee of the council and may, if a member of the committee, exercise a vote.

Note: Clause 4.41 reflects section 376(2) of the Act.

- 4.42 The general manager may be excluded from a meeting of the council or a committee while the council or committee deals with a matter relating to the standard of performance of the general manager or the terms of employment of the general manager.

Note: Clause 4.42 reflects section 376(3) of the Act.

- 4.43 The attendance of other council staff at a meeting, (other than as members of the public) shall be with the approval of the general manager.

- 4.44 The general manager and other council staff may attend meetings of the council and committees of the council by audio-visual-link. Attendance by council staff at meetings by audio-visual link (other than as members of the public) shall be with the approval of the general manager.

5 THE CHAIRPERSON

The chairperson at meetings

- 5.1 The mayor, or at the request of or in the absence of the mayor, the deputy mayor (if any) presides at meetings of the council.

Note: Clause 5.1 reflects section 369(1) of the Act.

- 5.2 If the mayor and the deputy mayor (if any) are absent, a councillor elected to chair the meeting by the councillors present presides at a meeting of the council.

Note: Clause 5.2 reflects section 369(2) of the Act.

Election of the chairperson in the absence of the mayor and deputy mayor

- 5.3 If no chairperson is present at a meeting of the council at the time designated for the holding of the meeting, the first business of the meeting must be the election of a chairperson to preside at the meeting.

- 5.4 The election of a chairperson must be conducted:

- (a) by the general manager or, in their absence, an employee of the council designated by the general manager to conduct the election, or
- (b) by the person who called the meeting or a person acting on their behalf if neither the general manager nor a designated employee is present at the meeting, or if there is no general manager or designated employee.

- 5.5 If, at an election of a chairperson, two (2) or more candidates receive the same number of votes and no other candidate receives a greater number of votes, the chairperson is to be the candidate whose name is chosen by lot.

- 5.6 For the purposes of clause 5.5, the person conducting the election must:

- (a) arrange for the names of the candidates who have equal numbers of votes to be written on similar slips, and
- (b) then fold the slips so as to prevent the names from being seen, mix the slips and draw one of the slips at random.

- 5.7 The candidate whose name is on the drawn slip is the candidate who is to be the chairperson.

- 5.8 Any election conducted under clause 5.3, and the outcome of the vote, are to be recorded in the minutes of the meeting.

Chairperson to have precedence

- 5.9 When the chairperson rises or speaks during a meeting of the council:

- (a) any councillor then speaking or seeking to speak must cease speaking and, if standing, immediately resume their seat, and
- (b) every councillor present must be silent to enable the chairperson to be heard without interruption.

6 MODES OF ADDRESS

- 6.1 If the chairperson is the mayor, they are to be addressed as 'Mr Mayor' or 'Madam Mayor'.
- 6.2 Where the chairperson is not the mayor, they are to be addressed as either 'Mr Chairperson' or 'Madam Chairperson'.
- 6.3 A councillor is to be addressed as 'Councillor [surname]'.
- 6.4 A council officer is to be addressed by their official designation or as Mr/Ms [surname].

7 ORDER OF BUSINESS FOR ORDINARY COUNCIL MEETINGS

- 7.1 The general order of business for an ordinary meeting of the council shall be:
- 01 Acknowledgement of Country
 - 02 Prayer
 - 03 Public Access and Question Time
 - 04 Apologies and applications for a leave of absence or attendance by audio-visual link by councillors
 - 05 Mayoral Minutes
 - 06 Confirmation of Minutes
 - 07 Matters Arising out of the Minutes
 - 08 Declarations of Interests
 - 09 Petitions
 - 10 Notice of Motion
 - 11 Mayor's Report
 - 12 Delegates' Reports
 - 13 Matters Determined without debate
 - 14 General Manager's Reports
 - 15 Organisational Services Reports
 - 16 Community Service Delivery Reports
 - 17 Projects & Business Development Reports
 - 18 General Business
 - 19 Matters for Information
 - 20 Questions on Notice
 - 21 Questions for Next Meeting (in writing)
 - 22 Matters referred to Closed Council
 - 23 Resolutions of Closed Council
- 7.2 The order of business as fixed under clause 7.1 may be altered for a particular meeting of the council if a motion to that effect is passed at that meeting. Such a motion can be moved without notice.
- Note: If adopted, Part 12 allows council to deal with items of business by exception.**
- 7.3 Despite clauses 9.20-9.30, only the mover of a motion referred to in clause 7.2 may speak to the motion before it is put.

8 CONSIDERATION OF BUSINESS AT COUNCIL MEETINGS

Business that can be dealt with at a council meeting

- 8.1 The council must not consider business at a meeting of the council:
- (a) unless a councillor has given notice of the business, as required by clause 3.10, and
 - (b) unless notice of the business has been sent to the councillors in accordance with clause 3.7 in the case of an ordinary meeting or clause 3.9 in the case of an extraordinary meeting called in an emergency.
- 8.2 Clause 8.1 does not apply to the consideration of business at a meeting, if the business:
- (a) is already before, or directly relates to, a matter that is already before the council, or
 - (b) is the election of a chairperson to preside at the meeting, or
 - (c) subject to clause 8.9, is a matter or topic put to the meeting by way of a mayoral minute, or
 - (d) is a motion for the adoption of recommendations of a committee, including, but not limited to, a committee of the council.
- 8.3 Despite clause 8.1, business may be considered at a meeting of the council even though due notice of the business has not been given to the councillors if:
- (a) a motion is passed to have the business considered at the meeting, and
 - (b) the business to be considered is ruled by the chairperson to be of great urgency on the grounds that it requires a decision by the council before the next scheduled ordinary meeting of the council.
- 8.4 A motion moved under clause 8.3(a) can be moved without notice. Despite clauses 9.20-9.30, only the mover of a motion referred to in clause 8.3(a) can speak to the motion before it is put.
- 8.5 A motion of dissent cannot be moved against a ruling by the chairperson under clause 8.3(b).

Mayoral minutes

- 8.6 Subject to clause 8.9, if the mayor is the chairperson at a meeting of the council, the mayor may, by minute signed by the mayor, put to the meeting without notice any matter or topic that is within the jurisdiction of the council, or of which the council has official knowledge.
- 8.7 A mayoral minute, when put to a meeting, takes precedence over all business on the council's agenda for the meeting. The chairperson (but only if the chairperson is the mayor) may move the adoption of a mayoral minute without the motion being seconded.
- 8.8 A recommendation made in a mayoral minute put by the mayor is, so far as it is adopted by the council, a resolution of the council.

8.9 A mayoral minute must not be used to put without notice matters that are routine and not urgent or matters for which proper notice should be given because of their complexity. For the purpose of this clause, a matter will be urgent where it requires a decision by the council before the next scheduled ordinary meeting of the council.

8.10 Where a mayoral minute makes a recommendation which, if adopted, would require the expenditure of funds on works and/or services other than those already provided for in the council's current adopted operational plan, it must identify the source of funding for the expenditure that is the subject of the recommendation. If the mayoral minute does not identify a funding source, the council must defer consideration of the matter, pending a report from the general manager on the availability of funds for implementing the recommendation if adopted.

Staff reports

8.11 A recommendation made in a staff report is, so far as it is adopted by the council, a resolution of the council.

Reports of committees of council

8.12 The recommendations of a committee of the council are, so far as they are adopted by the council, resolutions of the council.

8.13 If in a report of a committee of the council distinct recommendations are made, the council may make separate decisions on each recommendation.

Delegates' Reports

8.14 Reports are to be provided in writing by the Mayor and Delegates (preferably for dispatch with the meeting agenda). The delegates' reports are to relate to attendances the delegates undertake on behalf of Council and should include the following:

- (a) Date, location and subject matter of attendance
- (b) Precis/summary of issues discussed/considered
- (c) Outcomes and/or actions required from attendance.

Late Correspondence

8.15 That the deadline be 4.30pm seven (7) days prior to a scheduled Council Meeting to allow ample time for staff to digest and comment, if appropriate, on the contents of the late correspondence. Items received after that time will only be included on the agenda at the discretion of the General Manager or Mayor.

Questions

8.16 A question must not be asked at a meeting of the council unless it concerns a matter on the agenda of the meeting or notice has been given of the question in accordance with clauses 3.10 and 3.14.

8.17 A councillor may, through the chairperson, put a question to another councillor about a matter on the agenda.

8.18 A councillor may, through the general manager, put a question to a council employee about a matter on the agenda. Council employees are only obliged to answer a question put to them through the general manager at the direction of the general manager.

- 8.19 A councillor or council employee to whom a question is put is entitled to be given reasonable notice of the question and, in particular, sufficient notice to enable reference to be made to other persons or to information. Where a councillor or council employee to whom a question is put is unable to respond to the question at the meeting at which it is put, they may take it on notice and report the response to the next meeting of the council.
- 8.20 Councillors must put questions directly, succinctly, respectfully and without argument.
- 8.21 The chairperson must not permit discussion on any reply to, or refusal to reply to, a question put to a councillor or council employee.

9 RULES OF DEBATE

Motions to be seconded

- 9.1 Unless otherwise specified in this code, a motion or an amendment cannot be debated unless or until it has been seconded.

Notices of motion

- 9.2 A councillor who has submitted a notice of motion under clause 3.10 is to move the motion the subject of the notice of motion at the meeting at which it is to be considered.
- 9.3 If a councillor who has submitted a notice of motion under clause 3.10 wishes to withdraw it after the agenda and business paper for the meeting at which it is to be considered have been sent to councillors, the councillor may request the withdrawal of the motion when it is before the council.
- 9.4 In the absence of a councillor who has placed a notice of motion on the agenda for a meeting of the council:
- (a) any other councillor may, with the leave of the chairperson, move the motion at the meeting, or
 - (b) the chairperson may defer consideration of the motion until the next meeting of the council.

Chairperson's duties with respect to motions

- 9.5 It is the duty of the chairperson at a meeting of the council to receive and put to the meeting any lawful motion that is brought before the meeting.
- 9.6 The chairperson must rule out of order any motion or amendment to a motion that is unlawful or the implementation of which would be unlawful.
- 9.7 Before ruling out of order a motion or an amendment to a motion under clause 9.6, the chairperson is to give the mover an opportunity to clarify or amend the motion or amendment.
- 9.8 Any motion, amendment, or other matter that the chairperson has ruled out of order is taken to have been lost.

Motions requiring the expenditure of funds

- 9.9 A motion or an amendment to a motion which if passed would require the expenditure of funds on works and/or services other than those already provided for in the council's current adopted operational plan must identify the source of funding for the expenditure that is the subject of the motion. If the motion does not identify a funding source, the council must defer consideration of the matter, pending a report from the general manager on the availability of funds for implementing the motion if adopted.

Amendments to motions

- 9.10 An amendment to a motion must be moved and seconded before it can be debated.

- 9.11 An amendment to a motion must relate to the matter being dealt with in the original motion before the council and must not be a direct negative of the original motion. An amendment to a motion which does not relate to the matter being dealt with in the original motion, or which is a direct negative of the original motion, must be ruled out of order by the chairperson.
- 9.12 The mover of an amendment is to be given the opportunity to explain any uncertainties in the proposed amendment before a seconder is called for.
- 9.13 If an amendment has been lost, a further amendment can be moved to the motion to which the lost amendment was moved, and so on, but no more than one (1) motion and one (1) proposed amendment can be before council at any one time.
- 9.14 While an amendment is being considered, debate must only occur in relation to the amendment and not the original motion. Debate on the original motion is to be suspended while the amendment to the original motion is being debated.
- 9.15 If the amendment is carried, it becomes the motion and is to be debated. If the amendment is lost, debate is to resume on the original motion.
- 9.16 An amendment may become the motion without debate or a vote where it is accepted by the councillor who moved the original motion.

Foreshadowed motions

- 9.17 A councillor may propose a foreshadowed motion in relation to the matter the subject of the original motion before the council, without a seconder during debate on the original motion. The foreshadowed motion is only to be considered if the original motion is lost or withdrawn and the foreshadowed motion is then moved and seconded. If the original motion is carried, the foreshadowed motion lapses.
- 9.18 Where an amendment has been moved and seconded, a councillor may, without a seconder, foreshadow a further amendment that they propose to move after the first amendment has been dealt with. There is no limit to the number of foreshadowed amendments that may be put before the council at any time. However, no discussion can take place on foreshadowed amendments until the previous amendment has been dealt with and the foreshadowed amendment has been moved and seconded.
- 9.19 Foreshadowed motions and foreshadowed amendments are to be considered in the order in which they are proposed. However, foreshadowed motions cannot be considered until all foreshadowed amendments have been dealt with.

Limitations on the number and duration of speeches

- 9.20 A councillor who, during a debate at a meeting of the council, moves an original motion, has the right to speak on each amendment to the motion and a right of general reply to all observations that are made during the debate in relation to the motion, and any amendment to it at the conclusion of the debate before the motion (whether amended or not) is finally put.
- 9.21 A councillor, other than the mover of an original motion, has the right to speak once on the motion and once on each amendment to it.
- 9.22 A councillor must not, without the consent of the council, speak more than once on a motion or an amendment, or for longer than five (5) minutes at any one time.

- 9.23 Despite clause 9.22, the chairperson may permit a councillor who claims to have been misrepresented or misunderstood to speak more than once on a motion or an amendment, and for longer than five (5) minutes on that motion or amendment to enable the councillor to make a statement limited to explaining the misrepresentation or misunderstanding.
- 9.24 Despite clause 9.22, the council may resolve to shorten the duration of speeches to expedite the consideration of business at a meeting.
- 9.25 Despite clauses 9.20 and 9.21, a councillor may move that a motion or an amendment be now put:
- (a) if the mover of the motion or amendment has spoken in favour of it and no councillor expresses an intention to speak against it, or
 - (b) if at least two (2) councillors have spoken in favour of the motion or amendment and at least two (2) councillors have spoken against it.
- 9.26 The chairperson must immediately put to the vote, without debate, a motion moved under clause 9.25. A seconder is not required for such a motion.
- 9.27 If a motion that the original motion or an amendment be now put is passed, the chairperson must, without further debate, put the original motion or amendment to the vote immediately after the mover of the original motion has exercised their right of reply under clause 9.20.
- 9.28 If a motion that the original motion or an amendment be now put is lost, the chairperson must allow the debate on the original motion or the amendment to be resumed.
- 9.29 All councillors must be heard without interruption and all other councillors must, unless otherwise permitted under this code, remain silent while another councillor is speaking.
- 9.30 Once the debate on a matter has concluded and a matter has been dealt with, the chairperson must not allow further debate on the matter.

10 VOTING

Voting entitlements of councillors

10.1 Each councillor is entitled to one (1) vote.

Note: Clause 10.1 reflects section 370(1) of the Act.

10.2 The person presiding at a meeting of the council has, in the event of an equality of votes, a second or casting vote.

Note: Clause 10.2 reflects section 370(2) of the Act.

10.3 Where the chairperson declines to exercise, or fails to exercise, their second or casting vote, in the event of an equality of votes, the motion being voted upon is lost.

Voting at council meetings

10.4 A councillor who is present at a meeting of the council but who fails to vote on a motion put to the meeting is taken to have voted against the motion.

10.5 Voting at a meeting, including voting in an election at a meeting, is to be by opens (such as on the voices, by show of hands or by a visible electronic voting system). However, the council may resolve that the voting in any election by councillors for mayor or deputy mayor is to be by secret ballot.

10.6 All voting at council meetings, (including meetings that are closed to the public), must be recorded in the minutes of meetings with the names of councillors who voted for and against each motion or amendment (including the use of the casting vote), being recorded.

Voting on planning decisions

10.7 The general manager must keep a register containing, for each planning decision made at a meeting of the council or a council committee (including, but not limited to a committee of the council), the names of the councillors who supported the decision and the names of any councillors who opposed (or are taken to have opposed) the decision.

10.8 For the purpose of maintaining the register, a division is taken to have been called whenever a motion for a planning decision is put at a meeting of the council or a council committee.

10.9 Each decision recorded in the register is to be described in the register or identified in a manner that enables the description to be obtained from another publicly available document.

10.10 Clauses 10.7-10.9 apply also to meetings that are closed to the public.

Note: Clauses 10.7-10.10 reflect section 375A of the Act.

Note: The requirements of clause 10.8 may be satisfied by maintaining a register of the minutes of each planning decision.

11 COMMITTEE OF THE WHOLE

- 11.1 The council may resolve itself into a committee to consider any matter before the council.

Note: Clause 11.1 reflects section 373 of the Act.

- 11.2 All the provisions of this code relating to meetings of the council, so far as they are applicable, extend to and govern the proceedings of the council when in committee of the whole, except the provisions limiting the number and duration of speeches.

Note: Clauses 9.20-9.30 limit the number and duration of speeches.

- 11.3 The general manager or, in the absence of the general manager, an employee of the council designated by the general manager, is responsible for reporting to the council the proceedings of the committee of the whole. It is not necessary to report the proceedings in full, but any recommendations of the committee must be reported.

- 11.4 The council must ensure that a report of the proceedings (including any recommendations of the committee) is recorded in the council's minutes. However, the council is not taken to have adopted the report until a motion for adoption has been made and passed.

12 DEALING WITH ITEMS BY EXCEPTION

- 12.1 The council or a committee of council may, at any time, resolve to adopt multiple items of business on the agenda together by way of a single resolution.
- 12.2 Before the council or committee resolves to adopt multiple items of business on the agenda together under clause 12.1, the chairperson must list the items of business to be adopted and ask councillors to identify any individual items of business listed by the chairperson that they intend to vote against the recommendation made in the business paper or that they wish to speak on.
- 12.3 The council or committee must not resolve to adopt any item of business under clause 12.1 that a councillor has identified as being one they intend to vote against the recommendation made in the business paper or to speak on.
- 12.4 Where the consideration of multiple items of business together under clause 12.1 involves a variation to the order of business for the meeting, the council or committee must resolve to alter the order of business in accordance with clause 7.2.
- 12.5 A motion to adopt multiple items of business together under clause 12.1 must identify each of the items of business to be adopted and state that they are to be adopted as recommended in the business paper.
- 12.6 Items of business adopted under clause 12.1 are to be taken to have been adopted unanimously.
- 12.7 Councillors must ensure that they declare and manage any conflicts of interest they may have in relation to items of business considered together under clause 12.1 in accordance with the requirements of the council's code of conduct.

13 CLOSURE OF COUNCIL MEETINGS TO THE PUBLIC

Grounds on which meetings can be closed to the public

- 13.1 The council or a committee of the council may close to the public so much of its meeting as comprises the discussion or the receipt of any of the following types of matters:
- (a) personnel matters concerning particular individuals (other than councillors),
 - (b) the personal hardship of any resident or ratepayer,
 - (c) information that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business,
 - (d) commercial information of a confidential nature that would, if disclosed:
 - (i) prejudice the commercial position of the person who supplied it, or
 - (ii) confer a commercial advantage on a competitor of the council, or
 - (iii) reveal a trade secret,
 - (e) information that would, if disclosed, prejudice the maintenance of law,
 - (f) matters affecting the security of the council, councillors, council staff or council property,
 - (g) advice concerning litigation, or advice that would otherwise be privileged from production in legal proceedings on the ground of legal professional privilege,
 - (h) information concerning the nature and location of a place or an item of Aboriginal significance on community land,
 - (i) alleged contraventions of the council's code of conduct.

Note: Clause 13.1 reflects section 10A(1) and (2) of the Act.

- 13.2 The council or a committee of the council may also close to the public so much of its meeting as comprises a motion to close another part of the meeting to the public.

Note: Clause 13.2 reflects section 10A(3) of the Act.

Matters to be considered when closing meetings to the public

- 13.3 A meeting is not to remain closed during the discussion of anything referred to in clause 13.1:
- (a) except for so much of the discussion as is necessary to preserve the relevant confidentiality, privilege or security, and
 - (b) if the matter concerned is a matter other than a personnel matter concerning particular individuals, the personal hardship of a resident or ratepayer or a trade secret – unless the council or committee concerned is satisfied that discussion of the matter in an open meeting would, on balance, be contrary to the public interest.

Note: Clause 13.3 reflects section 10B(1) of the Act.

- 13.4 A meeting is not to be closed during the receipt and consideration of information or advice referred to in clause 13.1(g) unless the advice concerns legal matters that:
- (a) are substantial issues relating to a matter in which the council or committee is involved, and
 - (b) are clearly identified in the advice, and
 - (c) are fully discussed in that advice.

Note: Clause 13.4 reflects section 10B(2) of the Act.

- 13.5 If a meeting is closed during the discussion of a motion to close another part of the meeting to the public (as referred to in clause 13.2), the consideration of the motion must not include any consideration of the matter or information to be discussed in that other part of the meeting other than consideration of whether the matter concerned is a matter referred to in clause 13.1.

Note: Clause 13.5 reflects section 10B(3) of the Act.

- 13.6 For the purpose of determining whether the discussion of a matter in an open meeting would be contrary to the public interest, it is irrelevant that:
- (a) a person may misinterpret or misunderstand the discussion, or
 - (b) the discussion of the matter may:
 - (i) cause embarrassment to the council or committee concerned, or to councillors or to employees of the council, or
 - (ii) cause a loss of confidence in the council or committee.

Note: Clause 13.6 reflects section 10B(4) of the Act.

- 13.7 In deciding whether part of a meeting is to be closed to the public, the council or committee concerned must consider any relevant guidelines issued by the Departmental Chief Executive of the Office of Local Government.

Note: Clause 13.7 reflects section 10B(5) of the Act.

Notice of likelihood of closure not required in urgent cases

- 13.8 Part of a meeting of the council, or of a committee of the council, may be closed to the public while the council or committee considers a matter that has not been identified in the agenda for the meeting under clause 3.21 as a matter that is likely to be considered when the meeting is closed, but only if:
- (a) it becomes apparent during the discussion of a particular matter that the matter is a matter referred to in clause 13.1, and
 - (b) the council or committee, after considering any representations made under clause 13.9, resolves that further discussion of the matter:
 - (i) should not be deferred (because of the urgency of the matter), and
 - (ii) should take place in a part of the meeting that is closed to the public.

Note: Clause 14.8 reflects section 10C of the Act.

Representations by members of the public

- 13.9 The council, or a committee of the council, may allow members of the public to make representations to or at a meeting, before any part of the meeting is closed to the public, as to whether that part of the meeting should be closed.

Note: Clause 13.9 reflects section 10A(4) of the Act.

- 13.10 A representation under clause 13.9 is to be made after the motion to close the part of the meeting is moved and seconded.

- 13.11 Where the matter has been identified in the agenda of the meeting under clause 3.21 as a matter that is likely to be considered when the meeting is closed to the public, in order to make representations under clause 13.9, members of the public must first make an application to the council in the approved form. Applications must be received by **4.30pm on the Monday prior** to the meeting at which the matter is to be considered.

- 13.12 The general manager (or their delegate) may refuse an application made under clause 13.11. The general manager or their delegate must give reasons in writing for a decision to refuse an application.
- 13.13 No more than **six** speakers are to be permitted to make representations under clause 13.9.
- 13.14 If more than the permitted number of speakers apply to make representations under clause 13.9, the general manager or their delegate may request the speakers to nominate from among themselves the persons who are to make representations to the council. If the speakers are not able to agree on whom to nominate to make representations under clause 13.9, the general manager or their delegate is to determine who will make representations to the council.
- 13.15 The general manager (or their delegate) is to determine the order of speakers.
- 13.16 Where the council or a committee of the council proposes to close a meeting or part of a meeting to the public in circumstances where the matter has not been identified in the agenda for the meeting under clause 3.21 as a matter that is likely to be considered when the meeting is closed to the public, the chairperson is to invite representations from the public under clause 13.9 after the motion to close the part of the meeting is moved and seconded. The chairperson is to permit no more than **six** speakers to make representations in such order as determined by the chairperson.
- 13.17 Each speaker will be allowed **five** minutes to make representations, and this time limit is to be strictly enforced by the chairperson. Speakers must confine their representations to whether the meeting should be closed to the public. If a speaker digresses to irrelevant matters, the chairperson is to direct the speaker not to do so. If a speaker fails to observe a direction from the chairperson, the speaker will not be further heard.

Expulsion of non-councillors from meetings closed to the public

- 13.18 If a meeting or part of a meeting of the council or a committee of the council is closed to the public in accordance with section 10A of the Act and this code, any person who is not a councillor and who fails to leave the meeting when requested, may be expelled from the meeting as provided by section 10(2)(a) or (b) of the Act.
- 13.19 If any such person, after being notified of a resolution or direction expelling them from the meeting, fails to leave the place where the meeting is being held, a police officer, or any person authorised for the purpose by the council or person presiding, may, by using only such force as is necessary, remove the first-mentioned person from that place and, if necessary restrain that person from re-entering that place for the remainder of the meeting.

Obligations of councillors attending meetings by audio-visual link

- 13.20 Councillors attending a meeting by audio-visual link must ensure that no other person is within sight or hearing of the meeting at any time that the meeting is closed to the public under section 10A of the Act.**

Information to be disclosed in resolutions closing meetings to the public

- 13.21 The grounds on which part of a meeting is closed must be stated in the decision to close that part of the meeting and must be recorded in the minutes of the meeting. The grounds must specify the following:

- (a) the relevant provision of section 10A(2) of the Act,
- (b) the matter that is to be discussed during the closed part of the meeting,
- (c) the reasons why the part of the meeting is being closed, including (if the matter concerned is a matter other than a personnel matter concerning particular individuals, the personal hardship of a resident or ratepayer or a trade secret) an explanation of the way in which discussion of the matter in an open meeting would be, on balance, contrary to the public interest.

Note: Clause 13.21 reflects section 10D of the Act.

Resolutions passed at closed meetings to be made public

- 13.22 If the council passes a resolution during a meeting, or a part of a meeting, that is closed to the public, the chairperson must make the resolution public as soon as practicable after the meeting, or the relevant part of the meeting, has ended, and the resolution must be recorded in the publicly available minutes of the meeting.
- 13.23 Resolutions passed during a meeting, or a part of a meeting, that is closed to the public must be made public by the chairperson under clause 13.22 during a part of the meeting that is webcast.

14 KEEPING ORDER AT MEETINGS

Points of order

- 14.1 A councillor may draw the attention of the chairperson to an alleged breach of this code by raising a point of order. A point of order does not require a seconder.
- 14.2 A point of order cannot be made with respect to adherence to the principles contained in clause 2.1.
- 14.3 A point of order must be taken immediately it is raised. The chairperson must suspend the business before the meeting and permit the councillor raising the point of order to state the provision of this code they believe has been breached. The chairperson must then rule on the point of order – either by upholding it or by overruling it.

Questions of order

- 14.4 The chairperson, without the intervention of any other councillor, may call any councillor to order whenever, in the opinion of the chairperson, it is necessary to do so.
- 14.5 A councillor who claims that another councillor has committed an act of disorder, or is out of order, may call the attention of the chairperson to the matter.
- 14.6 The chairperson must rule on a question of order immediately after it is raised but, before doing so, may invite the opinion of the council.
- 14.7 The chairperson's ruling must be obeyed unless a motion dissenting from the ruling is passed.

Motions of dissent

- 14.8 A councillor can, without notice, move to dissent from a ruling of the chairperson on a point of order or a question of order. If that happens, the chairperson must suspend the business before the meeting until a decision is made on the motion of dissent.
- 14.9 If a motion of dissent is passed, the chairperson must proceed with the suspended business as though the ruling dissented from had not been given. If, as a result of the ruling, any motion or business has been rejected as out of order, the chairperson must restore the motion or business to the agenda and proceed with it in due course.
- 14.10 Despite any other provision of this code, only the mover of a motion of dissent and the chairperson can speak to the motion before it is put. The mover of the motion does not have a right of general reply.

Acts of disorder

- 14.11 A councillor commits an act of disorder if the councillor, at a meeting of the council or a committee of the council:
- (a) contravenes the Act, the Regulation or this code, or
 - (b) assaults or threatens to assault another councillor or person present at the meeting, or
 - (c) moves or attempts to move a motion or an amendment that has an unlawful purpose or that deals with a matter that is outside the jurisdiction of the council or the committee, or addresses or attempts to address the council or the committee on such a motion, amendment or matter, or

- (d) insults, makes unfavourable personal remarks about, or imputes improper motives to any other council official, or alleges a breach of the council's code of conduct, or
- (e) says or does anything that is inconsistent with maintaining order at the meeting or is likely to bring the council or the committee into disrepute.

Note: Clause 14.11 reflects section 182 of the Regulation.

- 14.12 The chairperson may require a councillor:
- (a) to apologise without reservation for an act of disorder referred to in clauses 14.11(a), (b), or (e), or
 - (b) to withdraw a motion or an amendment referred to in clause 14.11(c) and, where appropriate, to apologise without reservation, or
 - (c) to retract and apologise without reservation for any statement that constitutes an act of disorder referred to in clauses 14.11(d) and (e).

Note: Clause 14.12 reflects section 233 of the Regulation.

How disorder at a meeting may be dealt with

- 14.13 If disorder occurs at a meeting of the council, the chairperson may adjourn the meeting for a period of not more than fifteen (15) minutes and leave the chair. The council, on reassembling, must, on a question put from the chairperson, decide without debate whether the business is to be proceeded with or not. This clause applies to disorder arising from the conduct of members of the public as well as disorder arising from the conduct of councillors.

Expulsion from meetings

- 14.14 All chairpersons of meetings of the council and committees of the council are authorised under this code to expel any person other than a councillor, from a council or committee meeting, for the purposes of section 10(2)(b) of the Act. Councillors may only be expelled by resolution of the council or the committee of the council.
- 14.15 Clause 14.14 does not limit the ability of the council or a committee of the council to resolve to expel a person, including a councillor, from a council or committee meeting, under section 10(2)(a) of the Act.
- 14.16 A councillor may, as provided by section 10(2)(a) or (b) of the Act, be expelled from a meeting of the council for having failed to comply with a requirement under clause 14.11. The expulsion of a councillor from the meeting for that reason does not prevent any other action from being taken against the councillor for the act of disorder concerned.

Note: Clause 14.16 reflects section 233(2) of the Regulation.

- 14.17 A member of the public may, as provided by section 10(2)(a) or (b) of the Act, be expelled from a meeting of the council for engaging in or having engaged in disorderly conduct at the meeting.
- 14.18 Where a councillor or a member of the public is expelled from a meeting, the expulsion and the name of the person expelled, if known, are to be recorded in the minutes of the meeting.

- 14.19 If a councillor or a member of the public fails to leave the place where a meeting of the council is being held immediately after they have been expelled, a police officer, or any person authorised for the purpose by the council or person presiding, may, by using only such force as is necessary, remove the councillor or member of the public from that place and, if necessary, restrain the councillor or member of the public from re-entering that place for the remainder of the meeting.

How disorder by councillors attending meetings by audio-visual link may be dealt with

- 14.20 Where a councillor is attending a meeting by audio-visual link, the chairperson or a person authorised by the chairperson may mute the councillor's audio link to the meeting for the purposes of enforcing compliance with this code.
- 14.21 If a councillor attending a meeting by audio-visual link is expelled from a meeting for an act of disorder, the chairperson of the meeting or a person authorised by the chairperson, may terminate the councillor's audio-visual link to the meeting.

Use of mobile phones and the unauthorised recording of meetings

- 14.22 Councillors, council staff and members of the public must ensure that mobile phones are turned to silent during meetings of the council and committees of the council.
- 14.23 A person must not live stream or use an audio recorder, video camera, mobile phone or any other device to make a recording of the proceedings of a meeting of the council or a committee of the council without the prior authorisation of the council or the committee.
- 14.24 Without limiting clause 14.17, a contravention of clause 14.23 or an attempt to contravene that clause, constitutes disorderly conduct for the purposes of clause 14.17. Any person who contravenes or attempts to contravene clause 14.23, may be expelled from the meeting as provided for under section 10(2) of the Act.
- 14.25 If any such person, after being notified of a resolution or direction expelling them from the meeting, fails to leave the place where the meeting is being held, a police officer, or any person authorised for the purpose by the council or person presiding, may, by using only such force as is necessary, remove the first-mentioned person from that place and, if necessary, restrain that person from re-entering that place for the remainder of the meeting.

15 CONFLICTS OF INTEREST

- 15.1 All councillors and, where applicable, all other persons, must declare and manage any conflicts of interest they may have in matters being considered at meetings of the council and committees of the council in accordance with the council's code of conduct. All declarations of conflicts of interest and how the conflict of interest was managed by the person who made the declaration must be recorded in the minutes of the meeting at which the declaration was made.
- 15.2 Councillors attending a meeting by audio-visual link must declare and manage any conflicts of interest they may have in matters being considered at the meeting in accordance with the council's code of conduct. Where a councillor has declared a pecuniary or significant non-pecuniary conflict of interest in a matter being discussed at the meeting, the councillor's audio-visual link to the meeting must be suspended or terminated and the councillor must not be in sight or hearing of the meeting at any time during which the matter is being considered or discussed by the council or committee, or at any time during which the council or committee is voting on the matter.

16 DECISIONS OF THE COUNCIL

Council decisions

- 16.1 A decision supported by a majority of the votes at a meeting of the council at which a quorum is present is a decision of the council.

Note: Clause 16.1 reflects section 371 of the Act.

- 16.2 Decisions made by the council must be accurately recorded in the minutes of the meeting at which the decision is made.

Rescinding or altering council decisions

- 16.3 A resolution passed by the council may not be altered or rescinded except by a motion to that effect of which notice has been given under clause 3.10.

Note: Clause 16.3 reflects section 372(1) of the Act.

- 16.4 If a notice of motion to rescind a resolution is given at the meeting at which the resolution is carried, the resolution must not be carried into effect until the motion of rescission has been dealt with.

Note: Clause 16.4 reflects section 372(2) of the Act.

- 16.5 If a motion has been lost, a motion having the same effect must not be considered unless notice of it has been duly given in accordance with clause 3.10.

Note: Clause 16.5 reflects section 372(3) of the Act.

- 16.6 A notice of motion to alter or rescind a resolution, and a notice of motion which has the same effect as a motion which has been lost, must be signed by three (3) councillors if less than three (3) months has elapsed since the resolution was passed, or the motion was lost.

Note: Clause 16.6 reflects section 372(4) of the Act.

- 16.7 If a motion to alter or rescind a resolution has been lost, or if a motion which has the same effect as a previously lost motion is lost, no similar motion may be brought forward within three (3) months of the meeting at which it was lost. This clause may not be evaded by substituting a motion differently worded, but in principle the same.

Note: Clause 16.7 reflects section 372(5) of the Act.

- 16.8 The provisions of clauses 16.5–16.7 concerning lost motions do not apply to motions of adjournment.

Note: Clause 16.8 reflects section 372(7) of the Act.

- 16.9 A notice of motion submitted in accordance with clause 16.6 may only be withdrawn under clause 3.11 with the consent of all signatories to the notice of motion.

- 16.10 A notice of motion to alter or rescind a resolution relating to a development application must be submitted to the general manager no later than **two working days** after the meeting at which the resolution was adopted.

- 16.11 A motion to alter or rescind a resolution of the council may be moved on the report of a committee of the council and any such report must be recorded in the minutes of the meeting of the council.

Note: Clause 16.11 reflects section 372(6) of the Act.

- 16.12 Subject to clause 16.7, in cases of urgency, a motion to alter or rescind a resolution of the council may be moved at the same meeting at which the resolution was adopted, where:

- (a) a notice of motion signed by three councillors is submitted to the chairperson, and
- (b) a motion to have the motion considered at the meeting is passed, and
- (c) the chairperson rules the business that is the subject of the motion is of great urgency on the grounds that it requires a decision by the council before the next scheduled ordinary meeting of the council.

- 16.13 A motion moved under clause 16.12(b) can be moved without notice. Despite clauses 9.20–9.30, only the mover of a motion referred to in clause 16.12(b) can speak to the motion before it is put.

- 16.14 A motion of dissent cannot be moved against a ruling by the chairperson under clause 16.12(c).

Recommitting resolutions to correct an error

- 16.15 Despite the provisions of this Part, a councillor may, with the leave of the chairperson, move to recommit a resolution adopted at the same meeting:

- (a) to correct any error, ambiguity or imprecision in the council's resolution, or
- (b) to confirm the voting on the resolution.

- 16.16 In seeking the leave of the chairperson to move to recommit a resolution for the purposes of clause 16.15(a), the councillor is to propose alternative wording for the resolution.

- 16.17 The chairperson must not grant leave to recommit a resolution for the purposes of clause 16.15(a), unless they are satisfied that the proposed alternative wording of the resolution would not alter the substance of the resolution previously adopted at the meeting.

- 16.18 A motion moved under clause 16.15 can be moved without notice. Despite clauses 9.20–9.30, only the mover of a motion referred to in clause 16.15 can speak to the motion before it is put.

- 16.19 A motion of dissent cannot be moved against a ruling by the chairperson under clause 16.15.

- 16.20 A motion moved under clause 16.15 with the leave of the chairperson cannot be voted on unless or until it has been seconded.

17 TIME LIMITS ON COUNCIL MEETINGS

- 17.1 Meetings of the council and committees of the council are to conclude no later than **four hours after commencement of the meeting**.
- 17.2 If the business of the meeting is unfinished **after four hours from the commencement of the meeting**, the council or the committee may, by resolution, extend the time of the meeting.
- 17.3 If the business of the meeting is unfinished **after four hours from the commencement of the meeting**, and the council does not resolve to extend the meeting, the chairperson must either:
- (a) defer consideration of the remaining items of business on the agenda to the next ordinary meeting of the council, or
 - (b) adjourn the meeting to a time, date and place fixed by the chairperson.
- 17.4 Clause 17.3 does not limit the ability of the council or a committee of the council to resolve to adjourn a meeting at any time. The resolution adjourning the meeting must fix the time, date and place that the meeting is to be adjourned to.
- 17.5 Where a meeting is adjourned under clause 17.3 or 17.4, the general manager must:
- (a) individually notify each councillor of the time, date and place at which the meeting will reconvene, and
 - (b) publish the time, date and place at which the meeting will reconvene on the council's website and in such other manner that the general manager is satisfied is likely to bring notice of the time, date and place of the reconvened meeting to the attention of as many people as possible.

18 AFTER THE MEETING

Minutes of meetings

18.1 The council is to keep full and accurate minutes of the proceedings of meetings of the council.

Note: Clause 18.1 reflects section 375(1) of the Act.

18.2 At a minimum, the general manager must ensure that the following matters are recorded in the council's minutes:

- (a) the names of councillors attending a council meeting and whether they attended the meeting in person or by audio-visual link,
- (b) details of each motion moved at a council meeting and of any amendments moved to it,
- (c) the names of the mover and seconder of the motion or amendment,
- (d) whether the motion or amendment was passed or lost, and
- (e) such other matters specifically required under this code.

18.3 The minutes of a council meeting must be confirmed at a subsequent meeting of the council.

Note: Clause 18.3 reflects section 375(2) of the Act.

18.4 Any debate on the confirmation of the minutes is to be confined to whether the minutes are a full and accurate record of the meeting they relate to.

18.5 When the minutes have been confirmed, they are to be signed by the person presiding at the subsequent meeting.

Note: Clause 18.5 reflects section 375(2) of the Act.

18.6 The confirmed minutes of a meeting may be amended to correct typographical or administrative errors after they have been confirmed. Any amendment made under this clause must not alter the substance of any decision made at the meeting.

18.7 The confirmed minutes of a council meeting must be published on the council's website. This clause does not prevent the council from also publishing unconfirmed minutes of its meetings on its website prior to their confirmation.

Access to correspondence and reports laid on the table at, or submitted to, a meeting

18.8 The council and committees of the council must, during or at the close of a meeting, or during the business day following the meeting, give reasonable access to any person to inspect correspondence and reports laid on the table at, or submitted to, the meeting.

Note: Clause 18.8 reflects section 11(1) of the Act.

18.9 Clause 18.8 does not apply if the correspondence or reports relate to a matter that was received or discussed or laid on the table at, or submitted to, the meeting when the meeting was closed to the public.

Note: Clause 18.9 reflects section 11(2) of the Act.

- 18.10 Clause 18.8 does not apply if the council or the committee resolves at the meeting, when open to the public, that the correspondence or reports are to be treated as confidential because they relate to a matter specified in section 10A(2) of the Act.

Note: Clause 18.10 reflects section 11(3) of the Act.

- 18.11 Correspondence or reports to which clauses 18.9 and 18.10 apply are to be marked with the relevant provision of section 10A(2) of the Act that applies to the correspondence or report.

Implementation of decisions of the council

- 18.12 The general manager is to implement, without undue delay, lawful decisions of the council.

Note: Clause 18.12 reflects section 335(b) of the Act.

19 COUNCIL COMMITTEES

Application of this Part

19.1 This Part only applies to committees of the council whose members are all councillors.

Council committees whose members are all councillors

19.2 The council may, by resolution, establish such committees as it considers necessary.

19.3 A committee of the council is to consist of the mayor and such other councillors as are elected by the councillors or appointed by the council.

19.4 The quorum for a meeting of a committee of the council is to be:

- (a) such number of members as the council decides, or
- (b) if the council has not decided a number – a majority of the members of the committee.

Functions of committees

19.5 The council must specify the functions of each of its committees when the committee is established but may from time to time amend those functions.

Notice of committee meetings

19.6 The general manager must send to each councillor, regardless of whether they are a committee member, at least three (3) days before each meeting of the committee, a notice specifying:

- (a) the time, date and place of the meeting, and
- (b) the business proposed to be considered at the meeting.

19.7 Notice of less than three (3) days may be given of a committee meeting called in an emergency.

Attendance at committee meetings

19.8 A committee member (other than the mayor) ceases to be a member of a committee if the committee member:

- (a) has been absent from three (3) consecutive meetings of the committee without having given reasons acceptable to the committee for the member's absences, or
- (b) has been absent from at least half of the meetings of the committee held during the immediately preceding year without having given to the committee acceptable reasons for the member's absences.

19.9 Clause 19.8 does not apply if all of the members of the council are members of the committee.

Non-members entitled to attend committee meetings

19.10 A councillor who is not a member of a committee of the council is entitled to attend, and to speak at a meeting of the committee. However, the councillor is not entitled:

- (a) to give notice of business for inclusion in the agenda for the meeting, or

- (b) to move or second a motion at the meeting, or
- (c) to vote at the meeting.

Chairperson and deputy chairperson of council committees

- 19.11 The chairperson of each committee of the council must be:
- (a) the mayor, or
 - (b) if the mayor does not wish to be the chairperson of a committee, a member of the committee elected by the council, or
 - (c) if the council does not elect such a member, a member of the committee elected by the committee.
- 19.12 The council may elect a member of a committee of the council as deputy chairperson of the committee. If the council does not elect a deputy chairperson of such a committee, the committee may elect a deputy chairperson.
- 19.13 If neither the chairperson nor the deputy chairperson of a committee of the council is able or willing to preside at a meeting of the committee, the committee must elect a member of the committee to be acting chairperson of the committee.
- 19.14 The chairperson is to preside at a meeting of a committee of the council. If the chairperson is unable or unwilling to preside, the deputy chairperson (if any) is to preside at the meeting, but if neither the chairperson nor the deputy chairperson is able or willing to preside, the acting chairperson is to preside at the meeting.

Procedure in committee meetings

- 19.15 Subject to any specific requirements of this code, each committee of the council may regulate its own procedure. The provisions of this code are to be taken to apply to all committees of the council unless the council or the committee determines otherwise in accordance with this clause.
- 19.16 Whenever the voting on a motion put to a meeting of the committee is equal, the chairperson of the committee is to have a casting vote as well as an original vote unless the council or the committee determines otherwise in accordance with clause 19.15.
- 19.17 Voting at a council committee meeting is to be by open means (such as on the voices, by show of hands or by a visible electronic voting system).

Closure of committee meetings to the public

- 19.18 The provisions of the Act and Part 13 of this code apply to the closure of meetings of committees of the council to the public in the same way they apply to the closure of meetings of the council to the public.
- 19.19 If a committee of the council passes a resolution, or makes a recommendation, during a meeting, or a part of a meeting that is closed to the public, the chairperson must make the resolution or recommendation public as soon as practicable after the meeting or part of the meeting has ended and report the resolution or recommendation to the next meeting of the council. The resolution or recommendation must also be recorded in the publicly available minutes of the meeting.
- 19.20 Resolutions passed during a meeting, or a part of a meeting that is closed to the public must be made public by the chairperson under clause 19.19 during a part of the meeting that is webcast.

Disorder in committee meetings

- 19.21 The provisions of the Act and this code relating to the maintenance of order in council meetings apply to meetings of committees of the council in the same way as they apply to meetings of the council.

Minutes of council committee meetings

- 19.23 Each committee of the council is to keep full and accurate minutes of the proceedings of its meetings. At a minimum, a committee must ensure that the following matters are recorded in the committee's minutes:
- (a) the names of councillors attending a meeting and whether they attended the meeting in person or by audio-visual link,
 - (b) details of each motion moved at a meeting and of any amendments moved to it,
 - (c) the names of the mover and seconder of the motion or amendment,
 - (d) whether the motion or amendment was passed or lost, and
 - (e) such other matters specifically required under this code.
- 19.24 All voting at meetings of committees of the council (including meetings that are closed to the public), must be recorded in the minutes of meetings with the names of councillors who voted for and against each motion or amendment, (including the use of the casting vote), being recorded.
- 19.25 The minutes of meetings of each committee of the council must be confirmed at a subsequent meeting of the committee.
- 19.26 Any debate on the confirmation of the minutes is to be confined to whether the minutes are a full and accurate record of the meeting they relate to.
- 19.27 When the minutes have been confirmed, they are to be signed by the person presiding at that subsequent meeting.
- 19.28 The confirmed minutes of a meeting may be amended to correct typographical or administrative errors after they have been confirmed. Any amendment made under this clause must not alter the substance of any decision made at the meeting.
- 19.29 The confirmed minutes of a meeting of a committee of the council must be published on the council's website. This clause does not prevent the council from also publishing unconfirmed minutes of meetings of committees of the council on its website prior to their confirmation.

20 IRREGULARITIES

20.1 Proceedings at a meeting of a council or a council committee are not invalidated because of:

- (a) a vacancy in a civic office, or
- (b) a failure to give notice of the meeting to any councillor or committee member, or
- (c) any defect in the election or appointment of a councillor or committee member, or
- (d) a failure of a councillor or a committee member to declare a conflict of interest, or to refrain from the consideration or discussion of, or vote on, the relevant matter, at a council or committee meeting in accordance with the council's code of conduct, or
- (e) a failure to comply with this code.

Note: Clause 20.1 reflects section 374 of the Act.

21 DEFINITIONS

the Act	means the <i>Local Government Act 1993</i>
act of disorder	means an act of disorder as defined in clause 14.11 of this code
amendment	in relation to an original motion, means a motion moving an amendment to that motion
audio recorder	any device capable of recording speech
audio-visual link	means a facility that enables audio and visual communication between persons at different places
business day	means any day except Saturday or Sunday or any other day the whole or part of which is observed as a public holiday throughout New South Wales
chairperson	in relation to a meeting of the council – means the person presiding at the meeting as provided by section 369 of the Act and clauses 5.1 and 5.2 of this code, and in relation to a meeting of a committee – means the person presiding at the meeting as provided by clause 19.11 of this code
this code	means the council's adopted code of meeting practice
committee of the council	means a committee established by the council in accordance with clause 19.2 of this code (being a committee consisting only of councillors) or the council when it has resolved itself into committee of the whole under clause 11.1
council official	has the same meaning it has in the Model Code of Conduct for Local Councils in NSW
day	means calendar day
division	means a request by two councillors under clause 10.6 of this code requiring the recording of the names of the councillors who voted both for and against a motion
foreshadowed amendment	means a proposed amendment foreshadowed by a councillor under clause 9.18 of this code during debate on the first amendment
foreshadowed motion	means a motion foreshadowed by a councillor under clause 9.17 of this code during debate on an original motion
open voting	means voting on the voices or by a show of hands or by a visible electronic voting system or similar means
planning decision	means a decision made in the exercise of a function of a council under the <i>Environmental Planning and Assessment Act 1979</i> including any decision relating to a development application, an environmental planning instrument, a development control plan or a development contribution plan under that Act, but not including the making of an order under Division 9.3 of Part 9 of that Act
performance improvement order	means an order issued under section 438A of the Act
quorum	means the minimum number of councillors or committee members necessary to conduct a meeting
the Regulation	means the <i>Local Government (General) Regulation 2021</i>
webcast	a video or audio broadcast of a meeting transmitted across the internet either concurrently with the meeting or at a later time
year	means the period beginning 1 July and ending the following 30 June



Concise Investment Report Pack

Richmond Valley Council

1 April 2022 to 30 April 2022



Contents

1. Portfolio Valuation As At 30 April 2022
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5. Environmentally Sustainable Investment Performance Report for the Period Ending 30 April 2022 Relative To 31 March 2022



1. Portfolio Valuation As At 30 April 2022

	Fixed Interest Security	Security Rating	ISIN	Face Value Original	Face Value Current	Market Value	% Total Value	Running Yield	Weighted Running Yield
At Call Deposit									
	CBA Business Online Saver Acct RVC At	S&P ST A1+		9,025,000.00	9,025,000.00	9,025,000.00	12.80%	0.20%	
	CBA General Fund Bk Acct RVC At Call	S&P ST A1+		773,943.52	773,943.52	773,943.52	1.10%	0.00%	
	CBA Trust Acct RVC At Call	S&P ST A1+		87,050.17	87,050.17	87,050.17	0.12%	0.00%	
	MACQ 940323454 At Call	Moodys A2		10,004,767.02	10,004,767.02	10,004,767.02	14.19%	0.55%	
	NAB Business Cheque Acct RVC At Call	S&P ST A1+		25.45	25.45	25.45	0.00%	0.00%	
				19,890,786.16	19,890,786.16	19,890,786.16	28.21%		0.10%
Floating Rate Note									
	Auswide 0.9 06 Nov 2023 FRN	Moodys	AU3FN0057352	750,000.00	750,000.00	750,000.00	1.06%	0.94%	
	Auswide 0.6 22 Mar 2024 FRN	Moodys	AU3FN0059317	1,500,000.00	1,500,000.00	1,500,000.00	2.13%	0.62%	
	MACQ 0.48 09 Dec 2025 FRN	S&P A+	AU3FN0057709	1,000,390.00	1,000,390.00	1,000,390.00	1.42%	0.50%	
	MYS 0.65 16 Jun 2025 FRN	Moodys	AU3FN0061024	1,500,000.00	1,500,000.00	1,500,000.00	2.13%	0.67%	
				4,750,390.00	4,750,390.00	4,750,390.00	6.74%		0.18%
Fixed Rate Bond									
	NTTC 1.1 15 Dec 2025 - Issued 10 September 2021 - Richmond Council Fixed	Moodys Aa3		2,000,000.00	2,000,000.00	2,000,000.00	2.84%	1.10%	
				2,000,000.00	2,000,000.00	2,000,000.00	2.84%		0.03%
Unit Trust									
	NSWTC Long Term Growth Fund UT			3,000,000.00	3,000,000.00	2,934,405.95	4.16%		
	NSWTC Medium Term Growth Fund UT			11,005,029.35	11,005,029.35	11,942,382.32	16.94%		
				14,005,029.35	14,005,029.35	14,876,788.27	21.10%		-3.66%



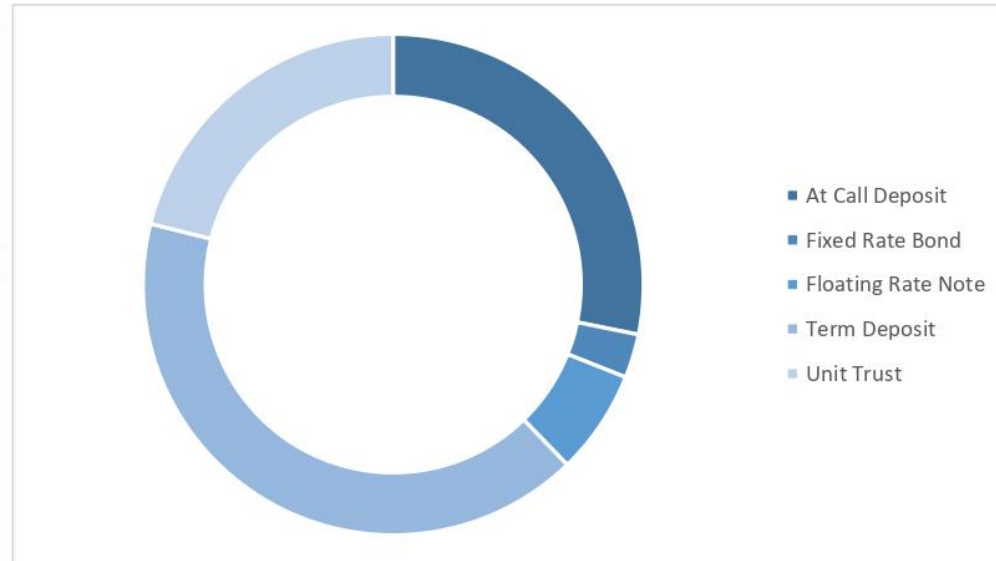
1. Portfolio Valuation As At 30 April 2022

Term Deposit							
AMP 1 11 Jul 2022 180DAY TD	S&P ST A2	2,000,000.00	2,000,000.00	2,000,000.00	2.84%	1.00%	
AUBANK 1 20 Jul 2022 90DAY TD	S&P ST A2	2,000,000.00	2,000,000.00	2,000,000.00	2.84%	1.00%	
Auswide 0.7 30 Aug 2022 180DAY TD	Moodys ST	1,000,000.00	1,000,000.00	1,000,000.00	1.42%	0.70%	
SYD 0.7 31 May 2022 90DAY TD	Unrated ST	1,000,000.00	1,000,000.00	1,000,000.00	1.42%	0.70%	
CCU 0.8 30 May 2022 90DAY TD	Unrated ST	1,000,000.00	1,000,000.00	1,000,000.00	1.42%	0.80%	
CCU 0.8 31 May 2022 90DAY TD	Unrated ST	1,000,000.00	1,000,000.00	1,000,000.00	1.42%	0.80%	
CCU 0.9 16 Jun 2022 92DAY TD	Unrated ST	2,000,000.00	2,000,000.00	2,000,000.00	2.84%	0.90%	
CACU 0.7 23 May 2022 90DAY TD	Unrated ST	1,000,000.00	1,000,000.00	1,000,000.00	1.42%	0.70%	
CACU 0.7 23 May 2022 90DAY TD	Unrated ST	1,000,000.00	1,000,000.00	1,000,000.00	1.42%	0.70%	
JUDO 0.8 30 May 2022 91DAY TD	S&P ST A3	1,000,000.00	1,000,000.00	1,000,000.00	1.42%	0.80%	
JUDO 0.8 30 May 2022 91DAY TD	S&P ST A3	1,000,000.00	1,000,000.00	1,000,000.00	1.42%	0.80%	
JUDO 0.8 02 Jun 2022 90DAY TD	S&P ST A3	1,000,000.00	1,000,000.00	1,000,000.00	1.42%	0.80%	
JUDO 0.8 09 Jun 2022 90DAY TD	S&P ST A3	1,000,000.00	1,000,000.00	1,000,000.00	1.42%	0.80%	
JUDO 1.05 26 Jul 2022 90DAY TD	S&P ST A3	1,000,000.00	1,000,000.00	1,000,000.00	1.42%	1.05%	
JUDO 0.8 09 Aug 2022 180DAY TD	S&P ST A3	1,000,000.00	1,000,000.00	1,000,000.00	1.42%	0.80%	
JUDO 0.8 01 Sep 2022 365DAY TD	S&P ST A3	1,000,000.00	1,000,000.00	1,000,000.00	1.42%	0.80%	
JUDO 0.85 05 Sep 2022 181DAY TD	S&P ST A3	1,000,000.00	1,000,000.00	1,000,000.00	1.42%	0.85%	
ME Bank 1 27 Jul 2022 90DAY TD	Moodys ST	2,000,000.00	2,000,000.00	2,000,000.00	2.84%	1.00%	
ME Bank 0.6 29 Aug 2022 182DAY TD	Moodys ST	2,000,000.00	2,000,000.00	2,000,000.00	2.84%	0.60%	
ME Bank 0.6 30 Aug 2022 180DAY TD	Moodys ST	1,000,000.00	1,000,000.00	1,000,000.00	1.42%	0.60%	
ME Bank 0.75 12 Sep 2022 182DAY TD	Moodys ST	1,000,000.00	1,000,000.00	1,000,000.00	1.42%	0.75%	
ME Bank 1.75 24 Oct 2022 180DAY TD	Moodys ST	1,000,000.00	1,000,000.00	1,000,000.00	1.42%	1.75%	
SCC 0.9 21 Jun 2022 90DAY TD	Unrated ST	1,000,000.00	1,000,000.00	1,000,000.00	1.42%	0.90%	
Westpac 0.99 26 Sep 2022 182DAY TD	S&P ST A1+	1,000,000.00	1,000,000.00	1,000,000.00	1.42%	0.99%	
		29,000,000.00	29,000,000.00	29,000,000.00	41.12%	0.35%	
Portfolio Total		69,646,205.51	69,646,205.51	70,517,964.43	100.00%	-2.99%	

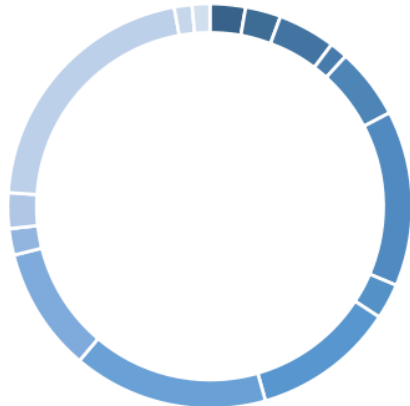


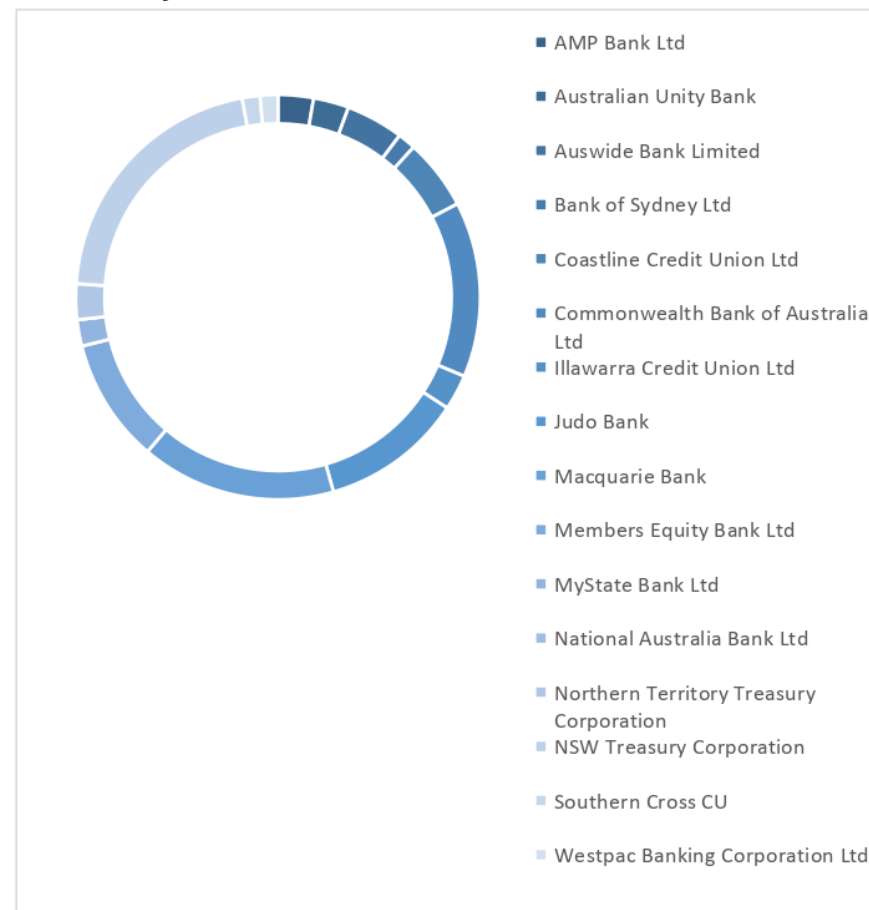
2. Portfolio Valuation By Categories As At 30 April 2022

Security Type	Market Value	% Total Value
Fixed Rate Bond	2,000,000.00	2.84%
At Call Deposit	19,890,786.16	28.21%
Term Deposit	29,000,000.00	41.12%
Floating Rate Note	4,750,390.00	6.74%
Unit Trust	14,876,788.27	21.10%
Portfolio Total	70,517,964.43	100.00%



2. Portfolio Valuation By Categories As At 30 April 2022

Issuer	Market Value	% Total Value	Market Value by Issuer
AMP Bank Ltd	2,000,000.00	2.84%	 <ul style="list-style-type: none"> ■ AMP Bank Ltd ■ Australian Unity Bank ■ Auswide Bank Limited ■ Bank of Sydney Ltd ■ Coastline Credit Union Ltd ■ Commonwealth Bank of Australia Ltd ■ Illawarra Credit Union Ltd ■ Judo Bank ■ Macquarie Bank ■ Members Equity Bank Ltd ■ MyState Bank Ltd ■ National Australia Bank Ltd ■ Northern Territory Treasury Corporation ■ NSW Treasury Corporation ■ Southern Cross CU ■ Westpac Banking Corporation Ltd
Australian Unity Bank	2,000,000.00	2.84%	
Auswide Bank Limited	3,250,000.00	4.61%	
Bank of Sydney Ltd	1,000,000.00	1.42%	
Coastline Credit Union Ltd	4,000,000.00	5.67%	
Commonwealth Bank of Australia Ltd	9,885,993.69	14.02%	
Illawarra Credit Union Ltd	2,000,000.00	2.84%	
Judo Bank	8,000,000.00	11.34%	
Macquarie Bank	11,005,157.02	15.61%	
Members Equity Bank Ltd	7,000,000.00	9.93%	
MyState Bank Ltd	1,500,000.00	2.13%	
National Australia Bank Ltd	25.45	0.00%	
Northern Territory Treasury Corporation	2,000,000.00	2.84%	
NSW Treasury Corporation	14,876,788.27	21.10%	
Southern Cross CU	1,000,000.00	1.42%	
Westpac Banking Corporation Ltd	1,000,000.00	1.42%	
Portfolio Total	70,517,964.43	100.00%	



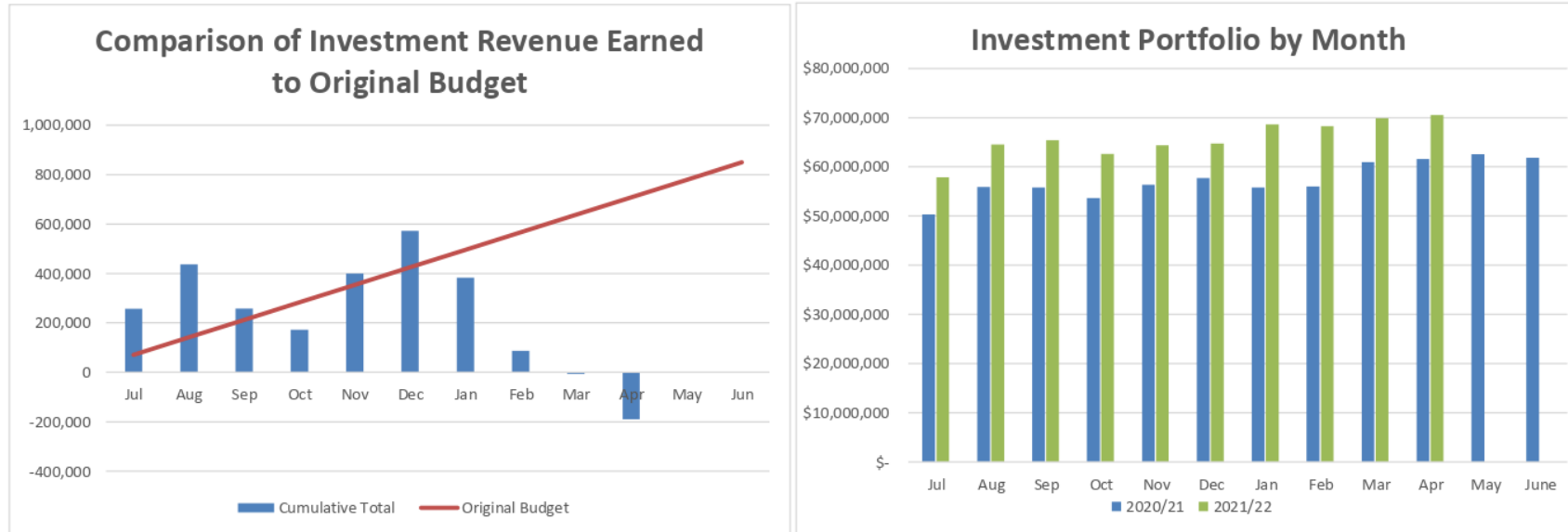


3. Investment Revenue Received For 1 April 2022 to 30 April 2022

Security	Issuer	Settlement Date	Face Value (Basis of Interest Calculation)	Consideration Notional	Income Type
JUDO 0.99 14 Apr 2022 365DAY TD	Judo Bank	14 Apr 2022	1,000,000.00	9,900.00	Security Coupon Interest
SYD 0.8 19 Apr 2022 92DAY TD	Bank of Sydney Ltd	19 Apr 2022	2,000,000.00	4,032.88	Security Coupon Interest
JUDO 0.86 27 Apr 2022 180DAY TD	Judo Bank	27 Apr 2022	1,000,000.00	4,241.10	Security Coupon Interest
SYD 0.8 28 Apr 2022 90DAY TD	Bank of Sydney Ltd	28 Apr 2022	2,000,000.00	3,945.21	Security Coupon Interest
Other		30 Apr 2022		1,257.28	Bank Interest
Other		30 Apr 2022		4,767.02	Bank Interest
				28,143.49	
Medium Term Growth Fund	NSW Treasury Corporation			(168,568.90)	
Long Term Growth Fund	NSW Treasury Corporation			(49,722.15)	
				(218,291.05)	
TOTAL				(190,147.56)	



4. Comparison of Investment Revenue Earned to Original Budget and Investment Portfolio by Month 2021 - 2022 YTD





5. Environmentally Sustainable Investment Performance Report for the Period Ending 30 April 2022 Relative To 31 March 2022

Portfolio Summary by Fossil Fuel Lending ADIs

ADI Lending Status	% Total	Current Period	% Total	Prior Period
Fossil Fuel Lending ADIs				
AMP Bank Ltd	2.8%	2,000,000.00	2.9%	2,000,000.00
Commonwealth Bank of Australia Ltd	14.0%	9,885,993.69	12.9%	8,997,922.23
Macquarie Bank	15.6%	11,005,157.02	15.8%	11,004,718.72
National Australia Bank Ltd	0.0%	25.45	0.0%	25.45
Westpac Banking Corporation Ltd	1.4%	1,000,000.00	1.4%	1,000,000.00
	33.9%	23,891,176.16	32.9%	23,002,666.40
Non Fossil Fuel Lending ADIs				
Australian Unity Bank	2.8%	2,000,000.00	2.9%	2,000,000.00
Auswide Bank Limited	4.6%	3,250,000.00	4.7%	3,250,000.00
Bank of Sydney Ltd	1.4%	1,000,000.00	1.4%	1,000,000.00
Coastline Credit Union Ltd	5.7%	4,000,000.00	5.7%	4,000,000.00
Illawarra Credit Union Ltd	2.8%	2,000,000.00	2.9%	2,000,000.00
Judo Bank	11.3%	8,000,000.00	11.5%	8,000,000.00
Members Equity Bank Ltd	9.9%	7,000,000.00	10.0%	7,000,000.00
MyState Bank Ltd	2.1%	1,500,000.00	2.1%	1,500,000.00
Northern Territory Treasury Corporation	2.8%	2,000,000.00	2.9%	2,000,000.00
NSW Treasury Corporation	21.1%	14,876,788.27	21.6%	15,095,079.32
Southern Cross CU	1.4%	1,000,000.00	1.4%	1,000,000.00
	66.1%	46,626,788.27	67.1%	46,845,079.32
Total Portfolio		70,517,964.43		69,847,745.72

Fossil Fuel vs
Non Fossil
Fuel Lending
ADI



All amounts shown in the table and charts are Current Face Values.

The above percentages are relative to the portfolio total and may be affected by rounding.

A fossil fuel lending ADI appearing in the non-fossil fuel related table will indicate that the portfolio contains a "green bond" issued by that ADI.



Richmond Valley Council
1 April 2022 to 30 April 2022

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Council Policy

Policy Title:	Purchasing
Policy Number:	6.06
Focus Area:	CS2 Great Support
Responsibility:	Finance & Procurement
Meeting Adopted:	Date of Council Meeting – Resolution Number



OBJECTIVE

To standardise and promote organisational effectiveness, honesty, integrity, fairness, consistency, and value for money in all aspects of the procurement process.

SCOPE

This policy covers all aspects of procurement undertaken by Council and its subsidiaries, including the procurement of:

- Consumables (goods)
- Service contracts
- Consultancies and professional services
- Construction, maintenance, and material supply contracts
- Capital equipment, and
- Property and leasing arrangements.

POLICY

Richmond Valley Council is committed to obtaining the best value for money in support of the delivery of services through the implementation and management of an efficient and ethical purchasing policy based on:

A. Key Principles

Key principles underpinning this policy are:

- Value for money
- Efficiency and effectiveness
- Probity and equity
- Effective competition, and
- Compliance with legislative requirements.

B. Procedure

All procurement activities undertaken by Council shall be in accordance with the Richmond Valley Council Purchasing Procedure.

The procedure will contain the following (at a minimum):

- Expected standards of staff and service providers
- Encouragement of continuous improvement and competitiveness
- Local preference where there is direct benefit to the community
- Financial information
- Delegations of authority for Council staff positions
- Methodology, and
- Work health and safety information.

C. Reporting

The finance department shall incorporate in annual reports information on procurement activities, expenses and budget overruns/underruns. This information provides the basis for any required changes to the Purchasing Policy to maintain the key principles.

DEFINITIONS**Local preference**

Contributing to employment within the Richmond Valley LGA or a member council of the Northern Rivers Joint Organisation (NRJO).

REFERENCES

This Policy is written in accordance with, and is governed by:

- *Local Government Act 1993*
- Local Government (General) Regulation 2021
- Tendering Guidelines for NSW Local Government, October 2009 (OLG).

REVIEW

This policy will be reviewed by Council at the time of any relevant legislative changes, compliance requirements or at least every four years.

Version Number	Date	Reason / Comments
1	18 August 2015	New policy
2	Date	Review to comply with Local Government (General) Regulation 2021

Richmond Valley Council

QUARTERLY BUDGET REVIEW STATEMENT

for the quarter ended 31 March 2022



Richmond
Valley
Council

"A great community with a relaxed lifestyle, beautiful environment and vibrant economy."

**Richmond Valley Council Quarterly Budget Review Statement
for the quarter ended 31 March 2022**

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**Richmond Valley Council Quarterly Budget Review Statement
for the quarter ended 31 March 2022**

Report by Responsible Accounting Officer

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulation 2021:

It is my opinion that the Quarterly Budget Review Statement for Richmond Valley Council for the quarter ended 31 March 2022 indicates that Council's projected financial position at 30 June 2022 will be satisfactory, having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure.

From a cash perspective, the projected overall cash result for 2021/2022 has improved to an estimated surplus as at 31 March 2022 of \$465,694. This is largely as a result of an extensive review of the capital works program due to the recent unprecedented natural disaster with a number of projects now projected to carry over into 2022/2023. The unrestricted cash surplus has remained unchanged at \$288,588.

With approval of the special rate variation, Council has taken steps to reduce cash deficits whilst still being able to maintain adequate expenditure on capital projects and maintenance of existing assets. Delivery of capital budgets will continue to be monitored in future budgeting processes as this has a significant effect on the cash result.

Signed:



Ryan Gaiter
Responsible Accounting Officer

Date: 12/05/2022

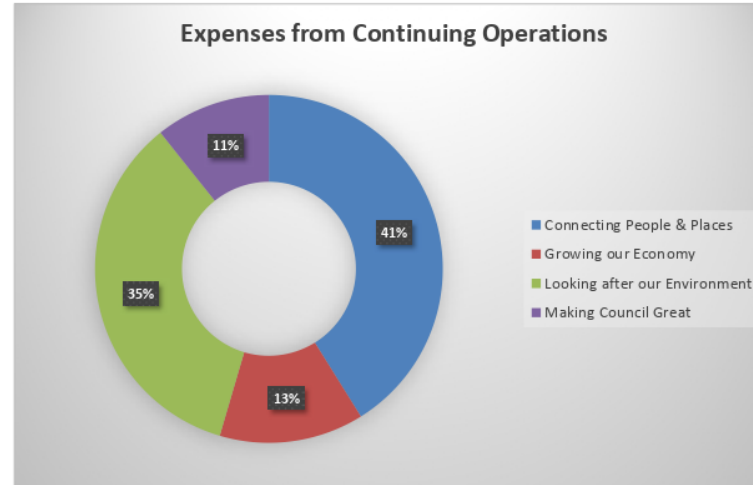
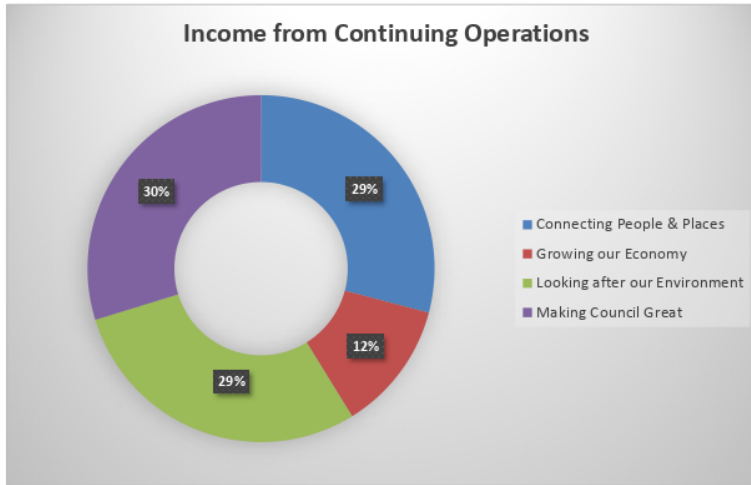
**Richmond Valley Council Quarterly Budget Review Statement
for the quarter ended 31 March 2022**

Income & Expenses Budget Review Statement

Summary Budget Result	Original Budget 2021/2022	Approved Changes	Approved QBRs Changes	Approved QBRs Changes	Revised Budget 2021/2022	Recommended Changes for Council Resolution	Projected Year End Result	Actual YTD 31-Mar-22
		Carry-Overs from 2020/21	Sep QBRs	Dec QBRs		Mar Qtr		
Income								
Connecting People & Places	22,156,232	1,824,590	2,117,686	1,138,711	27,237,219	(1,172,526)	26,064,693	17,371,091
Growing our Economy	5,540,218	16,157	28,500	2,650,000	8,234,875	2,612,803	10,847,678	8,006,287
Looking after our Environment	25,561,753	46,458	(15,570)	340,000	25,932,641	65,000	25,997,641	20,332,725
Making Council Great	26,485,062	-	7,000	10,000	26,502,062	165,488	26,667,550	21,211,281
Total Income from Continuing Operations	79,743,265	1,887,205	2,137,616	4,138,711	87,906,797	1,670,765	89,577,562	66,921,384
Expenses								
Connecting People & Places	28,234,127	922,751	17,683	931,195	30,105,756	13,820	30,119,576	22,427,125
Growing our Economy	6,634,533	32,150	149,816	1,489,400	8,305,899	1,537,367	9,843,266	6,141,790
Looking after our Environment	25,059,229	47,453	165,335	158,570	25,430,587	-	25,430,587	19,028,139
Making Council Great	7,767,640	-	55,000	(5,610)	7,817,030	19,605	7,836,635	6,072,912
Total Expenses from Continuing Operations	67,695,529	1,002,354	387,834	2,573,555	71,659,272	1,570,792	73,230,064	53,669,966
Net Operating Result from Continuing Operations	12,047,736	884,851	1,749,782	1,565,156	16,247,525	99,973	16,347,497	13,251,418
Net Operating Result before Capital Items	(2,220,872)	(918,667)	(423,943)	55,711	(3,507,771)	1,907,036	(1,600,735)	(714,737)
Budget Result Reconciliation:								
Add: Non-Cash Expenses								
Depreciation & Amortisation	17,673,200	-	-	-	17,673,200	-	17,673,200	11,905,350
Rehabilitation Borrowing Expenses	69,516	-	-	-	69,516	-	69,516	-
Quarry Inventory Movements	-	-	-	-	-	-	-	-
Add: Non-Operating Funds Employed								
Loan Funds Utilised	5,850,000	-	(1,110,000)	-	4,740,000	-	4,740,000	-
Deferred Debtor Repayments	1,833	-	-	-	1,833	-	1,833	-
Gross Proceeds from the Disposal of Assets	3,370,662	-	-	(152,550)	3,218,112	-	3,218,112	2,078,080
Less: Funds Deployed for Non-Operating Purposes								
Capital Expenditure	46,880,556	5,357,563	(2,898,505)	(3,633,146)	45,706,468	(7,121,799)	38,584,669	19,715,357
Loan Principal Repayments	3,047,794	-	-	(48,000)	2,999,794	-	2,999,794	2,202,070
Estimated Funding Result - Surplus/(Deficit)	(10,915,404)	(4,472,712)	3,538,287	5,093,752	(6,756,076)	7,221,772	465,694	5,317,421
Equity Movements								
Restricted Funds - Increase/(Decrease)	(11,221,993)	(4,472,712)	3,556,287	5,093,752	(7,044,666)	7,221,772	177,106	5,317,421
Working Funds - Increase/(Decrease)	306,588	-	(18,000)	(0)	288,588	-	288,588	-
Total Equity Movements	(10,915,404)	(4,472,712)	3,538,287	5,093,752	(6,756,077)	7,221,772	465,694	5,317,421

Richmond Valley Council Quarterly Budget Review Statement
for the quarter ended 31 March 2022

Income & Expenses Budget Review Statement - Summary by Priority



**Richmond Valley Council Quarterly Budget Review Statement
for the quarter ended 31 March 2022**

Income & Expenses Budget Review Statement

Income & Expenses - by Service	Original Budget 2021/2022	Approved Changes Carry-Overs from 2020/21	Approved	Approved	Revised Budget 2021/2022	Recommended	Notes	Projected Year End Result	Actual YTD 31-Mar-22
			QBRS Changes Sep QBRS	QBRS Changes Dec QBRS		Changes for Council Resolution Mar			
Income									
Connecting People & Places									
Festivals and Events	23,289	-	-	10,000	33,289	-		33,289	11,043
Swimming Pools	2,200,000	-	-	20,000	2,220,000	(1,200,000)	1	1,020,000	1,000,000
Libraries	1,383,860	-	1,000	-	1,384,860	47,509	2	1,432,369	1,330,323
Emergency Management	1,449,373	242,068	373,668	(1,879)	2,063,230	1,000,000	3	3,063,230	2,684,700
Cemeteries	353,683	-	-	-	353,683	-		353,683	298,562
Sports Grounds, Parks and Facilities	4,735,266	231,316	(1,600,000)	76,042	3,442,624	(585,801)	5	2,856,823	1,674,974
Community Centres and Halls	559,430	-	30,000	12,727	602,157	(90,909)	6	511,248	358,552
Building and Maintaining Roads	11,451,331	1,351,206	3,313,018	1,021,821	17,137,376	(343,325)	7	16,794,051	10,012,937
Community Engagement, Consultation & Commu	-	-	-	-	-	-		-	-
Community Programs and Grants	-	-	-	-	-	-		-	-
Growing our Economy									
Economic Development	-	-	28,500	-	28,500	-		28,500	-
Tourism	319,819	16,157	-	1,000,000	1,335,976	3,300		1,339,276	1,019,821
Town Planning & Development Services	895,555	-	-	150,000	1,045,555	230,000	8	1,275,555	1,049,512
Quarries	1,394,039	-	-	-	1,394,039	110,000	9	1,504,039	1,348,326
Northern Rivers Livestock Exchange	2,070,420	-	-	-	2,070,420	-		2,070,420	1,472,768
Private Works	90,041	-	-	1,500,000	1,590,041	2,198,040	10	3,788,081	2,260,872
Real Estate Development	770,344	-	-	-	770,344	71,463	11	841,807	854,988
Looking after our Environment									
Waste Management	7,698,681	-	(65,151)	-	7,633,530	-		7,633,530	7,576,769
Stormwater Management	203,240	-	(443)	-	202,797	-		202,797	201,821
Water Supplies	7,614,119	46,458	73,970	-	7,734,547	-		7,734,547	5,183,735
Sewerage Services	9,491,612	-	(23,946)	200,000	9,667,666	65,000	15	9,732,666	6,941,600
Environmental Health	490,068	-	-	-	490,068	-		490,068	348,889
Environmental Management	64,033	-	-	140,000	204,033	-		204,033	79,910
Making Council Great									
Governance & Advocacy	425,452	-	-	-	425,452	-		425,452	27,295
Customer Service	-	-	-	-	-	4,905		4,905	4,905
Information Technology Services	11,536	-	-	-	11,536	4,500		16,036	15,250
People & Culture	21,122	-	25,000	10,000	56,122	156,083	16	212,205	218,895
Work, Health & Safety	-	-	-	-	-	-		-	-
Financial Services	20,671,673	-	(18,000)	-	20,653,673	-		20,653,673	16,794,014
Engineering Support & Asset Management	40,827	-	-	-	40,827	-		40,827	42,159
Fleet Management	5,314,452	-	-	-	5,314,452	-		5,314,452	4,108,762
Total Income from Continuing Operations	79,743,265	1,887,205	2,137,616	4,138,711	87,906,797	1,670,765		89,577,562	66,921,384

**Richmond Valley Council Quarterly Budget Review Statement
for the quarter ended 31 March 2022**

Income & Expenses Budget Review Statement

Income & Expenses - by Service	Original Budget 2021/2022	Approved Changes	Approved QBRs	Approved QBRs	Revised Budget 2021/2022	Recommended Changes for Council Resolution	Notes	Projected Year End Result	Actual YTD 31-Mar-22
		Carry-Overs from 2020/21	Changes Sep QBRs	Changes Dec QBRs		Mar			
Expenses									
Connecting People & Places									
Festivals and Events	281,954	2,977	-	10,000	294,931	-		294,931	123,141
Swimming Pools	971,012	-	-	-	971,012	-		971,012	690,507
Libraries	2,361,515	-	1,000	-	2,362,515	1,000		2,363,515	1,812,170
Emergency Management	2,426,576	244,884	-	(15,000)	2,656,460	-		2,656,460	1,953,956
Cemeteries	385,649	-	-	-	385,649	-		385,649	305,767
Sports Grounds, Parks and Facilities	3,477,231	19,207	-	2,200	3,498,638	12,820	5	3,511,458	2,544,799
Community Centres and Halls	851,735	-	-	2,900	854,635	-		854,635	647,761
Building and Maintaining Roads	17,012,739	655,683	16,683	931,095	18,616,200	-		18,616,200	14,219,077
Community Engagement, Consultation & Commu	187,002	-	-	-	187,002	-		187,002	29,144
Community Programs and Grants	278,714	-	-	-	278,714	-		278,714	100,803
Growing our Economy									
Economic Development	495,718	-	40,591	-	536,309	-		536,309	399,354
Tourism	326,733	-	23,000	-	349,733	3,300		353,033	187,559
Town Planning & Development Services	2,806,083	32,150	86,225	-	2,924,458	-		2,924,458	2,196,385
Quarries	418,293	-	-	-	418,293	-		418,293	320,048
Northern Rivers Livestock Exchange	1,994,181	-	-	(10,600)	1,983,581	-		1,983,581	1,491,824
Private Works	84,411	-	-	1,500,000	1,584,411	1,534,067	10	3,118,478	1,128,720
Real Estate Development	509,114	-	-	-	509,114	-		509,114	417,900
Looking after our Environment									
Waste Management	7,519,884	33,563	165,775	(16,650)	7,702,572	-		7,702,572	5,643,050
Stormwater Management	924,551	-	-	10,000	934,551	-		934,551	710,607
Water Supplies	6,722,393	-	-	-	6,722,393	-		6,722,393	5,314,121
Sewerage Services	8,238,048	-	-	-	8,238,048	-		8,238,048	6,149,384
Environmental Health	1,098,046	13,890	-	5,220	1,117,156	-		1,117,156	819,705
Environmental Management	556,307	-	(440)	160,000	715,867	-		715,867	391,271
Making Council Great									
Governance & Advocacy	2,685,153	-	-	-	2,685,153	-		2,685,153	2,025,555
Customer Service	-	-	-	-	-	4,905		4,905	7,939
Information Technology Services	179,595	-	-	-	179,595	4,500		184,095	102,223
People & Culture	-	-	25,000	(3,110)	21,890	10,200	17	32,090	(48,406)
Work, Health & Safety	-	-	30,000	-	30,000	-		30,000	-
Financial Services	137,570	-	-	-	137,570	-		137,570	76,111
Engineering Support & Asset Management	90,827	-	-	-	90,827	-		90,827	88,151
Fleet Management	4,674,495	-	-	(2,500)	4,671,995	-		4,671,995	3,821,339
Total Expenses from Continuing Operations	67,695,529	1,002,354	387,834	2,573,555	71,659,272	1,570,792		73,230,064	53,669,966
Net Operating Result from Continuing Operati	12,047,736	884,851	1,749,782	1,565,156	16,247,525	99,973		16,347,497	13,251,418
Net Operating Result before Capital Items	(2,220,872)	(918,667)	(423,943)	55,711	(3,507,771)	1,907,036		(1,600,735)	(714,737)

**Richmond Valley Council Quarterly Budget Review
for the quarter ended 31 March 2022**

Capital Budget Review Statement

	Original Budget 2021/2022	Approved Changes	Approved Changes	Approved QBRs	Approved QBRs	Revised Budget 2021/2022	Recommended Changes for	Notes	Projected Year End Result	Actual YTD 31-Mar-22
		Carry-Overs from 2020/21	Monthly Adjustments	Sep QBRs	Dec QBRs		Council Resolution Mar			
Capital Budget										
Capital Expenditure										
Connecting People & Places										
Festivals and Events	-	-	-	-	-	-	-		-	-
Swimming Pools	6,085,000	1,808	-	(1,085,000)	20,000	5,021,808	(1,562,178)	1	3,459,630	1,829,823
Libraries	106,333	302,212	7,130	-	196,798	612,473	46,509	2	658,982	333,610
Emergency Management	-	238,189	-	403,668	-	641,857	-		641,857	553,265
Cemeteries	60,000	75,331	-	-	-	135,331	(40,000)	4	95,331	74,832
Sports Grounds, Parks and Facilities	6,962,551	528,799	-	(1,905,000)	163,842	5,750,192	(1,393,129)	5	4,357,063	1,898,146
Community Centres and Halls	1,514,578	91,758	(7,130)	3,100	109,736	1,712,042	(90,909)	6	1,621,133	683,443
Building and Maintaining Roads	10,470,527	3,298,937	-	2,769,146	(82,218)	16,456,392	(2,274,952)	7	14,181,440	7,655,148
Community Engagement, Consultation & Communication	-	-	-	244	-	244	-		244	244
Community Programs and Grants	-	-	-	-	-	-	-		-	-
Growing our Economy										
Economic Development	-	-	-	-	-	-	-		-	-
Tourism	459,330	26,725	-	(14,003)	-	472,052	-		472,052	81,213
Town Planning & Development Services	-	-	-	-	-	-	418		418	418
Quarries	-	-	-	-	-	-	-		-	-
Northern Rivers Livestock Exchange	70,000	-	-	-	10,600	80,600	-		80,600	79,489
Private Works	-	-	-	-	-	-	-		-	-
Real Estate Development	3,190,688	-	-	(285,000)	-	2,905,688	(342,914)	11	2,562,774	1,876,993
Looking after our Environment										
Waste Management	7,557,960	6,679	-	(2,805,960)	(1,455,000)	3,303,679	(1,105,000)	12	2,198,679	92,232
Stormwater Management	374,985	38,374	-	-	(310,000)	103,359	(97,336)	13	6,023	6,023
Water Supplies	2,685,804	336,980	-	196,544	(665,870)	2,553,458	30,098	14	2,583,556	1,365,047
Sewerage Services	4,188,729	198,856	-	(176,000)	(1,666,494)	2,545,091	(217,662)	15	2,327,429	1,400,950
Environmental Health	-	-	-	-	-	-	-		-	-
Environmental Management	-	-	-	545	-	545	-		545	545
Making Council Great										
Governance & Advocacy	-	-	-	1,143	429	1,572	927		2,499	2,499
Customer Service	10,000	-	-	(2,293)	12,681	20,388	832		21,220	22,918
Information Technology Services	-	-	-	361	-	361	-		361	361
People & Culture	-	-	-	-	-	-	418		418	418
Work, Health & Safety	-	-	-	-	-	-	-		-	-
Financial Services	-	-	-	-	-	-	-		-	-
Engineering Support & Asset Management	105,000	166,415	-	-	2,500	273,915	(70,418)	17	203,497	160,603
Fleet Management	3,039,071	46,500	-	-	29,850	3,115,421	(6,503)	18	3,108,918	1,597,137
Total Capital Expenditure	46,880,556	5,357,563	-	(2,898,505)	(3,633,146)	45,706,468	(7,121,799)		38,584,669	19,715,357

**Richmond Valley Council Quarterly Budget Review
for the quarter ended 31 March 2022**

Capital Budget Review Statement

Capital Budget	Original Budget	Approved Changes	Approved Changes	Approved QBRs	Approved QBRs	Revised Budget	Recommended Changes for	Notes	Projected Year End Result	Actual YTD
	2021/2022	Carry-Overs from 2020/21	Monthly Adjustments	Changes Sep QBRs	Changes Dec QBRs		Changes for Council Resolution Mar			
Capital Revenue										
Capital Grants and Contributions										
Connecting People & Places										
Festivals and Events	-	-	-	-	-	-	-		-	-
Swimming Pools	2,200,000	-	-	-	20,000	2,220,000	(1,200,000)	1	1,020,000	1,000,000
Libraries	45,400	-	-	-	-	45,400	46,509	2	91,909	91,909
Emergency Management	-	238,189	-	373,668	-	611,857	-		611,857	496,670
Cemeteries	-	-	-	-	-	-	-		-	-
Sports Grounds, Parks and Facilities	4,468,755	231,316	-	(1,600,000)	73,842	3,173,913	(585,801)	5	2,588,112	1,529,869
Community Centres and Halls	454,545	-	-	30,000	12,727	497,272	(90,909)	6	406,363	290,825
Building and Maintaining Roads	5,255,788	1,271,398	-	3,391,335	52,876	9,971,397	(343,325)	7	9,628,072	7,447,623
Community Engagement, Consultation & Communication	-	-	-	-	-	-	-		-	-
Community Programs and Grants	-	-	-	-	-	-	-		-	-
Growing our Economy										
Economic Development	-	-	-	-	-	-	-		-	-
Tourism	300,000	16,157	-	-	1,000,000	1,316,157	-		1,316,157	1,000,000
Town Planning & Development Services	198,816	-	-	-	150,000	348,816	230,000	8	578,816	521,418
Quarries	-	-	-	-	-	-	-		-	-
Northern Rivers Livestock Exchange	204,600	-	-	-	-	204,600	-		204,600	151,302
Private Works	-	-	-	-	-	-	-		-	-
Real Estate Development	770,344	-	-	-	-	770,344	71,463	11	841,807	854,977
Looking after our Environment										
Waste Management	120,360	-	-	(120,360)	-	-	-		-	-
Stormwater Management	-	-	-	-	-	-	-		-	-
Water Supplies	150,000	46,458	-	99,082	-	295,540	-		295,540	216,597
Sewerage Services	100,000	-	-	-	200,000	300,000	65,000	15	365,000	364,964
Environmental Health	-	-	-	-	-	-	-		-	-
Environmental Management	-	-	-	-	-	-	-		-	-
Making Council Great										
Governance & Advocacy	-	-	-	-	-	-	-		-	-
Customer Service	-	-	-	-	-	-	-		-	-
Information Technology Services	-	-	-	-	-	-	-		-	-
People & Culture	-	-	-	-	-	-	-		-	-
Work, Health & Safety	-	-	-	-	-	-	-		-	-
Financial Services	-	-	-	-	-	-	-		-	-
Engineering Support & Asset Management	-	-	-	-	-	-	-		-	-
Fleet Management	-	-	-	-	-	-	-		-	-
Total Capital Grants and Contributions	14,268,608	1,803,518	-	2,173,725	1,509,445	19,755,296	(1,807,063)		17,948,233	13,966,155

**Richmond Valley Council Quarterly Budget Review
for the quarter ended 31 March 2022**

Capital Budget Review Statement

Capital Budget	Original Budget	Approved Changes	Approved Changes	Approved QBRs	Approved QBRs	Revised Budget	Recommended Changes for Council Resolution Mar	Notes	Projected Year End Result	Actual YTD 31-Mar-22
	2021/2022	Carry-Overs from 2020/21	Monthly Adjustments	Sep QBRs	Dec QBRs					
Capital Revenue (continued)										
Loan Funds Utilised										
<i>Connecting People & Places</i>										
Sports Grounds, Parks & Facilities	-	-	-	-	-	-	-		-	-
Building and Maintaining Roads	-	-	-	-	-	-	-		-	-
<i>Looking after our Environment</i>										
Waste Management	3,350,000	-	-	(1,110,000)	-	2,240,000	-		2,240,000	-
Total Loan Funds Utilised	3,350,000	-	-	(1,110,000)	-	2,240,000	-		2,240,000	-
Deferred Debtor Repayments										
<i>Making Council Great</i>										
Financial Services	1,833	-	-	-	-	1,833	-		1,833	-
Total Deferred Debtor Repayments	1,833	-	-	-	-	1,833	-		1,833	-
Asset Sales										
<i>Connecting People & Places</i>										
Libraries	500	-	-	-	-	500	-		500	26
Building and Maintaining Roads	-	-	-	-	7,450	7,450	-		7,450	7,450
<i>Growing our Economy</i>										
Real Estate Development	2,805,000	-	-	-	(160,000)	2,645,000	-		2,645,000	1,792,926
<i>Looking after our Environment</i>										
Waste Management	112,000	-	-	-	-	112,000	-		112,000	-
Sewerage Services	-	-	-	-	-	-	-		-	-
<i>Making Council Great</i>										
Fleet Management	453,162	-	-	-	-	453,162	-		453,162	277,678
Total Asset Sales	3,370,662	-	-	-	(152,550)	3,218,112	-		3,218,112	2,078,080
Total Capital Revenue	20,991,103	1,803,518	-	1,063,725	1,356,895	25,215,241	(1,807,063)		23,408,178	16,044,235

Richmond Valley Council Quarterly Budget Review Statement
for the quarter ended 31 March 2022

Budget Variation Explanations
Recommended changes to Revised Budget

The following notes detail budget variations of \$5,000 or more (or if material to the overall program) from the Original Budget to the Revised Budget as at 31 March 2022, excluding monthly budget adjustments previously adopted by Council.

Notes	Variation
1 Swimming Pools	
<i>Capital Grants and Contributions</i>	(\$1,200,000)
<i>Capital Expenditure</i>	(\$1,562,178)
<p>The Casino Swimming Pool upgrade has experienced significant delays due to the recent flood events and continuing rain resulting in 121 work days being lost. As such, it is proposed to transfer \$1.6 million into the 2022/2023 financial year for completion of the project, with \$1.2 million of this being grant funded resulting in a decrease in capital grants and contributions. Offsetting the decrease in capital expenditure is \$37,822 in funding from reserves towards the replacement of sand filters at the Evans Head Swimming Pool.</p>	
2 Libraries	
<i>Income from Continuing Operations</i>	\$1,000
<i>Capital Grants and Contributions</i>	\$46,509
	\$47,509
<i>Capital Expenditure</i>	\$46,509
<p>Council was successful in receiving grant funding towards the installation of solar panels on the Richmond Upper Clarence Regional Library under the Public Library Infrastructure Grants scheme, resulting in an increase in capital grants and capital expenditure of \$46,509. In addition, \$1,000 has been received from the NSW Public Libraries Association Flood Assistance Fund towards replacing damaged stock as a result of the recent floods.</p>	
3 Emergency Management	
<i>Income from Continuing Operations</i>	\$1,000,000
<p>Council has received \$1 million in Local Government Recovery Grants for the February 2022 NSW Storms and Floods event AGRN 1012 to undertake immediate recovery activities. A separate report will be prepared for Council to consider the options for utilising this funding.</p>	
4 Cemeteries	
<i>Capital Expenditure</i>	(\$40,000)
<p>A review of the cemeteries capital works program has resulted in \$40,000 being transferred back to reserves from the Casino Lawn Cemetery concrete strips which are no longer required.</p>	
5 Sports Grounds, Parks and Facilities	
<i>Capital Grants and Contributions</i>	(\$585,801)
<p>A decrease in capital grants and contributions due to \$500,000 being removed for the Casino Showground Upgrade as works have been delayed due to the unprecedented wet weather and use of the grounds for Flood Recovery Agency's. In addition, it is proposed to transfer the Coraki Riverside Pontoon (\$41,923) and Woodburn Riverside Pontoon (\$63,393) being funded under the Boating Now program, into the 2022/2023 year due to flooding delaying these works. Offsetting these decreases, Council has received \$19,515 as an insurance claim for the replacement of a fire damaged sub board at the Casino Drill Hall.</p>	
<i>Expenses from Continuing Operations</i>	\$12,820

Richmond Valley Council Quarterly Budget Review Statement
for the quarter ended 31 March 2022

Budget Variation Explanations
Recommended changes to Revised Budget

The following notes detail budget variations of \$5,000 or more (or if material to the overall program) from the Original Budget to the Revised Budget as at 31 March 2022, excluding monthly budget adjustments previously adopted by Council.

Notes	Details	Variation
	An increase in operating expenditure with \$12,820 being transferred from park renewals capital budget towards masterplans for Stan Payne Oval and Colley Park .	
	<i>Capital Expenditure</i>	(\$1,393,129)
	A review of the capital works program has resulted in an overall reduction in capital expenditure of \$1,393,129, as detailed below. This includes \$1.291 million for the Casino Showgrounds as mentioned above along with 105,316 in Boating Now projects.	
	Casino Sports Stadium - Floor Scrubber (Funded from plant reserves)	\$6,503
	QE Park K&G and Drainage (Funded from drainage reserves)	\$18,000
	Drill Hall Casino - Replace Sub Board (Insurance claim as per above)	\$19,515
	Coraki Riverside Pontoon Extension (trf to 22/23 as per above - Boating Now)	(\$41,923)
	Coraki Riverside - Visitor Information Map Sign (Funded from reserves)	\$2,110
	Woodburn R/side Pk - Jetty Upgrade (trf to 22/23 as per above - Boating Now)	(\$63,393)
	Parks - Renewals to be allocated RSV 19/20 (Trf to operating expenditure - masterplans)	(\$12,820)
	S/Ground Casino - Main Grandstand Upgrade RSV 08/09 (trf to 22/23)	(\$30,000)
	S/Ground Casino - Planning & Design (\$8mil upgrade) (trf to 22/23 as per above)	(\$550,000)
	S/Ground Casino - New Toilet Block & Upgrade (Stimulus) (trf to 22/23 as per above)	(\$275,531)
	S/Ground Casino - Lighting & Electrical Upgrades (Stimulus) (trf to 22/23 as per above)	(\$465,590)
		<u>(\$1,393,129)</u>
6	Community Centres and Halls	
	<i>Capital Grants and Contributions</i>	(\$90,909)
	<i>Capital Expenditure</i>	(\$90,909)
	Council received \$90,909 in grant funding towards the Rappville Hall in the previous financial year resulting in a decrease in the amount to be received in this year. Capital expenditure was therefore reduced in line with capital grants.	
7	Building and Maintaining Roads	
	<i>Capital Grants and Contributions</i>	(\$343,325)
	Given the extent of the February 2022 Flooding event (AGRN1012), an initial review of the roads program has resulted in an overall decrease in capital grants and contributions of \$343,325. Largely attributing to this decrease was the removal of \$1,245,243 in budgeted funding under the AGRN960 Disaster declaration for the March 2021 Floods. Due to the extent of the recent flooding, the majority of the roads being claimed under the 960 declaration have been re-damaged and as such, Transport for NSW (TfNSW) have allowed these projects to be closed off and reassessed under the new event funding for AGRN1012 in which new funding amounts will apply. These projects will be added into the 2022/2023 budget once the funding is approved by TfNSW. Offsetting this decrease was the addition of \$1,055,446 in contributions received from Pacific Complete in relation to the handover of assets from the Pacific Highway Upgrade. There were a number of roads damaged as part of the highway upgrade and Council negotiated with Transport for NSW to be provided compensation to rectify the damaged roads. A reduction of \$120,000 is also attributed to the transfer of Naughtons Gap Road into the 2022/2023 year due to the damaged landslip and discussions with TfNSW regarding a possible alternate solution to this road.	
	<i>Capital Expenditure</i>	(\$2,274,952)
	A review of the roads capital works program as a result of the recent flood event has resulted in an overall reduction of \$2,274,952, as per below. Under the natural disaster guidelines, Council is eligible to claim funding for the restoration of essential public assets which includes our road network and an assessment of the works program resulted in a number of projects being removed as it is unlikely they will be required this financial year while the impacts of the flooding are being assessed.	

Richmond Valley Council Quarterly Budget Review Statement
for the quarter ended 31 March 2022

Budget Variation Explanations
Recommended changes to Revised Budget

The following notes detail budget variations of \$5,000 or more (or if material to the overall program) from the Original Budget to the Revised Budget as at 31 March 2022, excluding monthly budget adjustments previously adopted by Council.

Notes	Details	Variation
	Casino Rds - Country Lane Rehab	(Project delayed - trf to 22/23) (\$150,000)
	Coraki Rds - Richmond Tce Rehab	(Project delayed - trf to 22/23) (\$70,000)
	Kerb & Gutter Replacement - All Areas RSV 14	(Works unlikely to be performed this FY) (\$110,725)
	Kerb & Gutter - Cashmore St	(Project delayed - trf to 22/23) (\$103,108)
	Reseals Urban Rds - Broadwater	No longer required for 21/22 (\$17,747)
	Reseals Urban Rds - Coraki	No longer required for 21/22 (\$29,578)
	Reseals Urban Rds - Woodburn	No longer required for 21/22 (\$23,663)
	Urban Heavy Patching - Casino	No longer required for 21/22 (\$17,395)
	Urban Heavy Patching - Broadwater	No longer required for 21/22 (\$3,480)
	Urban Heavy Patching - Coraki	No longer required for 21/22 (\$8,117)
	Urban Heavy Patching - Evans Head	No longer required for 21/22 (\$9,277)
	Urban Heavy Patching - Woodburn	No longer required for 21/22 (\$5,219)
	Wombat Crossing Package 1 - Evans Head, Ct	(Project delayed - trf to 22/23) (\$29,428)
	Wombat Crossing Package 2 - Casino	(Project delayed - trf to 22/23) (\$4,100)
	Rappville Rd - CH TBA	(Project delayed - trf to 22/23) (\$101,942)
	Naughtons Gap Rd (Fixing Local Roads)	(Project delayed - trf to 22/23) (\$484,008)
	Whites Road - Bus Shelter TfNSW	Funded from TfNSW \$18,078
	Queen Elizabeth Dr Cnr Union St/Adam St	Funded from reserves \$120,000
	AGRN960 Essential Public Asset Restoration	Projects closed off (\$1,245,243)
		(\$2,274,952)

8 Town Planning & Development Services

Capital Grants and Contributions \$230,000

An increase in budgeted revenue from Section 7.11 Heavy Haulage fees of \$150,000 and Section 7.12 developer contributions of \$80,000 based on actual revenue received year to date.

9 Quarries

Income from Continuing Operations \$110,000

An increase in estimates for Woodview quarry royalty and rehabilitation income in line with actual revenue received year to date.

10 Private Works

Income from Continuing Operations \$2,198,040

Expenses from Continuing Operations \$1,534,067

Income and expenditure budgets have increased in line with actual works being undertaken this year as a part of the Pacific Highway upgrade and asset handover process with TfNSW. The balance of \$663,973 from revenue has been transferred to reserves for works scheduled to occur in the 2022/2023 year.

Richmond Valley Council Quarterly Budget Review Statement
for the quarter ended 31 March 2022

Budget Variation Explanations
Recommended changes to Revised Budget

The following notes detail budget variations of \$5,000 or more (or if material to the overall program) from the Original Budget to the Revised Budget as at 31 March 2022, excluding monthly budget adjustments previously adopted by Council.

Notes	Variation	
11 Real Estate Development		
<i>Capital Grants and Contributions</i>	\$71,463	
Council received a contribution from NSW Public Works towards some initial power supply works for the Cassino Drive Industrial Precinct Infrastructure Upgrade.		
<i>Capital Expenditure</i>	(\$342,914)	
A reduction in capital expenditure with the transfer of \$525,000 into 2022/2023 for the completion of the Sewer Rising Main works for Casino Industries Activation Project at Reynolds Road Industrial Estate. The project is currently three months behind schedule due to continued wet weather. Offsetting this decrease was the addition of \$92,086 for the Cassino Drive Industrial Precinct Infrastructure Upgrade mentioned above which is part funded by a contribution from NSW Public Works, along with \$90,000 from real estate reserves to fund additional expenditure for Industrial Land Acquisition.		
12 Waste Management		
<i>Capital Expenditure</i>	(\$1,105,000)	
A decrease in capital expenditure is due to wet weather disrupting the first stage of Cell 6 Construction resulting in \$1,000,000 being transferred to 2022/23. A further reduction in capital expenditure of \$105,000 with the transfer of the FOGO project, Evans Head Transfer Facility Roof repairs and masterplan being transferred into the 2022/2023 year.		
13 Stormwater		
<i>Capital Expenditure</i>	(\$97,336)	
Due to the consistent wet weather it is requested that the remaining drainage capital works program be transferred back to reserves for re-assessment in the 2022/23.		
14 Water Supplies		
<i>Capital Expenditure</i>	\$30,098	
A review of the water supplies capital works program has been performed and resulted in a net transfer from reserves of \$30,098, as outlined below. A number of projects have been completed with transfers from reserves to cover the total project cost.		
Mains - Colches St; Lennox St to Stapleton Ave + Hare	Project completed, transfer from reserves	\$6,564
Mains - Colches St Nth; Waratah to Sandiland St	Project completed, transfer from reserves	\$17,374
Mains - Stapleton Ave; Colches St to Diary St	Project completed, transfer from reserves	\$1,100
Reservoir- South Res Backbone Panel	Project completed, transfer from reserves	\$2,555
Reservoir - South Booster Station SCADA upgrade	Project completed, transfer from reserves	\$2,505
		\$30,098

Richmond Valley Council Quarterly Budget Review Statement
for the quarter ended 31 March 2022

Budget Variation Explanations
Recommended changes to Revised Budget

The following notes detail budget variations of \$5,000 or more (or if material to the overall program) from the Original Budget to the Revised Budget as at 31 March 2022, excluding monthly budget adjustments previously adopted by Council.

Notes	Variation
15 Sewerage Services	
<i>Capital Grants and Contributions</i>	\$65,000
An increase in budgeted revenue from section 64 contributions based on actual revenue received year-to-date.	
<i>Capital Expenditure</i>	(\$217,662)
A review of the sewerage services capital works program has been performed which has resulted in a net reduction of \$217,662, as outlined below. It is proposed to remove a number of projects from this years capital works program until flood damage assessments are performed.	
Pump Station Casino - SPS 7,8,15 Switchboard upgrades	(\$140,000)
Pump Station Coraki - VSD SCDA control upgrade	(\$1,253)
Pump Station Broadwater- Rising Main Air Valve Renewal	(\$7,622)
STP Casino - Wetlands Management	(\$57,180)
STP Casino - Tertiary Pond Desludging	(\$5,947)
STP Casino - Lift Pumps	(\$2,700)
STP Casino - Sediment Tank Discharge Actuator	(\$2,960)
	(\$217,662)
16 People & Culture	
<i>Income from Continuing Operations</i>	\$156,083
An increase in income due to Council being successful with funding from the State Government for training and development. This funding will be transferred to reserves for future investment into professional development.	
<i>Expenses from Continuing Operations</i>	\$10,200
Council was successful in receiving funding from the NSW Government under the Trade Pathways program for Connecting Woman to Trades. This funding will allow Council to offer women the opportunity to try a trade at Council for a short period of time.	
17 Engineering Support & Asset Management	
<i>Capital Expenditure</i>	(\$70,418)
A reduction in capital expenditure with the pavement rehabilitation and sealing at the Casino depot being postponed until the 2022/2023 year due to lack of resources available to complete the works this financial year.	
18 Fleet Management	
<i>Capital Expenditure</i>	(\$6,503)
An reduction in capital expenditure with \$6,503 being transferred to sports grounds towards the purchase of a floor scrubber for the Casino Indoor Sports Stadium.	

**Richmond Valley Council Quarterly Budget Review Statement
for the quarter ended 31 March 2022**

Cash & Investments Budget Review Statement

Comment on Cash & Investments Position

Investments

Investments have been made in accordance with Council's Investment Policy.

Fair Value of Investments as at 31 March 2022 is \$69,847,746.

Cash

As at 31 March 2022, bank statements have been reconciled up to 28 February 2022.

Richmond Valley Council Quarterly Budget Review Statement for the quarter ended 31 March 2022									
Cash & Investments Budget Review Statement									
Income & Expenses Budget Review Statement	Opening Cash and Investments 1/07/2021	Original Budget Net Transfer to/from	Approved Changes	Approved Changes	Approved Changes	Approved Changes	Recommended		Projected Cash and Investments 30/06/2022
			Carry-Overs from 2020/21	Monthly Adjustments	Sep QBRs	Dec QBRs	Changes for Council Resolution Mar	Interest Earned	
General Fund - External Restrictions									
Unexpended Grant - Evans Head Landcare	2,020	-	-	-	-	-	-	-	2,020
Unexpended Grant - Roads to Recovery	264,700	-	(264,700)	-	-	-	-	-	-
Unexpended Grant - Industry & Investment NSW Manyweathers Weir	4,393	-	-	-	-	-	-	-	4,393
Unexpended Grant - Richmond Valley Floodplain Risk Management Plan	6,750	-	-	-	-	-	-	-	6,750
Unexpended Grant - NSW EPA Better Waste and Recycling Grant	18,123	-	(15,735)	-	-	-	-	-	2,388
Unexpended Grant - NSW EPA Waste Less Recycle More - Establish Coraki Transfer Station	200,000	(180,000)	-	-	180,000	-	-	-	200,000
Unexpended Grant - Office of Env & Heritage - Koala Survey & Habitat Mapping	3,170	-	-	-	-	-	-	-	3,170
Unexpended Grant - DFHCS Volunteer Grants Program Evans Head Rec Hall	182	-	-	-	-	-	-	-	182
Unexpended Grant - Public Library Infrastructure Redesign Evans Head Library	2,616	-	-	-	-	-	-	-	2,616
Unexpended Grant - NSW State Library Casino Library Redesign	4,480	-	-	-	-	-	-	-	4,480
Unexpended Grant - Elsa Dixon Aboriginal Employment Funding	91,856	(5,637)	-	-	-	-	-	-	86,219
Unexpended Grant - LPMA - Surf Club Grant	6,908	-	-	-	-	-	-	-	6,908
Unexpended Grant - NSW State Library - Expansion of Internet Equipment Access	37	-	-	-	-	-	-	-	37
Unexpended Grant - CPTIGS MR145 Woodburn Coraki Rd Bus Shelter	1,674	-	-	-	-	-	-	-	1,674
Unexpended Grant - Stronger Country Communities Fund Round 2	3,100	-	-	-	(3,100)	-	-	-	(0)
Unexpended Grant - Local Government Association - Flying Fox Colony QE Park	3,573	-	-	-	-	(3,573)	-	-	(0)
Unexpended Grant - Crown Lands - Plan of Management Implementation	1,461	-	-	-	-	-	-	-	1,461
Unexpended Grant - Rock Fishing Safety	1,519	-	-	-	-	-	-	-	1,519
Unexpended Grant - RUCRL - Art Van Go	3,968	-	-	-	-	(3,968)	-	-	0
Unexpended Grant - Broadwater Hall Kitchen Upgrade	283	-	-	-	-	-	-	-	283
Unexpended Grant - Bushfire Recovery	598,101	(451,809)	(113,985)	-	(30,000)	-	-	-	2,308
Unexpended Grant - Northern Rivers Rail Trail	145,327	(159,330)	-	-	14,003	1,000,000	-	-	1,000,000
Unexpended Grant - Waste - Nannmoons FOGO Compost Facility	77,868	(70,359)	-	-	(7,529)	-	55,000	-	77,868
Unexpended Grant - Community Building Partnerships - Fairy Hill Hall Kitchen	13,521	-	(10,991)	-	-	10,991	-	-	(0)
Unexpended Grant - Local Roads and Community Infrastructure Program (LRCP) - Phase 2	1,118,907	(794,982)	(323,925)	-	-	-	-	-	-
Unexpended Grant - Department of Health - Casino Memorial Pool Redevelopment	535,855	(400,400)	-	-	(135,255)	-	-	-	(0)
Unexpended Grant - Department of Regional NSW - Casino Showground and Racecourse Upg	489,450	(500,000)	-	-	305,000	-	50,000	-	344,450
Unexpended Grant - NSW Department of Planning, Industry & Environment (DPIE) - Crown Lat	918,814	(918,814)	-	-	-	-	741,121	-	741,121
Unexpended Grant - Department of Regional NSW - Regional Youth April Holiday Break Activit	685	-	-	-	-	-	-	-	685
Unexpended Grant - Department of Industry (Lands and Water) - Yorklea Community Centre	23,483	-	(23,483)	-	-	-	-	-	-
Unexpended Grant - Drought Funding -	90,208	-	(152,071)	-	61,863	-	-	-	(0)
Unexpended Grant - Fixing Local Roads - Naughtons Gap	280,000	-	(280,000)	-	-	-	280,000	-	280,000
Unexpended Grant - Whiporie Bus Shelter	13,200	-	(13,200)	-	-	2,200	-	-	2,200
Unexpended Grant - Premiers Grant - Rappville Tennis Court	24,055	-	(24,055)	-	-	-	-	-	0
Unexpended Grant - BCRRF - Resilience Officer & Community Grants Program	241,005	-	(241,005)	-	-	-	-	-	-
Unexpended Grant - Planning Portal Grant	32,150	-	(32,150)	-	-	-	-	-	-
Unexpended Grant - North Coast Region Waste Investment Report	136,445	-	-	-	(64,333)	-	-	-	72,112
Unexpended Grant - Tourism Bushfire Recovery (RTBR) - Casino Scenic and Heritage Walk	50,525	-	(50,525)	-	-	-	-	-	-
Unexpended Grant - Casino Library Community Garden	192,830	-	-	-	-	(192,830)	-	-	-
Unexpended Grant - BizRebuild - Rappville Hall	84,909	-	-	-	-	(84,909)	(0)	-	-
Unexpended Grant - Fixing Country Roads - Country Lane	393,495	-	-	-	(150,000)	-	150,000	-	393,495
Unexpended Grant - Fixing Country Bridges	34,206	-	-	-	-	(34,206)	-	-	0
Unexpended Grant - NSW EPA - Bushfire Generated Green Waste	1,879	-	-	-	-	(1,879)	-	-	-
Unexpended Grant - DPIE - Flying Fox Colony Manifold Rd	1,647	-	-	-	-	(1,647)	-	-	0
Unexpended Grant - Resilience NSW - Flood Recovery \$1mil	-	-	-	-	-	-	1,000,000	-	1,000,000
Unexpended Contribution - RUCRL Mobile Library Replacement Fund	189,862	45,400	-	-	-	-	-	-	235,262
Unexpended Contribution - Hannigan DA 2005/188 Bennis Rd	10,338	-	-	-	-	-	-	-	10,338
Unexpended Contribution - Statecover WHS Incentive Works	231,552	(61,272)	-	-	(30,000)	-	-	-	140,280
Unexpended Contribution - Fire Fighting Infrastructure	10,000	-	-	-	-	-	-	-	10,000
Unexpended Contribution - Broadwater Sugar Mill DA Bridge Approaches	90,000	-	-	-	-	-	-	-	90,000
Unexpended Contribution - Casino Healthy Towns	2,700	-	-	-	-	-	-	-	2,700
Unexpended Contribution - North Coast Waste Investment Report	35,667	-	-	-	(35,667)	-	-	-	-
Unexpended Contribution - LEMC Technology Improvements from LCC & Kyogle Council	20,000	-	-	-	-	-	-	-	20,000
Unexpended Contribution - Broadwater Bridge Maintenance (LCC)	9,262	-	-	-	-	-	-	-	9,262
Unexpended Contribution - Pacific Complete Asset Handover	-	-	-	-	-	-	1,701,341	-	1,701,341
Unexpended Loan - Waste Cell 6 Construction	-	-	-	-	-	-	500,000	-	500,000
Unexpended Loan - Casino Swimming Pool	-	-	-	-	-	-	1,500,000	-	1,500,000
Domestic Waste Management	5,464,757	(2,542,954)	(24,507)	-	1,392,563	1,496,762	550,000	80,600	6,397,221

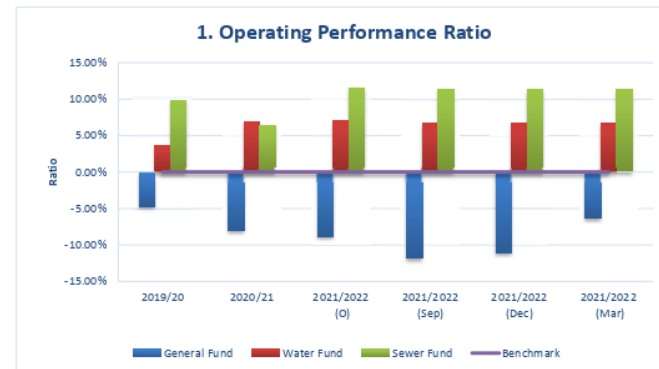
Richmond Valley Council Quarterly Budget Review Statement for the quarter ended 31 March 2022									
Cash & Investments Budget Review Statement									
Income & Expenses Budget Review Statement	Opening Cash and Investments 1/07/2021	Original Budget Net Transfer to/from	Approved Changes	Approved Changes	Approved Changes	Approved Changes	Recommended Changes for Council Resolution Mar		Projected Cash and Investments 30/06/2022
			Carry-Overs from 2020/21	Monthly Adjustments	Sep QBRs	Dec QBRs	Interest Earned		
On-Site Sewerage Fees	201,011	-	-	-	-	-	-	2,200	203,211
Stormwater Management Service Charge	865,192	(171,745)	(38,374)	-	(443)	310,000	97,336	7,400	869,366
Section 7.11 - Infrastructure	38	-	-	-	-	-	(38)	-	(0)
Section 7.11 - Community Services	31,670	-	(1,726)	-	-	(29,944)	-	-	0
Section 7.11 - Recreation & Civil Facilities	1,083	-	-	-	-	(1,083)	-	-	(0)
Section 7.11 - Road Network (new)	87,997	-	(25,534)	-	-	(44,199)	-	-	18,264
Section 7.11 - Quarry Road Contributions	73,594	5,962	-	-	-	-	-	800	80,356
Section 7.11 - Ex Copmanhurst Roads	89,942	-	-	-	-	-	-	-	89,942
Section 7.11 - Ex Copmanhurst Community Facilities	5,100	-	-	-	-	(5,100)	-	-	(0)
Section 7.11 - Ex Copmanhurst Bushfire	9,636	-	-	-	-	(9,636)	-	-	(0)
Section 7.11 - Rural Development Heavy Haulage	2,556,941	(551,184)	(274,989)	-	500,000	50,000	100,000	28,400	2,409,168
Section 7.12 Development Contributions Plan	715,735	(30,000)	(49,814)	-	-	-	80,000	-	716,121
Contributions to Roadworks	77,100	-	-	-	-	-	-	-	77,100
Controlled Trust Funds	41,792	-	-	-	-	-	-	-	41,792
Bonds & Deposits (General Fund)	439,440	-	-	-	-	-	-	-	439,440
Total General Fund External Restrictions	17,179,582	(6,800,644)	(1,960,569)	-	1,997,102	2,479,829	6,804,798	99,400	19,799,499
General Fund - Internal Restrictions									
Employee Leave Entitlements	1,334,467	-	-	-	-	10,000	12,093	14,800	1,371,360
Employee Leave Entitlements - Richmond Upper Clarence Regional Library	50,287	-	-	-	-	-	-	600	50,887
Richmond Upper Clarence Regional Library	146,733	-	(33,603)	-	-	-	-	1,600	114,730
Unexpended Rates Variation	644,567	(21,000)	(564,857)	-	-	79,009	308,675	-	446,394
Financial Assistance Grant Advance Payment	2,708,496	-	-	-	-	-	-	30,000	2,738,496
Insurance Reserve	601,958	(587,331)	-	-	-	-	-	6,700	21,327
Plant Replacement	3,899,003	(898,852)	(212,915)	-	-	-	70,000	43,200	2,900,636
Real Estate and Infrastructure	4,178,257	(350,886)	(7,800)	-	176,215	(182,550)	410,090	46,300	4,269,846
Petersons Quarry	2,390,318	(749,207)	(261,191)	-	1,195,990	-	(1,137,822)	26,500	1,464,588
Woodview Quarry	1,811,426	103,454	(575,875)	-	-	-	110,000	21,200	1,570,205
Quarry Rehabilitation	252,562	50,000	-	-	-	-	-	2,800	305,362
Road Rehabilitation Reserve	1,607,518	270,000	-	-	-	(157,500)	-	17,800	1,737,818
Northern Rivers Livestock Exchange	1,631	159,110	-	-	-	-	-	-	160,941
Other Waste Management	2,227,357	(58,156)	-	-	-	-	-	24,700	2,193,901
Other Waste Management - Plant Reserve	1,804,404	(240,000)	-	-	-	-	-	21,100	1,885,504
Rural Road Safety Program	91,830	-	-	-	-	-	-	-	91,830
RMS State Roads Maintenance Contract	5,772	-	-	-	-	-	-	100	5,872
Public Cemeteries Perpetual Maintenance Reserve	166,555	(67,166)	(27,531)	-	-	-	40,000	1,800	113,658
Carry Over Works	378,950	-	(378,950)	-	187,500	332,800	351,374	-	871,474
Total General Fund Internal Restrictions	24,502,290	(2,389,614)	(2,062,722)	-	1,559,705	81,559	164,410	259,200	22,114,828
Total General Fund Restrictions	41,681,872	(9,190,258)	(4,023,291)	-	3,556,807	2,561,388	6,969,208	358,600	41,914,327
Sewerage Fund									
External Restrictions									
Section 64 Contributions	4,237,084	20,800	-	-	-	200,000	65,000	79,200	4,602,084
Infrastructure Replacement	7,974,105	(2,290,457)	(198,856)	-	152,054	1,666,494	217,662	149,100	7,670,102
Total Sewerage Fund Restrictions	12,211,189	(2,269,657)	(198,856)	-	152,054	1,866,494	282,662	228,300	12,272,186
Water Fund									
External Restrictions									
Section 64 Contributions	2,152,878	141,000	-	-	-	-	-	9,000	2,302,878
Infrastructure Replacement	5,399,058	(521,478)	(250,565)	-	(152,574)	665,870	(30,098)	22,500	5,132,713
Total Water Fund Restrictions	7,551,936	(380,478)	(250,565)	-	(152,574)	665,870	(30,098)	31,500	7,435,591
Total Restrictions (All Funds)	61,444,997	(11,840,393)	(4,472,712)	-	3,556,287	5,093,752	7,221,772	618,400	61,622,103

Richmond Valley Council Quarterly Budget Review Statement
for the quarter ended 31 March 2022

Key Performance Indicators Budget Review Statement

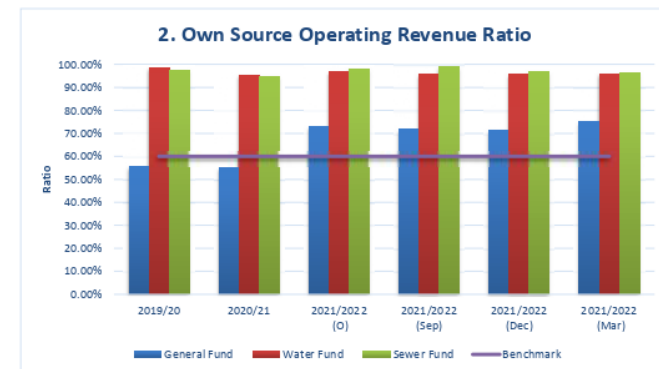
	Current Projection			
	General Fund	Water Fund	Sewerage Fund	Total
The Council monitors the following Key Performance Indicators:				
1. Operating Performance Ratio	-6.33%	6.68%	11.35%	-2.43%
Total Continuing Operating Revenue ⁽¹⁾ (excl. Capital Grants & Contributions) - Operating Expenses	(3,082,812)	465,510	1,041,847	(1,575,455)
Total Continuing Operating Revenue ⁽¹⁾ (excl. Capital Grants & Contributions)	48,720,118	6,968,988	9,178,470	64,867,576
⁽¹⁾ Excludes fair value adjustments and reversal of revaluation decrements, net gain/(loss) on sale of assets and net share of interests in joint ventures.				
Prior Periods:				
Revised Budget 2021/2022 - as at 31 December 2021	-11.03%	6.68%	11.35%	-5.67%
Revised Budget 2021/2022 - as at 30 September 2021	-11.84%	6.68%	11.35%	-6.02%
Original Budget 2021/2022	-8.82%	7.01%	11.58%	-3.74%
2020/2021	-8.00%	6.95%	6.38%	-4.10%
2019/2020	-4.69%	3.68%	9.87%	-1.62%

Purpose: This ratio measures Council's achievement of containing operating expenditure within operating revenue.
Commentary: Council's Operating Performance Ratio is below the benchmark of 0%. Council obtained a special rate variation over 4 years and has taken steps to address this ratio as part of the current 10 year Long Term Financial Plan.



2. Own Source Operating Revenue Ratio	74.97%	95.93%	96.18%	79.25%
Total Continuing Operating Revenue ⁽¹⁾ (less ALL Grants & Contributions)	49,464,877	6,968,988	9,178,470	65,612,335
Total Continuing Operating Revenue ⁽¹⁾	65,982,531	7,264,528	9,543,470	82,790,529
⁽¹⁾ Excludes fair value adjustments and reversal of revaluation decrements, net gain/(loss) on sale of assets and net share of interests in joint ventures.				
Prior Periods:				
Revised Budget 2021/2022 - as at 31 December 2021	71.43%	95.93%	96.83%	76.60%
Revised Budget 2021/2022 - as at 30 September 2021	71.74%	95.93%	98.92%	77.30%
Original Budget 2021/2022	72.91%	96.77%	98.07%	78.45%
2020/2021	55.00%	95.43%	94.76%	64.26%
2019/2020	55.58%	98.57%	97.42%	65.25%

Purpose: This ratio measures fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions.
Commentary: Council's Own Source Operating Revenue Ratio is above the benchmark of 60% and indicates a trend towards less reliance on grants and contributions. Council obtained a special rate variation

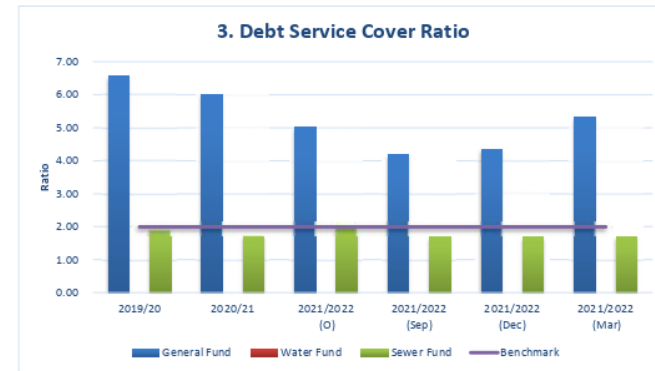


Richmond Valley Council Quarterly Budget Review Statement
for the quarter ended 31 March 2022

Key Performance Indicators Budget Review Statement

	Current Projection			
	General Fund	Water Fund	Sewerage Fund	Total
over 4 years and this will further support an improvement in this ratio.				
3. Debt Service Cover Ratio	5.31	0.00	1.69	4.01
Operating Result ⁽¹⁾ before capital excluding interest and depreciation/impairment/amortisation (EBITDA)	10,465,533	2,161,714	3,445,218	16,072,465
Principal Repayments + Borrowing Interest Costs	1,971,459	0	2,035,566	4,007,025
⁽¹⁾ Excludes fair value adjustments and reversal of revaluation decrements, net gain/(loss) on sale of assets and net share of interests in joint ventures.				
Prior Periods:				
Revised Budget 2021/2022 - as at 31 December 2021	4.34	0	1.69	3.54
Revised Budget 2021/2022 - as at 30 September 2021	4.18	0	1.69	3.47
Original Budget 2021/2022	5.01	0.00	2.01	4.05
2020/2021	6.00	0.00	1.73	4.26
2019/2020	6.55	0.00	1.90	4.52

Purpose: This ratio measures the availability of operating cash to service debt including interest, principal and lease payments.



**Richmond Valley Council Quarterly Budget Review Statement
for the quarter ended 31 March 2022**

Contracts & Other Expenses Budget Review Statement

Income & Expenses Budget Review Statement

Part A - Contracts Listing - contracts entered into during the quarter

Contractor	Contract detail & purpose	Contract Value (exc GST)	Start Date	Duration of Contract	Budgeted (Y/N)
Nil					

Notes:

1. Minimum reporting level is 1% of estimated income from continuing operations of Council or \$50,000 - whatever is the lesser.
2. Contracts listed are those entered into during the quarter being reported and exclude contractors on Council's Preferred Supplier list
3. Contracts for employment are not required to be included.

Part B - Consultancy & Legal Expenses

Expense	Expenditure YTD \$	Budgeted (Y/N)
Consultancies (including Capital Expenditure)	282,041	Y
Legal Expenses (including Capital Expenditure)	75,099	Y

Definition of a consultant:

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision-making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

Comments:

All consultancies and legal expenses incurred to date are within budget allocations. All figures exclude GST.



**Richmond
Valley
Council**



Queen Elizabeth Park Draft Plan of Management (2022)

Prepared by Projects & Business
Development Directorate

January 2022

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GLOSSARY OF TERMS

CLM Act	<i>Crown Land Management Act 2016</i>
Community Land	Land that is set aside for community use, such as neighbourhood parks and sportsgrounds.
Crown Land	Land reserves that are set aside on behalf of the community for a wide range of public purposes. This land is owned by The State of New South Wales (known as Crown).
Crown Land Manager (CLM)	A Crown land manager (CLM) is responsible for the care, control and management of appointed Crown reserves on behalf of the people of NSW.
Land Category	Community land as defined by the <i>Local Government Act 1993</i> , has additional categorisations which includes natural area, sportsground, park, area of cultural significance, and general community use. Natural Areas are further categorised into bushland, wetlands, escarpment, watercourse and foreshore.
Land Classification	There are two classifications for public land as defined in the <i>Local Government Act 1993</i> . These are “community” or “operational”.
LG Act	<i>Local Government Act 1993</i>
LG Regulation	<i>Local Government (General) Regulation 2021</i>
LGA	Local Government Area
Operational Land	Land that serves a commercial or operational function (e.g. offices, works depot, car park, sewage pump station, etc), or land that is being retained for commercial or strategic reasons.
PoM	Plan of Management
RVC	Richmond Valley Council
Richmond Valley Made 2030 Community Strategic Plan	The Community Strategic Plan (CSP) sits at the top of Council’s planning framework and influences all the activities for the future of the local area. This plan identifies the community’s main priorities and aspirations for the future and has established broad strategies for achieving these goals.

	https://richmondvalley.nsw.gov.au/wp-content/uploads/2018/09/Richmond-Valley-Made-2030-Community-Strategic-Plan-Adopted-by-Council-on-27-June-2017.3.pdf
Richmond Valley Council Resourcing Strategy 2015-2025	<p>The Resourcing Strategy focuses on the resources (time, money, assets and people) to achieve the goals of the CSP. The Resourcing Strategy consists of the Long Term Financial Plan, Organisational Development Plan, and Asset Management Plan.</p> <p>https://richmondvalley.nsw.gov.au/wp-content/uploads/2018/09/220198_Resourcing_Strategy_2015-2025.pdf</p>

KEY INFORMATION

This Plan of Management (PoM) has been prepared by Richmond Valley Council to provide direction as to the use and management of 'Queen Elizabeth Park' classified as 'Community Land' in accordance with Section 3.23 of the *Crown Land Management Act 2016* (CLM Act) and Section 36 of the *Local Government Act 1993* (LG Act).

The PoM outlines the current condition and use, the way the land will be used into the future and provides the framework for Council to follow in relation to the express authorisation of leases and licence on the land.

Crown Reserve	Dedication 540053 for Public Recreation
Land Owner	Crown and Richmond Valley Council.
Crown Land Manager	Richmond Valley Council.
Applicable Land	Crown – Lots 1 & 5 Section 61 DP 758236, Lot 7300 DP 1130217, Part Lot 74 DP 755627 Richmond Valley Council – Lot 17 & 18 DP 755627
Land Area	34 ha
Existing Land Category (Council Land)	Sportsground
Directed Land Category (Crown Land)	Park / Sportsground
Proposed Land Category (Council Land)	Sportsground
Date of Adoption	[TBC]



Richmond Valley Council recognises the people of the Bundjalung Nations as Custodians and Traditional Owners of this land and we value and appreciate the continuing cultural connection to lands, their living culture and their unique role in the life of this region in the past, present and future.

INTRODUCTION

Richmond Valley Council is responsible for a range of Crown and Council owned land that extends across its local government area. Under the LG Act, Council owned land is managed as either "Community" or "Operational" land, with a range of Categories being applied to Community land which guides its ongoing management. All Community land is required to be captured within a Plan of Management (PoM), which provides the details of how the land will be managed.

These same management directions and principles now also apply to Crown reserves that are managed by Council as the appointed (Council) Crown Land Manager under the CLM Act. These Crown lands will also have a reservation or dedication "purpose/s" that also give direction to how this land is to be used.

Figure 1 as shown below identifies the relationship of legislative requirements upon Council for the management of community land incorporated into a PoM.



Figure 1: Generalised legislative relationship to PoM requirements.

This PoM identifies how Queen Elizabeth Park, comprising of dedicated Crown Reserve D540053 and areas of council owned land, will be managed into the future. It applies the principles of the LG Act, identifying the land as if it were "Community" land and providing an appropriate Category that meets community needs whilst respecting and integrating the reservation or dedication purposes.

Queen Elizabeth Park is a significant sporting and community facility that is centrally located in the regional town of Casino within the Richmond Valley Council Local Government Area (LGA).

The Richmond Valley Council LGA extends from the coastline at Evans Head to the foothills of the Great Dividing Range to the west interspersed with State forests, national parks and nature reserves. The largest town is Casino centrally located between a series of other regional towns including Lismore, Ballina and Grafton (Figure 2). Richmond Valley Council LGA area includes smaller surrounding communities including Broadwater, Coraki, Evans Head, New Italy, Woodburn and Rappville with an estimated Resident Population (ERP) in 2019 was 23,465 (source: *id Community/Richmond Valley Council*). Richmond Valley is accessible by rail, coach, and road from a variety of cities and centres. Airports are located at Ballina, Coolangatta and Brisbane.

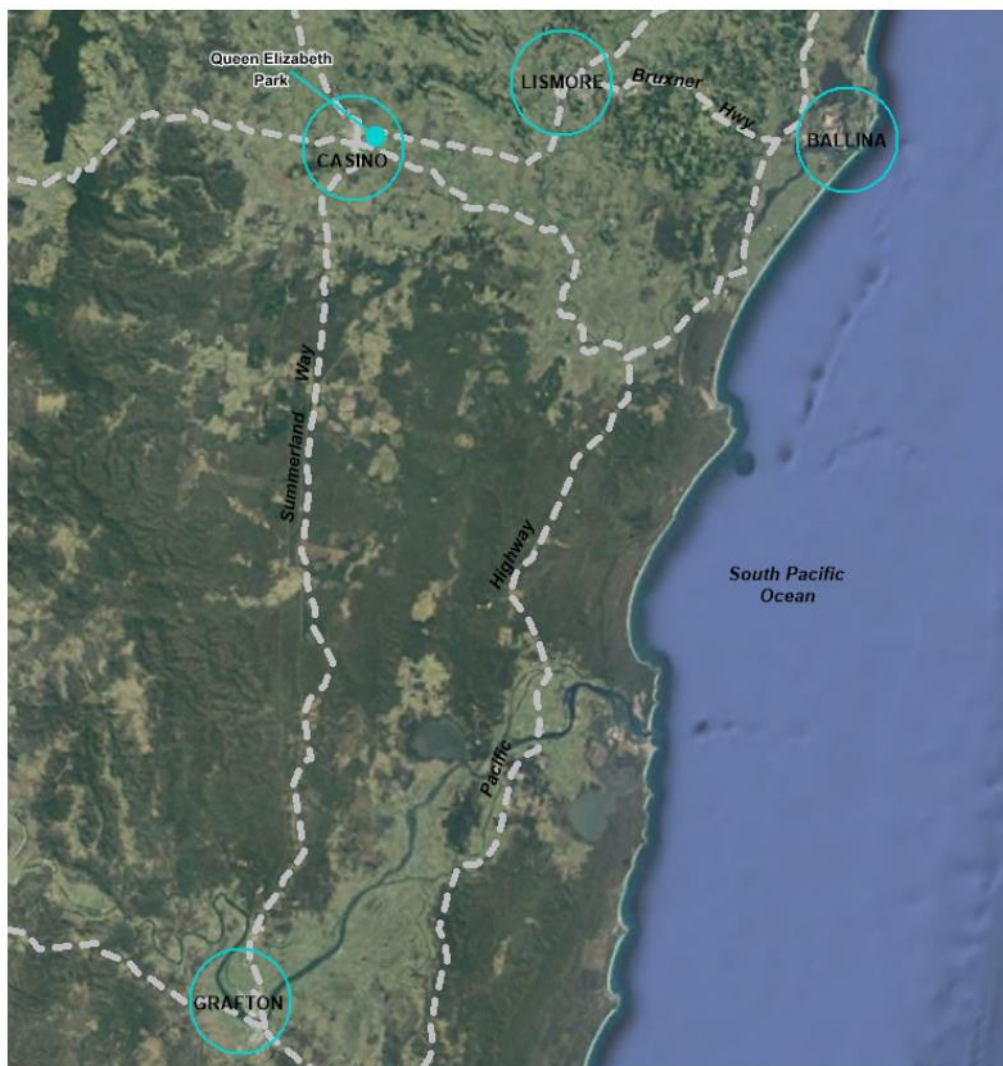


Figure 2: Site Location – Regional Context

Casino is a thriving rural township surrounding the banks of the Richmond River and relies heavily on primary industries including cattle and timber. It is central to many amazing World Heritage listed national parks collectively known as the 'Gondwana Rainforests of Australia' and is home to the people of the Bundjalung nation. Summerland Way, links Casino to South East Queensland in the North and Grafton in the South, being an alternative route to the Pacific Highway.

Queen Elizabeth Park is located on the southern embankment of the Richmond River immediately adjoining the Casino town centre which is approximately 500m to the central business district by foot or around 2km by car. The site is ideally located to service the Casino community and whilst being well integrated to the town, also has a degree of separation enabling future development to have minimal impacts on neighbouring areas.

The context of the site and its relationship to Casino and surrounding areas is shown in **Figure 2 & 3**.



Figure 3: Site location - Context of site to Casino

European history of Queen Elizabeth Park

The land known as Portion 74 Parish of South Casino County of Richmond adjoining the Richmond River was dedicated for public recreation gazetted 18 January 1884. This land was vested to 'The Council of the Municipality of Casino' in trust for the use of the site for Public Recreation (Vol 717 Fol 101).

This land became known as 'Carrington Park' and became the site to host a range of sporting, choir and concerts, amusements events, celebrations and community group gatherings. A footbridge was constructed over the river from Barker Street to Carrington Park with the structure being 92 feet long and suspenders bolted in the rock bed of the river constructed in 1888. This footbridge supported the connection of the site to the township over the Richmond River. Around 1929 the community raised funds for the construction of a suspended footbridge to replace this structure.

The erection of permanent weather sheds, and permanent seatings was constructed on the site in 1888. Gates, booths and pavilions improvements were completed by a community committee whom managed annual sports on the site.

Casino Council being trustee of Carrington Park appointed by-laws for the management of Carrington Park via gazette on 17 August 1901 in accordance of the provisions of the Public Parks Act 1884. The by-laws included protection of trees and vegetation, gates, seats, buildings, removal of firewood, pollution, camping, rubbish disposal etc, and the ability for enforcement via Council ranger or police action.

The site was installed with electric lighting in 1932 with a plaque and sun dial inscribed with the queen candidates' names whom made this possible celebrated by cycling and pedestrian events at the park.

Richmond Valley Council

Queen Elizabeth Park – Draft Plan of Management

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Figure 4 – Portion 74 Parish of South Casino County of Richmond– Public Recreation

Portion 17 & 18 Parish of South Casino, County of Richmond adjoining Portion 74 to the east is owned by Richmond Valley Council. This land was privately owned before being vested in 'The Council of the Municipality of Casino' on 5 July 1954 being an important extension to the park area.

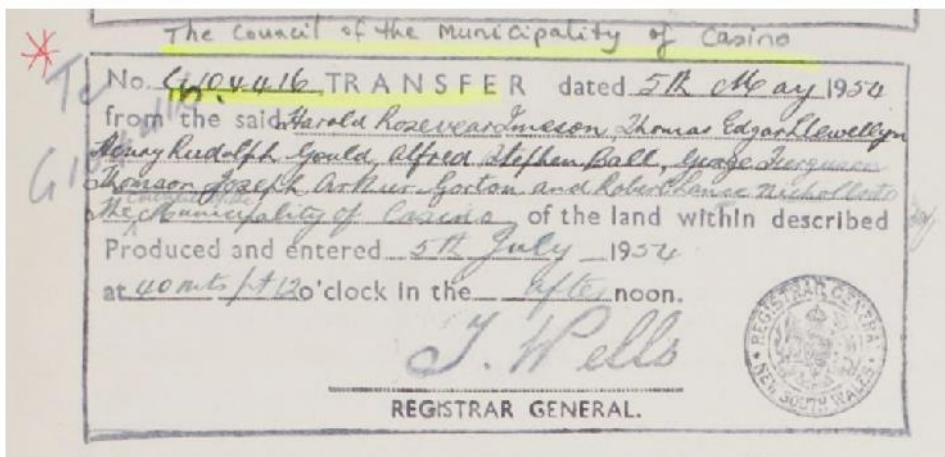


Figure 5: Showing land transfer of Portion 17 & 18 to the Council of Municipality of Casino, 5 July 1954 (Vol 4378 Fol 198).

The Council of the Municipality of Casino undertook the necessary steps to rename 'Carrington Park' to 'Queen Elizabeth Park' in 1954. The name change was in acknowledgement and recognition of the Queens visit to Casino. This name provides the link with the throne and the first Queen of Australia and this park will be the location known to the community especially the children who have memories of greeting the Queen (*Northern Star Lismore 25 March 1954*).

The flagpole on the site that commemorates the visit of Queen Elizabeth II in 1954 has been heritage listed as part of the Richmond Valley Council Local Environmental Plan 2012.

CASINO PARK RENAMED

CASINO, Tuesday. — Carrington Park, the site of Casino's welcome to Queen Elizabeth and the Duke of Edinburgh last February, will in future be known as Queen Elizabeth Park.

The municipal council was advised tonight by the Premier's Department that the Queen had been pleased to give permission to the change of name.

MUNICIPALITY OF CASINO.—QUEEN ELIZABETH PARK.— Notice is hereby given that the name of the park within the Municipality of Casino, formerly known as Carrington Park, has been altered to Queen Elizabeth Park. AUSTIN R. SAMUT, Town Clerk, 30th November, 1954. 3643—10s.

Figure 6 – Park formally named 'Queen Elizabeth Park', Gazetted 30 November 1954.

Lot 7300 DP1130217 being originally public road was closed by Minister for Lands 26 June 1981 and added to the Public Recreation Reserve D540053 Queen Elizabeth Park via Gazette 12 March 1982.

Lots 1 & 5 Section 61 was added to the Public Recreation Reserve D540053 Queen Elizabeth Park via Gazette 12 March 1982 at the same time as the closed road area.

Richmond Valley Council was formed by the amalgamation of Casino Council and Richmond River Shire Council in 2000 and the crown land management and part ownership of the park transferred to the new Council.

The site continues to play an important role for many groups that utilise the Park, primarily for organised sporting activities, but also informally by community groups and visitors to the area.

The site is now home to a range of sporting and community activities and groups, creating an important hub with close connections to the Casino town centre, and which has great potential to grow into the future.

In recent years council has been working with user groups and other stakeholders of the site to develop a comprehensive Master Plan. This Master Plan was completed and endorsed by Council in 2020 following public exhibition. This Master Plan envisages the site as having the opportunity to grow its existing uses and to expand its reach to become a regional centre for a range of sporting and other inter-related activities.

The Master Plan outlines future development outcomes including the:

- relocation of senior rugby league to the eastern side of the site, with a substantial upgrade to the facilities in this location to meet the long-term needs of rugby league and associated summer uses (e.g. oztag)
- provision of a new cricket facility, aimed at meeting regional scale competition levels with a view of attracting regional and state level competition to the site
- continuation of the operation of the greyhound track, whilst removing the conflicts that currently exists between the dual use of the site by both greyhound, senior rugby league and oztag.
- provision of other improvements to enable the ongoing growth of other sports and community activities at the site, including archery, Queen Elizabeth parkrun, athletics, community garden and other visitor use.

In undertaking the proposed works, Council will seek to effectively establish the facility as a key community asset where a combination of sporting and recreational pursuits will sit alongside community-based activities, as well as occasional events that highlight the strengths of the Richmond Valley area. These directions are consistent with core

operational documents of Council which seek to capture tourism, events and economic development opportunities alongside increased employment and social opportunities.

Purpose of the plan of management

The *Local Government Act 1993* (LG Act) requires a PoM to be prepared for all public land that is classified as 'Community land' under that Act.

The *Crown Land Management Act 2016* (the CLM Act) authorises local councils (council managers) appointed to manage dedicated or reserved Crown land to manage that land as if it were public land under the *Local Government Act 1993* (LG Act). Therefore, all Crown land reserves managed by council are also required to have a PoM under the LG Act.

The purpose of this PoM is to:

- ensure compliance with the *Local Government Act 1993* and the *Crown Land Management Act 2016*.
- contribute to the council's broader strategic goals and vision as set out in Richmond Valley Made 2030 Community Strategic Plan.
- provide clarity in the future development, use and management of the community land.
- ensure consistent management that supports a unified approach to meeting the varied needs of the community.

Further information about the legislative context of Crown Reserve PoMs can be found in **Appendix A2** of this document.

Process of preparing this plan of management

The CLM Act, which came into effect in 2018 requiring councils to produce a PoM for Crown Land under its management. Council has a responsibility to manage crown land with the same legal framework as the LG Act.

Council received direction on 15 January 2020 from Department of Planning, Industry and Environment – Crown Lands as delegate of the Minister for Water, Property and Housing the initial categorisation of Queen Elizabeth Park. The direction categorised the reserve as 'Sportsground' and 'Park' in accordance with sections 3.23(5) of *Crown Land Management Act* so as not to cause, or be likely to cause, material harm to the land.

Section 3.23(7)(c) of the *Crown Land Management Act* states that if the PoM does not add, change or alter the initial assigned categories that were made - as is the case in the circumstances of this PoM - a public hearing is not required.

Further information can be found in **Appendix A1** for maps showing categorisation.

Figure 7 illustrates the process undertaken by the council in preparing this PoM.

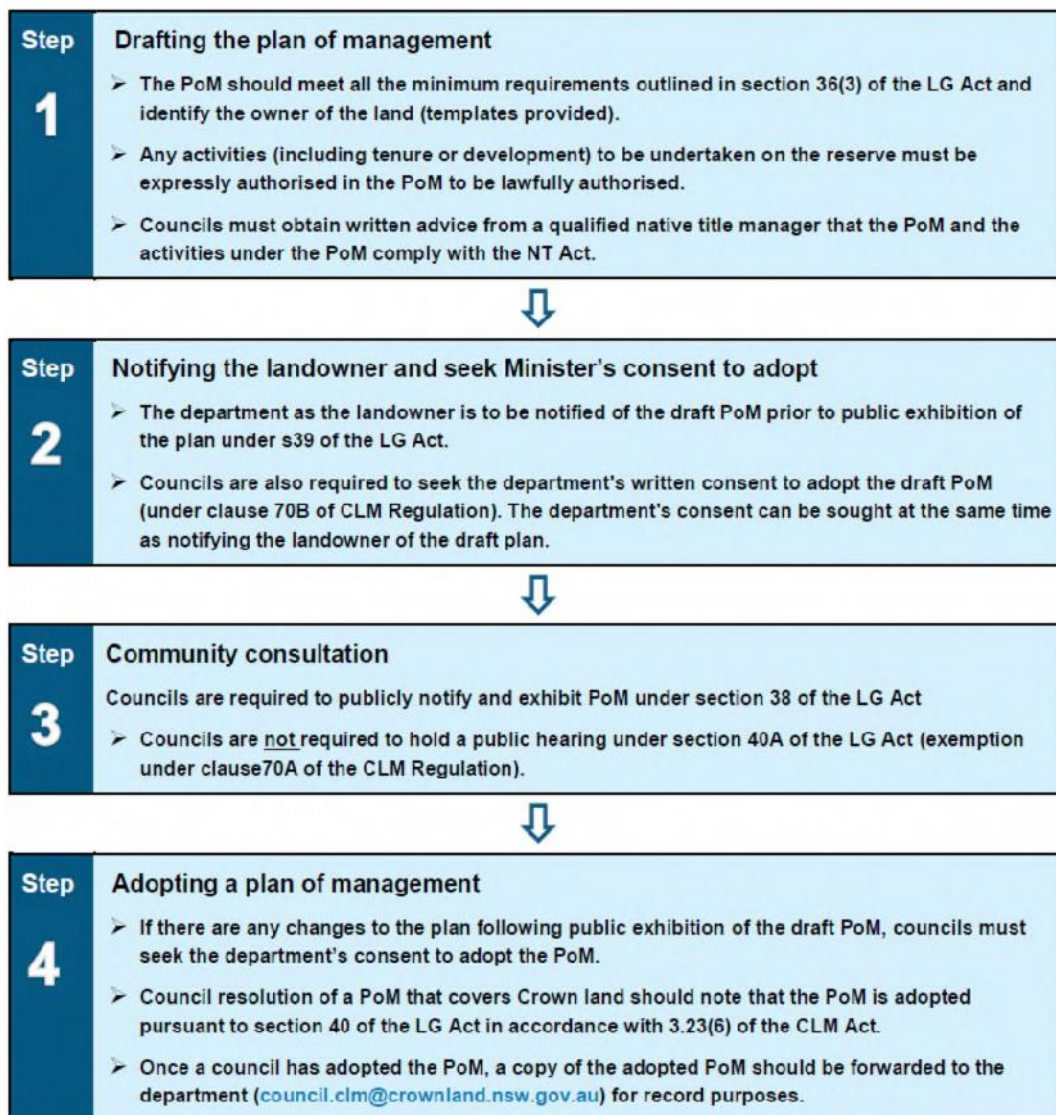


Figure 7: process for preparing a PoM for council managed Crown Reserves.

Change and review of plan of management

This PoM will require regular review in order to align with community values and changing community needs, and to reflect changes in council priorities. Council has determined that it will review the PoM within 10 years of its adoption. However, the performance of this PoM will be reviewed to ensure that the Reserve is being managed in accordance with the PoM, is well maintained and provides a safe environment for public enjoyment.

Community consultation

Richmond Valley Council believes in open and accountable governance. We are passionate about the future of the region; harmonising the needs of the community, stakeholders and policy directions from State and Commonwealth governments is key to achieving balanced decision making.

Richmond Valley Council will apply the following principles for community engagement and communications.

- Partnership and respect - We seek to partner with our community and key stakeholders and will engage respectfully at all times.
- Accessibility - We will provide access to information that is both easily obtained and understood.
- Right to be informed - Our stakeholders have a right to be informed about Richmond Valley Council decisions that affect them.
- Proportionate - We will involve the community to participate in decisions in a way which is proportionate to the significance or impact of an activity on them.
- Transparency - Richmond Valley Council will make decisions in an open and transparent way and provide stakeholders with reasons for decisions, including how views have been taken into account.

The development of a master plan for the site involved extensive consultation with site user groups, as well as public exhibition for the development of the subsequent document. It highlights that the existing Queen Elizabeth Park site meets the basic needs of many of its users, and its potential for the modification of use areas to better meet the needs of groups whilst developing the area as a high-quality mixed-use sporting and community hub. The adopted masterplan and public consultation provided the framework for the development of the PoM.

This PoM was placed on public exhibition from [XX/XX/XXXX to XX/XX/XXXX], in accordance with the requirements of section 38 of the *Local Government Act 1993*. A total of [XX] submissions were received. Council considered these submissions before adopting the PoM.

In accordance with section 39 of the LG Act, prior to being placed on public exhibition, the draft PoM was referred to the Department of Planning, Industry and Environment – Crown Lands, as representative of the state of NSW, which is the owner of the Reserve. Council has included in the plan any provisions that have been required by the Department of Planning, Industry and Environment – Crown Lands.

[NOTE: THIS SECTION TO BE UPDATED.]

LAND DESCRIPTION

This PoM covers Queen Elizabeth Park which consists of:

- Land owned by the Crown and managed by Richmond Valley Council as Crown Land Manager under the *Crown Land Management Act 2016 and*
- Land owned by Richmond Valley Council managed under the *Local Government Act 1993*.

The site itself has a predominant frontage to Hartley Street, extending around 600m from east to west. To the east is open rural land and to the south is suburban settlement. A small portion of Lot 74 DP 755627 is part of another Crown Reserve (being Reserve 93378 that is not managed by council) as shown in **Appendix A1**.

A relatively small area is encumbered by a 5m wide easement for services over part of Lot 17 DP 755627 as shown in **Appendix A1**.

Additional information showing the reserves and the categorisation maps can be found in **Appendix A1**.

Table 1: information about reserve and land covered by this PoM.

Ownership	Crown Land
Reserve Number	D540053
Reserve purpose	Public Recreation
Land parcel/s	Lots 1 & 5 Section 61 DP 758236, Lot 7300 DP 1130217, Part Lot 74 DP 755627
Area (Ha)	18.45 ha (approximate area only)
LEP zoning	RE1 – Public Recreation C2 – Environmental Conservation R1 – General Residential
Assigned category/categories	Park and Sportsground
Ownership	Richmond Valley Council
Land parcel/s	Lots 17 & 18 DP 755627
Area (Ha)	15.57 ha (approximate area only)
LEP zoning	RE1 – Public Recreation C2 – Environmental Conservation
Assigned category/categories	Sportsground

This PoM is specific to the land mentioned in Table 1. Contact Council or refer to Council's website for information about other public land not listed.

BASIS OF MANAGEMENT

Richmond Valley Council intends to manage its community land to meet:

- assigned categorisation of community land.
- the LG Act guidelines and core objectives for community land.
- restrictions on management of crown community land.
- the council's strategic objectives and priorities.
- development and use of the land outlined in Section 6 of the LG Act.

Categorisation of the land

All community land is required to be categorised as one or more of the following categories. Where the land is owned by the Crown, the category assigned should align with the purpose for which the land is dedicated or reserved.

The LG Act defines five categories of community land:

- **Park** – for areas primarily used for passive recreation.
- **Sportsground** – for areas where the primary use is for active recreation involving organised sports or the playing of outdoor games.
- **General community use** – for all areas where the primary purpose relates to public recreation and the physical, cultural, social, and intellectual welfare or development of members of the public. This includes venues such as community halls, scout and guide halls, and libraries.
- **Cultural significance** – for areas with Aboriginal, aesthetic, archaeological, historical, technical, research or social significance.
- **Natural area** – for all areas that play an important role in the area's ecology. This category is further subdivided into bushland, escarpment, foreshore, watercourse and wetland categories.

The categorisation of Queen Elizabeth Park is 'Park' and 'Sportsground' (see maps of areas in **Appendix A1**).

A PoM covering Lots 17, 18, and 74 DP 755627 was adopted by Casino Council in May 1996 categorising the community land as Sportsground. It was understood at the time of this PoM that Lot 74 was vested in Council's ownership (Lot 74 is vested in trust to Council, being Crown Land owned and managed by Council).

Lots 1 & 5 Section 61 DP 758236, Lot 7300 DP 1130217 of the reserve is being categorised for the first time.

Guidelines for management of community land

The management of community land is governed by the categorisation of the land, its purpose, and the core objectives of the relevant category of community land. Council may then apply more specific management objectives to community land, though these must be compatible with the core objectives for the land.

The guidelines for categorisation of community land are set out in the *Local Government (General) Regulation 2021* (LG Regulation). The core objectives for each category are set out in the LG Act. The guidelines and core objectives for the Park and Sportsground are set out in the relevant category sections of this PoM.

Community land is valued for its important role in the social, intellectual, spiritual and physical enrichment of residents, workers, and visitors to the Richmond Valley Council area.

The intrinsic value of community land is also recognised, as is the important role this land plays in biodiversity conservation and ecosystem function.

Richmond Valley Council encourages a wide range of uses of community land and intends to facilitate uses which increase the activation of its land, where appropriate. Within buildings, swimming pools, and recreational and sporting facilities in particular, Richmond Valley Council intends to permit and encourage a broad range of appropriate activities.

Core objectives of community land

Local Government Community Land Categories

Queen Elizabeth Park contains two categories of community land which have different management objectives under the LG Act. (see maps of areas in **Appendix A1**).

The south western section of the reserve is categorised as park. Park land is defined in clause 104 of the LG (General) Regulation as land which is improved by landscaping, gardens or the provision of non-sporting equipment and facilities, and for uses which are mainly passive or active recreational, social, educational and cultural pursuits that do not intrude on the peaceful enjoyment of the land by others.

The core objectives for **Parks**, as outlined in Section 36G of the LG Act, are to:

- encourage, promote and facilitate recreational, cultural, social and educational pastimes and activities.
- provide for passive recreational activities or pastimes and for the casual playing of games.
- improve the land in such a way as to promote and facilitate its use to achieve the other core objectives for its management.

The large sporting ovals, community gardens, and archery facilities adjoining the Richmond River is categorised as sportsground. This includes land under ownership of Richmond Valley Council and Crown Land.

Sportsgrounds are defined in clause 103 of the LG (General) Regulation as land used primarily for active recreation involving organised sports or playing outdoor games.

The core objectives for **Sportsgrounds**, as outlined in Section 36F of the LG Act, are to:

- encourage, promote and facilitate recreational pursuits in the community involving organised and informal sporting activities and games.
- ensure that such activities are managed having regard to any adverse impact on nearby residences.

Richmond Valley Local Environmental Plan 2012 (LEP)

The *Richmond Valley Local Environmental Plan 2012* (LEP) is a statutory instrument prepared in accordance with the *Environmental Planning and Assessment Act 1979* to set out development objectives and consent requirements. The LEP provides statutory regulations for the type of development that would be permitted with consent and identifies prohibited development for each separate zone. This provides an additional layer of land use control.

Queen Elizabeth Park has been zoned RE1 – Public Recreation, C2 – Environmental Conservation, and R1 – General Residential. Land Zoning maps for each area are shown in **Appendix A1**.

The subject site is predominantly zoned as RE1 - Public Recreation. The objectives of the **RE1 – Public Recreation** zoning are:

- To enable land to be used for public open space or recreational purposes.
- To provide a range of recreational settings and activities and compatible land uses.
- To protect and enhance the natural environment for recreational purposes.

The activities and development outlined within this PoM are permissible with consent under the LEP and include such things as:

Animal boarding or training establishments; Building identification signs; Business identification signs; Community facilities; Emergency services facilities; Information and education facilities; Kiosks; Markets; Recreation areas; Recreation facilities (indoor); Recreation facilities (major); Recreation facilities (outdoor); Roads; Water reticulation systems; Water storage facilities.

A further area of land along the edge of the Richmond River is zoned C2 - Environmental Conservation. The objectives of the **C2 – Environmental Conservation** zoning are:

- To protect, manage and restore areas of high ecological, scientific, cultural or aesthetic values.
- To prevent development that could destroy, damage or otherwise have an adverse effect on those values.

A small area of the subject site, being Lot 1 Section 61 DP758236, is zoned R1 - General Residential. This area adjoins the residential development to the immediate south-east of the subject site. Whilst not integral to the recreational purposes of the site, the land is unlikely to have development potential.

The objectives of the **R1 – General Residential** zoning are:

- To provide for the housing needs of the community.
- To provide for a variety of housing types and densities.
- To enable other land uses that provide facilities or services to meet the day to day needs of residents.
- To ensure that housing densities are generally concentrated in locations accessible to public transport, employment, services and facilities.
- To minimise conflict between land uses within the zone and land uses within adjoining zones.

Other key site-specific controls associated with the site under LEP, as well as associated natural hazard constraints can be viewed via **Appendix A1** which include:

- Bushfire planning - Impacting on the area associated with riparian vegetation along the Richmond River
- Flood planning - Impacting on the majority of the site through low hazard impacts that increase as the elevation of the site drops down to the Richmond River
- Terrestrial Biodiversity - Generally impacting on the area associated with riparian vegetation along the Richmond River
- Riparian Lands and Watercourses - Impacting on the area associated with riparian vegetation along the embankment of, as well as including, the Richmond River
- Heritage - Including the Queen Elizabeth Park Flag Pole (Queen Elizabeth II's 1954 visit) within the site (Lot 74 DP755627 - Item I44)) and the adjoining footbridge over the Richmond River to the west (Item I59) - both of which are identified as having 'local' level significance.

Restrictions on management of Crown land

Council is the Crown Land Manager of the Crown reserves described in this PoM in accordance with the legislation and conditions imposed by the minister administering the *Crown Land Management Act 2016*. The use of the land described in this PoM must:

- be consistent with the purpose for which the land was dedicated or reserved.
- consider native title rights and interests and be consistent with the provisions of the *Commonwealth Native Title Act 1993*.

- consider the inchoate interests of Aboriginal people where an undetermined Aboriginal Land Claim exists.
- consider and not be in conflict with any interests and rights granted under the *Crown Land Management Act 2016*.
- consider any interests held on title.

At the time of preparing this PoM, no Native Title claims are known to exist over the site.

At the time of preparing this PoM, there are three incomplete Aboriginal Land claims over part of Queen Elizabeth Park. Council has considered the claims in development of this PoM.

- Lot 7300 DP 1130217 – Claim 29499 on 30/08/2010 – Status Incomplete.
- Lot 5 Sec 61 DP 758236 – Claim 29460 on 30/08/2010 – Status Incomplete.
- Lot 1 Sec 61 DP 758236 – Claim 29428 on 30/08/2010 – Status Incomplete.

Council's strategic objectives and priorities

Richmond Valley Council's operating mandate is highlighted through a Community Strategic Plan - Richmond Valley Made 2030. It outlines Council's high level priorities and feeds into the associated Delivery Program and Operational Plans which guide the day to day activities of Council's staff. The Vision and Mission statements from the Richmond Valley Made document are highlighted below, alongside the community priorities and objectives which provide further context to the relationship of the Queen Elizabeth Park site.

Richmond Valley Made 2030 identifies the sporting and recreational facilities as elements of its Connecting People and Places priority. This priority includes the Fresh & Vibrant Community objective to provide and maintain key amenities and open spaces which service the needs of the Richmond Valley's diverse community. Master planning for the site was also identified as a key need and has since been completed and adopted in 2020.

VISION STATEMENT

A collaborative community working together to advance a resilient and robust economy which reflects a strong sense of community, successful businesses and a healthy environment.

MISSION STATEMENT

To protect and improve the quality of life for our community, and for future generations.



Figure 8: Community Priorities and Objectives

EXISTING USE

Council is responsible for a broad range of public land, including land owned by Council and Crown Land under its management control. Council manages this public land through in-house delivery teams that undertake general maintenance and improvements over time.

Council operates an asset management framework to meet legislative and regulatory requirements. Council operates through an integrated planning and reporting framework which plan for funding priorities and service levels in consultation with the community while preserving local identity and ensuring a more sustainable future.

Council's Resourcing Strategy incorporates Asset Management Plans and defines the day to day activities that drive strategic goals. This focuses on priorities, funding, built assets, including building, structures and public land. The current and future assets at Queen Elizabeth Park are subject to this management regime.

General Features

The site is located on the southern embankment of the Richmond River, around 500m from the Casino central business district by foot, or around two (2) kilometres by road. The facility has a main frontage that adjoins Hartley Street along its southern boundary.

The physical improvements / buildings within the site are generally aligned to the more elevated parts, being the central and southern areas. Along the Richmond River embankment are areas of vegetation comprising riparian setbacks that are within lower lying areas of the site and subject to greater impacts from occasional flood events. These vegetated areas represent around 5 hectares or just under 15% of the site area (which totals 34.15 hectares).

In the more elevated areas are the sports fields, greyhound facilities and associated access and parking areas. These are generally more open, with occasional trees providing some shade alongside occasional shelters and viewing areas. These formal team sporting areas comprise around 21 hectares or more than 60% of the site.

The remaining areas are generally open grassed areas, but also includes an area of community garden and an area associated with archery sports - located in the south-western portion of the site. Several larger trees existing within these areas, with some more recent revegetation works occurring in the north-eastern part of the site. Road and access pathways also existing throughout these areas, with public access available throughout the site with the exception of the greyhound facilities and the community garden.

Landform and Views

The site is generally flat in the area of the sports fields, before gently or moderately sloping down to the Richmond River to the west and north. Elevations above 20m AHD are apparent in the elevated areas.

The site is relatively open and low scale in nature, as highlighted by the images in Figure , albeit with some two storey buildings associated with the Greyhound Racing Club and smaller buildings associated with other organisations. Views from the site to external areas are relatively limited due to only small changes in elevation. Tree cover and riparian vegetation around the western and northern boundaries enclose the otherwise open site lines in these directions. Views to residential areas in the south and open fields to the east are also apparent.

The site analysis plans in **Appendix A5** provide further information on the contours of the site and the general site attributes.



Road access to lower western area of site

View across junior football fields

Figure 9: Views within site

Current use of the land

Queen Elizabeth Park is currently used and managed in accordance with relevant policies and procedures of Council and the Crown. Permissibility of uses are guided by the public purposes of the Crown reserve (being 'public recreation'), the *Richmond Valley Local Environmental Plan 2012*, and the needs of the broader community. The use and management of the site has also been historically documented through Council's:

- PoM - Various Sporting Fields/Playing Areas – 1998.
- PoM - Queen Elizabeth Park Nos 3 and 4, Riverview Park, Colley Park and Jubilee Park – 1999.
- Maintenance and Development of Sporting Facilities - Strategy Plan – 1999.

At the time of adoption of the PoM, the site is used by a number of different organisations for a range of typically localised activities and events. The community use of the facility has grown where Council has allocated identifiable field numbers for each field as shown in Figure 10. The users and their typical area of use include:

- QE 1:
 - Casino Greyhound Racing Club
 - Casino Oztag
 - Casino RSM Rugby League Football Club
- QE 2:
 - Casino District Cricket Association
 - Casino RSM Junior Cricket Club

- QE 3
 - Casino Little Athletics
 - Casino District Cricket Association
 - Casino RSM Junior Cricket Club
 - Casino RSM Junior Rugby League Football Club
- QE 4
 - Casino District Cricket Association
 - Casino RSM Junior Cricket Club
 - Casino RSM Junior Rugby League Football Club
- QE 5
 - Casino RSM Junior Rugby League Football Club
- QE 6 and QE 7 (also known locally as 'John McDonald Oval')
 - Casino District Cricket Association
 - Casino RSM Junior Cricket Club
- Outer
 - Casino Eagle Archers
 - Casino Community Garden
 - Telecommunication Tower



Figure 10: Typical site use areas

Land Improvements

The site contains a number of substantial buildings and other improvements including:

- Grand entrance gate, heritage listed flag pole,
- a greyhound track and associated facilities for televised greyhound racing,
- a number of sporting fields and associated supporting amenities building structures,
- a community garden,
- Telecommunications tower,
- Cricket and velodrome track and associated amenities,
- an archery range area and associated facilities,
- Sewerage pumps stations and associated public works facilities and
- various support facilities including amenities, spectator seating and park user facilities (e.g. tables, seating, and pathways).

The existing buildings and other facilities have been developed over time and are in varying stages of their useful lives and comments on their general condition are provided in **Appendix A4**.

Current leases and licences

At the time of the adoption of the PoM, the site is used by the following organisations included in Table 2 below.

Table 2: Existing Lease and Licence Holders (as at January 2022)

Type	Licensee	Term	Dates
Lease	NSW Government Telecommunication Authority	5 Years	01.04.2019 – 31.03.2024
		5 Years	01.04.2024 – 31.03.2029
		5 Years	01.04.2029 – 31.03.2034
		5 Years	01.04.2034 – 31.03.2039
Licence	Casino Greyhound Racing Club Ltd	25 years	01.07.2001 – 30.06.2026
Short term licence	Casino RSM Rugby League Football Club	1 year	01.01.2022 – 31.12.2022
Short term licence	Casino AFL Lions Club	1 year	01.01.2022 – 31.12.2022
Short term licence	Casino Eagle Archers	1 year	01.07.2021 – 30.06.2022
Short term licence	Casino Community Garden – Momentum Collective	1 year	01.07.2021 – 30.06.2022
Short term licence	Parkrun	1 year	01.07.2021 – 30.06.2022
Short term licence	Casino Oztag	1 year	01.07.2021 – 30.06.2022

Type	Licensee	Term	Dates
Seasonal facility user agreement	Casino District Cricket Association	1 year	01.07.2021 – 30.06.2022
Seasonal facility user agreement	Casino District Junior Cricket Association	1 year	01.07.2021 – 30.06.2022
Seasonal facility user agreement	Casino RSM Junior Rugby League Football Club	1 year	01.01.2022 – 31.12.2022
Seasonal facility user agreement	Casino Little Athletics	1 year	01.01.2022 – 31.12.2022

(see **Appendix A1** for more information on the areas leased and short term licences).

DEVELOPMENT AND USE

The Queen Elizabeth Park site is particularly valuable to the community with the core values of the facility highlighted below.

<p style="text-align: center;">Sporting Values</p> 	<p>Queen Elizabeth Park is a highly valued sporting facility within the Richmond Valley. Its size means that it is able to host major as well as local sports competitions on a regular basis. It facilitates the delivery of a range of sporting activities, from greyhound racing to athletics, archery, rugby league and cricket. These clubs and associated activities provide a key health and social focus for many residents and visitors.</p>
<p style="text-align: center;">Social and Economic Values</p> 	<p>With Queen Elizabeth Park being a hub for a range of sporting and community groups, it has become an important part of the social identity of the Richmond Valley community. The site is able to host a range of events for these groups and the broader community, generating direct employment and attracting visitors that provide economic stimulus throughout the area.</p>
<p style="text-align: center;">Natural and Historic Values</p> 	<p>Queen Elizabeth Park provides a buffer between the Richmond River and urban areas to the south. This presents opportunities to retain a natural outlook and retain riparian habitats. The site is also home to a heritage listed flag pole, commemorating the Queen Elizabeth's 1954 visit. This long-term presence and use of the site is valued by many in the community.</p>

The use of community land is subject to the regulatory provisions of the *Environmental Planning and Assessment Act 1979* and any relevant environmental planning instruments and planning policies that may apply to the land.

Any land use or development on community land must be permissible on the land as development permitted with or without consent, complying development or exempt development.

The land identified as **park** is authorised for the use of the land associated with the operations landscaping, gardens, supporting passive or active recreation, social, educational or cultural pursuits that do not intrude on the peaceful enjoyment of others. Improvements associated with the existing infrastructure and facilities are authorised subject to relevant legislation regarding development and consent requirements.

The land identified as **park** authorises the use of the lands for:

- passive or active recreation,
- community access and education,
- Community gardens,
- biodiversity conservation and protection of the natural environment,
- restoration and rehabilitation.

The land identified as **sportsground** is authorised for the use of the land associated with sporting recreational pursuits in the community.

The land identified as **sportsground** authorises the use of the lands:

- organised and informal sporting activities recreation or games,
- activities are managed having regard to any adverse impact on nearby residences.

In the future, there is potential for the use of the site, including the scale and intensity of use, to increase over time. The future use and development has been identified by the site master plan included at **Appendix 5**. These include:

Retention of all current uses, generally in the same or similar locations to existing with the exception of the relocation of the existing rugby league field within the greyhound to the eastern portion of the site; and expansion of facilities to better reflect the regional scale of potential use of the site for some sporting activities including:

- provision of a new formalised central parking area in the eastern portion of the site,
- new clubhouse facilities to accommodate both junior and senior rugby league teams,
- new clubhouse facilities to accommodate an expanded cricket presence,
- new clubhouse facilities to accommodate an expanded athletics presence,
- new facilities to accommodate an increase in use of the site for Queen Elizabeth Parkrun and archery activities.

Objectives for the future development of the site based on these values, and consistent with the site master plan, include:

- i. To ensure that existing user needs are carefully considered alongside opportunities to establish clear pathways for development of new facilities.
- ii. To enhance the identity of the site through the use of a more consistent set of building materials, vegetation and colours - and in doing so, to create a more recognisable "brand" for the facility consistent with the broader "Richmond Valley Made" branding being promoted by Council.

- iii. To increase the attractiveness and useability of the site through higher quality facilities, presence of simple attributes such as shade trees, amenities and access arrangements, and rationalised site precincts that establish clear and safe operational practices for the various events and activities that occur at the site.
- iv. To elevate the level of the facility to being regionally significant in terms of its infrastructure provision, activities undertaken and attraction of future events.
- v. To recognise key constraints and opportunities to the development and use of the site, such as flood prone areas and locations of potential environmental sensitivity.
- vi. To ensure new facilities encourage an increase in participation through design that allows multiple groups to use individual facilities, enables female participation and which meets higher level competition requirements of relevant sporting associations.

These objectives apply to the site, over and above those core objectives that apply to land categorised as park and sportsground.

Other development may also be required from time to time that is not directly identified by the master plan. Such development should be integrated with the master plan so as to not impact on its future implementation. In particular, this PoM does not prevent the implementation of infrastructure under the following:

State Environmental Planning Policy (Infrastructure) 2007 provides for certain infrastructure developments to be exempt development, complying development or development that is permitted with consent. Division 12 of the SEPP applies to parks and other public reserves and includes a wide range of infrastructure developments for sport and recreation activities.

Division 1 of Part 2 of *State Environmental Planning Policy (Exempt and Complying Development Codes) 2008* provides for a range of activities to be exempt including:

- temporary event signs,
- community notice and public information signs,
- tents, marquees or booths for community events,
- stage or platforms for community events.

For the avoidance of doubt, these activities remain possible under this PoM over and above those specifically identified by the site master plan.

Master Plan Intent

In terms of the extent and type of infrastructure proposed, and how this would be used, there are four main areas that have been identified by the site master plan as follows:

- organised / team sports area,
- greyhound racing area,
- the “outer” area,
- streetscape and environmental areas.

The extent of development and use of each of these areas is summarised below.

Organised / team sports area

The existing organised / team sports area includes a range of sporting team activities, some of which overlap between summer and winter use. This area is consolidated within the south-eastern portion of the site and over time specific needs of each sporting entity is likely to become more pronounced. This is particularly the case for the key change of co-locating both senior and junior rugby league. Key infrastructure and use areas within this area will include:

Rugby league area including:

- two main fields within fenced perimeter,
- two additional fields to the south (co-use with cricket),
- associated club rooms and viewing facilities,
- field lighting,
- sports field irrigation.

Cricket areas including:

- new clubhouse to replace existing facilities reaching end of life,
- opportunity to locate the facility for the two main fields (no. 2 and no. 7),
- new practice nets adjoining proposed club facility.

Athletics including opportunity for more permanent facilities through careful site planning.

Central parking area to accommodate co-use of the site, including for major events would be envisaged, alongside the relocation of the existing cricket practice nets and one-way loop access arrangements utilising Grays Lane.

Greyhound racing area

The greyhound racing area would be retained generally as existing, with a view to establishing a further long-term lease arrangement over the site at the conclusion of the current lease arrangement. Whilst the senior rugby league would be re-located under these plans, there may still be potential for other sporting use within the greyhound track infield - potentially including junior cricket.

With the relocation of the southern grandstand to the rugby league area, there may also be opportunities to improve parking and access arrangements within the existing allocated site area.

The “outer” area

The “outer” area comprises of a number of complementary, typically low scale uses that can be undertaken in dedicated areas or throughout the park to increase the overall use by, and value to, the local community. Uses within this area would include:

Archery - utilising the existing area with additional upgrades to facilities and potentially longer-term indoor facility.

Community gardens - generally being retained as existing, though with potential for expansion and security upgrades, including consideration of parkrun requirements.

Queen Elizabeth Parkrun - establishing a more formalised start / finish area, including basic storage needs and shelter.

Town access - incorporating a more formal access arrangement to the footbridge across the Richmond River and in doing so, providing increased access to the general open space areas. This supports the inter-connection of the area categorised as park with the more passive recreation areas within the sportsground areas.

Public open space - including potential for the upgrade of the area to provide a more attractive picnic setting.

Streetscape and environmental areas

The streetscape and environmental areas of the Queen Elizabeth Park site extend along the Hartley Street frontage (southern boundary), Grays Lane to the east of the site, and the riparian bushland areas adjoining the Richmond River.

The streetscape areas would be improved to keep pace with the growth and investment into the site, with clear site entry areas, tree planting and signage to meet user / visitor needs being priorities along Hartley Street. Improvements to Grays Lane would enable it to be

directly accessed for overflow parking and a one-way access / egress arrangement, making it a more integral part of the broader site arrangements.

Riparian areas would be treated as required for revegetation and enhancement, as well as weed control. These areas may also be suitable for tracks and trails, though only in a controlled environment to ensure safety and ongoing protection of habitat. Prior to any works in these areas, appropriate cultural impact assessments may also be required.

Key Issues

Based on consultation activities associated with the site over recent years, there are known needs and desires identified including:

- Need for changes to the operational layout of the site to separate individual facility use eg senior rugby league facilities from the greyhound racing area.
- Provision of a centralised sporting facility parking and servicing area that can effectively accommodate large scale and multi-use event days (e.g. effective access and egress / bus parking etc.).
- Need for upgrade to key recreational infrastructure to maintain and grow existing uses, including for example the renewal of club rooms to better cater for female participation and to meet current association / code standards.
- Need for more minor upgrades and facilities associated with passive recreation and lower scale sporting and community activities including archery, Queen Elizabeth parkrun and community gardens.
- Ongoing need for riparian vegetation works and associated environmental improvements to the banks of the Richmond River.

The ongoing development and maintenance of the Queen Elizabeth Park site to achieve these needs highlights a number of key issues that are to be addressed to enable their implementation. With a spatial framework in place as generally set out in the associated site master plan at **Appendix A5**, this section seeks to establish the directions of key issues to enable the progression of this in a managed and coordinated way. The key issues include:

Key Issue - Maintain and grow formalised team sports activities

One of the main existing uses of the site is a range of team sports activities. Whilst these arrangements allow for a reasonable extent of shared use space and club progression, there are ongoing concerns regarding the separation of the senior rugby league club from the other facilities. The current condition of some building assets, and associated infrastructure is in need for replacement or refurbishment, which provides for the opportunity to consider long-term changes to the site layout.

All these uses are intended to be retained and wherever possible, their use profiles increased within the site. This will involve maintaining and improving existing facilities where they are intended to be retained in their current location (e.g. athletics) and establishing new facilities to supplement or replace existing, potentially in new locations where they can benefit the long-term use of the site. Future direction involves:

- New clubroom facilities in the rugby league area (QE 5 and adjoining area 4), allowing both senior and junior rugby league teams to be located in the same portion of the site. The clubrooms are likely to be larger in size than the existing and to accommodate female players.
- New clubroom facilities in the cricket area (between QE2 and QE7) allowing for multiple higher grade games to occur around a more centralised facility.
- Upgraded centralised car park (approx. 245 spaces + bus/coach parking) and access arrangements to enable easy access to all surrounding fields from a central location.

This includes formalising overflow parking and drainage improvements along Grays Lane to the immediate east of the site).

- More minor improvements to public amenities and athletics facilities to the immediate south of the central parking area.
- New fencing and shade trees provided throughout to improve security and player / spectator comfort.
- Additional accessible pathways throughout the park to improve accessibility.

In addition, a new egress (exit) road arrangement would be considered between QE5 and QE6 to facilitate access through the site via a one-way access and egress system (to be utilised primarily during major events). This would need to consider the drainage needs through this area which can cause issues with current sporting activities.

The identified changes are designed to enable both the short and long-term progression of these groups and their associated sporting activities. The intent of creating new facilities is to position the area for regular regional, state and other larger scale competitions. This will enable long-term growth for the respective clubs/sports and the creation of player progression pathways from grass-roots and junior categories, through to high level competitions.

In doing so, these facilities will be positioned to provide a platform for sporting tourism and associated economic development benefits that flow through to the broader community.

Key Issue - Maintain and grow greyhound training and racing

The Casino Greyhound Racing Club has operated in the area for around 85 years. It is one of the few primarily circular greyhound racing tracks which was upgraded from a grass to a loam surface in 2015. The Club has operated under two successive 25-year lease arrangements, the second of which is due to end within the life of this Plan. In recent times the Club has undertaken weekly race meetings on Thursday, occasional Monday afternoon/evening meetings and with other days having been used for regular events in the past.

The facilities utilised by the Club fall into three general areas:

- Loam racing / training track and associated fencing / drainage.
- Kennel and associated facilities to the north of the main public / club facilities.
- Club building area and associated public facilities, such as the bar and betting area, spectator seating / grandstands and public parking to the south.

These assets are in varying condition. Casino Greyhound Racing Club Ltd must maintain the grounds, buildings and fences and hold their own insurances under the current agreement. Whilst the greyhound racing industry has undergone significant change in recent times, the Club has continued to service the local area and maintained its position within the sport. The Casino Greyhound Racing Club is well placed on the Norther Rivers and at times, often hosts transfer meetings from a neighbouring track at Lismore which is heavily affected by flooding.

The greyhound racing facilities are envisaged to be retained at the site under similar arrangements to what is currently in place. This is likely to necessitate the provision of a long-term lease to the Club, alongside the ongoing maintenance and management responsibilities for the area. No specific improvements are identified at the current time (other than those required to facilitate the relocation of the senior rugby league club from the site), though ongoing improvements to maintain and/or increase the current level of use will be encouraged.

These identified changes are designed to enable both the short and long-term progression of the greyhound activities. In the long-term, more regular use of the site for race days would generate not only income for the facility, but create additional value from existing infrastructure and social activity for the Casino community.

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Key Issue - Maintain and grow outer area use and activities

There are several lower-intensity recreation, sporting and community activities that occur within the 'outer' area associated with the Queen Elizabeth Park site. In particular, and beyond passive use of the area by the public, these uses include Casino Eagle Archers, Casino Community Garden and Queen Elizabeth parkrun.

A number of service infrastructure facilities are also located on the site being the telecommunications tower in the northern portion of the site and a sewerage pumping station in the north-western portion.

Parts of this area are attractive for passive recreation, including open picnic style activities, as well as being a thoroughfare between the urban areas to south and the Casino CBD via the footbridge that extends across the Richmond River.

These lower intensity activities are either typically attended by smaller numbers of players / spectators, or occur on a more infrequent basis - such as the weekly Queen Elizabeth parkrun.

It is intended to retain all existing activities within the outer area of the site. Over time, improvements are intended to be made to facilitate greater enjoyment and participation within these activities. Where possible, co-use of facilities will be sought, particularly between the archery, community garden and the Queen Elizabeth parkrun group that are all located in a similar part of the site. Key improvements envisaged include:

- The parkrun start area and archery facilities, including storage, shelter and associated furniture (e.g. seating) for participants.
- Gravel access road and parking area for archery participants (with use available for others as required).
- Potential for consolidation of community garden buildings/storage buildings, including potential for expansion of garden areas to the west of and as required.
- Formalised pedestrian / cycle access extending from Harley Street in the south, through to the pedestrian bridge over the Richmond River.

The desired outcomes for the outer area are to retain the existing users and to provide additional infrastructure to facilitate these activities. The character of the current gentle sloping and typically well-treed open space areas would be retained, with improvements being focused on practical benefits of users.

This will ultimately benefit long-term growth in participation of sporting and passive recreation community activities, whilst increasing comfort and useability for those occasional users of this area of the site.

Key issue - Establish effective and safe access and parking arrangements

The site is currently accessed by vehicles in two locations along the southern boundary on Hartley Street which access the western end and eastern end of the site respectively. Pedestrian access is also possible via these points, as well as from the pedestrian bridge across the Richmond River in the western portion of the site.

From the western entry off Hartley Street, access is directly available to the greyhound racing area, including their internal car parking areas. This access also provides vehicle access to the community gardens, archery and parkrun areas, as well as the public open space adjoining the Richmond River, albeit these access roads are relatively informal as shown below.



Figure 11: Vehicle access road in the western portion of the site

In the eastern portion of the site, access leads to a central gravel car parking area that primarily services the surrounding rugby league, cricket and athletics facilities. Whilst this provides an effective centralised space, its informal nature means that it is relatively inefficient and unlikely to meet long-term needs should these centralised facilities become heavily utilised in the future. This existing situation is shown in the images below.



Figure 12: Vehicle access road and parking in the eastern portion of the site

Whilst these existing arrangements provide for basic levels of service, ongoing growth in participation and the redistribution of uses within the site are likely to exacerbate impacts in the longer-term.

Key improvements envisaged include:

- Provision of a sealed and formalised central car parking area within the eastern portion of the site. The area would potentially accommodate up to approx. 245 vehicles, in addition to a bus/long vehicle parking area.
- Provision of a sealed entry road to the central parking area as described above, with a new exit road provided to the east onto Grays Lane (and including the upgrade of Grays Lane as appropriate, albeit outside the boundary of this PoM).
- Provision of more formalised 'minor access roads' to service the western and northern portion of the site, utilising gravel surface and including area of car parking at the archery field area (and potentially the adjoining the Queen Elizabeth parkrun start / finish area as appropriate) in the west and adjoining QE7 in the north.
- Extension of a pedestrian / cycle path from the Richmond River crossing, through to the eastern entry off Hartley Street - a distance of approximately 300m.

These will provide appropriate levels of access and egress for vehicles, pedestrians and cyclists to most effectively match the use patterns that are envisaged across the site over the long-term.

Ultimately, the intention of providing upgrades to access and parking arrangements is to ensure that support facilities are able to appropriately match the intended expansion in general participation, as well as the potential for events at the site. This will assist in reducing the potential for the internal conflicts between vehicles and pedestrians / cyclists,

increasing safety across the site. Provision of effective entry and exit arrangements and the assurance of effective ongoing parking arrangements are all matters to be resolved as projects progress into the future.

Key Issue - Define role and responsibilities with user groups

As an extension to the discussion on maintaining and growing participation and use of the Queen Elizabeth Park facilities, there is also a need to ensure that all user groups have clearly defined roles and responsibilities over the longer-term and particularly as new facilities are developed.

Under current arrangements, roles and responsibilities are generally managed as part of site lease and licence agreements as they pertain to each user groups and the location of their activities. Council has then historically provided oversight as the Reserve Trust Manager (now Crown Land Manager). Council regularly meets with user groups and assists with the management and coordination of major events.

Over the longer-term, Council will work with user groups and to expand leases and/or licences over site areas and facilities in line with the needs of future activities. In particular, Council will ensure that future management arrangements are established around the requirements of new facilities and the ongoing operation of these facilities that provides opportunities for both existing and new user groups, events and activities to occur. Council will determine the most appropriate form of arrangements required and in consultation with those groups.

The desired outcome for the site is to establish a range of user group activities and events which are operated and delivered in a coordinated and transparent way. This will require clear roles and responsibilities which can best be defined by both formal agreements and through communication and coordination roles to be led by Council.

Key Issue - Integrate heritage recognition, signage and wayfinding devices

With the current use of the site being predominantly low scale, access arrangements and the need for wayfinding and other signage is correspondingly minimal or informal. Whilst this meets the current needs of users, the Master Plan and this PoM highlight that there is significant potential for change and with this will come the need for improvements in these areas. There is a need for improvements to:

- the way that the site is presented in terms of appearance,
- the way in which it communicates upcoming events and activities, and
- the way that people are able to access the site and find their way to relevant site facilities.

In addition to signage and wayfinding needs, there is also a need to better identify, improve and celebrate the heritage importance of the site through the existing commemorative flagpole.



Figure 17: Commemorative flagpole area

Key improvements envisaged include:

- Establishing a clear and legible internal distribution network, with associated signage so that site users are able to effectively find their way to relevant locations,

- Identifying opportunities to best promote and advertise upcoming events via new signage, and
- Establishing opportunities to recognise and celebrate the heritage item located on the site (the flagpole associated with the visit of Queen Elizabeth in 1954).

The intent of these directions is to ensure that the public can easily navigate and understand the site (and upcoming events) to clearly and effectively find their destination.

With respect to the flagpole area, efforts are needed to retain and repair the facility to create an improved setting for the flagpole, as well as provide interpretive signage that explains its significance.

The intent of integrating heritage elements, signage, wayfinding and interpretation opportunities is to create an effective and consistent "branding" of the area that establishes its presence, highlights its offerings and enables users to effectively negotiate their surrounds once they have entered the site.

Providing further setting and information relating to the flagpole will reinforce the Park name, whilst provide a point of interest to improve use of the outer area of the site. Creating a consistent palette of materials and a clear style guide for their creation will be key steps to enabling this to occur. Once this is established, opportunities for signage and associated features can be created over time and to work effectively with future detailed site planning and design.

Key Issue - Integrate, protect and enhance natural features

The existing riparian foreshore of the Richmond River and the associate native vegetation areas which exist along the western and northern boundaries of the site present opportunities for integration and enhancement. This must be undertaken in ways that are cognisant of the environmental values and which balance such use with the protection of the integrity of these areas.

Recognition of the site's natural features is already an ongoing process, with parts of the northern area of the site having recently been subject to environmental restoration works. The master planning process has reinforced this direction, with the natural surrounds being identified for bush regeneration and weed control to be undertaken as required along the riparian area. This presents the opportunity to retain and enhance significant trees and understorey planting within these areas, creating opportunities for native flora and fauna protection while maintaining a backdrop to the more formal sporting use areas to the south.

Prior to any clearing or development within vegetated or low-lying areas, consideration will need to be given to legislative requirements under appropriate legislation such as the *State Environmental Planning Policy (Vegetation in Non-Rural Areas) 2017*, *Local Land Services Act 2013* and the *Biodiversity Conservation Act 2016*. Opportunities may also exist to highlight, rehabilitate and provide interpretive information relating to natural areas.

The site is highly disturbed in some areas, whilst others have more natural settings. The master planning process has sought to concentrate use activities in those areas that have been previously disturbed, whilst lower intensity uses are highlighted in other areas (the "outer" area). Retaining natural areas presents both an opportunity to provide an attractive backdrop to activities, create a sense of place within the site and to provide opportunities for rehabilitation and improvement of their attributes. Any proposed works should also consider any Aboriginal cultural significance of these areas, and this balanced approach is the overarching desired outcome across the site.

Key Issue - Manage public safety in emergency situations

The Queen Elizabeth Park site is located on land which is subject to various natural hazards, but particularly from the threat of flood given its proximity to the Richmond River. Whilst

these risks are currently minimal given the intensity of use, these risks increase with use intensity and the ongoing impacts of climate change and require regular attention over time.

Over time and as projects are developed and site conditions change - such as during drought periods, Council will ensure emergency management procedures and plans are in place to address known and potential threats on a risk management basis. This would include consideration of both day to day use of the site, potential for overnight accommodation / visitors, as well as major event planning and management.

The future use of the site should be focused on creating both a safe atmosphere for site visitors, as well as having clear and well-communicated emergency response processes for these situations. This is also important in terms of "business continuity", particularly where major regional or state scale events are being planned and undertaken.

Key Issue - Management of user group leases and licences

Council currently provides a number of leases and licences to user groups that utilise the site. This practice is consistent with local government requirements and these are generally supported by this PoM. A user agreement on Crown land (noting that only part of the site is located on Crown land) may also impact on Native Title rights and interests. Any use agreement issued on Crown land must be issued in accordance with the "future acts" provisions of the *Native Title Act 1993* (Commonwealth) and in accordance with Part 8 of the *Crown Land Management Act 2016* (State) unless Native Title is extinguished. This will require written advice of Council's Native Title Manager that it complies with any applicable provisions of the Native Title legislation.

Council will continue to work with existing user groups and entities that have an interest in the Queen Elizabeth Park site. Council will continue to ensure that appropriate management systems are in place to facilitate this. In addition to these existing user groups, Council will also seek to increase the extent of use and the groups that utilise the site over time - particularly as and when new infrastructure is developed. This would potentially include, but is not limited to operators of ancillary uses, such as canteen / bar and other services and event operators, including both commercial and community style events. Council will determine the appropriate form of these as applicable at the time.

The intent is not to replace any existing user groups and their established activities, but to supplement this use where desired by Council with additional groups, operators and activities which have a relationship to the site and the intent for its long-term use. This may result in additional user group agreements, and modification of user group agreements to best meet the needs of Council and users over time.

Key Issue - Providing adequate and sustainable baseline infrastructure availability

At the current time, concerns exist with respect to some infrastructure capacity to service the site. In combination with sustainable approaches to renewable energy and onsite water capture, the site may require additional electrical infrastructure to service the proposed facilities over the longer-term. Similarly, the existing water licence for pumping from the Richmond River may also need to be reviewed over time.

As major elements of the site Master Plan are progressed on the ground, upgrade works for electrical capacity will need to be identified. Detailed design will dictate the extent and type of upgrade required and these will need to be progressed to suit the timing of site expansion.

Alongside this expansion, options will also be investigated to irrigate as many fields as possible in ways that are as efficient as possible. This may include increasing water licences, on-site water capture through water tanks or reuse systems.

Options for other sustainability will also be progressed, including provision of shade trees to increase the comfort for spectators and provide additional ecological improvements.

That baseline infrastructure requirements at the site keep pace with future use expansion, particularly as and when major investments are being considered, and in line with principles of sustainable energy and water use.

Permissible use /future use

The general types of uses which may occur on community land categorised as Park and the forms of development generally associated with those uses, are set out in detail in Table 3. The facilities on community land may change over time, reflecting the needs of the community.

Table 3: Permissible use and development of community land categorised as Park by Council or the community.

Purpose/Use	Development to facilitate uses
<p>Providing a location for, and supporting, the gathering of groups for a range of social, cultural or recreational purposes.</p> <ul style="list-style-type: none"> casual or informal recreation meetings (including for social, recreational, educational or cultural purposes) functions concerts, including all musical genres performances (including film and stage) exhibitions leisure or training classes Active and passive recreation including children's play and cycling Group recreational use, such as picnics and private celebrations Eating and drinking in a relaxed setting Publicly accessible ancillary areas, such as toilets Festivals, parades, markets, fairs, exhibitions and similar events and gatherings Low-intensity commercial activities (for example recreational equipment hire) Filming and photographic projects Busking Public address (speeches) Community gardening <p>Note: Some of the uses listed above require a permit from the Council.</p>	<ul style="list-style-type: none"> Development for the purposes of improving access, amenity and the visual character of the park, for example paths, public art, pergolas Development for the purposes of active recreation such as play equipment, exercise equipment, bike racks, half-court basketball courts, bocce courts Amenities to facilitate the safe use and enjoyment of the park, for example picnic tables, BBQs, sheltered seating areas Café or refreshment areas (kiosks) including external seating Lighting, seating, toilet facilities, courts, paved areas Hard and soft landscaped areas Storage sheds Car parking and loading areas Commercial development that is sympathetic to and supports use in the area, for example hire of recreation equipment Community gardens Heritage and cultural interpretation, for example signs Advertising structures and signage (such as A-frames and banners) that: <ul style="list-style-type: none"> relate to approved uses/activities are discreet and temporary are approved by Council Bio-banking and carbon sequestration initiatives Water-saving initiatives such as stormwater harvesting, rain gardens and swales Energy-saving initiatives such as solar lights and solar panels Locational, directional and regulatory signage landscaping and finishes, improving access, amenity and the visual character of the park

The general types of uses which may occur on community land categorised as Sportsground and the forms of development generally associated with those uses, are set out in detail in

Table 4. The facilities on community land may change over time, reflecting the needs of the community.

Table 4: Permissible use and development of community land categorised as Sportsground, by Council or the community

Purpose/Use	Development to facilitate uses
<ul style="list-style-type: none"> • Active and passive recreational and sporting activities compatible with the nature of the particular land and any relevant facilities • Organised and unstructured recreation activities • Community events and gatherings • Commercial uses associated with sports facilities 	<ul style="list-style-type: none"> • Development for the purpose of conducting and facilitating organised sport (both amateur and professional), for example: <ul style="list-style-type: none"> • Sports field (eg cricket, football, track and field athletics, baseball, softball) • Marked court (basketball, volleyball, badminton, tennis, hockey, netball etc.) • Professional rooms for hire • Change room/locker areas • Shower/toilet facilities • Kiosk/café facilities • Car parking and loading areas • Ancillary areas (staff rooms, meeting rooms, recording rooms, equipment storage areas) • Shade structures • Storage ancillary to recreational uses, community events or gatherings, and public meetings • Facilities for sports training, e.g. batting cages, tennis walls • Provision of amenities to facilitate use and enjoyment of the community land including seating, change rooms, toilets, storage, first aid areas • Heritage and cultural interpretation, e.g. signs • Equipment sales/hire areas • Meeting rooms/staff areas • Compatible, small scale commercial uses, e.g. sports tuition • Advertising structures and signage (such as A-frames and banners) that: <ul style="list-style-type: none"> ○ relate to approved uses/activities ○ are discreet and temporary ○ are approved by the council • Infrastructure and supporting infrastructure for public services, eg internal road networks for (telecommunication and sewerage pump station) • Water-saving initiatives such as stormwater harvesting, rain gardens and swales • Energy-saving initiatives such as solar lights and solar panels • Locational, directional and regulatory signage

Action Plan

This section provides an ongoing management framework for the implementation of this PoM. This framework is identified through the “action plan”, which includes the requirements of the LG Act.

Section 36 of the LG Act requires that a PoM for community land details:

- objectives and performance targets for the land,
- the means by which Council proposes to achieve these objectives and performance targets,
- the manner in which the council proposes to assess its performance in achieving the objectives and performance targets.

Table 5: Objectives and performance targets, means of achieving them and assessing achievement for community land categorised as Park

Management Issues	s.36(3)(b) Objectives and Performance Targets	s.36(3)(c) Means of achievement of objectives	s.36(3)(d) Manner of assessment of performance
Integrate, protect and enhance natural features	Use of areas reflects and responds to their natural assets and constraints. Natural elements of the site are retained and integrated into use activities wherever possible.	Where required, appropriate assessments are undertaken of natural areas to ensure proposed uses are appropriate and managed in ways that respond to natural area needs. Where high value environments are identified, appropriate mechanisms are put in place to protect and enhance these environments.	Environmental assessment is undertaken prior to use of natural areas in accordance with relevant legislation. Environmental management plans are in place for recognised areas of high environmental value (should these be identified over time). Appropriate restoration, maintenance and weed controls work is undertaken to maintain environmental qualities of riparian areas.
Equity of access	Improve passive recreation access. Improve access to and within park for people with disabilities.	Implementation of footpath network through part areas with connection to urban areas.	Increased use of park facility for diverse range of community groups.

Management Issues	s.36(3)(b) Objectives and Performance Targets	s.36(3)(c) Means of achievement of objectives	s.36(3)(d) Manner of assessment of performance
Use and recreation.	<p>Enhance opportunities for a balanced organised and unstructured recreational use of parks.</p> <p>Increase community participation in natural area conservation and restoration.</p>	<p>Maintain and increment the range of organised and informal/unstructured activities in parks and sportsgrounds.</p> <p>Provide improved facilities for event usage so that these functions may be accommodated without adversely affecting the values and character of individual parks and sportsgrounds.</p>	<p>Increased local use of parks and sportsgrounds measured by survey and observation.</p> <p>Increased appreciation of natural areas measured by survey.</p> <p>Number of visitors to the environmental education centres.</p> <p>Number of people attending workshops and environmental events organised by the council.</p>
Fire management.	To minimise impact of fires on adjoining residential properties and enable access for firefighting personnel.	Minimise the fire risk to private properties adjacent to natural areas by maintaining fire trails/fire breaks (the extent as specified by RFS) where a fire hazard has been identified.	Vegetation and green waste is managed by lessee in accordance with Council and RFS bushfire requirements.
Invasive noxious or exotic flora and fauna.	To minimise the spread of exotic vegetation.	Identify and control noxious or exotic flora and fauna in natural areas.	Noxious or exotic flora and fauna are controlled.
Impact of reserve on the neighbouring natural areas.	To manage facility to maintain the ecological values of surrounding natural areas and river system.	<p>Determine management requirements and development constraints for the protection of those natural areas and the river system.</p> <p>Implement necessary management practices and development constraints.</p>	<p>Number of sites where environmental requirements determined.</p> <p>Percentage of environmental requirements implemented.</p> <p>Key environmental indicators for natural areas.</p>

Table 6. Objectives and performance targets, means of achieving them and assessing achievement for community land categorised as Sportsground.

Management Issues	s.36(3)(b) Objectives and Performance Targets	s.36(3)(c) Means of achievement of objectives	s.36(3)(d) Manner of assessment of performance
Maintain and grow formalised team sports activities.	Increase participation rates within local clubs. Increase the number of higher level events undertaken at the site.	Maintenance of current facilities prior to new development by clubs and/or Council. Development of new facilities that meet user requirements and in accordance with the intent of the master plan.	Sporting group membership numbers Number of regional or state level events held per annum.
Maintain and grow greyhound training and racing.	Increase number of racing and/or training days available to the site.	Maintenance of current facilities prior to new arrangements being made with sporting groups. Development of new facilities that meet user requirements and in accordance with the intent of the master plan.	Number of race meetings held per annum.
Maintain and grow outer area use and activities.	Increase participation rates within local clubs. Increase the number of users within the space that are not associated with clubs, organisations or associated events.	Maintenance of current facilities prior to new development by clubs and/or Council. Development of new facilities that meet user requirements and in accordance with the intent of the master plan.	User group membership numbers Anecdotal use of the space by other visitors.
Establish effective and safe access and parking arrangements.	Effective access and egress arrangements are available for major events. Appropriate separation between site visitors and competitors is achieved.	Main entry points are retained and improved as required. Secondary exit point is available to Grays Lane to facilitate one-way operation when required. Access to competitor areas for greyhound racing are maintained.	Access and egress arrangements are provided in a safe manner and to meet user needs and in accordance with the intent of the master plan.

Management Issues	s.36(3)(b) Objectives and Performance Targets	s.36(3)(c) Means of achievement of objectives	s.36(3)(d) Manner of assessment of performance
Define role and responsibilities with user groups.	<p>User groups have clear and defined roles established under site user agreements.</p> <p>User agreements reflect the scale of the roles and responsibilities.</p>	<p>On-site user groups have current, clear and appropriate agreements with Council.</p> <p>Communication with and between user groups will be facilitated by Council to best meet the needs of groups and the broader community.</p>	<p>User group agreements are in place for each user and appropriately managed by Council.</p> <p>Effective management reporting opportunities are in place via effective communication.</p>
Integrate heritage recognition, signage and wayfinding devices.	<p>Effective and consistent signage palette and plans are in place through detailed design.</p> <p>Signage is consistent with branding of Council and the site as applicable.</p> <p>Site heritage items, flagpole, are appropriately recognised, identified and cared for.</p>	<p>Signage and wayfinding designs and layouts are developed in conjunction with detailed design - including a whole of site approach.</p> <p>Signage, branding and public art opportunities are integrated with new works or as funding opportunities arise.</p> <p>A Restoration Plan is prepared that identifies the necessary steps for restoring the existing flagpole, and for integration of the surrounding area to create appropriate recognition of the heritage item.</p>	<p>Signage palette and plans are available to guide implementation over time.</p> <p>Restoration Plan is prepared and implemented for the Queen Elizabeth commemorative flagpole.</p>

Management Issues	s.36(3)(b) Objectives and Performance Targets	s.36(3)(c) Means of achievement of objectives	s.36(3)(d) Manner of assessment of performance
Manage public safety in emergency situations.	Emergency management plans are in place and able to be effectively implemented during emergency situations.	Emergency response plans are developed and are readily available and communicated to all user groups for flood and other emergency situations as identified through development of such plans. Appropriate assessments are undertaken to ensure that development appropriately responds to the potential threats.	Emergency management plans are in place, up to date and well communicated to user groups. New development has appropriately responded to potential for natural hazards and emergency response situations.
Integrate, protect and enhance natural features.	Use of areas reflects and responds to their natural assets and constraints. Natural elements of the site are retained and integrated into use activities wherever possible.	Where required, appropriate assessments are undertaken of natural areas to ensure proposed uses are appropriate and managed in ways that respond to natural area needs. Where high value environments are identified, appropriate mechanisms are put in place to protect and enhance these environments.	Environmental assessment is undertaken prior to use of natural areas in accordance with relevant legislation. Environmental management plans are in place for recognised areas of high environmental value (should these be identified over time). Appropriate restoration, maintenance and weed controls work is undertaken to maintain environmental qualities of riparian areas.

Management Issues	s.36(3)(b) Objectives and Performance Targets	s.36(3)(c) Means of achievement of objectives	s.36(3)(d) Manner of assessment of performance
Management of user group leases and licences.	User groups activities occur within the context of site user agreements with Council.	<p>Council will ensure that use of the site is conducted in accordance with appropriate user agreements.</p> <p>Council, in conjunction with respective user groups and relevant legislation, will determine the appropriate user agreements to be utilised .</p> <p>User agreements will include but are not limited to:</p> <ul style="list-style-type: none"> • Sporting and recreational groups. • Commercial entities and activities including events and food outlets, and other uses such as electric vehicle charging stations. • Community groups and related activities, such as the community garden and Queen Elizabeth parkrun. 	<p>Regular site users are captured within a user agreement, either with Council or another identified site user under subsequent agreements.</p> <p>Legislative requirements are met.</p>

Management Issues	s.36(3)(b) Objectives and Performance Targets	s.36(3)(c) Means of achievement of objectives	s.36(3)(d) Manner of assessment of performance
Providing adequate and sustainable baseline infrastructure availability.	Necessary baseline infrastructure is adequate to meet site user needs. Resource needs are minimised through on-site sustainability initiatives.	Prior to any substantive development, detailed assessments of electrical, water and sewerage systems are undertaken. Appropriate rectification works are undertaken to meet user needs and ensure safe operation of facilities. Assessments will utilise sustainability principles where applicable and appropriate.	Appropriate assessments are undertaken in conjunction with major works. Water and energy use are minimised on a per user basis.

Express authorisation of leases and licences and other estates

Under section 46(1)(b) of the LG Act, leases, licences and other estates formalise the use of community land. A lease, licence or other estate may be granted to organisations and persons, community groups, sports clubs and associations, non-government organisations, charities, community welfare services, non-profit organisations and government authorities.

The lease or licence must be for uses consistent with the reserve purpose(s), the assigned categorisation and zoning of the land, be in the best interests of the community as a whole, and enable, wherever possible, shared use of community land.

Any lease or licence proposal will be individually assessed and considered, including the community benefit, compatibility with this PoM and the capacity of the community land itself and the local area to support the activity.

A lease is normally issued where exclusive control of all or part of an area by a user is proposed. In all other instances a licence or short-term licence or hire agreement will be issued.

Leases and licences authorised by the plan of management

This PoM **expressly authorises** the issue of leases, licences and other estates over the land covered by the PoM, provided that:

- the purpose is consistent with the purpose for which it was dedicated or reserved
- the purpose is consistent with the core objectives for the category of the land
- the lease, licence or other estate is for a permitted purpose listed in the *Local Government Act 1993* or the *Local Government (General) Regulation 2021*.
- the issue of the lease, licence or other estate and the provisions of the lease, licence or other estate can be validated by the provisions of the *Native Title Act 1993* (Cth)

- where the land is subject to a claim under the *Aboriginal Land Rights Act 1983* the issue of any lease, licence or other estate will not prevent the land from being transferred in the event the claim is granted.
- the lease, licence or other estate is granted and notified in accordance with the provisions of the *Local Government Act 1993* or the *Local Government (General) Regulation 2021*.
- the issue of the lease, licence or other estate will not materially harm the use of the land for any of the purposes for which it was dedicated or reserved.
- Council invites tenders for any lease or license for terms exceeding 5 years to a body that is not a non-profit organisation in accordance with section 55 *Local Government Act 1993*.

This PoM authorises Council to enter into the most appropriate management arrangement to facilitate the long-term use as required to support facility improvements for community benefit over community land.

Tables in the relevant category sections of this PoM further identify the purposes for which leases and licences may be issued over the reserves identified in this PoM.

Short-term licences

Short-term licences and bookings may be used to allow the Council to program different uses of community land at different times, allowing the best overall use.

Short-term licences are authorised for the purpose of:

- (a) the playing of a musical instrument, or singing, for fee or reward
- (b) engaging in a trade or business
- (c) the playing of a lawful game or sport
- (d) the delivery of a public address
- (e) commercial photographic sessions
- (f) picnics and private celebrations such as weddings and family gatherings
- (g) filming sessions

Fees for short-term casual bookings will be charged in accordance with the council's adopted fees and charges at the time.

Native title and Aboriginal land rights considerations in relation to leases, licences and other estates

When planning to grant a lease or licence on Crown reserves, the Council must comply with the requirements of the Commonwealth *Native Title Act 1993* (NT Act) and have regard for any existing claims made on the land under the NSW *Aboriginal Land Rights Act 1983*.

It is the role of the council's engaged or employed native title manager to provide written advice in certain circumstances to advise if the proposed activities and dealings are valid under the NT Act (see **Appendix A3** for more information).

APPENDICES

Appendix A1 – Maps



Figure A1-1: Queen Elizabeth Park

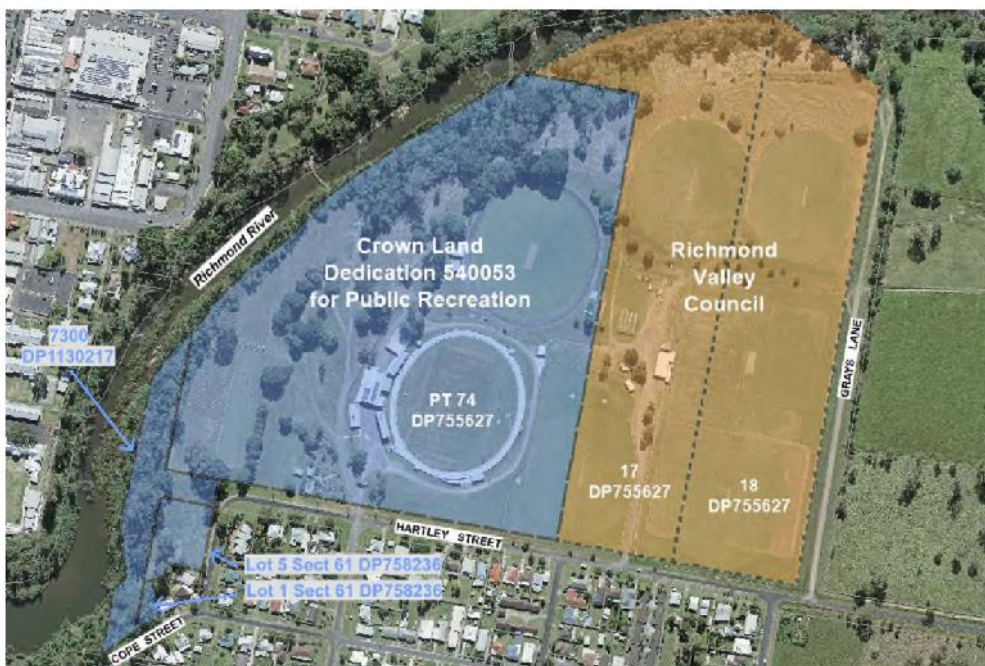


Figure A1-2: Ownership and Land Details

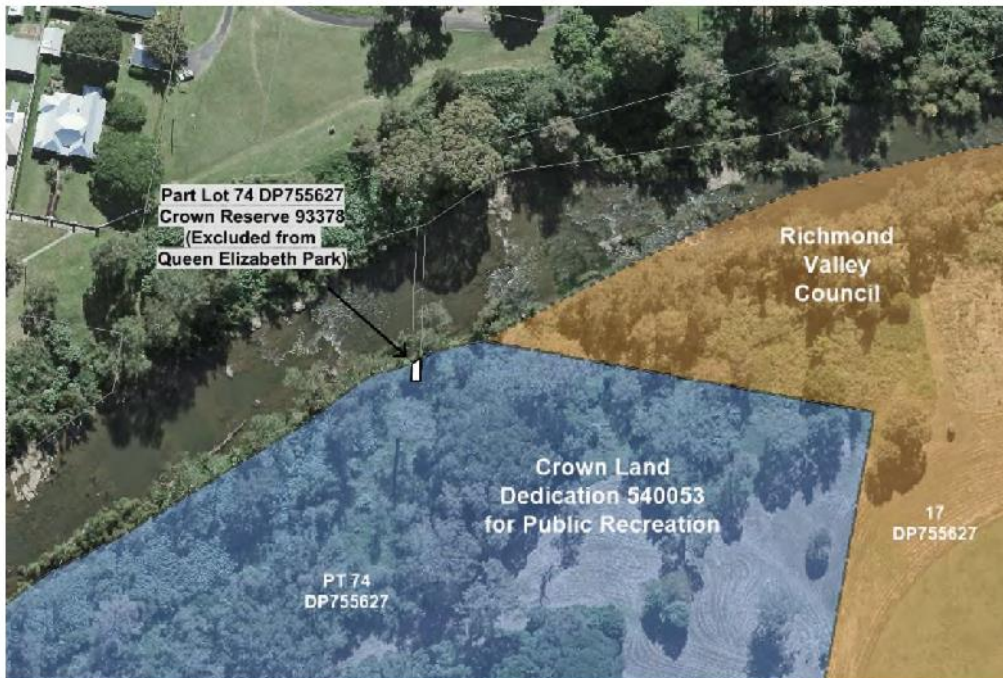


Figure A1-3: Excluded Land from Crown Reserve being Part Lot 74 DP755627



Figure A1-4: Land Categorisation



Figure A1-5: Land Zoning – Richmond Valley Local Environmental Plan 2012



Figure A1-6: Heritage – Richmond Valley Local Environmental Plan 2012



Figure A1-7: Natural Resource – Richmond Valley Local Environmental Plan 2012



Figure A1-8: Flood Impacts

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Figure A1-9: Bushfire Prone Land 2015



Figure A1-10: Easements & Restrictions



Figure A1-11: Public Infrastructure

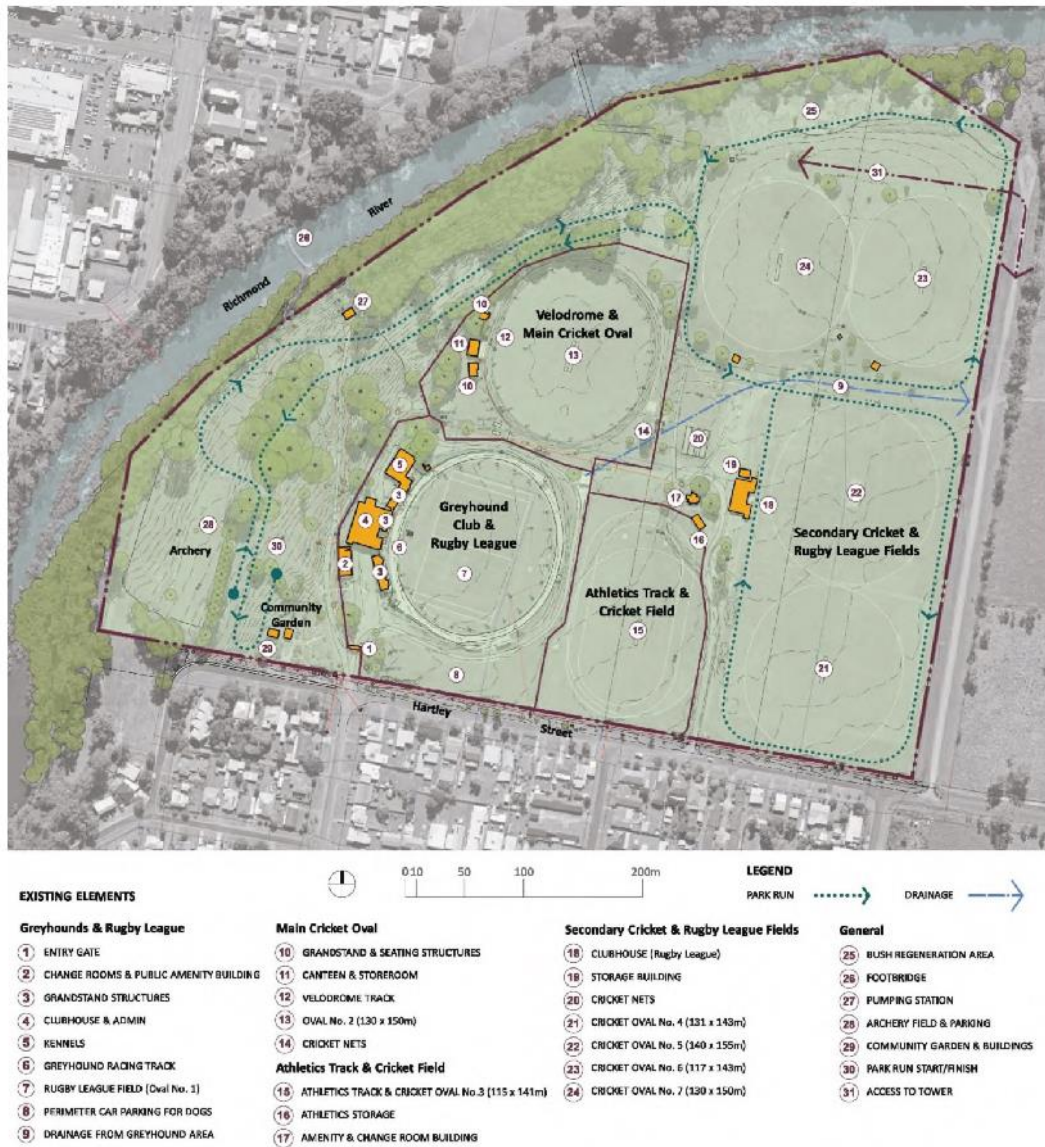


Figure A1-12: Existing Facility Infrastructure

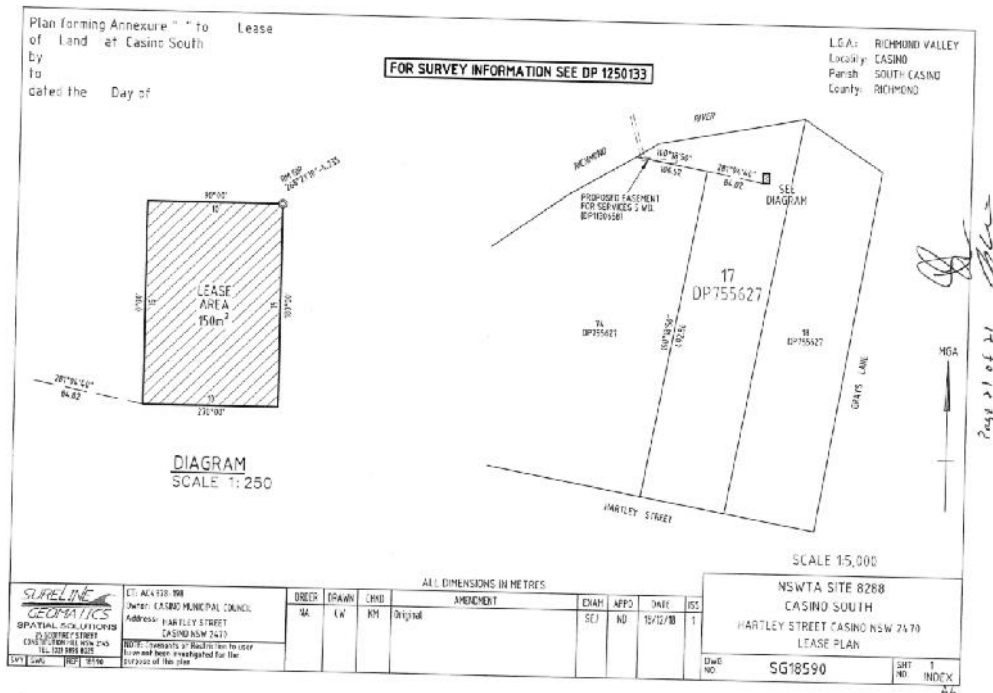


Figure A1-13: Authorised Use – Telecommunication Lease

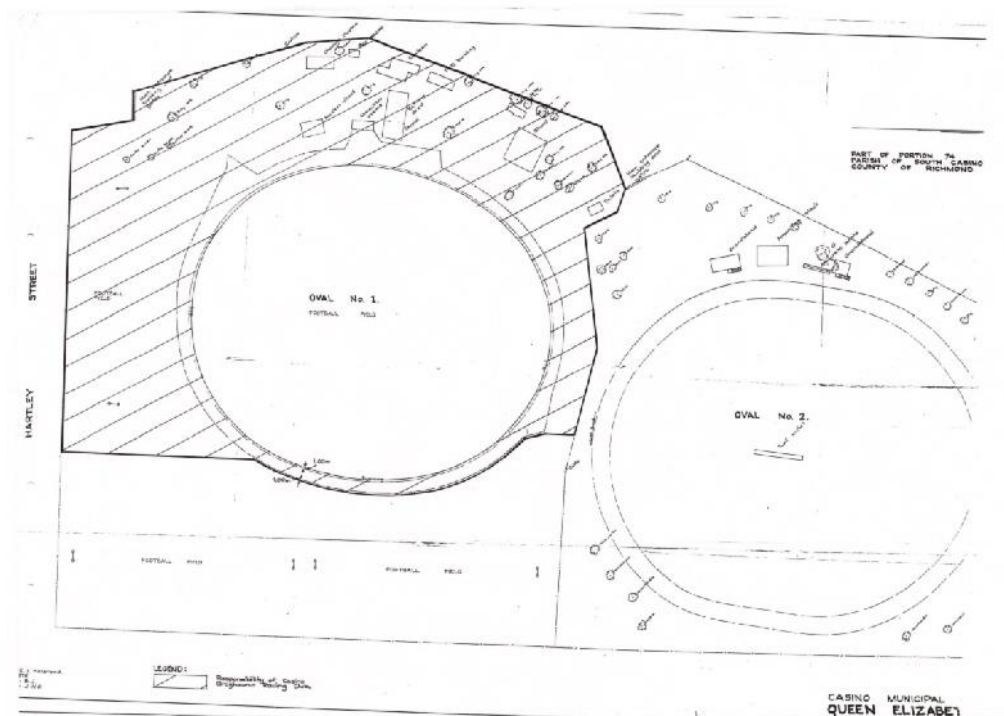


Figure A1-14: Authorised Use – Casino Greyhound Racing Club Ltd – Licence



Figure A1-15: Various licence holders – Short Term Licence



Figure A1-16: Park Run – Short Term Licence

Appendix A2 – Plan of Management Legislative Framework

The primary legislation that impacts on how community land is managed or used is briefly described below. You can find further information regarding these acts at www.legislation.nsw.gov.au.

Local Government Act 1993

Section 35 of the *Local Government Act 1993* (LG Act) provides that community land can only be used in accordance with:

- the PoM applying to that area of community land, and
- any law permitting the use of the land for a specified purpose or otherwise regulating the use of the land, and
- the provisions of Division 2 of Chapter 6 of the Act.

Section 36 of the Act provides that a PoM for community land must identify the following:

- a) the category of the land,
- b) the objectives and performance **targets** of the plan with respect to the land,
- c) the means by which the council proposes to **achieve** the plan's objectives and performance targets,
- d) the manner in which the council proposes to **assess its performance** with respect to the plan's objectives and performance targets,

and may require the prior approval of the council to the carrying out of any specified activity on the land.

A PoM that applies to just one area of community land:

- a) must include a description of:
 - (i) the condition of the land, and of any buildings or other improvements on the land, as at the date of adoption of the PoM, and
 - (ii) the use of the land and any such buildings or improvements as at that date, and
- b) must:
 - (i) specify the purposes for which the land, and any such buildings or improvements, will be permitted to be used, and
 - (ii) specify the purposes for which any further development of the land will be permitted, whether under lease or licence or otherwise, and
 - (iii) describe the scale and intensity of any such permitted use or development.

Land is to be categorised as one or more of the following:

- a) a natural area
- b) a sportsground
- c) a park
- d) an area of cultural significance
- e) general community use.

Land that is categorised as a natural area is to be further categorised as one or more of the following:

- a) bushland
- b) wetland
- c) escarpment
- d) watercourse
- e) foreshore
- f) a category prescribed by the regulations.

Additionally, under section 36 of the LG Act, a site-specific PoM must be made for land declared:

- as critical habitat, or directly affected by a threat abatement plan or a recovery plan under threatened species laws (sections 36A(2) and 36B(3))
- by council to contain significant natural features (section 36C(2))
- by council to be of cultural significance (section 36D(2)).

Classification of public land

The LG Act requires classification of public land into either 'community' or 'operational' land (Section 26). The classification is generally made for council-owned public land by the council's Local Environmental Plan (LEP) or in some circumstances by a resolution of the council (Section 27).

Crown reserves managed by council as Crown land manager have been classified as community land upon commencement of the *Crown Land Management Act 2016* (CLM Act). Councils may manage these Crown reserves as operational land if written consent is obtained from the minister administering the CLM Act.

Classification of land has a direct effect on the council's ability to dispose of or alienate land by sale, leasing, licensing or some other means. Under the LG Act, community land must not be sold (except for scheduled purposes), exchanged or otherwise disposed of by the council, and the land must be used and managed in accordance with an adopted PoM. In addition, community land is subject to strict controls relating to leases and licences (sections 45 and 46) of the LG Act.

By comparison, no such restrictions apply to operational land that is owned by councils. For example, operational land can be sold, disposed, exchanged or leased including exclusive use over the land, unencumbered by the requirements which control the use and management of community land. Crown reserves managed by council as operational land may generally be dealt with as other operational land but may not be sold or otherwise disposed of without the written consent of the minister administering the CLM Act.

Operational land would usually include land held as a temporary asset or an investment, land which facilitates the council carrying out its functions or land which may not be open to the general public (for example, a works depot).

The classification or reclassification of council-owned public land will generally be achieved by a Local Environmental Plan (LEP) or by a resolution of council in accordance with sections 31, 32 and 33 of the LG Act. If land is not classified by resolution within a three-month period from acquisition it automatically becomes community land, regardless of whether it satisfies the objectives for community land as outlined in the LG Act.

For Crown land, Council cannot reclassify community land as operational land without consent of the minister administering the CLM Act.

Crown Land Management Act 2016

Crown reserves are land set aside on behalf of the community for a wide range of public purposes, including environmental and heritage protection, recreation and sport, open space, community halls, special events and government services.

Crown land is governed by the CLM Act, which provides a framework for the state government, local councils and members of the community to work together to provide care, control and management of Crown reserves.

Under the CLM Act, as Council Crown land managers, councils manage Crown land as if it were public land under the LG Act. However, it must still be managed in accordance with the purpose of the land and cannot be used for an activity incompatible with its purpose – for example, Crown land assigned the purpose of 'environmental protection' cannot be used in a way that compromises its environmental integrity.

Councils must also manage Crown land in accordance with the objects and principles of Crown land management outlined in the CLM Act. The objects and principles are the key values that guide Crown land management to benefit the community and to ensure that Crown land is managed for sustainable, multiple uses.

Principles of Crown land management

- Environmental protection principles are to be observed in the management and administration of Crown land.
- The natural resources of Crown land (including water, soil, flora, fauna and scenic quality) will be conserved wherever possible.
- Public use and enjoyment of appropriate Crown land are to be encouraged.
- Where appropriate, multiple uses of Crown land should be encouraged.
- Where appropriate, Crown land should be used and managed in such a way that both the land and its resources are sustained.
- Crown land is to be occupied, used, sold, leased, licensed or otherwise dealt with in the best interests of the state of NSW, consistent with the above principles.

Crown land management compliance

In addition to management and use of Crown reserves that is aligned with the reserve purpose(s), there are other influences over council management of Crown reserves. For example, Crown land managers may have conditions attached to any appointment instruments, or councils may have to comply with specific or general Crown land management rules that may be published in the NSW Government Gazette. Councils must also comply with any Crown land regulations that may be made.

Native Title Act 1993

The Commonwealth *Native Title Act 1993* (NT Act) recognises and protects native title rights and interests. The objects of the NT Act are to:

- provide for the recognition and protection of native title
- establish ways in which future dealings affecting native title may proceed and to set standards for those dealings
- establish a mechanism for determining claims to native title
- provide for, or permit, the validation of past acts invalidated because of the existence of native title.

The NT Act may affect use of Crown land, particularly development and granting of tenure.

Specifically, the CLM Act makes it mandatory for council to engage or employ a native title manager. This role provides advice to council as to how the council's dealings and activities on Crown land can be valid or not valid in accordance with the NT Act.

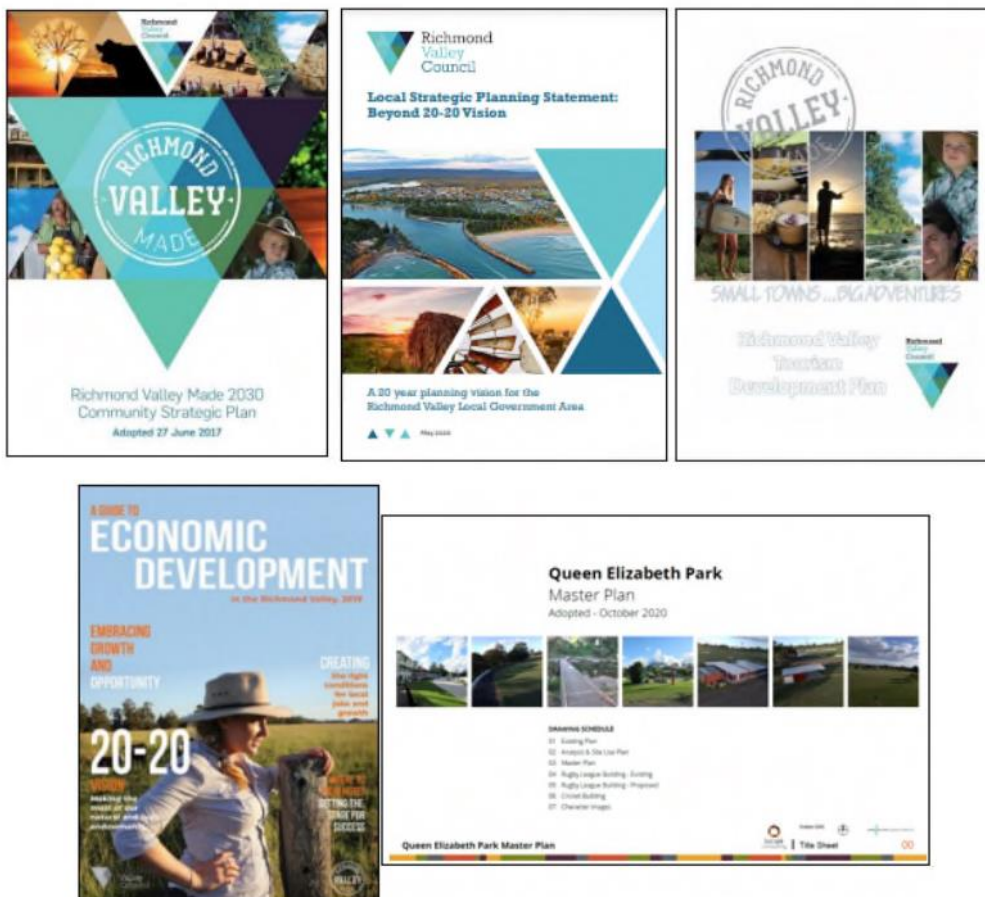
Council must obtain the written advice from an accredited native title manager that council complies with any applicable provisions of the native title legislation when:

- a) granting leases, licences, permits, forestry rights, easements or rights of way over the land
- b) mortgaging the land or allowing it to be mortgaged
- c) imposing, requiring or agreeing to covenants, conditions or other restrictions on use (or removing or releasing, or agreeing to remove or release, covenants, conditions or other restrictions on use) in connection with dealings involving the land
- d) approving (or submitting for approval) a PoM for the land that authorises or permits any of the kinds of dealings referred to in (a), (b) or (c).

Council plans and policies relating to this plan of management

Council has developed plans and policies that are concerned to some extent with the management of community land. These documents have been considered when preparing this PoM.

The following is a list of documents that have a direct association with this PoM:



Richmond Valley Made 2030 – Community Strategic Plan

Being Council’s overarching Community Strategic Plan / guiding document over the next 10 years. As outlined in Section 2.1 of this PoM, Richmond Valley Made 2030 provides an overarching vision for the local government area. The Plan also targets increased community satisfaction with events and with the availability of recreation and sporting facilities, being primary use elements of the Queen Elizabeth Park site both now and into the future.

Richmond Valley Council Local Strategic Planning Statement – Beyond 2020 Vision

Council’s 20-year vision for town planning priorities and strategic direction to address planning and development issues of importance to a vibrant and sustainable future. The LSPS has a number of priority areas and actions directly associated with delivery of local infrastructure; provision of clean and well-maintained public recreational and sporting facilities; promotion of active and healthy lifestyle; work in partnership with stakeholders to

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improve the environment; and investigate opportunities to expand nature-based and cultural tourism experiences.

Richmond Valley Tourism Development Plan

Council's tourism strategy document which highlights the need for tourism and event activities to be created and enlarged - particularly within the Casino area. The Plan highlights the easy accessibility of the area, and the opportunities to 'attract large sporting events', but that there is a lack of existing infrastructure and drive for new sporting tourism and related events.

A Guide to Economic Development in the Richmond Valley (2019)

Council's economic development strategy document which highlights key existing and future industry opportunities for the area, including tourism - with the Queen Elizabeth Park site providing a significant space for regional / state level championships and competitions.

Queen Elizabeth Park Master Plan

Over and above Council's suite of strategic documents as outlined in the previous section, and as directed by them, in 2020 Council prepared the Queen Elizabeth Park Master Plan. This document identifies both the current and future use potential for the land that is subject to this PoM, outlining future use potential in a spatial manner.

The master planning process included extensive consultation with site user groups, as well as public exhibition of the subsequent document. It highlights that the existing Queen Elizabeth Park site meets the basic needs of many of its users, however there is potential for the modification of use areas to better meet the needs of groups whilst developing the area as a high-quality mixed-use sporting and community hub. This would entail the enhancement of the existing and provision of new facilities in-line with the strategic directions of Council as outlined in the previous section. The adopted Master Plan is provided in **Appendix A5**.

Other State and Commonwealth legislation

NSW State legislation

Environmental Planning and Assessment Act 1979

The *Environmental Planning and Assessment Act 1979* (EP&A Act) provides the framework for planning and development across NSW and guides environmental planning instruments which provide a basis for development control.

The EP&A Act ensures that effects on the natural environment, along with social and economic factors, are considered by the council when granting approval for or undertaking works, developments or activities.

This Act is also the enabling legislation for planning policies which may have a direct influence on open space management. On a state-wide level there are State Environmental Planning Policies (SEPPs). On a regional level there are Regional Environmental Plans (REPs). On a local level there are Local Environmental Plans (LEPs) as well as Development Control Plans (DCPs).

Aboriginal Land Rights Act 1983

The *Aboriginal Land Rights Act 1983* (ALR Act) is important legislation that recognises the rights of Aboriginal peoples in NSW. It recognises the need of Aboriginal peoples for land and acknowledges that land for Aboriginal people in the past was progressively reduced without compensation. Crown land meeting certain criteria may be granted to an Aboriginal Land Council. This Act may affect dealings with Crown land that is potentially claimable.

National Parks and Wildlife Act 1974

Statutory responsibilities on the council arising from this Act specifically relate to the protection of sites of pre- and post-European contact archaeological significance. This Act may affect community land categorised as cultural significance, natural area or park.

Biodiversity Conservation Act 2016

Note: This Act repealed several pieces of legislation including the *Native Vegetation Act 2003*, *Threatened Species Conservation Act 1995*, the *Nature Conservation Trust Act 2001*, and the animal and plant provisions of the *National Parks and Wildlife Act 1974*.

This Act covers conservation of threatened species, populations and ecological communities, the protection of native flora and fauna. This Act primarily relates to community land categorised as natural area. However, other categories may also be affected.

The *Threatened Species Conservation Act 1995* has been repealed and superseded by the *Biodiversity Conservation Act 2016*. However, references to the former legislation remain in the LG Act and are therefore retained in this guideline.

DPiE's Energy, Environment and Science division advises that recovery plans and threat abatement plans made under the *Threatened Species Conservation Act 1995* were repealed on the commencement of the *Biodiversity Conservation Act* in 2017. These plans have not been preserved by any savings and transitional arrangement under the Biodiversity Conservation Act or LG Act, meaning pre-existing plans have no legal effect.

For this reason, requirements relating to recovery plans and threat abatement plans for local councils preparing plans of management under section 36B of the LG Act are now redundant. Councils will be advised if future amendments are made to the LG Act to enable these mechanisms.

Certain weeds are also declared noxious under this Act, which prescribes categories to which the weeds are assigned, and these control categories identify the course of action which needs to be carried out on the weeds. A weed may be declared noxious in part or all of the state.

Fisheries Management Act 1994

The *Fisheries Management Act 1994* (FM Act) includes provisions for the management of state fisheries, including the conservation of fish habitats, threatened species, populations and ecological communities of fish and marine vegetation and management of the riparian zone, waterways and threatened marine/freshwater aquatic species. This relates to community land categorised as natural area (foreshore, watercourse or wetland).

Where an area of community land is declared to be critical habitat, or if that area is affected by a recovery plan or threat abatement plan under Part 7A of the FM Act, a site-specific PoM will need to be undertaken.

Rural Fires Act 1997

This Act contains provisions for bushfire risk management and the establishment of a Bushfire Management Committee. It also includes direction on development in bushfire prone lands.

Water Management Act 2000

This Act is based on the concept of ecologically sustainable development, and its objective is to provide for the sustainable and integrated management of the water sources of the state for the benefit of both present and future generations. The Act recognises:

- the fundamental health of our rivers and groundwater systems and associated wetlands, floodplains, estuaries has to be protected
- the management of water must be integrated with other natural resources such as vegetation, native fauna, soils and land
- to be properly effective, water management must be a shared responsibility between the government and the community
- water management decisions must involve consideration of environmental, social, economic, cultural and heritage aspects
- social and economic benefits to the state will result from the sustainable and efficient use of water.

Heritage Act 1977

This Act contains provisions for the conservation of items of heritage and may relate to community land categorised as cultural significance or natural area.

Commonwealth legislation

Environmental Protection and Biodiversity Conservation Management Act 1999

This Act enables the Australian Government to join with the states and territories in providing a national scheme of environment and heritage protection and biodiversity conservation. It incorporates threatened species on a national level and with relevance to Matters of National Environmental Significance.

Telecommunications Act 1997

This Act provides for telecommunication facilities being permitted on community land without authorisation in a PoM.

State Environmental Planning Policies

State Environmental Planning Policy (Infrastructure) 2007

This planning policy lists development allowed with consent or without consent on community land.

State Environmental Planning Policy (Vegetation in Non-Rural Areas) 2017

This policy deals with clearing of native vegetation in urban areas and land zoned for environmental protection.

State Environmental Planning Policy (Exempt and Complying Development Codes) 2008

This policy deal with development is 'exempt', meaning that no approval is required from Council under the Environmental Planning and Assessment Act 1979 (EPA Act). 'Complying' development is a fast track process for straightforward development proposals.

Other relevant legislation, policies and plans

Aboriginal Land Rights Act 1983

Biodiversity Conservation Act 2016

Biosecurity Act 2015

Catchment Management Authorities Act 2003

Companion Animals Act 1998

Disability Discrimination Act 1992

Richmond Valley Council

Queen Elizabeth Park – Draft Plan of Management

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Environmental Planning and Assessment Act 1979
Environmental Protection and Biodiversity Conservation Management Act 1999 (Cth)
Fisheries Management Act 1994
Heritage Act 1977
Local Land Services Act 2013
Operations Act 1997
Pesticides Act 1999
Protection of the Environment Operations Act 1997
Retail Leases Act 1994
Rural Fires Act 1997
Soil Conservation Act 1938
Telecommunications Act 1997 (Cth)
Water Management Act 2000
NSW Invasive Species Plan 2008-2015
National Local Government Biodiversity Strategy
NSW Biodiversity Strategy
Australian Natural Heritage Charter

Appendix A3 – Aboriginal interests in Crown land

Crown land has significant spiritual, social, cultural and economic importance to the Aboriginal peoples of NSW. The CLM Act recognises and supports Aboriginal rights, interests and involvement in Crown land.

The management of Crown land can be impacted by the *Native Title Act 1993* (Cth) and the *Aboriginal Land Rights Act 1983* (NSW).

Native Title

Native title describes the rights and interests that Aboriginal and Torres Strait Islander people have in land and waters according to their traditional law and customs. Native title is governed by the Commonwealth *Native Title Act 1993* (NT Act).

Native title does not transfer the land to the native title holder, but recognises the right to land and water, by providing access to the land and if applicable, compensation for any loss, diminution, impairment or other effect of the act on their native title rights and interests.

All Crown land in NSW can be subject to a native title claim under the NT Act. A native title claim does not generally affect Crown land where native title has been extinguished or it is considered excluded land.

When preparing a PoM, Council is required to employ or engage a qualified native title manager to provide advice and validate acts (developments and tenures) over the reserve, in line with the NT Act. The most effective way to validate acts under the NT Act is to ensure all activities align with the reserve purpose.

If native title rights are found to exist on Crown land, Council Crown land managers may be liable to pay compensation for acts that impact on native title rights and interests. This compensation liability arises for local councils whether or not the act was validated under the NT Act.

No current native title claims are known to exist over the land, however this does not suggest that Native Title is extinguished.

For further information about native title and the future acts framework see the [Crown lands website](#).

Aboriginal Land Rights

The *Aboriginal Land Rights Act 1983* (ALR Act) seeks to compensate Aboriginal peoples for past dispossession, dislocation and removal of land in NSW (who may or may not also be native title holders).

Aboriginal land claims may be placed on any Crown land in NSW. The Department of Planning, Industry and Environment is responsible for investigating claims as defined in the ALR Act. If a claim is established, the land is transferred to the Aboriginal Land Council as freehold land.

Appendix A4 – List of Existing Assets

Queen Elizabeth Park existing infrastructure, land improvements and assets are identified and shown in Figure A4-1. The plan corresponds with the assets identified in Table A4:1

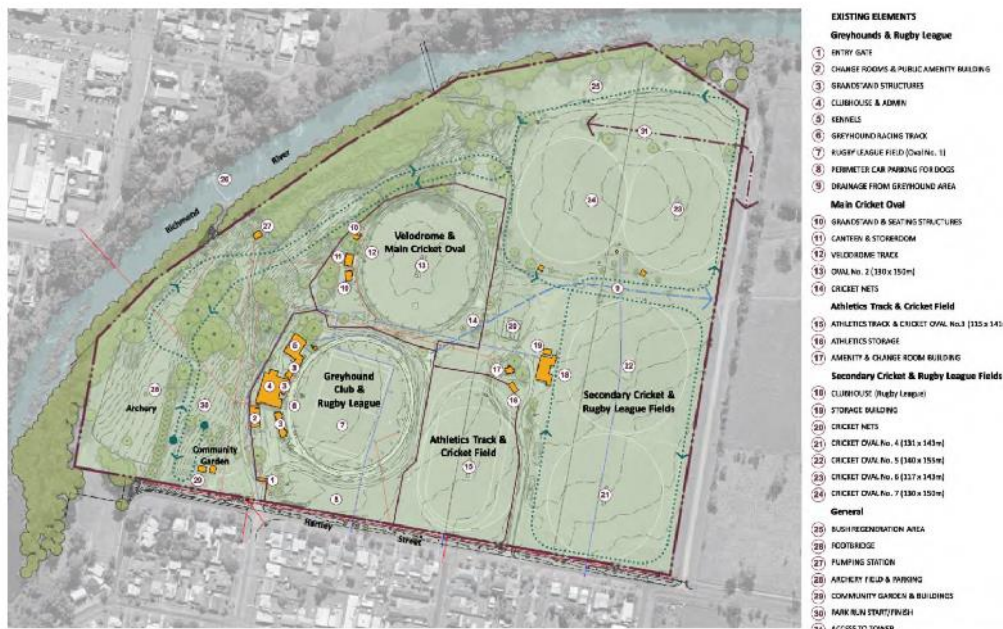


Figure A4-1: Existing Elements

The number (#) below corresponds with Existing Site Plan. Note that the Existing Site Plan includes number items that are not included below and not building assets.

Table A4-1: Existing facility assets and condition ratings.

#	Description	Condition ¹	Comments
Greyhound and Rugby League area (existing)			
1	Entry Gate	2	Brick walled entry gate area with pedestrian and vehicle access gates and covered ticket booth
2	Change rooms and public amenity building	2.5	Basic older style masonry building with flat metal roof.
3	Grandstand structure	2	Steel and concrete framed grandstand. Metal clad rear wall and roof building in good condition.
4	Clubhouse and administration	2	Well maintained two and three storey brick building with metal roof in generally fair to good condition.
5	Kennels	2	Well maintained single storey brick building with metal roof is generally fair to good condition.
-	Storage shed	2	Metal storage shed in north-eastern corner of area. Relatively new and in good condition.
Main Cricket Oval area (existing)			

#	Description	Condition ¹	Comments
10	Grandstand and seating structures	2 / 3	Two concrete and steel framed grandstand seating areas. One with no roof and in poor condition / poorly maintained (3). Second in reasonable condition with metal roof cover and new steel balustrades (2).
11	Canteen and Storeroom	2.5	Single storey basic brick building with metal roof. New steel framed metal undercover front section.
14	Cricket nets	1.5	Cricket net area (two pitches) in generally good condition within main fenced field area
Athletics Track and Cricket Field			
16	Athletics storage	2.5	Metal clad storage shed with large undercover area on concrete slab.
17	Disconnected Amenity and change rooms	1.5	Older style single storey brick and metal roof building.
Cricket and Junior Rugby League Fields (existing)			
18	Clubhouse	1.5	Large masonry building with various additions over an extended period. New covered front roof area and well maintained building / near new roof.
19	Storage building	2	Single storey brick building with adjoining steel container storage unit.
20	Cricket Nets	2	Cricket net area (four pitches) in reasonable condition adjoining main car parking area. Some fencing is poor condition.
Other			
29	Community Garden Buildings	1.5	Series of metal framed sheds and shelters, whilst basic, are generally in reasonable condition.

Condition rating is based on 1 - 5 scale. 1 representing assets in near new condition and 5 representing those that have failed or are on the verge of failure. These ratings are representative only and for comparative purposes. It is noted that no structural and detailed examinations of any infrastructure have been completed and assessment is visual only.



Junior Rugby League Clubhouse



Greyhound track and facilities



Greyhound snr league grandstand and parking



Cricket club house building & canteen



Cricket grandstand



Athletics storage and club room



Disconnected amenities building near athletics oval



Community gardens area

Appendix A5 – Site Master Plan

Queen Elizabeth Park

Master Plan

Adopted - October 2020



DRAWING SCHEDULE

- 01 Existing Plan
- 02 Analysis & Site Use Plan
- 03 Master Plan
- 04 Rugby League Building - Existing
- 05 Rugby League Building - Proposed
- 06 Cricket Building
- 07 Character Images

Queen Elizabeth Park Master Plan



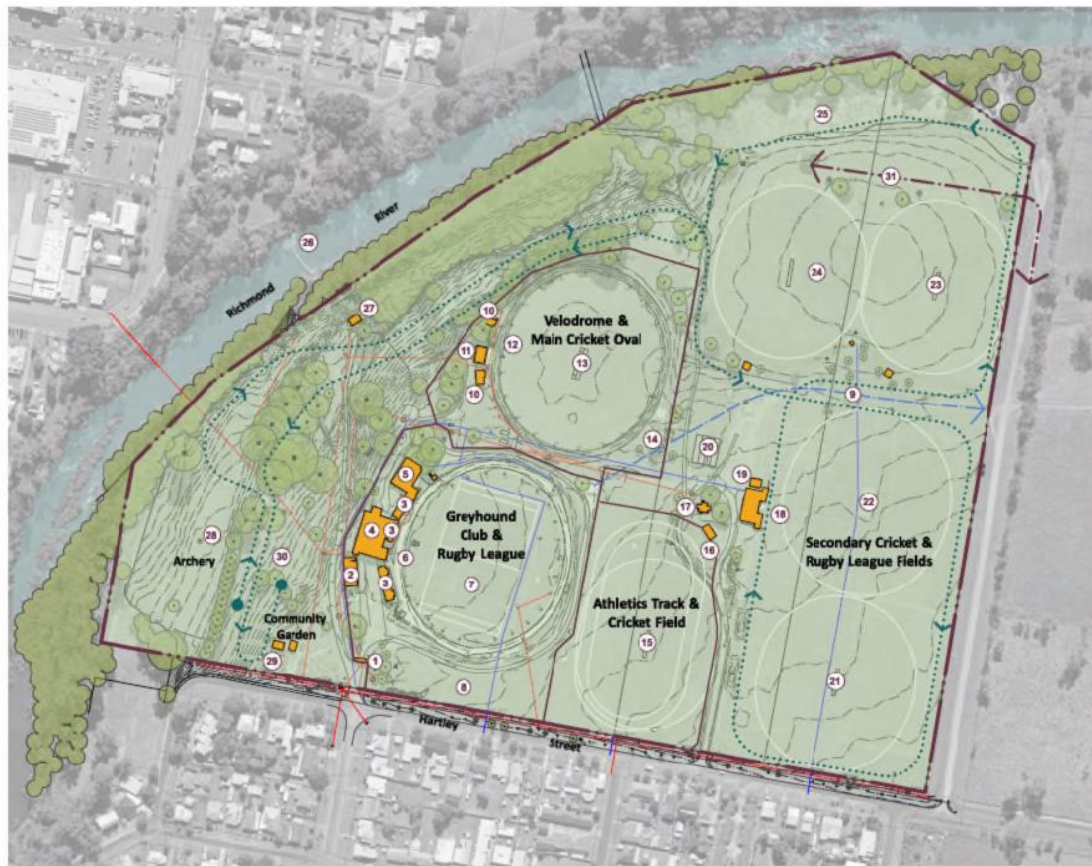
October 2020



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Title Sheet

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EXISTING ELEMENTS

Greyhounds & Rugby League

- 1 ENTRY GATE
- 2 CHANGE ROOMS & PUBLIC AMENITY BUILDING
- 3 GRANDSTAND STRUCTURES
- 4 CLUBHOUSE & ADMIN
- 5 KENNELS
- 6 GREYHOUND RACING TRACK
- 7 RUGBY LEAGUE FIELD (Oval No. 1)
- 8 PERIMETER CAR PARKING FOR DOGS
- 9 DRAINAGE FROM GREYHOUND AREA

Main Cricket Oval

- 10 GRANDSTAND & SEATING STRUCTURES
- 11 CAFE/TEEN & STORE/COM
- 12 VELODROME TRACK
- 13 OVAL No. 2 (130 x 150m)
- 14 CRICKET NETS

Athletics Track & Cricket Field

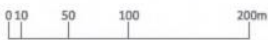
- 15 ATHLETICS TRACK & CRICKET OVAL No.3 (115x 141m)
- 16 ATHLETICS STORAGE
- 17 AMENITY & CHANGE ROOM BUILDING

Secondary Cricket & Rugby League Fields

- 18 CLUBHOUSE (Rugby League)
- 19 STORAGE BUILDING
- 20 CRICKET NETS
- 21 CRICKET OVAL No. 4 (131 x 143m)
- 22 CRICKET OVAL No. 5 (140 x 155m)
- 23 CRICKET OVAL No. 6 (117 x 143m)
- 24 CRICKET OVAL No. 7 (130 x 150m)

General

- 25 BUSH REGENERATION AREA
- 26 FOOTBRIDGE
- 27 PUMPING STATION
- 28 ARCHERY FIELD & PARKING
- 29 COMMUNITY GARDEN & BUILDINGS
- 30 PARK RUN START/FINISH
- 31 ACCESS TO TOWER



LEGEND

- PARK RUN
- DRAINAGE

Queen Elizabeth Park Master Plan

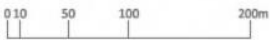
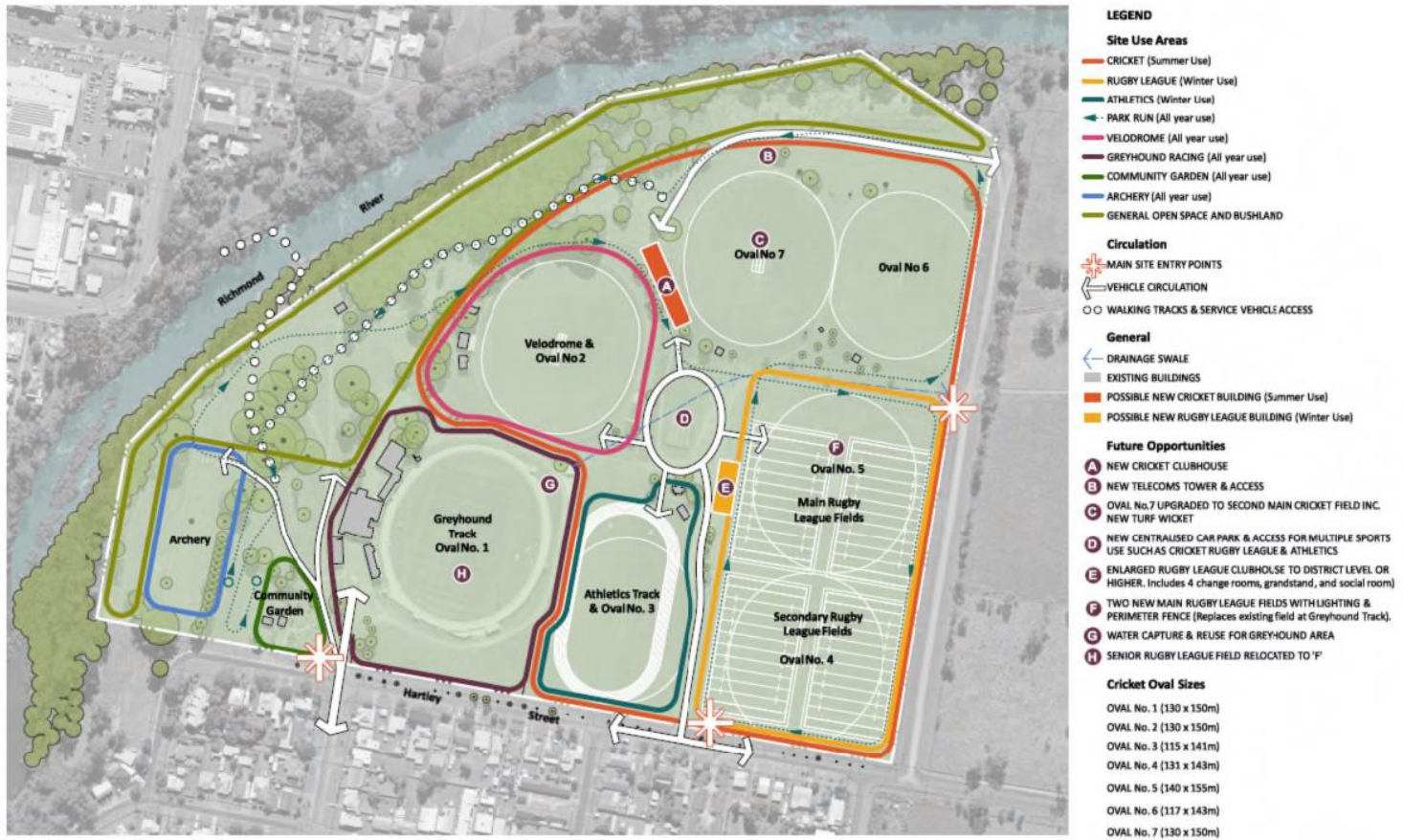


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Existing Plan



Queen Elizabeth Park Master Plan

Appendix A5 - Queen Elizabeth Park Master Plan Adopted 2020



Queen Elizabeth Park Master Plan

Appendix A5 - Queen Elizabeth Park Master Plan Adopted 2020

NOTES

- 1 **GREYHOUND TRACK:** Retain generally as existing, with rugby league field relocated - see note 5. Upgrade as required and undertaken by Club within single user fenced area. Potential to improve water capture and re-use in north-east corner. Option for cricket in infield-junior size only. Remove rugby lighting.
- 2 **GREYHOUND TRACK SURROUNDS:** Formalise main car park and access road once grandstand is relocated (refer note 17). Improve signage and fencing as required.
- 3 **CRICKET & VELOCOROME:** Remove existing buildings / structures at end of useful life. Consolidate upgrades to centralised facility east of Oval 2 - see note 7.
- 4 **ATHLETICS:** Retain generally as existing, ensuring that future access and design arrangements retain necessary space for athletics track. New storage / clubhouse / canteen building provided. Also provide permanent discus nets and include new javelin and long jump facilities as indicated.
- 5 **ARCHERY:** Retain grassed area as existing. Provide gravel access and parking area, with basic storage / shelter and associated furniture. Potential indoor facility in longer term (30 x 30m).
- 6 **COMMUNITY GARDENS:** Retain generally as existing, with potential expansion to the west as required. Include fencing for security. Combine storage with larger single facility.
- 7 **RUGBY LEAGUE:** New rugby league clubhouse building (see detailed plans) to accommodate increased use via junior and senior codes. Upgrade to regional standard to facilitate attraction of carnivals and higher-level competition - e.g. one-off NRL pre-season game. Main fields (O2 & 5) upgraded with fencing and lighting as required for operational needs (potentially incorporating additional two fields to south). Upgrade irrigation and drainage as required. Includes additional grandstand structures to the north and south of the new building.
- 8 **CRICKET:** New cricket clubhouse building (see detailed plans) located to accommodate for multiple game use (two main grass pitch fields to east and west). Design to regional standard to facilitate attraction of carnival and higher-level competition - e.g. pre-season games. Oval 7 enlarged to senior standard of 130 x 150m, and including lighting, irrigation and drainage as required. Also includes white picket fence surrounds, east / west terrace seating and accessible pathway to car park. Relocated practice nets and machinery storage shed to north of new building. Possible indoor facility south of new building in the longer term.
- 9 **FORMALISED CAR PARK:** New centralised car parking for all user groups, with a total of approx. 245 and including bus parking in south-western area. Includes shade trees and WSUD treatments as required.
- 10 **NATURAL AREA SURROUNDS:** Bush regeneration and weed control to be undertaken as required.
- 11 **PUBLIC OPEN SPACE:** Area of attractive open space to be maintained generally as existing, with improvements identified and prioritised over time including BBQ, seating and shelters.
- 12 **ENTRY AREAS:** Upgrade vehicle entries with appropriate signage and information. Include perimeter fencing and street trees.
- 13 **SWALE DRAIN:** Ensure effective drainage is retained as required. Potential for additional shade trees and integration of new seating and viewing areas as existing.
- 14 **PARK KIOSK:** Provide storage / shelter and associated furniture at start / finish location.
- 15 **UPGRADE TOWN ACCESS:** Upgrade pedestrian pathway and bridge across river to facilitate town access.
- 16 **FITNESS STATION:** Centrally located outdoor fitness equipment.
- 17 **RELOCATED GRANDSTAND:** Grandstand with storage relocated from greyhound track as indicated.
- 18 **GRAYS LANE:** Formalise as alternative vehicle access route. Includes bus and car parking along western edge of road (gravel with dish drain).



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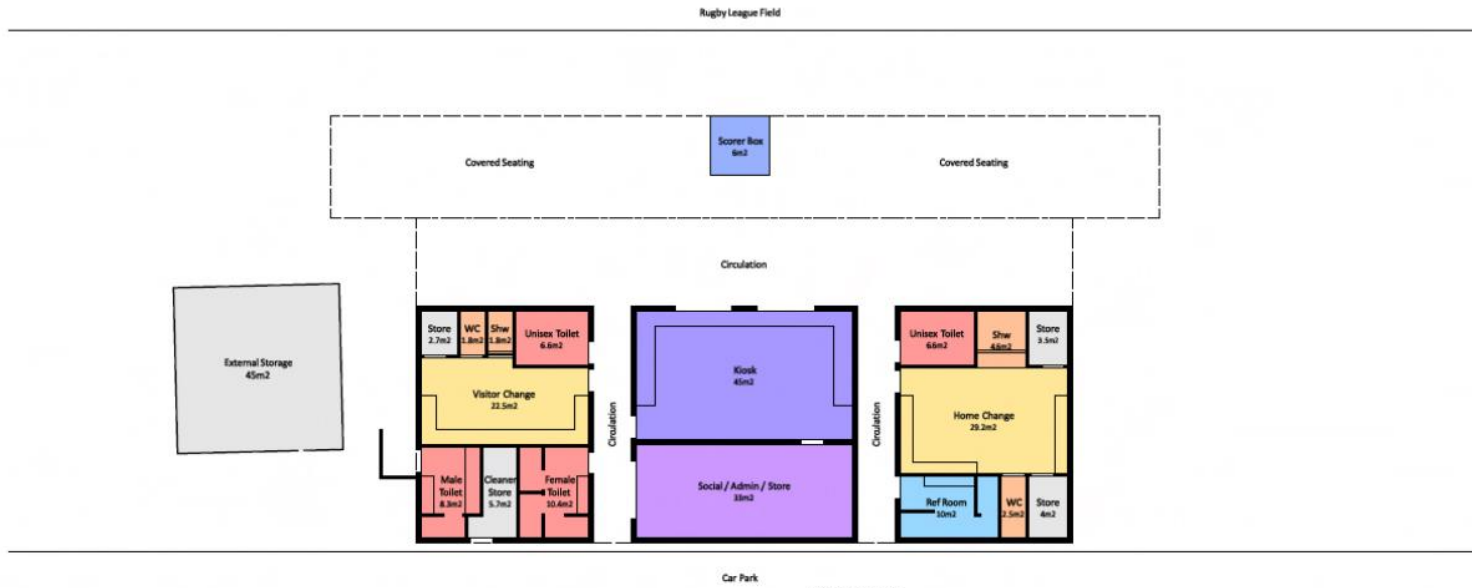


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Master Plan

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AREA SCHEDULE

EXISTING RUGBY LEAGUE AMENITY BUILDING

ROOM	AREA	COMPLIANCE WITH NRL RECOMMENDED GUIDELINE FOR REGIONAL FACILITY
Home Change Room	29.2m ²	No (should increase size to 45m ²)
Home Shower	4.6m ²	No (should increase showers from 2 to 4)
Home Toilet	2.5m ²	No (should increase 1 x WC to 2 x WC's and 2 x Basin)
Visitor Change Room	22.5m ²	No (should double size to 45m ²)
Visitor Shower	1.8m ²	No (should increase showers from 1 to 4)
Visitor Toilet	1.8m ²	No (should increase 1 x WC to 2 x WC's and 2 x Basin)
Referee Room (inc shw & WC)	10m ²	No (should increase size to 15m ²)
Scorer and Timekeeper Box	6m ²	No (should be 15m ²)
Kiosk	45m ²	Yes
Social Room	33m ²	No (should be 125m ² with clear view of field)
Administration Office	15m ²	Yes (assume social room is used for this)
Accessible Public Toilets	6.6m ² x 2	Yes (Total combined public toilets approx 35m ²)
Male Public Toilet	8.3m ²	
Female Public Toilet	10.4m ²	
Storage - Internal	6.6m ²	Yes (should be 10m ² but assume capacity for storage in rear room)
Storage - External	45m ²	Yes (should be 10m ² but assume external storage container provides ample room)
Cleaners Store	5.7m ²	Yes
Utilities / Plant Room	NA	No (Should provide 5m ²)



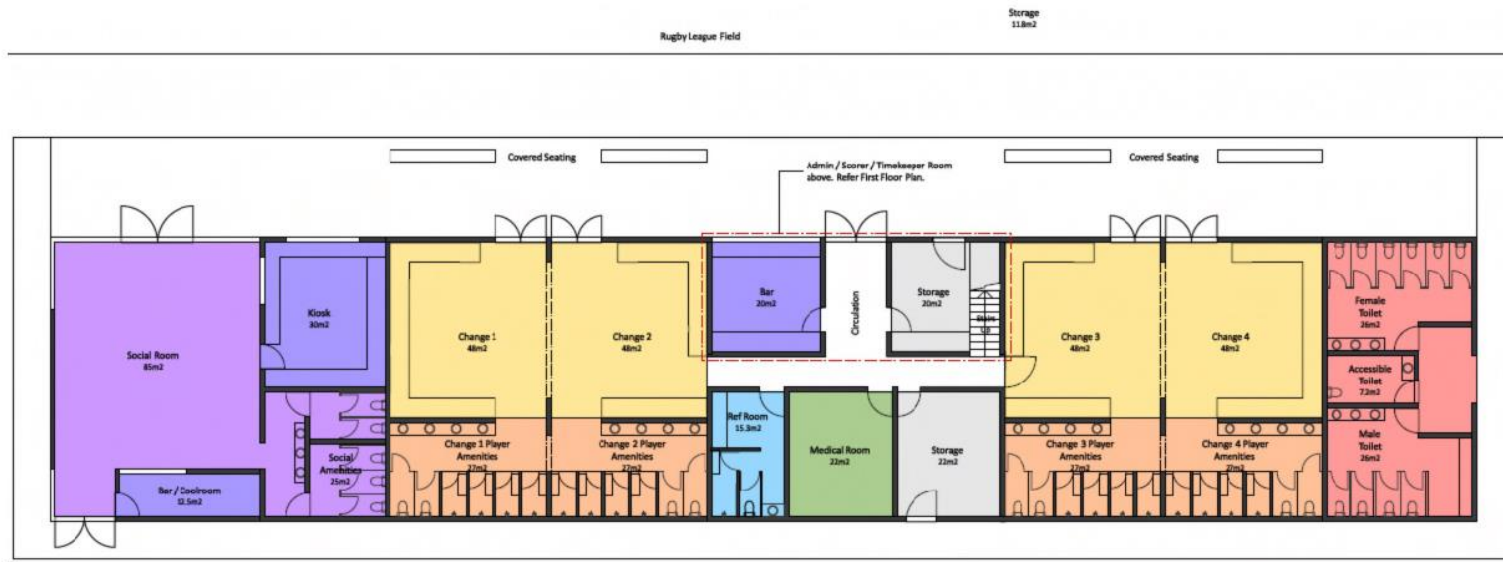
Queen Elizabeth Park Master Plan

Appendix A5 - Queen Elizabeth Park Master Plan Adopted 2020


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Rugby League Building - Existing 04



GROUND FLOOR PLAN

Car Park



FIRST FLOOR PLAN



AREA SCHEDULE

NEW RUGBY AMENITY BUILDING

ROOM	AREA	COMPLIANCE WITH NRL RECOMMENDED GUIDELINE FOR REGIONAL FACILITY
Change Rooms (4 team mode)	48m ²	Yes
Player Amenities (4 team mode)	27m ²	Yes
Change Rooms (2 team mode)	96m ²	Yes
Player Amenities (2 team mode)	54m ²	Yes
Referee Room (inc shw & WC)	15m ²	Yes
Admin and Scorer/Timekeeper/Video Room	46m ²	Yes
Medical Room	22m ²	Yes
Kiosk	30m ²	Yes
Bar / Coolrooms	32m ²	n/a
Social Room (inc amenities)	125m ²	Yes
Accessible Public Toilets	7.2m ²	Yes
Male Public Toilet	26m ²	Yes
Female Public Toilet	26m ²	Yes
Storage	42m ²	Yes

Queen Elizabeth Park Master Plan

Appendix A5 - Queen Elizabeth Park Master Plan Adopted 2020



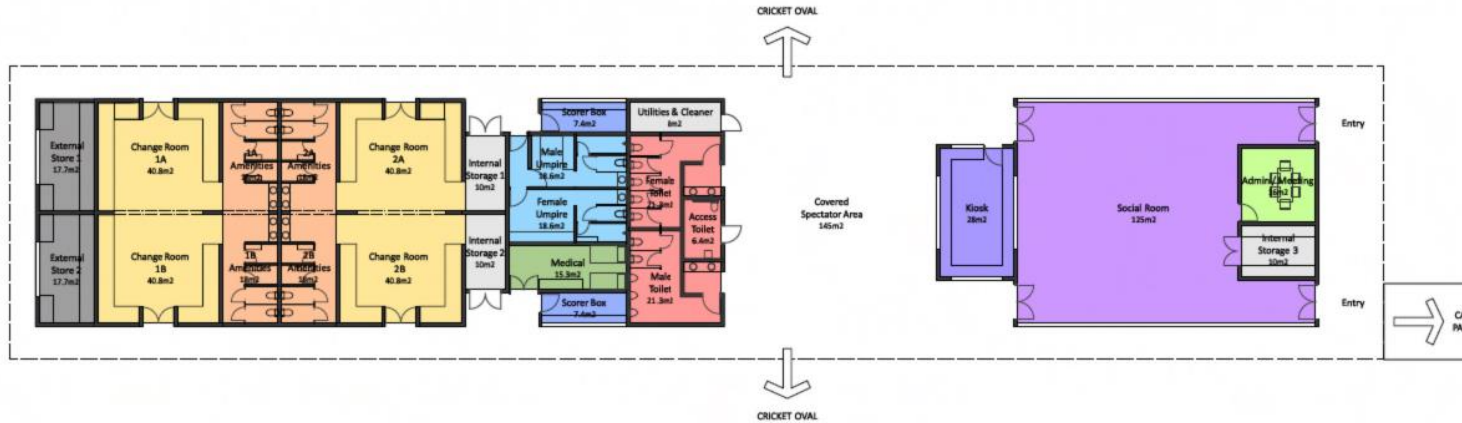
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Rugby League Building - Proposed 05

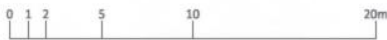
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AREA SCHEDULE

NEW CRICKET AMENITY BUILDING

ROOM	AREA	COMPLIANCE WITH CRICKET AUSTRALIA FACILITY GUIDELINES
Change Rooms (4 team mode)	40.8m ²	Yes
Player Amenities (4 team mode)	18m ²	Yes
Change Rooms (2 team mode)	81.6m ²	Yes
Player Amenities (2 team mode)	36m ²	Yes
Umpires Room (Female & Male)	37.2m ²	Yes
Medical Room	15.3m ²	Yes
Scorer's Box (x2)	14.8m ²	Yes
Accessible Public Toilets	6.4m ²	Yes
Male Public Toilet	21.3m ²	Yes
Female Public Toilet	21.3m ²	Yes
Kiosk	30m ²	Yes
Social Room	160m ²	Yes
Administration Office	15m ²	Yes
Utility and Cleaner Storage	8m ²	Yes
Internal Storage	30m ²	Yes
External Storage	35.4m ²	Yes
Covered Spectator Area	145m ²	Yes



Queen Elizabeth Park Master Plan

Appendix A5 - Queen Elizabeth Park Master Plan Adopted 2020



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Cricket Building

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Queen Elizabeth Park Master Plan

Appendix A5 - Queen Elizabeth Park Master Plan Adopted 2020


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Character Images

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**MINUTES OF THE LOCAL TRAFFIC COMMITTEE MEETING
HELD VIA ELECTRONIC FORMAT (EMAIL) ON 12 APRIL 2022**

Agenda

1. Apologies
2. Declaration of Interests
3. Reports

1.0 Request for Extension of 50kph speed zone on approach to Casino on the Casino Coraki Road, MR145.

Present

Angela Jones (Director Community Service Delivery), Sergeant Dearne Jeffree (NSW Police), Alexie Miller (TfNSW), Chris Gulaptis MP (Member for Clarence), Robert Hayes (Councillor - Richmond Valley Council).

Apologies

Nil

Declaration of Interests

Nil

Reports

1.0 Request for Extension of 50kph speed zone on approach to Casino on the Casino Coraki Road, MR145.

Lennox Street subdivision

As part of the pre-DA acceptance process within Council and subsequent discussion with the subdivision consultant RPS Group, it was identified that a proposed subdivision housing development in Lennox Street, Casino would benefit from access to Hare Street (Casino Coraki Road).

The proposed access into Hare Street would currently be located on a classified road (MR145) within a 100kph zone and as such this would restrict this access being approved from an urban development.

101 Development with frontage to classified road

(1) The objectives of this clause are—

- (a) to ensure that new development does not compromise the effective and ongoing operation and function of classified roads, and
- (b) to prevent or reduce the potential impact of traffic noise and vehicle emission on development adjacent to classified roads.



**MINUTES OF THE LOCAL TRAFFIC COMMITTEE MEETING
HELD VIA ELECTRONIC FORMAT (EMAIL) ON 12 APRIL 2022**

- (2) The consent authority must not grant consent to development on land that has a frontage to a classified road unless it is satisfied that—
- (a) where practicable and safe, vehicular access to the land is provided by a road other than the classified road, and
 - (b) the safety, efficiency and ongoing operation of the classified road will not be adversely affected by the development as a result of—
 - (i) the design of the vehicular access to the land, or
 - (ii) the emission of smoke or dust from the development, or
 - (iii) the nature, volume or frequency of vehicles using the classified road to gain access to the land, and
 - (c) the development is of a type that is not sensitive to traffic noise or vehicle emissions, or is appropriately located and designed, or includes measures, to ameliorate potential traffic noise or vehicle emissions within the site of the development arising from the adjacent classified road.

“Approval in Principle” was sought and obtained from Richmond Valley Council to extend the 50kph speed zone adjacent to the proposed subdivision so that suitable access plans could be drawn and submitted with the DA.

The completed DA for the subdivision with access onto Hare Street, Casino was subsequently submitted to Council and is expected to be finalised within the next few weeks.

It is now requested that the previous “approval in principle” given by Richmond Valley Council to alter the speed zone is now formalised with this request to implement the altered speed zone.

A copy of the plan showing the location of the existing signage and proposed speed zones is attached.

RECOMMENDATION

The Local Traffic Committee support the request to approve the 50kph speed zone extension.

Responses received were all in favour of the request.

The meeting concluded at close of business Tuesday 26 April 2022.



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Speed Zone extension, Hare Street, Casino



Projection: GDA94 / MGA zone 56
 Date: 11/04/2022